Form 990

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

Department of the Treasury Internal Revenue Service

A F	or th	e 2023 cale	endar year, or tax year beginning 07/01/2023 and ending			06	/30/2024	
3	- C 85	1.77	C Name of organization		D En	ploye	er identification i	number
B C	heck if a	pplicable:	UPMC GROUP					
	Addres	ss change	Doing business as		20	-82	95721	
	Name	change	Number and street (or P.O. box if mail is not delivered to street address)	Room/su			ne number	
	Initial	7.7	600 GRANT ST, 58TH FLR, CORP TAX	1000000	(4	12)	647-2345	
	1	eturn/terminated	City or town, state or province, country, and ZIP or foreign postal code				eceipts \$	
-	Amend	ded return			0.0,			E0.
-	Applica	ation pending	PITTSBURGH, PA 15219 F Name and address of principal officer: FRED HARGETT		H(a) Is this a grou	return	256620845 for X Yes	
_	1		THE MAKELIT	21.0	subordinates?		24	
			600 GRANT STREET, 58TH FLOOR, PITTSBURGH, PA 15	7.60	H(b) Are all suboro			No
_		empt status:	X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or	527			t. See instructions.	
	Websi		W.UPMC.COM		H(c) Group exen			9707
		of organization		ear of format	tion: 2006 M	State	of legal domicile	: PA
Pa	art I	Summ	ary					
	1	Briefly des	scribe the organization's mission or most significant activities: HEALTHCARE	, EDUC	ATION, AN	D R	ESEARCH	
ce								
Jan								
Ver	2	Check this	s box X if the organization discontinued its operations or disposed	of more t	han 25% of	its i	net assets.	
69	3	Number of	f voting members of the governing body (Part VI, line 1a)			3		46
∞5	4		f independent voting members of the governing body (Part VI, line 1b)			4		9
ties	5		ber of individuals employed in calendar year 2023 (Part V, line 2a)			5	7	9,577
Activities & Governance	6		ber of volunteers (estimate if necessary)			6		4,416
Act			lated business revenue from Part VIII, column (C), line 12			7a		3,516.
			ated business taxable income from Form 990-T, Part I, line 11			7b	1,000	0,010.
		Net unitera	tred business taxable income from Form 990-1, Fart I, line 11		Prior Year	10	Current	Voor
		Otributi	and another (Dark VIIII, then 41).	,		1.1		
ne	8		ons and grants (Part VIII, line 1h)		247,257,0	7.1	187,284	
Revenue	9		service revenue (Part VIII, line 2g)		222662019	_	2395295	
Re	10		t income (Part VIII, column (A), lines 3, 4, and 7d)		55,150,0		182,309	
Yil	11		enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		-93,8			750.
	12		nue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		225685151		2432252	28674.
	13		d similar amounts paid (Part IX, column (A), lines 1-3)		130,983,7	32.	113,648	3,644.
	14	Benefits p	aid to or for members (Part IX, column (A), line 4)		N	ONE		NONE
S	15	Salaries, o	other compensation, employee benefits (Part IX, column (A), lines 5-10)	8,0	082,767,62	28.	8,519,181	1,500.
Expenses	16a	Profession	nal fundraising fees (Part IX, column (A), line 11e)		N	ONE		NONE
xbe			raising expenses (Part IX, column (D), line 25) NONE					
ώ.	17	Other expe	enses (Part IX, column (A), lines 11a-11d, 11f-24e)		144580352	60.	159981	75590.
			nses. Add lines 13-17 (must equal Part IX, column (A), line 25)		226717866	20.	2463100	5734.
	19		ess expenses. Subtract line 18 from line 12		103,271,4	36.	-308,47	
Net Assets or Fund Balances					ning of Current		End of Ye	
land	20	Total asse	ts (Part X, line 16)	4	124555853	75.	1115272	24568.
Ass Ba	21		ities (Part X, line 26)		113,123,09			
Line de	22		s or fund balances. Subtract line 21 from line 20.		342,462,2			
Pa	rt II		ture Block	0/0	712/102/2		0,000,00	1,011.
		-	rjury, I declare that I have examined this return, including accompanying schedules and s	tatements a	and to the best o	f mv	knowledge and I	pelief it is
true	, corre	ect, and comp	olete. Declaration of preparer (other than officer) is based on all information of which prepar	er has any k	nowledge.			
					05/	19/	2025	
Sig	n	Signature o	of officer		Date	13/	2023	
Her					9 - 7 - 7			
		FRED H		P & CF	0			_
_		A STATE OF THE STA	nt name and title		10-11-		DTIN	
Paid			preparer's name Preparer's signature Date		The second second	1 11	PTIN	
	arer	ROBERT	VUILLEMOT 05,	/13/202	5 self-employ			
7 13	Only	Firm's nam	e ERNST & YOUNG US, LLP		Firm's EIN	3	4-6565596	
		Firm's addr			Phone no.		12-644-78	00
May	the	IRS discu	ss this return with the preparer shown above? See instructions			SEL	. Yes	No
For	Pape	rwork Red	uction Act Notice, see the separate instructions.		5 X X X X	7.7	Form 99	0 (2023)

UPMC GROUP 20-8295721 Page 2 Form 990 (2023) Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III Briefly describe the organization's mission: SEE SCHEDULE O Did the organization undertake any significant program services during the year which were not listed on the If "Yes," describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 4a (Code:) (Expenses \$ 22560378584. including grants of \$ 113,648,644.) (Revenue \$ SEE SCHEDULE O including grants of \$ 4b (Code:) (Revenue \$ 4c (Code:) (Expenses \$ including grants of \$ 4d Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$) (Revenue \$

JSA 3E1020 2.000

4e Total program service expenses

25000M 597Y

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22560378584.

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Part IV Page 3

4	In the appropriation department in species FO1/a)/2) or 1047/a)/4) (other than a private foundation)? If "Voc."		Yes	1
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I			
	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)	3		l
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	X	-
	assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III Did the organization maintain any donor advised funds or any similar funds or accounts for which donors	5	_	ŀ
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I.	6		
	Did the organization receive or hold a conservation easement, including easements to preserve open space,			ı
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	7		l
	complete Schedule D, Part III	8		
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		
	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			t
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"	110	v	I
b	complete Schedule D, Part VI	11a	X	l
С	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
d	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	=	1
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	l
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	Ī
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			Ī
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	l
a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			١
b	Schedule D, Parts XI and XII	12a		
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	ļ
	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		
	Did the organization maintain an office, employees, or agents outside of the United States? Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,	14a	X	
	fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	I
	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		
	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			t
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Н	
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17	-	
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
	If "Yes," complete Schedule G, Part III	19		l
a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	X	J
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	X	I
	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	ſ

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Part IV Checklist of Required Schedules (continued)

Fait	Checklist of Required Schedules (continued)		11	
12			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on	1.		103
00	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated	22	17	
24-	employees? If "Yes," complete Schedule J	23	X	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year that was issued after December 31, 20023 If "Yes," appropriate 24h	101		1
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		Х
h	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Λ
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	240	-	
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
200	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			14
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key			
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee			
	member, or to a 35% controlled entity (including an employee thereof) or family member of any of these			
	persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L,			
	Part IV, instructions for applicable filing thresholds, conditions, and exceptions).			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			011
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	X	
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If	20-		v
29	"Yes," complete Schedule L, Part IV	28c 29	Х	X
30	Did the organization receive more than \$25,000 in noncash contributions? If res, complete scriedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	25	Λ	
00	conservation contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31	Х	71
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32	Х	1.0
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,			
	or IV, and Part V, line 1	34	X	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			-
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	X	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			14
20	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note : All Form 990 filers are required to complete Schedule O	38		v
Part		36	-	X
- art	Check if Schedule O contains a response or note to any line in this Part V			
	and the state of t		Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 3			
	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	Х	
JSA		-	aan	

UPMC GROUP 20-8295721 Form 990 (2023) Page 5 Part V Statements Regarding Other IRS Filings and Tax Compliance (continued) Yes No 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax 2a 79577 Statements, filed for the calendar year ending with or within the year covered by this return 2b b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? X X 3a Did the organization have unrelated business gross income of \$1,000 or more during the year?..... X b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?. . **b** If "Yes," enter the name of the foreign country ITALY

	$See \ instructions \ for \ filling \ requirements \ for \ FinCEN \ Form \ 114, \ Report \ of \ Foreign \ Bank \ and \ Financial \ Accounts \ (FBAR).$			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		_
7	Organizations that may receive deductible contributions under section 170(c).			
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a	X	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X	
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	البرا		
	required to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	_	_
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	_	_
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a	_	_
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b	_	_
10	Section 501(c)(7) organizations. Enter:			
a	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
b	Gross income from other sources. (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)	1,7-1		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	_	_
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a	-	X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b	-	
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	28		- 52
	excess parachute payment(s) during the year?	15	-	X
	If "Yes," see the instructions and file Form 4720, Schedule N.			-11
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	16		X
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953?	17		
JSA 3F104	0 2.000	Form	990	(2023)
JE 104	25000M 597Y V23-7.16	5	5	

Form 990 (2023) UPMC GROUP Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management No 46 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. Enter the number of voting members included on line 1a, above, who are independent. Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 X 3 Did the organization delegate control over management duties customarily performed by or under the direct 3 supervision of officers, directors, trustees, or key employees to a management company or other person?.... 4 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?..... 5 5 Did the organization become aware during the year of a significant diversion of the organization's assets?.... 6 X 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a X Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b X Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a The governing body?..... X Each committee with authority to act on behalf of the governing body?...... Is there any officer, director, trustee, or key employee listed in Part VII. Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O. 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No X 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . . . 11a X Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . b Describe on Schedule O the process, if any, used by the organization to review this Form 990. 12a X Were officers, directors, or trustees, and key employees required to disclose annually interests that could give 12b X c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c X 13 X 13 Χ 14 14 Did the organization have a written document retention and destruction policy?........ 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a X 15b X If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement X 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the Section C. Disclosure

17 L	ist the states with which a copy	of this Form	990 is required to be filed	FL, MD, NY, PA, VA
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- Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c) 18 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 - X Upon request Another's website Other (explain on Schedule O)
- 19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records. UPMC CORPORATE TAX 600 GRANT STREET, 58TH FLOOR PITTSBURGH, PA 15219

Form 990 (2023)

412-647-2345

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week	box,	unle	Pos heck ss pe	erson	e than o	an	(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/ 1099-MISC/ 1099-NEC)	organizations (W-2/ 1099-MISC/ 1099-NEC)	from the organization and related organizations
(1) JEFFREY A ROMOFF (UPM)	NONE					-				
FORMER PRESIDENT & CEO	NONE	2. III			-	3.44	Х	12,125,375.	NONE	16,946.
(2) LESLIE C DAVIS (UPM)	60.00						Λ	12,125,575.	NONE	10,540.
PRESIDENT & CEO	NONE			Х				11,376,172.	NONE	659,038.
(3) DIANE HOLDER (UPM)	NONE			21				11,570,172.	NONE	035,030.
EVP, PRES INS SVC & CEO HPLAN	60.00				X			NONE	5,454,322.	296,742.
(4) DAVID FARNER (UPM)	60.00							NONE	0,101,0221	250//12.
EVP & CHIEF ADMINISTRATIVE OFF	NONE				Х			3,715,281.	NONE	266,427.
(5) STANLEY MARKS MD (UPC)	20.00							07,107,001		2007,127,
BOARD CHAIR	20.00	X		Х	L.			1,599,885.	1,895,846.	302,399.
(6) FADI SWEISS MD	40.00									
NEUROSURGEON	NONE					Х		3,210,608.	NONE	45,148.
(7) W THOMAS MCGOUGH ESQ (UPM)	60.00									
EVP & CHIEF LEGAL OFFICER	NONE			L	X			2,725,672.	NONE	213,623.
(8) ABHINAV HUMAR MD	40.00					. 11				
TRANSPLANT SURGEON	NONE					X		2,852,870.	NONE	42,775.
(9) CHARLES BOGOSTA (UPM)	60.00									
EVP & PRES INT'L	NONE				X			2,560,028.	10,600.	230,011.
(10) VICTOR MORELL MD (UPP)	40.00					- 11				
BOARD MEMBER	NONE	X				1	111	2,598,105.	NONE	46,199.
(11) JAMES D LUKETICH MD (UPP)	40.00		-							
BOARD MEMBER AND DEPT CHAIR	NONE	Х						2,500,334.	NONE	55,320.
(12) EDWARD T KARLOVICH (UPM)	60.00									
EVP & CFO	NONE			X				2,336,826.	NONE	217,850.
(13) MATTHEW EL-KADI MD (PSV)	1.00		1			- 11	111	F 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
BOARD MEMBER	40.00	X						NONE	2,507,683.	5,737.
(14) CHRISTOPHER SCHMIDT MD	40.00									
ORTHOPAEDIC SURGEON	NONE					X		2,364,005.	NONE	49,077.

Form 990 (2023)

Part VII Section A. Officers, Directors, Tro (A) Name and title	(B) Average hours per week (list any hours for	box,	not ch unles er and	s pe l a d	ition more rson irect	than o	an tee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
15) ALBERT LIN MD	40.00									
ORTHOPAEDIC SURGEON	NONE			_		X		1,992,504.	NONE	36,370
16) JEANNE CUNICELLI (UPM)	60.00				1			1 CON 100	Α	4.60
EVP & PRESIDENT ENTERPRISES	NONE				X			1,772,778.	NONE	200,201
17) DEAN SOTEREANOS MD	40.00							302004	nu.	4046
ORTHOPAEDIC SURGEON	NONE		\vdash			X		1,898,596.	NONE	64,380
18) TIMOTHY BILLIAR MD (UPM)	60.00							1 551 051	11200	017 100
EVP & CHIEF SCIENTIFIC OFFICER	NONE	-			X	-		1,571,951.	NONE	216,138
19) JOEL YUHAS (UPM)	60.00	-						1 500 004		
EVP, UPMC & PRES, UPMC HOSPITA	NONE	1	\vdash	-	X			1,599,094.	NONE	178,449
20) ROBERT M FRIEDLANDER MD (UPP)	40.00	.,						1 700 205	NONE	40 000
BOARD MEMBER AND DEPT CHAIR	NONE	X						1,733,325.	NONE	42,093
21) PHILIP POLLICE MD (MER)	40.00	v						1 607 270	NONE	CO E71
BOARD MEMBER 22) DONALD M YEALY MD (EMI)	40.00	X	-		-			1,697,279.	NONE	68,571
BOARD MEMBER AND V PRESIDENT	NONE	Х		Х				1,561,697.	NONE	169,923
23) MARSHALL WEBSTER MD (UPM)	60.00	Λ		Λ				1,301,031.	NONE	109,923
SENIOR VP	NONE				х			1,519,450.	NONE	158,449
24) AJAIPAL KANG MD (RHS)	40.00				A			1,515,450.	NONE	130,443
BOARD MEMBER	NONE	Х		-	-			1,601,160.	NONE	50,852
25) ANANTHA SHEKHAR MD (UPM)	1.00	21						1,001,100.	HONE	30,032
BOARD MEMBER	40.00	X						NONE	1,471,499.	179,231
1b Sub-total	10.00						•		11,339,950.	
c Total from continuation sheets to Part VII, S	ection A	• • •	• • •	•	•	• • •		107,388,287.		
d Total (add lines 1b and 1c)	The form forms and the							174,301,282.		
2 Total number of individuals (including but not reportable compensation from the organization	limited to t			d al		e) who				
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched										Yes No
4 For any individual listed on line 1a, is the organization and related organizations gr individual	eater than	\$15	50,00	00?	If	"Yes	s, "	complete Schedu	le J for such	4
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y										5
Section B. Independent Contractors										
 Complete this table for your five highest com- compensation from the organization. Report of year. 										
(A) Name and business add	dress							(B) Description of se	rvices C	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Form **990** (2023)

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Form 990 (2023)

(A) Name and title	Average hours per week (list any hours for	box,	unles er and	Pos neck is pe	rson irect	than o	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
26) JOHN INNOCENTI (PRY)	40.00									
PRESIDENT	NONE			Χ				1,451,837.	NONE	177,276
27) JOHN GALLEY (UPM)	60.00									
SENIOR VP & CHIEF HR OFFICER	NONE				X			1,447,679.	NONE	168,001
28) EDWARD MCCALLISTER (UPM)	60.00					- 11				
SVP & CHIEF INFORMATION OFF	NONE				X			1,319,597.	NONE	176,220
29) TAMI MINNIER (UTS)	40.00									
PRESIDENT	NONE			Х				1,315,089.	NONE	173,054
30) JOEL B NELSON MD (UPM)	60.00							777		
EVP, UPMC CHIEF CLINICAL OFF &	NONE				Х			1,327,840.	NONE	133,510
31) MARK SEVCO (UPM)	NONE									
FORMER EVP & PRESIDENT HSD	NONE						X	1,394,027.	NONE	43,801
32) DAVID T MARTIN (PSV)	NONE									
FORMER PRESIDENT	NONE						X	1,242,091.	NONE	152,329
33) JOHN LOVELACE (FYO)	1.00									
BOARD MEMBER AND PRESIDENT	40.00	X		Х	1	-		NONE	1,238,932.	153,577
34) JAMES SCHUSTER MD (FYO)	NONE									
FORMER BOARD MEMBER	NONE						Х	NONE	1,211,803.	166,697
35) JOHN C STILLEY (UPM)	60.00									
SENIOR VP, TREAS., & CIO	NONE			Х				1,200,565.	NONE	155,235
36) DAVID GIBBONS (HMT)	40.00									
BOARD MEMBER AND PRESIDENT	NONE	X		Х				1,206,540.	NONE	140,493
to Total from continuation sheets to Part VII, d Total (add lines 1b and 1c)	Section A	• • •					▶ ▶ o re	ceived more than	\$100,000 of	
reportable compensation from the organizat	ion 🕨							7.5.5	STRUE Y	
										Yes No
3 Did the organization list any former of employee on line 1a? If "Yes," complete Sche										3
4 For any individual listed on line 1a, is the organization and related organizations individual	greater than	\$15	50,0	00?	If	"Yes	3," (complete Schedu	le J for such	4
5 Did any person listed on line 1a receive of for services rendered to the organization? If	or accrue co	mpen	satio	on t	from	any	uni	related organization	on or individual	5
Section B. Independent Contractors										
Complete this table for your five highest co- compensation from the organization. Report										

Name and business address

Description of services

Compensation

STATE Companisor Companis	(A) Name and title	(B) Average hours per week (list any hours for	box,	not ch unles er and	Pos neck s pe	erson	than o	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
BOARD MEMBER AND VICE CHAIR NONE X X 1,293,643. NONE 45,475		organizations below dotted	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organization and related
38) SANDRA RADER (PRY)	37) ROBERT FERRIS MD (UPC)	40.00					- 1				
38) SANDRA RADER (PRY)		NONE	Х		Х				1,293,643.	NONE	45,475
39) JOON SUP LEE MD (UPM) 60.00 EVP & PRES PHYSICIAN SRV NONE X 1,228,867. NONE 46,021 40) SHERYL KASHUBA ESQ (FYO) 1.00 BOARD MEMBER, SECTY & CLO 40.00 X X NONE 1,074,317. 155,020 41) VWAIRE ORHURHU MD (SHF) 40.00 BOARD MEMBER NONE X 1,139,744. NONE 59,112 42) MACALUS HOGAN MD (UPP) 40.00 BOARD MEMBER NONE X 1,158,656. NONE 33,591 43) RONALD DISIMONE MD (SPS) 40.00 BOARD MEMBER NONE X 1,129,310. NONE 44,640 44) GORDON GEBBENS (FYO) 40.00 BOARD MEMBER NONE X X 1,018,914. NONE 139,397 45) OSCAR MARROQUIN MD (UPM) 60.00 SVP & PRES PHYSICIAN SERVICES NONE X 1,017,439. NONE 140,091 46) EILEEN SIMMONS (PRY) 40.00 CHIEF FINANCIAL OFFICER NONE X 1,014,243. NONE 131,915 47) AMER ZUREIKAT MD (UPC) 40.00 BOARD MEMBER NONE X 1,105,750. NONE 38,443 b Sub-total c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c).	38) SANDRA RADER (PRY)	40.00									
39 JOON SUP LEE MD (UPM) 60.00 EVP & PRES PHYSICIAN SRV NONE X 1,228,867. NONE 46,021 40 SHERYL KASHUBA ESQ (FYO) 1.00 BOARD MEMBER, SECTY & CLO 40.00 X X NONE 1,074,317. 155,020 1,000 X X NONE 1,074,317. 155,020 1,000 1,000 1,000 BOARD MEMBER NONE X 1,139,744. NONE 59,112 42 MACALUS HOGAN MD (UPP) 40.00	PRESIDENT	NONE			X				1,118,060.	NONE	159,797
EVP & PRES PHYSICIAN SRV NONE X 1,228,867. NONE 46,021	39) JOON SUP LEE MD (UPM)	60.00									
40) SHERYL KASHUBA ESQ (FYO) 1.00 BOARD MEMBER, SECTY & CLO 40.00 X X NONE 1,074,317. 155,020 41) VWAIRE ORHURHU MD (SHF) 40.00 BOARD MEMBER NONE X 1,139,744. NONE 59,112 42) MACALUS HOGAN MD (UPP) 40.00 BOARD MEMBER NONE X 1,158,656. NONE 33,591 43) RONALD DISIMONE MD (SPS) 40.00 BOARD MEMBER NONE X 1,129,310. NONE 44,640 44) GORDON GEBBENS (FYO) 40.00 BOARD MEMBER NONE X X 1,018,914. NONE 139,397 45) OSCAR MARROQUIN MD (UPM) 60.00 SVP & PRES PHYSICIAN SERVICES NONE X 1,017,439. NONE 140,091 46) EILEEN SIMMONS (PRY) 40.00 CHIEF FINANCIAL OFFICER NONE X 1,014,243. NONE 131,915 47) AMER ZUREIKAT MD (UPC) 40.00 BOARD MEMBER NO THEASURE NONE X 1,014,243. NONE 131,915 47) AMER ZUREIKAT MD (UPC) 40.00 BOARD MEMBER NO NONE X 1,105,750. NONE 38,443 16 Sub-total		NONE				X			1,228,867.	NONE	46,021
BOARD MEMBER, SECTY & CLO	40) SHERYL KASHUBA ESQ (FYO)	1.00									
41) VWAIRE ORHURHU MD (SHF) 40.00 BOARD MEMBER NONE X 1,139,744. NONE 59,112 42) MACALUS HOGAN MD (UPP) 40.00 BOARD MEMBER NONE X 1,158,656. NONE 33,591 43) RONALD DISIMONE MD (SPS) 40.00 BOARD MEMBER NONE X 1,129,310. NONE 44,640 44) GORDON GEBBENS (FYO) 40.00 BOARD MEMBER AND TREASURER NONE X X 1,018,914. NONE 139,397 45) OSCAR MARROQUIN MD (UPM) 60.00 SVP & PRES PHYSICIAN SERVICES NONE X 1,017,439. NONE 140,091 CHIEF FINANCIAL OFFICER NONE X 1,014,243. NONE 131,915 47) AMER ZUREIKAT MD (UPC) 40.00 BOARD MEMBER NO (UPC) 40.00 BOARD MEMBER NO (UPC) 40.00 BOARD MEMBER NO (UPC) 40.00 BOARD MEMBER NONE X 1,105,750. NONE 38,443 15 Sub-total			Х		X				NONE	1,074,317.	155,020
BOARD MEMBER NONE X 1,158,656. NONE 33,591 43) RONALD DISIMONE MD (SPS) 40.00 1,129,310. NONE 44,640 BOARD MEMBER NONE X 1,129,310. NONE 44,640 44) GORDON GEBBENS (FYO) 40.00 X 1,018,914. NONE 139,397 45) OSCAR MARROQUIN MD (UPM) 60.00 X 1,017,439. NONE 140,091 46) EILEEN SIMMONS (PRY) 40.00 X 1,014,243. NONE 131,915 47) AMER ZUREIKAT MD (UPC) 40.00 X 1,105,750. NONE 38,443 1b Sub-total D Total from continuation sheets to Part VII, Section A D Total (add lines 1b and 1c) D	41) VWAIRE ORHURHU MD (SHF)		Х						1,139,744.	12.00	59,112
BOARD MEMBER NONE X 1,158,656. NONE 33,591 43) RONALD DISIMONE MD (SPS) 40.00 1,129,310. NONE 44,640 BOARD MEMBER NONE X 1,129,310. NONE 44,640 44) GORDON GEBBENS (FYO) 40.00 X 1,018,914. NONE 139,397 45) OSCAR MARROQUIN MD (UPM) 60.00 X 1,017,439. NONE 140,091 46) EILEEN SIMMONS (PRY) 40.00 X 1,014,243. NONE 131,915 47) AMER ZUREIKAT MD (UPC) 40.00 X 1,105,750. NONE 38,443 1b Sub-total D X 1,105,750. NONE 38,443 1c Total from continuation sheets to Part VII, Section A D 1,014,243. NONE 38,443	42) MACALUS HOGAN MD (UPP)	40.00									
## 43) RONALD DISIMONE MD (SPS) ## 40.00 BOARD MEMBER		NONE	X						1,158,656.	NONE	33,591
44) GORDON GEBBENS (FYO) 40.00 BOARD MEMBER AND TREASURER NONE X X 1,018,914. NONE 139,397 45) OSCAR MARROQUIN MD (UPM) 60.00 SVP & PRES PHYSICIAN SERVICES NONE X 1,017,439. NONE 140,091 46) EILEEN SIMMONS (PRY) 40.00 CHIEF FINANCIAL OFFICER NONE X 1,014,243. NONE 131,915 47) AMER ZUREIKAT MD (UPC) 40.00 BOARD MEMBER NONE X 1,105,750. NONE 38,443 to Total from continuation sheets to Part VII, Section A Total (add lines 1b and 1c).	43) RONALD DISIMONE MD (SPS)	40.00									
BOARD MEMBER AND TREASURER NONE X X 1,018,914. NONE 139,397 45) OSCAR MARROQUIN MD (UPM) 60.00 X 1,017,439. NONE 140,093 SVP & PRES PHYSICIAN SERVICES NONE X 1,017,439. NONE 140,093 46) EILEEN SIMMONS (PRY) 40.00 X 1,014,243. NONE 131,915 47) AMER ZUREIKAT MD (UPC) 40.00 X 1,105,750. NONE 38,443 BOARD MEMBER NONE X 1,105,750. NONE 38,443 1b Sub-total Image: Continuation sheets to Part VII, Section A Image: Continuation Sheets to Part VIII	BOARD MEMBER	NONE	X						1,129,310.	NONE	44,640
45) OSCAR MARROQUIN MD (UPM) 60.00 SVP & PRES PHYSICIAN SERVICES NONE X 1,017,439. NONE 140,091 46) EILEEN SIMMONS (PRY) 40.00 CHIEF FINANCIAL OFFICER NONE X 1,014,243. NONE 131,915 47) AMER ZUREIKAT MD (UPC) 40.00 BOARD MEMBER NONE X 1,105,750. NONE 38,443 to Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c).	44) GORDON GEBBENS (FYO)	40.00					1 7 7 1				-
SVP & PRES PHYSICIAN SERVICES NONE X 1,017,439. NONE 140,091 46) EILEEN SIMMONS (PRY) 40.00 X 1,014,243. NONE 131,915 47) AMER ZUREIKAT MD (UPC) 40.00 X 1,105,750. NONE 38,443 BOARD MEMBER NONE X 1,105,750. NONE 38,443 C Total from continuation sheets to Part VII, Section A A A A d Total (add lines 1b and 1c) A A A A	BOARD MEMBER AND TREASURER	NONE	X		Х		1- 4-1	111	1,018,914.	NONE	139,397
46) EILEEN SIMMONS (PRY) 40.00 CHIEF FINANCIAL OFFICER NONE X 1,014,243. NONE 131,915 47) AMER ZUREIKAT MD (UPC) 40.00 BOARD MEMBER NONE X 1,105,750. NONE 38,443 1b Sub-total C Total from continuation sheets to Part VII, Section A	45) OSCAR MARROQUIN MD (UPM)	60.00									
CHIEF FINANCIAL OFFICER NONE X 1,014,243. NONE 131,915 47) AMER ZUREIKAT MD (UPC) 40.00 1,105,750. NONE 38,443 BOARD MEMBER NONE X 1,105,750. NONE 38,443 1b Sub-total E Total from continuation sheets to Part VII, Section A E E E d Total (add lines 1b and 1c) E E E E E	SVP & PRES PHYSICIAN SERVICES	NONE				X			1,017,439.	NONE	140,091
47) AMER ZUREIKAT MD (UPC)	46) EILEEN SIMMONS (PRY)	40.00									
BOARD MEMBER NONE X 1,105,750. NONE 38,443 1b Sub-total C Total from continuation sheets to Part VII, Section A D Total (add lines 1b and 1c)	CHIEF FINANCIAL OFFICER	NONE			X				1,014,243.	NONE	131,915
1b Sub-total Continuation sheets to Part VII, Section A Control (add lines 1b and 1c) Control (a	47) AMER ZUREIKAT MD (UPC)	40.00									
c Total from continuation sheets to Part VII, Section A	BOARD MEMBER	NONE	X						1,105,750.	NONE	38,443
- Parameter of marriage finding but not miniou to those listed above, who received higher hall a rootout U	BOARD MEMBER 1b Sub-total	NONE						> > > > > > > > > > > > > > > > > > >			38,44
reportable compensation from the organization >	Teportable compensation from the organiza	tion P			-						Yes No
THE CONTRACT LEVEL OF CONTRACT											Yes No

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual		
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5	

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

(A) Name and business address	(B) Description of services	(C) Compensation
		+

Page 8

(A) Name and title	(B) Average hours per week (list any hours for	box,	unles	Pos neck ss pe	erson	e than o	an tee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
48) ARTHUR S LEVINE MD (UPM)	NONE									
FORMER BOARD MEMBER	NONE						X	NONE	1,055,958.	59,229
49) FRANCIS SOLANO MD (CMI)	40.00									
BOARD MEMBER AND PRESIDENT	NONE	Х		X				955,412.	NONE	142,942
50) JAN E FISHER (ALT)	40.00									
PRESIDENT	NONE			Х	-			945,412.	NONE	138,718
51) MATTHEW HARINSTEIN MD (EAS)	40.00									
BOARD MEMBER	NONE	X						999,071.	NONE	75,199
52) ELIZABETH A WILD (UPC)	40.00	- 1							70-11	
BOARD MEMBER AND PRESIDENT	NONE	X		X				954,179.	NONE	111,385
53) PABLO SANCHEZ MD (UPP)	40.00									
BOARD MEMBER	NONE	X					1111	1,000,488.	NONE	34,735
54) JOSE SAHEL MD (UPP)	40.00		71 == 1				1			
BOARD MEMBER AND DEPT CHAIR	NONE	X						995,463.	NONE	37,742
55) WILLIAM DONALDSON MD (UPP)	NONE					17.71				
FORMER BOARD MEMBER AND INTERI	NONE						X	977,796.	NONE	55,105
56) PAUL OGAGAN MD (EAS)	40.00						1			
BOARD MEMBER	NONE	X						994,741.	NONE	35,599
57) RICHARD WADAS MD (EMI)	40.00									
BOARD MEMBER AND PRESIDENT	NONE	X		X				893,434.	NONE	126,137
58) GREGORY BEARD DO (RHS)	40.00						1111			
BOARD MEMBER	NONE	X					11	947,114.	NONE	66,854
1b Sub-total	Section A .		::	:			* * *			473.7
2 Total number of individuals (including but no reportable compensation from the organization)		hose	liste	d a	bove	e) wh	o re	eceived more than	\$100,000 of	
3 Did the organization list any former off employee on line 1a? If "Yes," complete Scheen									compensated	Yes No
4 For any individual listed on line 1a, is the									sation from the	3

3	Did the organization list any former officer, director, or trustee, key employee, or nighest compensated		
	employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual		
	for services rendered to the organization? If "Yes" complete Schedule I for such person	5	

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

		r
200	**	7

(A) Name and title	(B) Average hours per week (list any hours for	box,	not ch unless	s pers		th an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	employee Key employee	Former	organization (W-2/1099-MISC)		from the organization and related organizations
59) MICHAEL LAZAR MD (SPS)	40.00								
BOARD MEMBER	NONE	X					947,383.	NONE	65,478
60) DEBORAH S BRODINE (CPS)	40.00					1			
BOARD CHAIR AND PRESIDENT	NONE	X		X	-	-	862,548.	NONE	135,403
61) AMAN MAHAJAN MD (UPP)	40.00					1			
BOARD MEMBER AND DEPT CHAIR	NONE	X				1	958,067.	NONE	34,539
62) SUSAN HOOLAHAN (PSV)	40.00								
PRESIDENT	NONE			X		4	861,030.	NONE	128,137
63) TERRANCE FOUST DO (COL)	40.00								
BOARD MEMBER	NONE	X				4	916,514.	NONE	71,010
64) ROBERT P EDWARDS MD (MAG)	40.00					1			
BOARD MEMBER	NONE	X					767,089.	NONE	217,332
65) STEVEN JOHNSON (WIL)	NONE							7 4	
FORMER BOARD MEMBER AND PRESID	NONE			_		X	921,674.	NONE	50,185
66) J PETER RUBIN MD (UPP)	40.00								
BOARD MEMBER AND DEPT CHAIR	NONE	X		_	_	4	934,159.	NONE	35,199
67) ELLIOTT BILOFSKY MD (BDF)	NONE							1 - 7 - 7 - 6	
FORMER BOARD MEMBER	NONE					X	NONE	918,559.	36,951
68) DEREK ANGUS MD (UPM)	NONE								
FORMER EVP & CHIEF INNOVATION	NONE					X	899,280.	NONE	49,416
69) LOUIS ALARCON MD (UPP)	NONE						0.05		
FORMER BOARD MEMBER	NONE					X	885,773.	NONE	45,963
to Total from continuation sheets to Part VII, d Total (add lines 1b and 1c)									

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶

		_	162	NO
3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3		
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	individual	4		
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes" complete Schedule J for such person	5		

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

Page 8

(A) Name and title	(B) Average hours per week (list any hours for	box,	not che unless er and	eck per a di	ition more rson i	than o	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
70) DIANE HUPP (CHP)	40.00									
SECRETARY & VP OF OPERATIONS	NONE			Х				818,198.	NONE	110,473
71) DAVID LOPATOFSKY MD (ULH)	40.00									
BOARD MEMBER	NONE	Х						805,903.	NONE	112,093
72) DANIEL KELLY AGNEW MD (BHM)	40.00					П				
BOARD MEMBER	NONE	X	-	_				850,244.	NONE	67,592
73) MATTHEW HURFORD (CCB) PRESIDENT	40.00 NONE			Х				809,691.	NONE	105,452
74) RICHARD BEIGI MD (MAG)	40.00							1 - 5 - 7 - 4		
BOARD MEMBER AND PRESIDENT	NONE	X		X				817,557.	NONE	96,687
75) LOUIS D FALO JR MD (UPP) BOARD MEMBER AND DEPT CHAIR	20.00	Х						485,739.	315,849.	102,175
76) ELIZABETH PICCIONE MD (UHC) BOARD MEMBER	40.00 NONE	X						738,848.	NONE	112,760
77) LOUIS BAVERSO (LOC)	1.00					- 11	111			
BOARD MEMBER	40.00	X				6.1	111	NONE	785,603.	65,783
78) MARK TAMBURRI (UPM)	60.00									
EVP & CHIEF LEGAL OFFICER	NONE			X				727,723.	NONE	122,423
79) ALISON BEAM (UPM) SVP, UPMC & CHIEF GOV'T AFFAIR	60.00 NONE				Х			714,036.	NONE	135,021
80) MATTHEW BOUCHARD MD (ALT)	40.00					8 11	111			
BOARD MEMBER	NONE	X					111	753,000.	NONE	94,881
1b Sub-total	Section A		:::		: : :	•	* * *			94,88
2 Total number of individuals (including but no reportable compensation from the organizati		nose	istec	at	ove) wno	те	ceived more than	\$ 100,000 or	
										Yes No
3 Did the organization list any former off	icer, directo	or, or	trus	stee	e, k	ey e	mp	loyee, or highes	t compensated	
employee on line 1a? If "Yes," complete Sche										3

		_	163	140
3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3		
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	individual	4		
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes " complete Schedule I for such person	5		

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		4.7

Page 8

(A) Name and title	Average hours per week (list any hours for related organizations below dotted line)	box,	unles	Pos heck ss pe	erson	than or/trusl et is or/trusl employee	an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
(81) SAMIR SABA MD (UPP)	40.00					- 1				
BOARD MEMBER	NONE	Х						800,078.	NONE	46,414.
82) PATRICK GALLAGHER (UPM)	1.00									
BOARD MEMBER	40.00	Х						NONE	705,242.	96,220.
83) JOHN COMERCI MD (MAG)	NONE									
FORMER BOARD MEMBER	NONE						Х	752,350.	NONE	42,906.
84) JULES SUMKIN MD (UPP)	40.00									
BOARD MEMBER AND SECRETARY	NONE	X	,	X				738,286.	NONE	54,955.
(85) MATTHEW HOLTZMAN MD (PRY)	40.00	- 11								
BOARD MEMBER	NONE	X						746,131.	NONE	39,639.
(86) SERGIO GIANCOLA MD (NWH)	NONE					- 11				
FORMER BOARD MEMBER	NONE					= :	X	739,071.	NONE	45,420.
87) BRIAN DURNIOK (NWH)	40.00									
BOARD MEMBER AND PRESIDENT	NONE	X		Х				675,077.	NONE	96,637.
(88) PHILIP M CACCHIONE MD (EPN)	40.00									
BOARD CHAIR AND PRESIDENT	NONE	X		Х	1	- 41	111	687,275.	NONE	60,329.
89) ROBERT GEIGER DO (EPN)	40.00									
BOARD MEMBER	NONE	X						699,102.	NONE	47,536.
90) DAVID A LEWIS MD (UPP)	40.00									
BOARD MEMBER AND DEPT CHAIR	NONE	Х		Х				684,955.	NONE	46,568.
(91) PATRICIA JACKSON-GEHRIS (ULH)	40.00							11 2 2 2 3 1		
BOARD SECRETARY	NONE	X		Х				618,374.	NONE	96,597.
to tal from continuation sheets to Part VII, Sed Total (add lines 1b and 1c)	ection A .		: :		::		▶ bore	ceived more than	\$100,000 of	

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual.		
	individual	4	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5	

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		1.7

Page 8

	일 등			rector/	both a	e)	compensation from the	(E) Reportable compensation from related organizations	Estimated amount of other compensation from the organization and related organizations
related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	
40.00									
NONE	X						658,058.	NONE	38,768.
							ALCO TODA	A.J.	
- A-mi - 24-14	X				-		636,202.	NONE	41,430.
					- 11		1200.00	200	
			X	-	-		675,082.	NONE	1,069
					11		***		26 200
	X	-	X	-	-	-	609,226.	NONE	65,279.
40.00	Х						NONE	596,539.	75,971.
40.00									
NONE			X				594,112.	NONE	75,587.
NONE							7 7 7		
NONE					- 3	X	618,196.	NONE	40,099.
40.00 NONE	Х						585,424.	NONE	66,164.
1.00									
40.00	X						NONE	584,070.	60,827.
40.00									
NONE	X						592,021.	NONE	46,843.
NONE NONE						х	575,301.	NONE	53,496.
ction A						X • • •	575,301.	NONE	53,496
						re	ceived more than	\$100,000 of	
n	NONE 40.00 NONE 60.00 NONE 40.00 NONE 1.00 40.00 NONE NONE NONE 1.00 40.00 NONE NONE NONE NONE NONE NONE NONE NO	40.00 NONE X 40.00 NONE X 60.00 NONE 40.00 NONE X 1.00 40.00 X 40.00 NONE NONE NONE NONE 1.00 NONE NONE NONE NONE X 1.00 NONE X 1.00 NONE X 1.00 NONE X 1.00 NONE X 1.00 NONE X 1.00 NONE X 1.00 NONE X 1.00 NONE X 1.00 NONE X 1.00 NONE X 1.00 NONE X 1.00 NONE X NONE NONE NONE	40.00 X 40.00 NONE X 60.00 NONE X 40.00 NONE X 1.00 40.00 X 40.00 NONE X 1.00 NONE X 40.00 NONE X 1.00 A0.00 X 40.00 NONE X 1.00 A0.00 X 40.00 NONE X 1.00 A0.00 X 40.00 NONE X 1.00 NONE X NONE NONE	40.00	40.00	40.00	40.00	Mone X 658,058.	## ## ## ## ## ## ## ## ## ## ## ## ##

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated		
	employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
-			

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual

3	
4	
5	

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

(A) Name and business address	(B) Description of services	(C) Compensation
		4.7

(A) Name and title	(B) Average hours per week (list any hours for	box,	Position (do not check more than or box, unless person is both a officer and a director/truste					(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
103) MICHAEL WARD MD (NWH)	NONE									
FORMER BOARD MEMBER	NONE						X	583,948.	NONE	44,606.
(104) SHELIAH HECKLA (UTS)	40.00							W. 15	A 11	
BOARD MEMBER	NONE	X						535,977.	NONE	81,699.
(105) JOHN WARD (MER)	NONE							A TOTAL		
FORMER BOARD MEMBER	NONE						X	541,604.	NONE	68,392.
106) STEPHEN NIMMO ESQ (SUS)	NONE									
FORMER BOARD MEMBER	NONE			_			X	527,463.	NONE	76,526.
107) KOTAYYA KONDAVEETI MD (EAS)	40.00									
BOARD MEMBER	NONE	X						585,000.	NONE	12
108) AJ PINEVICH MD (MER)	40.00					- 1				
BOARD SECRETARY	NONE	X		X				505,665.	NONE	63,040.
(109) SUSAN BRANTON MD (WIL)	40.00				i i					
BOARD MEMBER	NONE	X						516,455.	NONE	51,958.
(110) TERENCE DERMODY MD (UPP)	40.00				-	- 11				
BOARD MEMBER AND DEPT CHAIR	NONE	X			-	- 11	111	525,869.	NONE	37,181
111) CHRISTOPHER DOMAREW MD (SPS)	40.00									
BOARD MEMBER	NONE	X						501,289.	NONE	58,924.
(112) DAVID PATTON (SMH)	40.00									
PRESIDENT	NONE			X				459,560.	NONE	98,297.
(113) TRACEY BEIRIGER ESQ (OVI)	40.00					Π				
BOARD SECRETARY	NONE	X		X				458,896.	NONE	94,128.
to Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	ection A .	• • •	:::		::	::	* * *			

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual		
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5	

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

(A) Name and business address	(B) Description of services	(C) Compensation

NONE

40.00

NONE

X

488,236.

449,463.

3) Section A. Officers, Directors, Ti	rustees, Ke	y En	plo	yee	es,	and l	Higl	nest Compensat	ed Employees (co	Page 8 ntinued)	
(A) Name and title	(B) Average hours per week (list any	box,	unles	ss pe	ition mor	e than o	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the organization and related organizations	
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)		
NT EMERICK MD (UPP)	NONE							500 460			
BOARD MEMBER	NONE	-		-			X	523,462.	NONE	29,321	
MEISTER MD (HHW)	40.00	Х						NONE	500,139.	52,518	
L BURNS MD (WEL)	40.00	^						NONE	500,159.	32,310	
MBER	NONE	X						493,833.	NONE	58,285	
DALL BOGGESS DO (NWH)	40.00							130,000.	1,01,2	55/255	
MBER	NONE	Х						494,449.	NONE	56,008	
DA BARNHART MD (NWH)	40.00										
MBER	NONE	X						483,869.	NONE	53,664	
THEW NEWLIN MD (ALT)	NONE					- 1					
MBER	40.00	X						NONE	498,608.	38,785	
HAEL SCHLECHTER MD (ALT)	NONE								1.5.7.5.		
SOARD MEMBER	NONE						X	NONE	489,684.	41,844	
ANT WESLEY ESQ (CRP)	40.00										
RY	NONE			Χ				461,060.	NONE	63,286	
GRIV SIMHAN MD (UPP)	NONE										
BOARD MEMBER	NONE						X	482,554.	NONE	38,343	
EK A RADOMSKI DO (UPP)	NONE										

NONE

NONE

31,021.

66,655.

1b Sub-total

Part VII

(114) TRENT EMERICK MD (UPP)

(115) AMY MEISTER MD (HHW)

(116) JILL BURNS MD (WEL)

(117) RANDALL BOGGESS DO (NWH)

(118) LINDA BARNHART MD (NWH)

(119) MATTHEW NEWLIN MD (ALT)

(121) BRYANT WESLEY ESQ (CRP)

(122) HYAGRIV SIMHAN MD (UPP)

(123) MAREK A RADOMSKI DO (UPP)

(120) MICHAEL SCHLECHTER MD (ALT)

FORMER BOARD MEMBER

BOARD MEMBER

BOARD MEMBER

BOARD MEMBER

BOARD MEMBER

BOARD MEMBER

SECRETARY

FORMER BOARD MEMBER

FORMER BOARD MEMBER

FORMER BOARD MEMBER

(124) BRIAN FRITZ (UPP)

CHIEF FINANCIAL OFFICER

c Total from	continuation sheets to Part VII, Section A
d Total (add	lines 1h and 1c)

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization >

			Yes	No
3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3		
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	individual	4		
5	and any barrent manage and manage at manage and barrent management and any annual and any and any and any and any			
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5		

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization

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Page 8

(A) Name and title	(B) Average hours per week (list any hours for	box,	not ch unles er and	eck s pe a d	ition more rson irect	e than o is both or/trust	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)		from the organization and related organizations
125) JAMES W BOYLE MD (PSV)	40.00					7				
BOARD MEMBER	NONE	Х						465,383.	NONE	50,065
126) MICHELE P JEGASOTHY ESQ (UPM)	40.00								A.J	1 30 811
SECRETARY	NONE			X	_			420,030.	NONE	89,123
127) KEVIN KIST DO (WIL) FORMER BOARD MEMBER	NONE						Х	447,148.	нои	61,520
128) MONICA BOLLAND MD (UPP)	40.00									
BOARD MEMBER	NONE	Х						475,338.	NONE	31,438
129) LAURA MILLER ESQ (CCB)	40.00									
SECRETARY	NONE			X				416,218.	NONE	85,412
130) STEPHEN EMERY (MAG)	NONE					- 11				
FORMER BOARD MEMBER	NONE						X	458,980.	NONE	38,285
131) NICOLE DONNELLAN MD (MAG)	40.00							3-3-3-5		70 112
BOARD MEMBER	NONE	X						476,110.	NONE	20,645
132) ANDREA BADWAY (BHM)	40.00							445 510		40 555
BOARD MEMBER	NONE	X		-				445,510.	NONE	43,757
133) JAMES D TEW MD (PRY)	NONE						5	155 550		
FORMER BOARD MEMBER	NONE						X	457,570.	NONE	31,480
134) DARIUS ABADI DO (LHS) BOARD MEMBER	40.00 NONE	Х						429,581.	NONE	56,889
	40.00	Λ		-				429,301.	NONE	20,009
135) JARED WEINER (PRY) CHIEF FINANCIAL OFFICER	NONE			х				435,166.	NONE	44,837
1b Sub-total							•	433,100.	NONE	44,057
c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	The state of the s	5 . 5 . 5	7 7 7				-			
2 Total number of individuals (including but not	limited to t						_	ceived more than	\$100,000 of	
reportable compensation from the organizatio				-	_		_			Yes No
										TES NO

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual		
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5	

Section B. Independent Contractors

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(A) Name and business address	(B) Description of services	(C) Compensation
AT STOTE TO PERSONS OF EUTOPS CAR ALL		23100 010101
		1.5

Average hours per week (list any hours for related organizations below dotted line)	box,	not ch unles er and	Positive of the contract of th	more rson	is both or/trust	an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
	Ф	tee			sated				
NONE									
NONE						X	422,055.	NONE	50,402
40.00 NONE	X						456,860.	NONE	15,430
40.00 NONE	Х						347,811.	NONE	122,204
1.00	Х						NONE	413,609.	52,605
40.00 NONE	Х						408,365.	NONE	53,556
40.00 NONE	Х		Х				431,139.	NONE	24,713
40.00 NONE	X						390,627.	NONE	65,136
NONE NONE						X	415,467.	NONE	38,601
40.00 NONE	Х						385,222.	NONE	62,293
40.00 NONE	Х						415,824.	NONE	29,655
40.00 NONE	X						400,853.	NONE	36,694
	hours per week (list any hours for related organizations below dotted line) NONE NONE 40.00 NONE	None None None X	hours per week (list any hours for related organizations below dotted line) NONE NONE NONE 1.00 NONE X 40.00	hours per week (list any hours for related organizations below dotted line) NONE NONE NONE 1.00 NONE X 40.00 NONE X	Nours per week (list any hours for related organizations below dotted line)	Nours per week (list any hours for related organizations below dotted line)	None None None X None X None None X None None X None None None None None X None None X None None None None X None None None None X None None None X None None	None	None

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual		
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5	

Section B. Independent Contractors

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(A) Name and business address	(B) Description of services	(C) Compensation
		4.7

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Part VII Section A. Officers, Directors, (A)	(B)			(C)		_	(D)	(E)	(F)
Name and title	Average hours per week (list any hours for	per (do not check more than one box, unless person is both an officer and a director/trustee)					Reportable compensation from the	Reportable compensation from related organizations	Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
147) DANIEL GLUNK MD (ULH)	40.00			1					
BOARD MEMBER	NONE	X		-			405,407.	NONE	29,409
148) JAMES GIAMMARCO (CCB)	40.00			1			100/10/1	HONE	20,100
TREASURER & CFO	NONE		١,	X			389,861.	NONE	42,877
(149) ALFREDO BLAS MD (SUS)	40.00			-			303,001.	NONE	12/0//
BOARD MEMBER	NONE	X					373,375.	NONE	58,537
150) LYNN RUPP (RHS)	40.00	- 1	-	+			373,373.	NONE	30,331
PRESIDENT	NONE		١,	X			386,703.	NONE	43,306
			+	1			300,703.	NONE	43,300
151) DAWNDRA JONES (MYC)	NONE	1				Х	274 050	NONE	EE OOE
FORMER BOARD MEMBER				+	-	X	374,859.	NONE	55,005
152) MARK BONDI (THS)	1.00						No.	264 105	64 577
PRESIDENT	40.00			X	+		NONE	364,195.	64,571
153) KAREN WASTLER (WEL)	40.00						477 517		
CHIEF OPERATING OFFICER	NONE		- 12	X	-		418,714.	NONE	9,850
154) GWENDOLYN SOWA MD (UPP)	40.00				* 1		2.00	70000	25 205
BOARD MEMBER AND DEPT CHAIR	NONE	X		-			397,422.	NONE	29,944
155) JAMES DONNELLY (CHS)	40.00						4.5		
BOARD MEMBER	NONE	X					368,075.	NONE	56,548
156) RICKQUEL TRIPP MD (UPP) FORMER BOARD MEMBER	NONE NONE					Х	395,216.	NONE	28,775
157) CAROLINE DANIELS MD (CAC) SECRETARY	40.00 NONE			X			371,175.	NONE	52,744
1b Sub-total c Total from continuation sheets to Part VII d Total (add lines 1b and 1c) Total number of individuals (including but n	, Section A	• • •	:::			* * *		£400,000 -£	
reportable compensation from the organiza		nose	iisteu	abc	ove) wn	0 16	cerved more than	\$100,000 61	Yes No
3 Did the organization list any former of employee on line 1a? If "Yes," complete Sch									3
4 For any individual listed on line 1a, is the organization and related organizations	greater than	\$15	0,00	0?	If "Yes	s, "	complete Schedu	le J for such	
individual	or accrue co	mpen	satio	n fro	om any	un	related organization	on or individual	4
for services rendered to the organization? If	"Yes," comple	te Sch	redule	Jf	or such	per	son		5

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		14.7

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Individual trustee	Officer Institutional trustee	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	from the organization and related organizations
х							
X	+						
Х	HE			X	369,089.	NONE	46,229.
X							
-	X				367,174.	NONE	45,217.
				111	H+ 2- 17-7		177
X					351,576.	NONE	60,200.
				X	NONE	399,284.	NONE
				111			
				Х	346,538.	NONE	48,860.
			in 11		-		
	X				318,451.	NONE	76,395.
41					7.0		
				X	333,888.	NONE	55,754.
x					349,664.	NONE	33,439.
				Х	338,490.	NONE	35,392.
х						NONE	57,502.
					11 - 6 - 51		61,956.
	X	X X	X X X	X X	x x x x x x x x x x x x x x x x x x x	X 346,538. X 318,451. X 333,888. X 349,664. X 338,490. X 315,954. X 311,063.	X 346,538. NONE X 318,451. NONE X 333,888. NONE X 349,664. NONE X 338,490. NONE X 315,954. NONE X 311,063. NONE

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated		
	employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
5	Did any percent noted on the reserve of decide compensation from any amenated organization of marriagan		
	for services rendered to the organization? If "Yes." complete Schedule J for such person	5	

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		4.7

	_					С
- [0	2	'n	12	5	7

(A) Name and title	(B) Average hours per week (list any hours for	box,	unles	neck ss pe d a d	more rson	e than o is both or/trust	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(169) SUSAN DUCHMAN (HNV)	40.00									
BOARD MEMBER	NONE	X						341,350.	NONE	31,032
(170) CHARLES HAGERTY (SHB) BOARD VICE CHAIR	40.00 NONE	Х		X				326,092.	NONE	43,245
(171) MELINDA HAMILTON MD (UPP) BOARD MEMBER	40.00 NONE	Х						329,532.	NONE	30,163
(172) FRANCIS FOTI MD (KAN) BOARD MEMBER	40.00 NONE	Х						304,512.	NONE	54,976
(173) NANCI CASE (HNF) PRESIDENT	40.00 NONE			Х				307,274.	NONE	51,624
(174) CHRISTINA PATTERSON MD (UPP) FORMER BOARD MEMBER	NONE NONE						Х	328,567.	NONE	26,765
(175) RONALD REYNOLDS (ULH) BOARD PRESIDENT AND ASST SECRE	40.00 NONE	X		Х				323,898.	NONE	29,295
(176) JANIE HILFIGER (CCH) PRESIDENT	40.00 NONE			Х				310,435.	NONE	41,575
(177) TIMOTHY HORSKY DO (BDF) FORMER BOARD MEMBER	NONE NONE						Х	319,190.	NONE	31,803
(178) NOREEN FREDRICK (TLC) BOARD PRESIDENT	40.00 NONE	Х		Х				313,137.	NONE	36,584
(179) MARGARET EALY (APP) BOARD MEMBER, TREAS & COO	40.00 NONE	Х		Х				327,189.	NONE	21,025

		_	Yes	No
3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3		
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	individual	4		
5	-in any paragraph and an arrange of manages are paragraph and any animal and are			
	for services rendered to the organization? If "Yes." complete Schedule J for such person	5		

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

(A) Name and business address	(B) Description of services	(C) Compensation

Page 8

	(B) Average hours per week (list any hours for	box,	unles r and	Pos neck ss pe	erson	e than o	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	orga	from the organization and related organizations
(180) JEFFREY KNORR (BHO)	40.00									
SECRETARY	NONE			X				319,959.	NONE	23,793
(181) MICHAEL BONINGER MD (HCM) BOARD MEMBER & PRESIDENT	40.00 NONE	X		X				306,068.	NONE	35,248
(182) MELANIE SMITH-FORTNEY (HHW)	40.00	- 11		21				300,000.	NONE	33/240
BOARD MEMBER	NONE	Х						293,757.	NONE	45,679
(183) MARK ZACHARIA ESQ (MYC)	40.00							23077071	1,00,0	
BOARD VICE CHAIR	NONE	Х		X				289,097.	NONE	49,979
(184) MELISSA DAVIS (LHS)	40.00									
BOARD MEMBER	NONE	Х						290,824.	NONE	45,215
(185) CHARLES FLACH (UPC)	40.00									
TREASURER AND CFO	NONE			Х		- +1		310,327.	NONE	22,986
(186) C TALBOT HEPPENSTALL JR (UPM)	NONE		-							
FORMER EVP, TREAS., & PRES ENT	NONE						X	281,633.	NONE	49,858
(187) JAYESH DESAI MD (SOM) BOARD MEMBER	40.00 NONE	X						276,867.	NONE	53,214
(188) DAVID BOBRZYNSKI (MYC)	40.00									
BOARD TREASURER	NONE	Х		X				277,025.	NONE	53,013
(189) DAVID NACE MD (THS) BOARD MEMBER	40.00 NONE	X						298,000.	NONE	28,982
(190) MARK YAROS MD (SOH) BOARD MEMBER	40.00 NONE	X						281,418.	NONE	45,168

	employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual

3	
4	
5	

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

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(A) Name and title	(B) Average hours per week (list any hours for	box,	not che unless er and	per: a di	tion more to son is rector	both a	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
191) BRADLEY DINGER (NWH)	40.00									
CFO AND TREASURER	NONE			X				284,166.	NONE	38,956
192) NATHAN MOORE MD (RHS)	40.00					- 11				
BOARD MEMBER	NONE	X						263,093.	NONE	55,948
(193) ADAM YATES MD (MER)	40.00					- 11	111	1		
BOARD MEMBER	NONE	X						292,919.	NONE	25,978
(194) RONALD DEEMS (MAG)	40.00									
BOARD MEMBER & CFO	NONE	X		X				293,315.	NONE	24,276
(195) TERRENCE LEWIS ESQ (EMI)	40.00							1		
SECRETARY	NONE			X				289,521.	NONE	27,704
(196) REBECCA RICKARD MD (SPS)	40.00					11				
BOARD MEMBER	NONE	X						277,643.	NONE	36,649
(197) SYLVIA OWUSU-ANSAH MD (UPP)	NONE			T	1					
FORMER BOARD MEMBER	NONE						X	288,617.	NONE	23,092
(198) DAVID BAER MD (BDF)	40.00				- 1	1				
BOARD MEMBER	NONE	X				- +1		248,534.	NONE	61,651
(199) SUSAN MARTIN (MER)	NONE									
FORMER BOARD MEMBER	NONE						X	251,343.	NONE	56,258
(200) LAURENE TIMMONS (EAS)	40.00			1						
BOARD SECY, TREAS & CFO	NONE	X		X				274,511.	NONE	31,043
(201) JAMES KONIECZNY (UPM) ASST TREASURER	40.00 NONE			Х				248,106.	NONE	50,532
ASST TREASURER 1b Sub-total c Total from continuation sheets to Part VII, d Total (add lines 1b and 1c)	NONE Section A t limited to t	• • •			::					50,53
reportable compensation from the organizati	on >								30.13.27 Y	
										Yes No
3 Did the organization list any former off	icer directo	or or	trus	tee	ke	ev e	mp	lovee or highest	compensated	
3 Did the organization list any former off employee on line 1a? If "Yes," complete Sche	icer, directo	or, or	trus	tee	, ke	ey e	mp	loyee, or highest	t compensated	3

(A)

Name and business address

year.

Section B. Independent Contractors

organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

4

(C)

Compensation

(B)

Description of services

(A) Name and title	Average hours per week (list any hours for related organizations below dotted line)	box,	not ch unles	s pe	ition more	than or/trust e than or/trust employee	an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
202) ROGER YOST (SHS)	40.00					- 11	771			
BOARD ASST TREASURER & CFO	NONE	X		Х				278,704.	NONE	15,348.
203) JONATHAN PETRIE (MAG)	40.00	- 1								
BOARD MEMBER AND CFO	NONE	X		X				248,219.	NONE	44,015.
204) MONICA KLATT (APH)	40.00					10 11				
BOARD SECY, TREAS & CFO	NONE	X		Х				258,162.	NONE	32,377.
205) ROBYN BECKWITH MBA (BHM)	40.00									
BOARD MEMBER AND SECRETARY	NONE	X		X				233,042.	NONE	50,723.
206) SHERRY WATTS (COL)	40.00	- 1								
BOARD MEMBER	NONE	X						253,044.	NONE	25,583.
207) AMY SWINDELL DO (HNV)	NONE					- 11				
FORMER BOARD MEMBER	NONE					- 1	X	254,100.	NONE	22,205.
208) JAMES HOUSER (CEM)	40.00									
PRESIDENT	NONE			Х				253,372.	NONE	19,629.
209) TIMOTHY BALCONI (ALF)	40.00				-		1111			
PRESIDENT	NONE			Х		10 11		222,872.	NONE	49,995.
210) DONALD GOODMAN (CEM)	40.00									
BOARD MEMBER AND V PRESIDENT	NONE	X		X				236,628.	NONE	31,517.
211) JOSEPH ANTONOWICZ MD (ALF)	NONE									
FORMER BOARD MEMBER	NONE						X	181,037.	NONE	87,097.
212) ROBERT SULLIVAN MD (ALT)	NONE							11 - 1 - 1 - 1 - 1 - 1 - 1		
FORMER BOARD MEMBER	NONE						X	NONE	246,060.	18,024.
to tal from continuation sheets to Part VII, d Total (add lines 1b and 1c)		• • •					* * *		C400 000 -f	

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual		
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5	

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

(A) Name and business address	(B) Description of services	(C) Compensation

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	hours per week (list any hours for	box,	not ch unles er and	s pe l a d	more rson irect	than o	an ee)	Reportable compensation from the	Reportable compensation from related organizations	(F) Estimated amount of other compensation		
(213) CECIL MILLER (CHS)	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations		
213) CECIL MILLER (CHS)	1.00											
SECRETARY	40.00			X				NONE	235,067.	25,612.		
214) NAFIS HILL (PSV)	40.00					17.71		T. Von See	A			
CHIEF FINANCIAL OFFICER	NONE			X				210,379.	NONE	47,594.		
215) TRACEY CONTI MD (UPP)	40.00					10 11		200 124		07 053		
BOARD MEMBER AND DEPT CHAIR	NONE	X	-	=				230,134.	NONE	27,053.		
216) ROBERT GRIFFITH (HHW)	40.00			57			191	225 007	NONE	20 121		
BOARD TREASURER AND CFO	40.00	X		X				225,087.	NONE	29,131.		
217) RUSSELL MEYERS (EMI) BOARD TREASUER	NONE	Х		х				228,101.	NONE	23,804.		
218) ROGER DAVIS (SCS)	1.00	- 21		22				220,101.	NONE	25,004.		
BOARD MEMBER AND VP	40.00	Х		Х				NONE	199,383.	51,999.		
219) BHARAT ADROJA MD (ULH)	40.00									35/252		
BOARD MEMBER	NONE	X						230,331.	NONE	18,080.		
220) MICHAEL TRACY (HRF)	40.00					- 11						
CHIEF FINANCIAL OFFICER	NONE		11	Х	1.	10.01	111	213,935.	NONE	28,788.		
221) MARYANN RIGAS (CCH)	40.00											
BOARD MEMBER	NONE	Х						195,512.	NONE	45,001.		
222) JEFFREY ALVAREZ (MYC)	40.00											
BOARD MEMBER	NONE	X						216,805.	NONE	18,015.		
223) CARRIE ENNIS (HMT)	40.00											
BOARD SECRETARY	NONE	X		X				201,978.	NONE	31,577.		
1b Sub-total	I, Section A		:::		: :		▶ ▶ • re	ceived more than	\$100,000 of			
reportable compensation from the organiza						,	, ,					
										Yes No		

			100001	
3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3		
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	individual	4		
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual			
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5		

Section B. Independent Contractors

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(A) Name and business address	(B) Description of services	(C) Compensation
		1.7

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(A) Name and title	(B) Average hours per week (list any hours for	officer and a director/trustee)					an tee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(224) WILLIAM A NIGRO (CRP)	40.00									
BOARD MEMBER, TREAS AND CFO	NONE	Х		X				196,110.	NONE	29,765.
(225) JENNIFER VENNARE (HNA)	40.00								- A. J	
PRESIDENT	NONE			X				200,786.	NONE	21,443.
(226) BYRON WADE (LOC)	40.00	v		V				205 500	NONE	18.000
BOARD PRESIDENT	NONE	X	-	Х				205,688.	NONE	15,082.
(227) MARK PAPALIA (KAN) PRESIDENT	40.00 NONE			Х				194,498.	NONE	25,469.
(228) ZACHARY LENHART (JMC)	NONE							151/1501	1101,2	20/1001
FORMER BOARD MEMBER	NONE						Х	191,898.	NONE	21,667.
(229) SUSAN THOMPSON (HNV)	1.00					- 1				
BOARD CHAIR	40.00	X		X		- +1		NONE	192,472.	19,396.
(230) PATRICIA MCGEE (HNV)	40.00									
BOARD MEMBER	NONE	X						193,462.	NONE	18,268.
(231) BOBBIE WOOLCOCK (ULH)	1.00		1=		-					
BOARD MEMBER	40.00	X						NONE	192,409.	16,922.
(232) LISA A NEWCOMB (UPM)	40.00							- T		
ASST SECRETARY	NONE			X				168,518.	NONE	32,071.
(233) MARK GERACI MD (UPP)	40.00									
BOARD MEMBER	NONE	X						200,000.	NONE	9.
(234) NEIL KARLS (BHM)	40.00	, - 1		1				210 500	10000	12.11
TREASURER	NONE		1	X				164,903.	NONE	33,687.

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual		
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5	

Section B. Independent Contractors

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(A) Name and business address	(B) Description of services	(C) Compensation

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Name and title	(B) Average hours per week (list any hours for	Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
235) CAROL VANZILE (MYC)	40.00					- 1				
BOARD SECRETARY	NONE	X		Χ	_			155,867.	NONE	40,550.
(236) DANIEL R SULLIVAN MD (PSV)	40.00					- 11		1 - 2 - 0 - 7		
BOARD SECRETARY	NONE	X		X	-			176,849.	NONE	18,286.
(237) JONAS JOHNSON MD (UPP)	NONE					10 11	111	Harris Elvor		
FORMER BOARD MEMBER AND TREASU	NONE						Х	127,639.	NONE	59,301.
238) AMY HUNT (COL)	40.00									
BOARD MEMBER	NONE	X						153,669.	NONE	27,028.
(239) JANE LIEBSCHUTZ MD (UPP)	40.00	- 1			7					
BOARD MEMBER	NONE	X						159,457.	NONE	15,258.
(240) ABDULRAB AZIZ MD (EAS)	40.00									
BOARD MEMBER	NONE	X				- 11	111	172,500.	NONE	12.
(241) NANCY PASTORIUS (SCS)	40.00						1			
BOARD SECRETARY AND COO	NONE	X		X				134,167.	NONE	31,424.
(242) BRIAN ENGEL (ULH)	40.00									
BOARD ASST SECRETARY	NONE	X		Х		- 41	1111	130,696.	NONE	31,063.
(243) CLIFTON CALLAWAY MD (UPP)	NONE									
FORMER BOARD MEMBER	NONE						Х	137,718.	NONE	22,621.
(244) ROBERT BLOSAT (BHM)	NONE									
FORMER BOARD CHAIR AND PRES	NONE						X	159,874.	NONE	NONE
(245) KRISTIN LASHER (UHC)	40.00					1				
	NONE	1		Х		10.01		145,519.	NONE	10,635.

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
5	= 10 mily barrent name of the contract of the		
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5	

Section B. Independent Contractors

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(A) Name and business address	(B) Description of services	(C) Compensation
		2 3 4 20 4 20 4 20 4 20 4 20 4 20 4 20 4
		1.

Page 8

140, 988. 123, 207.	organizations (W-2/1099-MISC) NONE	from the organization and related organizations
123,207.		14,470
123,207.		14,470
	NONE	
	NONE	
		24,781
3 40 5 5 5		
143,245.	NONE	3,414
115,155.	NONE	29,706
130,297.	NONE	10,452
88,526.	NONE	35,239
118,078.	NONE	3,780
114,609.	NONE	189
75,321.	NONE	34,844
74,786.	NONE	33,731
95,045.	NONE	11,860
ved more than	\$100,000 of	
	74,786. 95,045.	74,786. NONE

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
5	and any parties of the country of th		
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5	

Section B. Independent Contractors

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(A) Name and business address	(B) Description of services	(C) Compensation
		1.7

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(A) Name and title	(B) Average hours per week (list any hours for	box,	unle	Pos heck ss pe	erson	e than o	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(257) REBECCA BURKELY (TLC)	40.00									
BOARD SECRETARY	NONE	X		X	_			95,801.	NONE	10,476.
(258) LYNN ROGERS (APH)	40.00	- 4								
BOARD MEMBER	NONE	X						85,544.	NONE	16,140.
(259) PATSY MAXIM (HRF)	1.00									
BOARD MEMBER	40.00	X						NONE	89,396.	11,575.
(260) LISA SMITH (NWH)	40.00									
ASST SECRETARY	NONE			X				67,522.	NONE	20,205.
(261) JONI MURRAY (HRF)	NONE									
FORMER BOARD MEMBER	NONE						X	57,894.	NONE	26,789.
(262) RACHEL BERGER (CHP)	NONE					- 1				
FORMER BOARD MEMBER	NONE						X	74,954.	NONE	9,124.
(263) MATTHEW BERWICK (CCB)	40.00									
BOARD MEMBER	NONE	X						68,287.	NONE	7,037.
(264) NICOLE PICERNO (ULH)	40.00						141			
BOARD MEMBER	NONE	X				- 11		66,755.	NONE	8,306.
(265) ALYSON FISHER (HRF)	40.00									
BOARD MEMBER	NONE	X						61,734.	NONE	8,434.
(266) LOREN ROTH MD (CCB)	NONE									
FORMER BOARD MEMBER	NONE						X	45,000.	NONE	14,136.
(267) THOMAS DIACOVO MD (MAG)	NONE					1				
FORMER BOARD MEMBER	NONE						Х	50,944.	NONE	4,269.
(267) THOMAS DIACOVO MD (MAG)	NONE NONE Section A .		::	•	::		X	50,944.	NONE	
- Toportable compensation from the organization	ALL P.			-						Yes No
Treportable compensation from the organization Did the organization list any former office.					t					Yes

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
5	and the second s		
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5	

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		1.7

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(A) Name and title	(B) Average hours per week (list any hours for	box,	not ch unless er and	per a di	ition more rson irecto	than o	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
268) SCOTT GRAUBARD (JMC)	40.00				-					
BOARD MEMBER	NONE	X						47,847.	NONE	3,920.
269) SCOTT GRAUBARD (HRF)	40.00							47.047	0	2 222
BOARD MEMBER	NONE	X	-	-				47,847.	NONE	3,920.
270) ALISSA LAIRD (ALT)	40.00			x				25 241	NIZANDA	14:021
ASST SECRETARY 271) DONNA OTTOVIANI (BHM)	1.00			Δ				35,341.	NONE	14,031.
BOARD PRESIDENT	NONE	х		х				NONE	NONE	NONE
272) MARSHALL WEBSTER MD (BHM)	1.00	- 11		25				140142	HONE	NONE
BOARD MEMBER	NONE	X						NONE	NONE	NONE
273) BRIAN FRITZ (BHM)	1.00			1				-		
BOARD PRESIDENT AND TREASURER	NONE	Х		Х		1		NONE	NONE	NONE
274) KAREN A ALLEN (BHM)	1.00									
BOARD VICE PRESIDENT	NONE	X		X				NONE	NONE	NONE
275) JOHN INNOCENTI (CEM)	1.00									
BOARD CHAIR	NONE	X		X				NONE	NONE	NONE
276) SANDRA RADER (CEM)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
277) DIANNE HUPP (CEM)	1.00									
BOARD MEMBER	NONE	X		-				NONE	NONE	NONE
278) DAVID GIBBONS (CEM)	1.00	X						NONE	NONE	and the same
BOARD MEMBER	NONE									NONE

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated		
	employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual		
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5	

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

(A) Name and business address	(B) Description of services	(C) Compensation		
		4.7		

Form 990 (2023) Page 8

(A) Name and title	(B) Average hours per week (list any	box,	unles	Pos heck	erson	e than o	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	Esti amo	mated bunt of ther ensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from organ and	n the nization related izations
279) JAN E FISHER (CEM)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NONE
(280) RICHARD BEIGI MD (CEM)	1.00								0.17		
BOARD CHAIR	NONE	X		X				NONE	NONE		NONE
281) DEBRA DELLAPOSTA (CPF) BOARD CHAIR & PRESIDENT	1.00 NONE	Х		Х				NONE	NONE		NONE
(282) BRUCE ERB (CPF)	1.00										
BOARD VICE CHAIR & V PRES	NONE	X		X				NONE	NONE		NONE
(283) MICHAEL CORSO (CPF)	1.00	- 1									
BOARD MEMBER	NONE	X						NONE	NONE		NONE
(284) MELYNDA BUDD (CCH)	1.00		1 10								
BOARD TREASURER	NONE	X		X				NONE	NONE		NONE
(285) MICHAEL CALLAHAN (CCH)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NONE
(286) JOSHUA COSTA (CCH)	1.00						1				
BOARD MEMBER	NONE	X						NONE	NONE		NONE
(287) JOHN LEETE (CCH)	1.00										
BOARD CHAIR	NONE	X		X				NONE	NONE		NONE
(288) CONNIE PERKINS (CCH)	1.00										
BOARD MEMBER	NONE	Х						NONE	NONE		NONE
(289) PATRICK LARSEN (CCH)	1.00			ij.				1			
BOARD SECRETARY	NONE	X		X				NONE	NONE		NONE
to tal from continuation sheets to Part V d Total (add lines 1b and 1c)	not limited to t		::		::		> re	eceived more than	\$100,000 of		
											Yes No
3 Did the organization list any former employee on line 1a? If "Yes," complete So	officer, directo	or, or ch ind	tru	uste ual	е,	key e	emp	oloyee, or highest	compensated	3	
4 For any individual listed on line 1a, is organization and related organizations individual	the sum of rep	ortab	ole o	om 00?	per	satio	n a	nd other compens	sation from the le J for such	4	
5 Did any person listed on line 1a receive for services rendered to the organization?										5	
Section B. Independent Contractors											
Complete this table for your five highest compensation from the organization. Rep year.											

Name and	(A) business address	(B) Description of services	(C) Compensation

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Part VII Section A. Officers, Directors, Tru (A) Name and title	(B) Average hours per week (list any hours for	box,	not che unless er and	pers a dir	on nore than son is bot ector/tru	h an stee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Highest compensated employee Key employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
290) MATTHEW SPLAIN (CCH)	1.00								
BOARD MEMBER	NONE	X					NONE	NON	E NONE
291) ELIZABETH WALLANCE (CCH)	1.00	- 4							
BOARD VICE CHAIR	NONE	X		X			NONE	NON	E NONE
292) DANIEL GLUNK MD (CCH)	1.00								
BOARD MEMBER & INTERIM PRESIDE	NONE	X		X			NONE	NON	E NONE
293) PATRICIA JACKSON-GEHRIS (CCH)	1.00								
BOARD MEMBER	NONE	X					NONE	NON	E NONE
294) CARRIE ENNIS (CCH)	1.00								
BOARD MEMBER	NONE	X					NONE	NON	E NONE
295) DAVID LOPATOFSKY MD (CCH)	1.00								
BOARD MEMBER	NONE	X					NONE	NON	E NONE
296) CHERYL KIMMEL (CAC)	1.00								1.00
BOARD CHAIR & PRESIDENT	NONE	X		X			NONE	NON	E NONI
297) BARBARA HASSON (CAC)	1.00								
BOARD MEMBER	NONE	X				1	NONE	NON	E NONE
298) GINNY JACOB (CAC)	1.00								
BOARD MEMBER	NONE	X			-		NONE	NON	E NONE
299) CARA FLORIE (CAC)	1.00								
BOARD MEMBER	NONE	X					NONE	NON	E NONE
(300) KATHLEEN GALBREATH (CAC)	1.00				10.1	1111			
BOARD MEMBER	NONE	X					NONE	NON	E NONE
to tal from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	limited to t	• • •	:::	::		>	eceived more than	\$100,000 of	
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched	cer, directo								Yes No
4 For any individual listed on line 1a, is the organization and related organizations grindividual	sum of repeater than	ortak \$15	ole co	omp 0?	ensatio	on a	nd other compens	sation from the	4
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	mpen	satio	n fr	om an	y un	related organization	on or individual	5
Section B. Independent Contractors									
1 Complete this table for your five highest com- compensation from the organization. Report of year.									
(A) Name and business add	dress						(B) Description of se	rvices	(C) Compensation

(A)
Name and business address

(B)
Description of services

Compensation

(A) Name and title	(B) Average hours per week (list any hours for	box,	unles	Pos neck ss pe	erson	e than o	an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			from the organization and related organizations
(301) DIANA HANNON (CAC)	1.00			٦						
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(302) DIANA REED (CAC)	1.00	-41							A	
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(303) JAMES RUGH (CAC)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(304) DEBORAH SHAW (CAC)	1.00									
BOARD MEMBER & SECRETARY	NONE	X		X				NONE	NONE	NONE
(305) RYAN STONER (CAC)	1.00	- 11								
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(306) ROSEANN TOMOCHECK (CAC)	1.00									
BOARD MEMBER & VICE PRESIDENT	NONE	X		X				NONE	NONE	NONE
(307) DAVID WARD (CAC)	1.00							1 77		
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(308) THOMAS MANSELL (CAC)	1.00									
BOARD MEMBER	NONE	X		_				NONE	NONE	NONE
(309) KATE MULHOLLEN (CAC)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(310) MICHAEL OCCHIBONE (CAC)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(311) TRACEY RANKIN (CAC)	1.00									
BOARD MEMBER	NONE	X					1	NONE	NONE	NONE
to Total from continuation sheets to Part VII, Section 1	Section A .	• • •	:::	:		• • •	► ► o re	cceived more than	\$100,000 of	
reportable compensation from the organization				-	-		_		DESCRIPTION A	Yes No
3 Did the organization list any former officemployee on line 1a? If "Yes," complete Sched										3
4 For any individual listed on line 1a, is the organization and related organizations graindividual	eater than	\$15	50,0	00?	If	"Yes	5, "	complete Schedu	le J for such	4
5 Did any person listed on line 1a receive or										

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

(A) Name and business address	(B) Description of services	(C) Compensation		

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Part VII Section A. Officers, Directors (A) Name and title	(B) Average hours per week (list any hours for	(do i	not ch	Pos eck s pe	c) sition more	e than o	ne an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	Es an	(F) stimated nount of other pensation
	related organizations below dotted line)	Individual trustee or director		Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	org and	om the anization d related anizations
312) CHARMALE COCKRELL (CAC)	1.00			П							
BOARD MEMBER	NONE	X						NONE	NONE		NON
(313) AMI FOUST (COL)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NON
(314) DAVID ERRICK (COL)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NON
(315) SAMUEL LUSH (COL)	1.00										
BOARD MEMBER	NONE	X		_				NONE	NONE		NON
(316) KAREN LARSEN (COL)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NON
(317) JOSHUA COSTA (COL)	1.00								2007		
BOARD MEMBER	NONE	X						NONE	NONE		NON
(318) ROBERT SMITH (COL)	1.00	5.5									
BOARD MEMBER	NONE	X						NONE	NONE		NONE
(319) CLIFF WOOD (COL)	1.00							Cu2000			22600
BOARD MEMBER	NONE	X		-				NONE	NONE		NONE
(320) DIANE HOLDER (CCB)	1.00	110						22.2400	72771		1,000
BOARD CHAIR	NONE	X		X				NONE	NONE		NONE
321) SCOTT LAMMIE (CCB)	1.00			ы				11611			
BOARD MEMBER	NONE	X	-	-		-		NONE	NONE		NON
(322) JOHN LOVELACE (CCB)	1.00							11011	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		27027
BOARD MEMBER	NONE	X					+	NONE	NONE		NONE
to Sub-total c Total from continuation sheets to Part V d Total (add lines 1b and 1c)	II, Section A .	:::	: :		::		* *		C400 000 -f		
2 Total number of individuals (including but reportable compensation from the organiz		nose	liste	u ai	DOVE	e) who) TE	eceived more than	\$100,000 01		
3 Did the organization list any former employee on line 1a? If "Yes," complete So	officer, directo	or, or ch ind	tru Iividu	ste	e, l	key e	emp	oloyee, or highes	t compensated	3	Yes No
4 For any individual listed on line 1a, is to organization and related organizations individual	greater than	\$15	50,00	00?	If	"Yes	,"	complete Schedu	le J for such	4	
5 Did any person listed on line 1a receive for services rendered to the organization?	or accrue co	mpen	satio	on f	from	any	un	related organization	on or individual	5	
Section B. Independent Contractors											
1 Complete this table for your five highest	compensated i	ndene	ende	nt o	con	tracto	re t	hat received more	than \$100 000 of	2	

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
The state of the s	The second of th	The second second
		1.5

Page 8

	(5)				~			(D)	75 3	-		
(A) Name and title	Average hours per week (list any hours for	box,	unles	Pos neck ss pe	rson	e than o is both or/trust	an tee)	Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations	Esti amo	(F) mated ount of ther ensatio	f
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former		(W-2/1099-MISC)	orgar and	from the organization and related organizations	t
323) DEBORAH S BRODINE (CRP)	1.00											
BOARD CHAIR	NONE	X		Х				NONE	NONE			NON
324) MARK BONDI (CRP)	1.00											
BOARD MEMBER AND PRESIDENT	NONE	Х		X				NONE	NONE		- 1	NON
(325) DANIEL KLINGERMAN (DVP)	1.00											
BOARD MEMBER	NONE	X						NONE	NONE		10	NON.
326) ALEXANDER NESBITT MD (DVP)	1.00											
BOARD MEMBER	NONE	X						NONE	NONE			NON
327) PATRICK WILSON (DVP)	1.00							1,0112				
BOARD MEMBER	NONE	Х						NONE	NONE			NON:
328) ROGER YOST (DVP)	1.00	- 21						HONE	NONE			NOIN
BOARD MEMBER & ASST TREASURER	NONE	Х		Х				NONE	NONE			NON
329) DAVID GIBBONS (EPN)	1.00	Λ		Λ				NONE	NONE		-	NOIN
		v						NONE	NONE			NIONI
BOARD MEMBER	NONE	X						NONE	NONE			NON:
(330) DAVID KRUSZEWSKI MD (EPN)	1.00							NONE	NONE			NON
BOARD MEMBER	NONE	X						NONE	NONE		-	NON:
331) LYNN RUPP (EPN)	1.00	.,						None	110111			
BOARD MEMBER & VICE PRESIDENT	NONE	X	-	X				NONE	NONE		- 1	NON:
332) MICHAEL CALLAHAN (HCV)	1.00		ш					11.611				
BOARD MEMBER	NONE	X	-					NONE	NONE			NON.
333) JOSHUA COSTA (HCV)	1.00							0.00	Alson			
BOARD MEMBER	NONE	X					4	NONE	NONE			NON:
to tal from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	limited to t	• • •	::	:	: :		► h	ceived more than	\$100,000 of			
reportable compensation from the organization	n 🕨											
											Yes	No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched	er, directo	or, or ch ind	tru ividu	iste ual	e, 	key e	emp	loyee, or highes	t compensated	3		
4 For any individual listed on line 1a, is the organization and related organizations grindividual	eater than	\$15	0,0	00?	If	"Yes	5, "	complete Schedu	le J for such	4		
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	mpen	sati	an t	fron	any	un	related organization	on or individual	5		

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(B) Description of services	(C) Compensation
	j. 1
	(B) Description of services

NONE	-2/1099-MISC)	from the organization and related organizations
NONE	NONE	NC
NONE	NONE	NC
1		
1		
Manage	NONE	NO
MINNE		
NONE	NONE	NO
NONE	NONE	NO
NONE	NONE	NO
31.54.15		
NONE	NONE	NO
NONE	NONE	NO
NONE	NONE	NO
-2.10		
NONE	NONE	NO
1,0112	*100.12	
NONE	NONE	NO
NONE	NONE	NC
ore than \$100	0,000 of	
70 a 70 l	EQV Y	
		Yes N
		3
Schedule J	J for such	4
ganization o	or individual	5
ed more that	an \$100,000 of the organization's	tax
	NONE NONE NONE NONE re than \$10 highest concompensation schedule concompensation concompe	NONE NONE

(B) Description of services	(C) Compensation
	1 2
	(B) Description of services

Page 8

(A) Name and title	(B) Average hours per week (list any hours for	box,	unles	Pos neck	erson	e than o	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(345) RONALD DEEMS (HNA)	1.00			П						
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(346) BRYANT WESLEY ESQ (HNA)	1.00									
BOARD MEMBER	NONE	Х						NONE	NONE	NONE
(347) JAN E FISHER (HNA)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(348) JAMES DRENNING (HNA)	1.00							3,52,2	1,00,0	
BOARD MEMBER	NONE	Х						NONE	NONE	NONE
(349) JOHN LOVELACE (HNA)	1.00							110112	1,01,2	110112
BOARD MEMBER	NONE	Х						NONE	NONE	NONE
(350) SUSAN THOMPSON (HNA)	1.00	Λ.						MOME	NONE	NONE
BOARD SECRETARY	NONE	Х		Х				NONE	NONE	NONE
(351) BRUCE ERB (HNA)	1.00	Λ		24				NONE	NONE	NONE
BOARD SECRETARY	NONE	Х		Х				NONE	NONE	NONE
(352) ROBERT GRIFFITH (HNA)	1.00	Δ		Λ				NONE	NONE	NONE
	NONE	x		Х				NONE	NONE	NONE
BOARD TREASURER AND CFO	Par - 1 - 1 - 1	Λ.		Λ				NONE	NONE	NONE
(353) RICHARD WADAS MD (HNA)	1.00							Norm	110111	NONE
BOARD MEMBER	NONE	X		-				NONE	NONE	NONE
(354) MARK MOSCHELLA (HNF) BOARD MEMBER	1.00 NONE	X		4-1		10.01		NONE	NONE	NONE
		Λ.	1	-				NONE	NONE	NONE
(355) MICHAEL WARD (HNF)	1.00	X		Х				NONE	NONE	NONE
BOARD SECRETARY 1b Sub-total c Total from continuation sheets to Part VII, d Total (add lines 1b and 1c)	Section A .		::		::	• • •	* * *	NONE		NONE
Total number of individuals (including but no reportable compensation from the organization)		nose	liste	d a	DOV	e) wn	o re	eceived more than	\$100,000 of	Vac Na
3 Did the organization list any former off employee on line 1a? If "Yes," complete Sche	icer, directo	or, or ch ind	tru lividu	ıste ual	e,	key e	emp	oloyee, or highes	t compensated	Yes No
4 For any individual listed on line 1a, is the organization and related organizations gindividual	reater than	\$15	50,0	00?	lf	"Yes	s, "	complete Schedu	le J for such	4
5 Did any person listed on line 1a receive of for services rendered to the organization? If "	r accrue co	mpen	satio	on i	fron	n any	un	related organization	on or individual	5

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		1.7

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Part VII Section A. Officers, Directors, T	rustees, Ke	y En	iploy	/ee	s, and	Hig	hest Compensat	ed Employees (co	ntinued)
(A) Name and title	Average hours per week (list any hours for	Average Position (do not check more than one box, unless person is both an officer and a director/trustee)					(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Highest compensated employee Key employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
356) NANCY FOGEL (HNF)	1.00								
BOARD MEMBER	NONE	Х					NONE	NONE	NONE
357) DANA DIVECCHIO (HNF)	1.00			1			3,47,1		
BOARD MEMBER	NONE	Х					NONE	NONE	NONE
358) DEREK MARTIN (HNF)	1.00	- 11		1			NONE	1,01,12	1,01,1
BOARD MEMBER	NONE	X					NONE	NONE	NONE
359) EDWARD HENDERSON (HNF)	1.00	- 1	-	+			NONE	IVOINE	140141
BOARD CHAIR	NONE	Х		Х			NONE	NONE	NONE
	_	Λ.	-	^	-		NONE	NONE	NONE
360) SCOTT COX (HNF)	1.00						11017	170177	27027
BOARD MEMBER	NONE	X		+		-	NONE	NONE	NONE
361) KATHY WAGNER (HNF)	1.00							1,770	102002
BOARD TREASURER	NONE	X		X			NONE	NONE	NONE
362) DALE PERELMAN (JHF)	1.00						100		
BOARD MEMBER	NONE	X		-	-		NONE	NONE	NONE
363) RANDY SILVERMAN (JHF)	1.00								
BOARD SECRETARY	NONE	X		X			NONE	NONE	NONE
364) MARVIN LEBBY (JHF)	1.00								
BOARD MEMBER	NONE	X					NONE	NONE	NONE
365) JAY BRUCE (JHF)	1.00								
BOARD CHAIR & PRESIDENT	NONE	Х		X			NONE	NONE	NONE
366) ALYSON FISHER (JHF)	1.00					111			
BOARD MEMBER	NONE	X					NONE	NONE	NONE
c Total from continuation sheets to Part VII, d Total (add lines 1b and 1c)	t limited to t		:::	: :		o re	eceived more than	\$100,000 of	
reportable compensation from the organization	on >								To Table
									Yes No
3 Did the organization list any former of employee on line 1a? If "Yes," complete Sche	ficer, director dule J for su	or, or ch ind	trus <i>ividu</i> a	stee al.	, key (emp	oloyee, or highes	t compensated	3
4 For any individual listed on line 1a, is the organization and related organizations of	greater than	\$15	0,00	0?	If "Yes	s, "	complete Schedu	le J for such	
 individual	or accrue co	mpen	satio	n fr	om any	un	related organization	on or individual	5

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

Name and	(A) business address	(B) Description of services	(C) Compensation

	_					С
- [0	2	'n	12	5	7

ours per ek (list any ours for	box, office	ot che unless r and	a dir	ion nore to son is rector		an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation	
related anizations ow dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations	
1.00										
NONE	Х						NONE	NONE	NON	
1.00						Ш				
NONE	X						NONE	NONE	NON	
1.00						ПП				
NONE	X						NONE	NONE	NON	
1.00										
NONE	X						NONE	NONE	NON	
1.00	- 11									
NONE	X						NONE	NONE	NON	
1.00		100			- 1	111				
NONE	X				- 11	111	NONE	NONE	NON	
1.00				1						
NONE	X		X				NONE	NONE	NON	
1.00						111				
NONE	X				- 11	111	NONE	NONE	NON	
1.00										
NONE	Х						NONE	NONE	NON	
1.00						111				
NONE	X		X				NONE	NONE	NON	
1.00										
NONE	X		X				NONE	NONE	NON	
3	elated anizations ow dotted line) 1.00 NONE	1.00	1.00	Page Page	1.00	Highest compensated anizations of director Institutional trustee Individual trustee I	elated anizations of director or director or director NONE X 1.00 NONE X X 1.00 NONE X X X 1.00 NONE X X X 1.00 NONE X X X X 1.00 NONE X X X X X X X X X X X X X X X X X X X	1.00	1 00	

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated	2	
	employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual		

for services rendered to the organization? If "Yes," complete Schedule J for such person

4	
5	

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

(A) Name and business address	(B) Description of services	(C) Compensation
		1 × ×

Page 8

(A) Name and title	(B) Average hours per week (list any hours for (C) Position (do not check more than box, unless person is bo officer and a director/fix						an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	Est ame	(F) imated ount of ther ensation	1
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	orga and	m the nization related nizations	
(378) JAY BRUCE (JMC)	1.00			П								
BOARD PRESIDENT AND CHAIR	NONE	X		X				NONE	NONE		N	ONE
(379) RANDY SILVERMAN (JMC)	1.00											
BOARD SECRETARY	NONE	X		X				NONE	NONE		N	ONE
(380) DALE PERELMAN (JMC)	1.00											
BOARD MEMBER	NONE	X						NONE	NONE		N	ONE
381) MARVIN LEBBY (JMC)	1.00											
BOARD MEMBER	NONE	Х						NONE	NONE		N	ONE
(382) PATSY MAXIM (JMC)	1.00											
BOARD MEMBER	NONE	Х						NONE	NONE		N	ONE
(383) TOM SABOL (JMC)	1.00							1,01,12	1,01,12			01,12
BOARD MEMBER	NONE	Х						NONE	NONE		N	ONE
(384) MARGARET NOEL (JMC)	1.00		1	=				1,01,0	1,01,0		-	
BOARD MEMBER	NONE	Х						NONE	NONE		N	ONE
(385) KELLY CONGER (JMC)	1.00							1,01,0	210212		.,	01,12
BOARD MEMBER	NONE	x						NONE	NONE		N	ONE
(386) JILL BURNS MD (LHS)	1.00							1,01,2	1,01,2			
BOARD MEMBER	NONE	Х						NONE	NONE		N	ONE
(387) MATTHEW DECAMP (LHS)	1.00	- 22						HOME	NOLIL		11	OIT
BOARD MEMBER	NONE	Х			-	10.0		NONE	NONE		N	ONE
(388) JANIE HILFIGER (LHS)	1.00	- 21						NONE	NONE		1,	OLIL
BOARD MEMBER & ASST SECRETARY	NONE	Х		Х				NONE	NONE		N	ONE
				_				140147	NONE		. 19	ONE
1b Sub-total	Continu A				• •							_
c Total from continuation sheets to Part VII	A CONTRACTOR OF THE PARTY OF TH	5	7 7 7									
d Total (add lines 1b and 1c)								Control of Control of the Australia	0400.000 - 6			_
2 Total number of individuals (including but reportable compensation from the organization)		nose	liste	d a	DOVE	e) wno	o re	ceived more than	\$100,000 of			
reportable compensation from the organiza	IIIOII -			_								
											Yes	No
3 Did the organization list any former of employee on line 1a? If "Yes," complete Sch										3		
그 그 그리아 얼마 아이들이 아니는 그 그 그 그리는 것이 아니라 이 그리다면 하다.										3		
4 For any individual listed on line 1a, is the organization and related organizations individual	greater than	\$15	50,0	00?	If	"Yes	,"	complete Schedu	le J for such	4		
5 Did any person listed on line 1a receive for services rendered to the organization? It	or accrue co	mpen	satio	on t	from	any	un	related organization	on or individual	5		
Section B. Independent Contractors	,,,,,,,,,				-		-					
Complete this table for your five highest compensation from the organization. Repo												
year.												

(A) Name and business address	(B) Description of services	(C) Compensation
		14.5

Page 8

Part VII Section A. Officers, Directors, Tr (A) Name and title	(B) Average hours per week (list any	(do i	not c	Pos heck ss pe	c) sition more	e than o	one an	(D) Reportable compensation from the	ed Employees (co (E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(389) HAROLD HOOSE III (LHS)	1.00			П						
BOARD CHAIR	NONE	X		X				NONE	NONE	NONE
(390) PATRICIA JACKSON-GEHRIS (LHS)	1.00								A 3	
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(391) MICHAEL LICHTY (LHS) BOARD MEMBER	1.00 NONE	Х						NONE	NONE	NONE
(392) J DENNIS MURRAY PHD (LHS) BOARD MEMBER	1.00 NONE	Х						NONE	NONE	NONE
(393) GLENN POIRIER (LHS)	1.00	- 1								
BOARD TREASURER AND VICE CHAIR	NONE	X		X				NONE	NONE	NONE
(394) WENDY SWINGLE (LHS) BOARD SECRETARY	1.00 NONE	X		Х				NONE	NONE	NONE
(395) ANN PEPPERMAN ESQ (LHS) BOARD MEMBER	1.00 NONE	X						NONE	NONE	NONE
(396) NOREEN FREDRICK (MYC)	1.00									
BOARD PRESIDENT	NONE	X		X		- 11	111	NONE	NONE	NONE
(397) BETH BURNSIDE (RHS)	1.00							-		
BOARD CHAIR	NONE	Х		X				NONE	NONE	NONE
(398) EILEEN SIMMONS (RHS)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(399) DONNA OTTOVIANI (RHS)	1.00						111			
BOARD MEMBER	NONE	X						NONE	NONE	NONE
to Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	limited to t		::	::	::		> >	eceived more than	\$100,000 of	
 3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched 4 For any individual listed on line 1a, is the organization and related organizations gr 	cer, directoule J for suc sum of repeater than	on ind cortab	livid ole o 50,0	ual com 00?	per	satio	 n a	nd other compens	sation from the	Yes No
 individual	accrue co	mpen	sati	on '	fron	any	un	related organization	on or individual	5

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		1 × ×

Part VII Section A. Officers, Directo		y En	ipio			anu r	ııgı			
(A) Name and title	(B) Average hours per week (list any hours for	box,	not ch unless er and	Pos eck s pe	rson lirect	than o	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
400) CARRIE ENNIS (RHS)	1.00			П						
BOARD SECRETARY	NONE	X		Х				NONE	NONE	NONE
401) DOUGLAS HEUSEY (RHS)	1.00									
BOARD MEMBER	NONE	Х						NONE	NONE	NONE
402) FRANK VICTOR (RHS)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NON
403) DAVID ZIMMER (RHS)	1.00								7.00	
BOARD MEMBER	NONE	Х						NONE	NONE	NONE
404) LAUREN BAUER (SHB)	1.00							1,0112	110112	110111
BOARD MEMBER	NONE	X						NONE	NONE	NONI
405) MARY KAY EISERT (SHB)	1.00	Λ	+					NONE	NONE	NONI
BOARD MEMBER	NONE	Х						NONE	NONE	NONE
	1.00	Λ	1	=				NONE	NONE	NOINI
406) AMY JONES (SHB)		v						NONE	NONE	NOM
BOARD MEMBER	NONE	X	-	-				NONE	NONE	NONI
407) CARRIE ENNIS (SHB)	1.00							11011		
BOARD MEMBER	NONE	X		-				NONE	NONE	NON
408) JEFFREY SHAW (SHB)	1.00	11.0						72.7		
BOARD MEMBER	NONE	X						NONE	NONE	NON
409) WILLIAM GROVE (SHB)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NON
410) RONALD ALDOM (SCH)	1.00									
BOARD MEMBER	NONE	X					1	NONE	NONE	NON
1b Sub-total c Total from continuation sheets to Part d Total (add lines 1b and 1c) Total number of individuals (including b	ut not limited to t	• • •	:::				> re	ceived more than	\$100,000 of	
Did the organization list any forme employee on line 1a? If "Yes," complete	r officer, directo	or, or	tru	ste	e, l	кеу є	emp	loyee, or highes	t compensated	Yes No
For any individual listed on line 1a, i organization and related organization individual	s the sum of rep ns greater than	ortab	ole c	om 00?	pen If	sation "Yes	n ar	nd other compens	sation from the le J for such	4
5 Did any person listed on line 1a rece for services rendered to the organization	ive or accrue co	mpen	satio	n t	from	any	uni	related organization	on or individual	5

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		1 × ×

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	Dane	\mathbf{a}

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(B) Average hours per week (list any hours for	box,	unles r and	Pos neck s pe	more erson direct	e than o is both tor/trust	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
1.00			П						
NONE	X						NONE	NONE	NON
1.00	- 1								
NONE	X						NONE	NONE	NON
1.00									
NONE	X		-				NONE	NONE	NON
1.00									
NONE	X		X				NONE	NONE	NON
1.00	- 11								
NONE	X						NONE	NONE	NON
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NONE	X				1		NONE	NONE	NON
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NONE	X	. =					NONE	NONE	NON
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1.00					1 1				
NONE	Х						NONE	NONE	NON
1.00									
NONE	X			-			NONE	NONE	NON
1.00			ij.						
NONE	X		X				NONE	NONE	NON
	Average hours per week (list any hours for related organizations below dotted line) 1.00 NONE	Average hours per week (list any hours for related organizations below dotted line) 1.00 NONE X	Average hours per week (list any hours for related organizations below dotted line) 1.00 NONE X	Average hours per week (list any hours for related organizations below dotted line) 1.00 NONE X	Average hours per week (list any hours for related organizations below dotted line)	Average hours per week (list any hours for related organizations below dotted line)	Average hours per week (list any hours for related organizations below dotted line) NONE X 1.00 NONE X 1.0	Average hours per week (list any hours for related organizations below dotted line)	Average hours per week (list any hours for related organizations) below dotted line) 1.00 NONE X NONE NONE X NONE X NONE X NONE NONE X NONE X NONE NONE X NONE X NONE NONE NONE NONE NONE NONE NONE NONE

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated	2	
	employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual		

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

(A) Name and business address	(B) Description of services	(C) Compensation
		11.7

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization >

for services rendered to the organization? If "Yes," complete Schedule J for such person

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	The Walter of the Control of the Con						iigi	hest Compensated Employees (continued)			
(A) Name and title	(B) Average hours per week (list any hours for	box,	unles r and	Pos neck ss pe	rson lirect	e than o	an tee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation	
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations	
(422) WILLIAM A NIGRO (SCS)	1.00		1								
BOARD MEMBER TREAS AND CFO	NONE	X		Х				NONE	NONE	NONE	
(423) KEITH KUZIO (SHF)	1.00										
BOARD MEMBER	NONE	Х						NONE	NONE	NONE	
(424) STEVEN JOHNSON (SHF)	1.00										
BOARD MEMBER AND PRESIDENT	NONE	X		Х				NONE	NONE	NONE	
(425) JOHN YOUNG (SHF)	1.00										
BOARD SECRETARY	NONE	X		X				NONE	NONE	NONE	
(426) ROBERT CROCKETT (SHF)	1.00	- 11									
BOARD MEMBER	NONE	X						NONE	NONE	NONE	
(427) SISTER TERESA ANN JACOBS (SHF	1.00										
BOARD CHAIR	NONE	Х		X		1		NONE	NONE	NONE	
(428) FRANK PELLEGRINO (SHF)	1.00										
BOARD TREASURER & VICE CHAIR	NONE	X		X				NONE	NONE	NONE	
(429) MARK HUFFMAN (SHF)	1.00					1	111				
BOARD MEMBER	NONE	X						NONE	NONE	NONE	
(430) PAMELA LUNDY (SHF)	1.00			1							
BOARD MEMBER	NONE	Х						NONE	NONE	NONE	
(431) BLAISE ALEXANDER (SHF)	1.00										
BOARD MEMBER	NONE	Х						NONE	NONE	NONE	
(432) HANI TUFFAHA MD (SHF)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE	NONE	
1b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization)	ection A	• • •		:		:::	b b o re	ceived more than	\$100,000 of	Vos No	
3 Did the organization list any former office	er, directo	r, or	tru	ste	e,	key e	emp	loyee, or highest	compensated	Yes No	
employee on line 1a? If "Yes," complete Sched										3	

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		4.5

Page 8

(A) Name and title	(B) Average hours per week (list any hours for	box,	not che unless er and	pers a dir		an stee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Highest compensated employee Kev employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
433) MARISA RAINEY RAU (SHF) BOARD MEMBER	1.00 NONE	Х					NONE	NONE	NONE
434) PATRICIA MCGEE (SHF) BOARD MEMBER	1.00 NONE	Х					NONE	NONE	NONE
BOARD MEMBER	1.00 NONE	Х					NONE	NONE	NONE
436) BRIAN MCCLINTOCK (SHF) BOARD MEMBER (437) JON CONKLIN (SHF)	1.00 NONE 1.00	Х					NONE	NONE	NONE
BOARD MEMBER	NONE 1.00	Х		1			NONE	NONE	NONE
438) ALANNA HUCK (SHF) BOARD MEMBER 439) SHERRY WATTS (SHF)	NONE 1.00	Х		+			NONE	NONE	NONE
BOARD MEMBER, PRESIDENT & ASST 440) PATRICIA JACKSON-GEHRIS (SHF)	NONE 1.00	X	Н	Х	-	L	NONE	NONE	NONI
BOARD MEMBER & ASST SECRETARY 441) SUSAN BRANTON MD (SHF)	NONE 1.00	Х		Х		-	NONE	NONE	NONE
BOARD MEMBER 442) SAMUEL LUSH (SHF)	NONE 1.00	Х		+		-	NONE	NONE	NONE
BOARD MEMBER 443) SISTER TERESA ANN JACOBS (SHS	NONE 1.00	X	Н	+	+	H	NONE	NONE	NONE
BOARD VICE CHAIR 1b Sub-total	ection A .					* * *	NONE	NONE	NONE
Total number of individuals (including but not reportable compensation from the organization)	limited to t					o re	eceived more than	\$100,000 of	
3 Did the organization list any former office employee on line 1a? If "Yes," complete Scheduler and the scheduler of the sche									Yes No
4 For any individual listed on line 1a, is the organization and related organizations graindividual	eater than	\$15	0,00	0?	If "Ye	s,"	complete Schedu	le J for such	4
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	mpen	satio	n fr	om any	un un	related organization	on or individual	5
Section B. Independent Contractors		of talles on the			wait to a				
 Complete this table for your five highest com- compensation from the organization. Report of year. 									

(A)

Name and business address

(C)

Compensation

(B)

Description of services

Page 8

			(0			Ť	nest Compensat	(E)	(F)	
(B) Average hours per eek (list any hours for	box,	ot ch unless	Posi eck s per	ition more		an	Reportable compensation from	Reportable compensation from related	Estimated amount of other compensation	
related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations	
1.00	v		v				NONE	NONE	NONE	
	Λ	+	Λ				NONE	NONE	NONE	
NONE	Х		X				NONE	NONE	NONE	
1.00						111				
	Х		х	+			NONE	NONE	NONE	
- A-24										
NONE	X		X				NONE	NONE	NONE	
1.00	7									
NONE	Х		х				NONE	NONE	NONE	
1.00					TI					
NONE	X		X		- 11		NONE	NONE	NONE	
1.00										
NONE	X						NONE	NONE	NONE	
1.00					- 11					
NONE	X					111	NONE	NONE	NONE	
1.00					7.1					
NONE	X		X				NONE	NONE	NONE	
1.00						7 7				
NONE	X		X	-			NONE	NONE	NONE	
1.00										
NONE	X		X			4	NONE	NONE	NONE	
rie	nek (list any hours for related ganizations alow dotted line) 1.00 NONE	reke (list any product of related ganizations allow dotted line) 1.00 NONE X	related ganizations alow dotted line) 1.00	Doc Doc Doc Doc	Description Description	Description Description	Deck (list any prours for related ganizations allow dotted line)	box, unless person is both an officer and a director/trustee) or related ganizations alow dotted line) 1 00 NONE X X X NONE 1 00 NONE X NONE 1 00 NONE X X X NONE 1 00 NONE X NONE	box, unless person is both an officer and a director/inustee) hours for related organization (W-2/1099-MISC) 1.00 NONE X X X X NONE NONE NONE 1.00 NONE X X X X NONE NONE NONE 1.00 NONE X X X X NONE NONE NONE 1.00 NONE X X X X NONE NONE NONE 1.00 NONE X X X NONE NONE NONE	

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual

(A) Name and business address	(B) Description of services	(C) Compensation		
		j. 7		

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Form 990 (2023)

(A) Name and title	(B) Average hours per week (list any hours for	(do i	not cl	Pos heck ss pe	c) sition more	e than o	one an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
455) PATRICIA JACKSON-GEHRIS (SPS)	1.00							NONE	NONE	NONE
BOARD MEMBER (456) DANIEL KLINGERMAN (SPS)	1.00	X						NONE	NONE	NONE
BOARD MEMBER	NONE	Х						NONE	NONE	NONE
(457) DAVID LOPATOFSKY MD (SPS)	1.00	Λ						NONE	NOINE	NONE
BOARD PRESIDENT	NONE	X		Х				NONE	NONE	NONE
(458) J DENNIS MURRAY PHD (SPS) BOARD MEMBER	1.00 NONE	Х						NONE	NONE	NONE
(459) GLENN POIRIER (SPS) BOARD MEMBER	1.00 NONE	х						NONE	NONE	NONE
(460) ROGER YOST (SPS) BOARD ASST TREASURER	1.00 NONE	Х		Х				NONE	NONE	NONE
(461) DEBORAH S BRODINE (THS) BOARD MEMBER AND VICE CHAIR	1.00 NONE	X		X				NONE	NONE	NONE
(462) PETER EISENBRANDT (THS) BOARD MEMBER	1.00 NONE	Х						NONE	NONE	NONE
(463) BARBARA GROSSMAN (THS) BOARD MEMBER	1.00 NONE	х						NONE	NONE	NONE
(464) RICHARD HAMILTON (THS) BOARD MEMBER AND CHAIR	1.00 NONE	Х		Х				NONE	NONE	NONE
(465) DANIEL R SULLIVAN MD (THS) BOARD MEMBER	1.00 NONE	Х						NONE	NONE	NONE
total from continuation sheets to Part VII, S d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization)	limited to t	• • •	::	• •	::		> o re	eceived more than	\$100,000 of	
reportable compensation from the organizatio			-		-		-			Yes No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched	er, directo	or, or ch ind	tru lividi	uste ual	e, 	key e	emp	loyee, or highes	t compensated	3
4 For any individual listed on line 1a, is the organization and related organizations grindividual	eater than	\$15	50,0	00?	lf	"Yes	5, "	complete Schedu	le J for such	4
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	mpen	sati	on	fron	any	un	related organization	on or individual	5
Section B. Independent Contractors										
Complete this table for your five highest compensation from the organization. Report of										

year.

(A) Name and business address	(B) Description of services	(C) Compensation
		11.7

Part VII Section A. Officers, Directors,	Trustees, Ke	y En	plo	yee	s, ai	nd H	ligi	nest Compensat	ed Employees (co	ntinued)
(A) Name and title	(B) Average hours per week (list any hours for	box,	not ch unless er and	a di	tion more the son is rector.	han or both a	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
466) MARGARET JOY ESQ (THS)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
467) NATALIE LELAND (THS)	1.00									
BOARD MEMBER	NONE	Х						NONE	NONE	NONE
468) KAREN WOMACK (THS)	1.00			\exists			111			
BOARD MEMBER	NONE	X		- -	-			NONE	NONE	NONE
469) THOMAS RECTOR (TLC)	1.00							300		
BOARD TREASURER	NONE	Х		X				NONE	NONE	NONE
470) FREDERICK ROSEMYER (TLC)	1.00							114712		21221
BOARD MEMBER	NONE	X						NONE	NONE	NONE
471) MARK BOWER (TLC)	1.00	- 11		\neg				HOLLE	1,01,12	1,01,1
BOARD MEMBER	NONE	Х						NONE	NONE	NONE
472) RON ALDOM (TLC)	1.00	21			- *			NONE	NONE	NOIN
BOARD MEMBER	NONE	X						NONE	NONE	NONE
473) JOON SUP LEE MD (UPC)	1.00	Α.	1	+	-	-	-	NONE	NONE	NONE
	NONE	v						NONE	NONE	NOM
BOARD MEMBER		X		-	-	-	-	NONE	NONE	NONE
474) SY HOLZER (UPC)	1.00								110110	
BOARD MEMBER	NONE	X	-	-	-	-	-	NONE	NONE	NON
475) CHARLES BOGOSTA (UPC)	1.00									
BOARD VICE PRESIDENT AND VICE	NONE	X	-	X	-	-	-	NONE	NONE	NONE
476) OSCAR MARROQUIN MD (UPC)	1.00	0.0						A 4/0/1	Alask	no.
BOARD MEMBER	NONE	X					41	NONE	NONE	NON
to tal from continuation sheets to Part VII d Total (add lines 1b and 1c)		• • •	:::	:	• •	who	▶ ▶ re	ceived more than	\$100.000 of	
reportable compensation from the organiza					2000				7 17 27 7 V	Yes No
3 Did the organization list any former o employee on line 1a? If "Yes," complete Sch	fficer, directo	or, or ch ind	trus lividu	stee	e, ke	ey e	mp	loyee, or highes	t compensated	3
4 For any individual listed on line 1a, is the organization and related organizations individual	greater than	\$15	50,00	0?	If	"Yes,	" (complete Schedu	le J for such	4
5 Did any person listed on line 1a receive for services rendered to the organization? If	or accrue co	mpen	satio	n fr	rom	any	uni	related organization	on or individual	5

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		14.5

Part VII Section A. Officers, Directors,		y Lil	ibio	11.0		nu m	ıyı				
(A) Name and title	Average hours per week (list any hours for	box,	not ch unless er and	a di	ition more the rson is irector.	han on both a	en e)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	Estimate amount o other compensal	ated nt of er nsation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations	
477) HEATH SKINNER MD (UPC)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NONE
478) TRACEY BEIRIGER ESQ (UPC)	1.00										
BOARD SECRETARY	NONE	X		X				NONE	NONE		NONE
479) MARSHALL WEBSTER MD (UHC)	1.00										
BOARD CHAIR AND PRESIDENT	NONE	Х		х	- -			NONE	NONE		NONE
480) DAVID T MARTIN (UHC)	1.00							1,20,2	1,01,0		210212
BOARD MEMBER	NONE	Х						NONE	NONE		NONE
481) JOHN INNOCENTI (UHC)	1.00	- 21						None	NONE		HOLIL
BOARD MEMBER	NONE	Х						NONE	NONE		NONE
482) DAVID GIBBONS (UHC)	1.00	Λ		\dashv	-			NONE	NONE		NON
BOARD MEMBER	NONE	Х						NONE	NONE		NONE
483) ANANTHA SHEKAR MD (UHC)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NONE
484) ROBERT P EDWARDS MD (UHC) BOARD MEMBER	1.00 NONE	X					11	NONE	NONE		NONE
485) DONALD YEALY MD (UHC) BOARD MEMBER	1.00 NONE	Х						NONE	NONE		NONE
486) JOEL YUHAS (UHC) BOARD MEMBER	1.00 NONE	Х						NONE	NONE		NONE
487) DIANE HUPP (UHC)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NONE
1b Sub-total c Total from continuation sheets to Part VII d Total (add lines 1b and 1c)			:::		oove)	· · · · · · · · · · · · · · · · · · ·	▶ ▶ re	ceived more than	\$100,000 of		
reportable compensation from the organiza	tion >				100			7.7.3	STEELY Y		
3 Did the organization list any former o employee on line 1a? If "Yes," complete Sch										3	es No
4 For any individual listed on line 1a, is th organization and related organizations	e sum of rep greater than	oortab	ole co	omp	pensa If	ation "Yes,	ar	nd other compens	sation from the le J for such		
individual										4	
5 Did any person listed on line 1a receive for services rendered to the organization? If										5	

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		14.7

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Former Highest co	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation
compensated			from the organization and related organizations
-	NONE	NONE	NONE
	NONE	NONE	NONE
	NONE	NONE	NONE
	NONE	MONT	NON
	NONE	NONE	NONE
	NONE	NONE	NONE
	110112	HONE	HOM
	NONE	NONE	NONE
	NONE	NONE	NONE
	NONE	NONE	NONE
	NONE	NONE	NONE
. •	110112	1,0112	1,01,1
. >			
ho re	ceived more than	\$100,000 of	
			Ves No
2402	rational tale belonger		Yes No
			3
es," (complete Schedu	le J for such	4
ny uni	related organization	on or individual	5
/ t	y emp	tion and other compens Yes," complete Schedu any unrelated organization person	who received more than \$100,000 of y employee, or highest compensated tion and other compensation from the Yes," complete Schedule J for such any unrelated organization or individual ch person ctors that received more than \$100,000 of year ending with or within the organization's

year.

(A) Name and business address	(B) Description of services	(C) Compensation
		1.5

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(A) Name and title	(B) Average hours per week (list any hours for	box,	unles	Pos heck ss pe	erson	e than o	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations (W-2/1099-MISC)	am	(F) stimated nount of other pensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)		orga and	from the organization and related organizations
499) MARSHALL WEBSTER MD (UPP)	1.00			1							
BOARD MEMBER	NONE	X						NONE	NONE		NONE
500) RICHARD BEIGI MD (UPP)	1.00							No.	MONT		11011
BOARD MEMBER	NONE	X	-					NONE	NONE		NONE
(501) RICHARD S HAMILTON (UPP) BOARD MEMBER	1.00 NONE	X						NONE	NONE		NONE
502) DIANNE HUPP (UPP)	1.00							1,01,2	1,01,2		110111
BOARD MEMBER	NONE	Х						NONE	NONE		NONE
503) DEREK ANGUS MD (UPP)	1.00										
BOARD MEMBER AND DEPT CHAIR	NONE	Х						NONE	NONE		NONE
(504) JOEL B NELSON MD (UPP)	1.00										
BOARD MEMBER AND DEPT CHAIR	NONE	Х				- 11		NONE	NONE		NONE
(505) JOAN GABEL (UPP)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NONE
(506) OSCAR MARROQUIN MD (UPP)	1.00					1					
BOARD MEMBER AND SECRETARY	NONE	X		X				NONE	NONE		NONE
(507) DONALD M YEALY MD (UPP)	1.00										
BOARD MEMBER AND DEPT CHAIR	NONE	X						NONE	NONE		NONE
508) JOEL YUHAS (UPP)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NONE
509) JOSE ZEVALLOS MD (UPP)	1.00							100			
BOARD MEMBER AND DEPT CHAIR	NONE	X					4	NONE	NONE		NONE
to tal from continuation sheets to Part VII, d Total (add lines 1b and 1c)	Section A	: : :	::	::	::		o re	eceived more than	\$100,000 of		
										7	Yes No
3 Did the organization list any former of employee on line 1a? If "Yes," complete Sche	ficer, directo edule J for su	or, or ch ind	tru Iividi	uste ual	e, 	key e	emp	oloyee, or highest	t compensated	3	
4 For any individual listed on line 1a, is the organization and related organizations individual	greater than	\$15	50,0	00?	If	"Yes	s, "	complete Schedu	le J for such	4	
5 Did any person listed on line 1a receive											
for services rendered to the organization? If										5	
Section B. Independent Contractors											
1 Complete this table for your five highest compensation from the organization. Report											

year.

Name and	(A) business address	(B) Description of services	(C) Compensation

(A) Name and title	(B) Average hours per week (list any hours for	box,	unles	Pos heck ss pe	erson	e than o	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	or o	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(510) ROBERT P EDWARDS MD (UPP)	1.00									
BOARD MEMBER AND DEPT CHAIR	NONE	X						NONE	NONE	NONE
(511) TIMOTHY BILLIAR MD (UPP) BOARD MEMBER AND INTERIM PRESI	1.00 NONE	Х		X				NONE	NONE	NONE
(512) DOUGLAS BROWNING (UPP) BOARD MEMBER	1.00 NONE	Х						NONE	NONE	NONE
(513) ANN PEPPERMAN ESQ (UPM) BOARD MEMBER	1.00 NONE	Х						NONE	NONE	NONE
(514) DEBRA L CAPLAN (UPM) BOARD MEMBER	1.00 NONE	Х						NONE	NONE	NONE
(515) DOUGLAS P DICK (UPM) BOARD MEMBER	1.00 NONE	Х						NONE	NONE	NONE
(516) DOUGLAS A NEIDICH (UPM) BOARD MEMBER	1.00 NONE	X						NONE	NONE	NONE
(517) ELAINE BELLIN (UPM)	1.00		1				1 - 1			
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(518) JAMES P COVERT (UPM)	1.00							water		
BOARD MEMBER (519) JOHN SURMA (UPM)	NONE 1.00	X	-					NONE	NONE	NONE
BOARD CHAIR	NONE	Х		Х		10 11		NONE	NONE	NONE
(520) JOHN VERBANAC (UPM)	1.00			-2.2				1,01,2	1,01,2	110112
BOARD MEMBER	NONE	Х						NONE	NONE	NONE
to Total from continuation sheets to Part VII, Section 1	limited to t	• • •	::		::		b b o re	eceived more than	\$100,000 of	
					Ī					Yes No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched	cer, directo Jule J for su	or, or ch ind	tru lividu	uste ual	e, 	key e	emp	oloyee, or highes	t compensated	3
4 For any individual listed on line 1a, is the organization and related organizations grindividual	eater than	\$15	50,0	00?	If	"Yes	5, "	complete Schedu	le J for such	4
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y										5
Section B. Independent Contractors										
 Complete this table for your five highest con compensation from the organization. Report of year. 										

(A) Name and business address	(B) Description of services	(C) Compensation
		14.5

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(A) Name and title	(B) Average hours per week (list any hours for	box,	unles	Pos heck ss pe	c) sition more	e than o	an tee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	Est ame	(F) timated ount of other pensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	fro orga and	m the inization related nizations
521) KATHY HUMPHREY (UPM)	1.00			П							
BOARD MEMBER	NONE	X						NONE	NONE		NON
522) LISA HALEY (UPM)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NON
523) LOUIS CESTELLO (UPM)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NON
524) MARK RAIMY (UPM)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NONE
525) MICHAEL P LYONS (UPM) BOARD MEMBER	1.00 NONE	Х						NONE	NONE	7 -	NON
526) MICHAEL G WELLS (UPM) BOARD MEMBER	1.00 NONE	Х						NONE	NONE		NON
527) SALEEM GHUBRIL (UPM)	1.00	150									
BOARD MEMBER	NONE	X						NONE	NONE		NONI
528) MARGARET JOY ESQ (UPM)	1.00							1101	22017		17617
BOARD MEMBER	NONE	X	-	-				NONE	NONE		NONE
529) ELENI LUCIDO (UPM)	1.00							lion.	110117		MON
BOARD MEMBER	NONE	X						NONE	NONE		NON
530) ROBERT MONTLER (UPM) BOARD MEMBER	1.00 NONE	Х		4		10.11		NONE	NONE		NONE
531) SUSAN BAKER SHIPLEY (UPM)	1.00	Α.						NONE	NONE	_	NON
BOARD VICE CHAIR	NONE	X		Х				NONE	NONE		NON
Sub-total C Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization)	limited to t	• • •	::	:	: :		► ► o re				
Teportable compensation from the organization	11/12			-							Yes No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched										3	res No
4 For any individual listed on line 1a, is the organization and related organizations grindividual	sum of repeater than	oortab	ole o	om 00?	pen	satio	n ai	nd other compens	sation from the le J for such	4	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	mpen	sati	on 1	from	any	un	related organization	on or individual	5	

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		1 2

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

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(A) Name and title	(B) Average hours per week (list any hours for	(do i	not cl	Pos heck ss pe	c) sition more	e than o	one an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(532) VAUGHN S CLAGETTE MD (UPM) BOARD MEMBER	1.00 NONE	Х						NONE	NONE	NONE
(533) EVA BLUM (UPM)	1.00									
BOARD MEMBER	NONE	Х						NONE	NONE	NONE
(534) DOUGLAS BROWNING (UPM)	1.00	-33							30.00	
BOARD VICE CHAIR	NONE	Х		х				NONE	NONE	NONE
(535) DEBORAH S BRODINE (APP)	1.00								1,51,5	1,00,0
BOARD MEMBER AND PRESIDENT	NONE	Х		X				NONE	NONE	NONE
(536) BRYANT WESLEY ESQ (APP)	1.00							1,01,2	110112	110112
BOARD MEMBER AND SECRETARY	NONE	Х		Х				NONE	NONE	NONE
(537) DAVID BOBRZYNSKI (APP)	1.00	- 21		22				HOLLE	1,01,12	1,01,1
BOARD MEMBER, TREAS & CFO	NONE	Х		Х				NONE	NONE	NONE
(538) MATTHEW STUCKEY (ALT)	1.00	21		2.1				NONE	HONE	1101112
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(539) PHILIP FREEMAN (ALT)	1.00	- 25	1					NONE	NONE	NONE
BOARD MEMBER	NONE	х						NONE	NONE	NONE
(540) BRIAN GRABILL ESQ (ALT)	1.00	- 21						NONE	NONE	NONE
BOARD MEMBER	NONE	Х						NONE	NONE	NONE
(541) DONALD YEALY MD (ALT)	1.00	Α.	-					NONE	NONE	NONE
BOARD MEMBER	NONE	Х		-		10.01		NONE	NONE	NONE
	1.00	Λ						NONE	NONE	NONE
(542) BERNARD CREPPAGE (ALT) BOARD MEMBER AND SECRETARY	NONE	Х		Х				NONE	NONE	NONE
1b Sub-total	Section A .		::		::		► ► • re			1,012
reportable compensation from the organizati	on 🕨			_						ly Iv
										Yes No
3 Did the organization list any former off employee on line 1a? If "Yes," complete Sche	icer, directo dule J for su	or, or ch ind	tru	uste ual	e, 	key e	emp	oloyee, or highest	compensated	3
4 For any individual listed on line 1a, is the organization and related organizations gindividual	reater than	\$15	50,0	00?) If	"Yes	s, "	complete Schedu	le J for such	4
5 Did any person listed on line 1a receive of for services rendered to the organization? If "										5
Section B. Independent Contractors										
 Complete this table for your five highest co compensation from the organization. Report year. 										

(A) Name and business address	(B) Description of services	(C) Compensation
		1 2

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(A) Name and title	(B) Average hours per week (list any hours for	box,	not che unless er and	pers a dir	on nore tha on is bo ector/tr	th an ustee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimate amount other compensa	of
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	employee Key employee	Former Highest companyated	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and relate organization	ion ed
(543) DAVID BAER MD (ALT)	1.00									
BOARD MEMBER	NONE	X					NONE	NONE		NONE
(544) DAVID T MARTIN (ALT)	1.00	- 1								
BOARD MEMBER	NONE	X					NONE	NONE		NONE
(545) DAVID GIBBONS (ALT)	1.00					Tim.				
BOARD MEMBER	NONE	X				-	NONE	NONE		NONE
(546) HON. LISA PUPO LENIHAN (ALT)	1.00									
BOARD MEMBER	NONE	Х				4	NONE	NONE		NONE
(547) JOHN R BLACKBURN III (ALT)	1.00	- 11			-	1				
BOARD VICE CHAIR	NONE	Х		X			NONE	NONE		NONE
(548) KAREN PFEFFER (ALT)	1.00						0.011	2,30		27.00.27.2
BOARD MEMBER	NONE	Х		1			NONE	NONE		NONE
(549) JAMES DRENNING (ALT)	1.00				1	-				
BOARD MEMBER	NONE	X					NONE	NONE		NONE
(550) BRUCE ERB (ALT)	1.00			1						
BOARD MEMBER	NONE	Х					NONE	NONE		NONE
(551) ROBERT MONTLER (ALT)	1.00			1		1				-
BOARD CHAIR	NONE	Х		X.			NONE	NONE		NONE
(552) JAMES VREELAND MD (ALT)	1.00					-	1,0212	1,0,1,2		1,01,1
BOARD MEMBER	NONE	X	-				NONE	NONE		NONE
(553) ANN BENZEL (ALT)	1.00						2,9412	1,000		210212
BOARD SECRETARY	NONE	X	١ ,	x			NONE	NONE		NONE
1b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	Section A .									
reportable compensation from the organization	on 🕨								The second	1
3 Did the organization list any former offi									Yes	No
employee on line 1a? If "Yes," complete Sched	tule J for su	ch ind	ividua	a/ .					3	1

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? <i>If</i> "Yes," <i>complete Schedule J for such individual</i>	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual		
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5	

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

(A) Name and business address	(B) Description of services	(C) Compensation
		1 2

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Part VII Section A. Officers, Directors,		y EII	ibio	100		anu r	ııgı			
(A) Name and title	Average hours per week (list any hours for	box,	unles er and	Pos neck ss pe	erson direct	than o	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(554) JAMES DRENNING (ALF)	1.00			7						
BOARD CHAIR	NONE	X		Х				NONE	NONE	NONE
(555) ANN BENZEL (ALF)	1.00	- 1								
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(556) BETSY LEHMAN (ALF)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(557) CRAIG KILMER (ALF)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(558) ERIC IRWIN (ALF)	1.00	- 11								
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(559) JAN E FISHER (ALF)	1.00									
BOARD MEMBER & COO	NONE	Х		X		1		NONE	NONE	NONE
(560) MICHAEL CORSO (ALF)	1.00									
BOARD MEMBER & COO	NONE	X		X				NONE	NONE	NONE
(561) JOSH BARNHART (ALF)	1.00					1	111			
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(562) MARGARET CAWTHERN (ALF)	1.00									
BOARD MEMBER	NONE	Х						NONE	NONE	NONE
(563) PAUL CUNNINGHAM (ALF)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(564) CHRIS WEIDLEY (ALF)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
c Total from continuation sheets to Part V d Total (add lines 1b and 1c) Total number of individuals (including but reportable compensation from the organiz	II, Section A not limited to t	• • •	: :	:	: :	:::	b b o re	ceived more than	\$100,000 of	
	A. J. Service									Yes No
3 Did the organization list any former										
employee on line 1a? If "Yes," complete Sc	hedule J for su	ch ind	IVIdu	ial						3

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

4

(A) Name and title	(B) Average hours per week (list any hours for	box,	not che unless er and	pers a dir	on nore than son is both ector/trus	an stee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	Es am comp	(F) timated ount of other pensation	f
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Highest compensated employee Key employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organizati and relate organization		b
565) MICHAEL SETTIMIO (ALF)	1.00										
BOARD MEMBER	NONE	X					NONE	NONE			NONE
566) NANCY DEVORRIS (ALF)	1.00							A			
BOARD MEMBER	NONE	X					NONE	NONE			NONE
567) NEIL PORT (ALF) BOARD MEMBER	1.00 NONE	Х					NONE	NONE		1	NONE
568) ROBERT BILGER (ALF)	1.00										
BOARD MEMBER	NONE	X					NONE	NONE			NONE
569) BARBARA KOOMAN (ALF)	1.00										
BOARD SECRETARY	NONE	X		X		_	NONE	NONE			NONE
570) ROBERT OKONAK JR (ALF)	1.00										
BOARD TREASURER	NONE	X		X			NONE	NONE		- 0	NONE
571) WILLIAM WALLEN (ALF)	1.00						17.53				
BOARD VICE CHAIR	NONE	X		X		-	NONE	NONE			NONE
572) WILLIAM WALLEN (APH)	1.00	-					Cabada				
BOARD CHAIR	NONE	X		X	-	-	NONE	NONE		- 10	NONE
573) NEIL PORT (APH)	1.00	100					71.7744	72771			
BOARD VICE CHAIR	NONE	X	-	X	-	-	NONE	NONE			NONE
574) MICHELLE ADAMS (APH)	1.00	.,					NONE	MONE			MONT
BOARD MEMBER	NONE	X	-	+	+	-	NONE	NONE			NONE
575) COLEEN HEIM (APH)	1.00						NONE	NONE			NIONII
BOARD MEMBER	NONE	X		+	_	1	NONE	NONE			NONE
1b Sub-total	II. Section A					-					_
d Total (add lines 1b and 1c)						•					
2 Total number of individuals (including but	not limited to t					o re	eceived more than	\$100,000 of			
reportable compensation from the organiz	ation >							30.134.W			
										Yes	No
3 Did the organization list any former employee on line 1a? If "Yes," complete So									3		
4 For any individual listed on line 1a, is organization and related organizations	the sum of rep	oortab	le co	mp 0?	ensatio	n a	nd other compens	sation from the le J for such			
individual									4	111	
5 Did any person listed on line 1a receive											Ì

for services rendered to the organization? *If "Yes," complete Schedule J for such person*Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		J- Z

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(A) Name and title	(B) Average hours per week (list any hours for	box,	do not check more than one cor ox, unless person is both an ficer and a director/trustee)		Position (do not check more than o box, unless person is both officer and a director/trust			te than one compensation compensation from related tor/trustee) the organizations		Reportable compensation from	amou	nated
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from organ and r	the ization	
576) JOHN R BLACKBURN III (BDF)	1.00			П								
BOARD CHAIR	NONE	X		X				NONE	NONE		NON	
577) DAVID T MARTIN (BDF)	1.00	-,1										
BOARD MEMBER	NONE	X						NONE	NONE		NON	
578) DAVID GIBBONS (BDF)	1.00											
BOARD MEMBER	NONE	X						NONE	NONE		NON	
579) ROBERT MONTLER (BDF)	1.00											
BOARD CHAIR	NONE	X		X				NONE	NONE		NON	
580) JAMES VREELAND MD (BDF)	1.00							100				
BOARD MEMBER	NONE	X						NONE	NONE		NON	
581) ANN BENZEL (BDF)	1.00								2000			
BOARD SECRETARY	NONE	X		X				NONE	NONE		NON	
(582) BERNARD CREPPAGE (BDF)	1.00	5.5										
BOARD MEMBER	NONE	X						NONE	NONE		NON	
(583) JAMES DRENNING (BDF)	1.00					- 11		Caracia				
BOARD MEMBER	NONE	X						NONE	NONE		NON	
(584) BRUCE ERB (BDF)	1.00							11011	1.01.00			
BOARD MEMBER	NONE	X	-					NONE	NONE		NON	
(585) HON. LISA PUPO LENIHAN (BDF)	1.00	v				10.01		NONE	NONE		MONI	
BOARD MEMBER	1.00	X	-	-				NONE	NONE		NON	
586) MATTHEW NEWLIN MD (BDF)	NONE	X						NONE	NONE		NONI	
BOARD MEMBER		-				-		NONE	NONE		NON	
to Total from continuation sheets to Part VII, Set Total (add lines 1b and 1c)	Section A .	• • •	::	:	::	:::	> re	ceived more than	\$100,000 of			
reportable compensation from the organization)II . P			_						T.		
3 Did the organization list any former officemployee on line 1a? If "Yes," complete School	cer, directo	or, or	tru	uste	e, I	key e	emp	loyee, or highes	t compensated	3	es No	
4 For any individual listed on line 1a, is the organization and related organizations granizations granizatio	sum of representation	ortab	ole o	om 00?	pen If	sation "Yes	n ai	nd other compens	sation from the le J for such	4		
5 Did any person listed on line 1a receive or	accrue co	mpen	sati	on t	from	any	un	related organization	on or individual			
for services rendered to the organization? If "Y	es," comple	te Sch	hedu	ile J	for	such	per	son		5		

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		J- Z

(B) Average hours per week (list any	(do r			C)			(D)	(E)	(F)
hours for	box,	unles er and	neck ss pe d a d	rson lirect	than o	an ee)	Reportable compensation from the	Reportable compensation from related organizations	Estimated amount of other compensation
related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
1.00									
	X						NONE	NONE	NONE
							1,7,1,0		
	×						NONE	NONE	NONE
	- 11						HONE	HOME	1,01,1
	v						NOME	NONE	NONE
	21						NONE	NOINE	140141
	v						NONE	NONE	NONE
_	Λ						NONE	NONE	NONE
	v						NONE	NONE	NONE
	^						NONE	NONE	NONE
	v						NONE	MONE	NOM
	X						NONE	NONE	NONE
	X						NONE	NONE	NONI
							747194		
	X						NONE	NONE	NON
	11.								
NONE	X						NONE	NONE	NON
1.00									
NONE	X						NONE	NONE	NONE
1.00									
NONE	X						NONE	NONE	NONE
ot limited to t						▶ ▶ o re	ceived more than	\$100,000 of	
ficer, director dedule J for sur sum of rep greater than	ontab sortab \$15	ividu ole c 50,00	ual com 00?	pen	sation "Yes	 n ar s," (nd other compens complete Schedu	sation from the le J for such	Yes No
1	below dotted line) 1.00 NONE 1.00 N	1.00	NONE X 1.00 NONE X	NONE X 1.00 NONE X	NONE X 1.00 N	NONE X 1.00 N	NONE X 1.00 NONE	1.00	1.00

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		1 2

(A) Name and title	(B) Average hours per week (list any hours for	box,	unles	neck ss pe	ition more	e than o	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
598) MARK RAIMY (CHS)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
599) LYNN RUPP (CHS)	1.00	-41								
BOARD MEMBER	NONE	X						NONE	NONE	NONE
600) MICHAEL SULLIVAN (CHS)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
601) WILLIAM GEARY MD (CHS)	1.00									
BOARD MEMBER AND CHAIR	NONE	X		X				NONE	NONE	NONE
602) DAVID GIBBONS (CHS)	1.00	- 11			-					
BOARD MEMBER AND VICE CHAIR	NONE	X		X	_			NONE	NONE	NONE
603) BRADLEY DINGER (CHS)	1.00									
BOARD MEMBER, TREAS & CFO	NONE	X		Х		* * 1		NONE	NONE	NONE
604) STEVEN KILBURN (CHS)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
605) HOWARD W HANNA III (CHP)	1.00				-					
BOARD MEMBER	NONE	X						NONE	NONE	NONE
606) DENA LAMAR (CHP)	1.00									
BOARD MEMBER	NONE	Х						NONE	NONE	NONE
607) ANANTHA SHEKAR MD (CHP)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
608) CLIFFORD ROWE JR (CHP)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
to tal from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	ection A limited to the	: : :	: : :		: :		► ► o re	ceived more than	\$100,000 of	
reportable compensation from the organizatio				_						Iv Iv
3 Did the organization list any former offic employee on line 1a? If "Yes," complete Sched	er, directo	r, or	tru ividu	iste	e, I	key e	emp	loyee, or highes	t compensated	Yes No
4 For any individual listed on line 1a, is the organization and related organizations graindividual	sum of rep	ortab	le c	om 00?	pen If	sation "Yes	n ar	nd other compens	sation from the	4
5 Did any person listed on line 1a receive or		mpen	satio	on f	rom	any	uni	related organization		

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

(A) Name and business address	(B) Description of services	(C) Compensation
		1.7

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Part VII Section A. Officers, Directors, Tr		y En	ipic	-		and I	Higi	nest Compensat	ea Employees (co	ntinue	a)
(A) Name and title	(B) Average hours per week (list any hours for	box,	unle er an	Pos heck ss pe	erson	e than o	an tee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	am comp	(F) timated ount of other pensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	orga	om the anization I related nizations
(609) DOROTHY J POLLON (CHP)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NONE
(610) HON. JILL RANGOS (CHP)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NONE
(611) JAY W CLEVELAND (CHP)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NONE
(612) JOAN STEPHANS (CHP)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NONE
(613) JOHN STALEY V (CHP) BOARD MEMBER	1.00 NONE	Х						NONE	NONE		NONE
(614) LAWRENCE N GUMBERG (CHP) BOARD MEMBER	1.00 NONE	Х						NONE	NONE		NONE
(615) LESLIE BRAKSICK PHD (CHP) BOARD MEMBER	1.00 NONE	X						NONE	NONE		NONE
(616) LESLIE C DAVIS (CHP)	1.00										
BOARD MEMBER	NONE	X				- 1		NONE	NONE		NONE
(617) MARTHA HARTLE MUNSCH ESQ (CHP	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NONE
(618) MARY JO HOWARD DIVELY ESQ (CH BOARD MEMBER	1.00 NONE	X						NONE	NONE		NONE
(619) VANESSA OPPERMAN MOREHOUSE (C	1.00		Ì								
BOARD MEMBER	NONE	X						NONE	NONE		NONE
1b Sub-total	the first first first first first						* * *				
2 Total number of individuals (including but not reportable compensation from the organization		hose	liste	d a	bov	e) wh	o re	eceived more than	\$100,000 of		
3 Did the organization list any former office											Yes No
employee on line 1a? If "Yes," complete Sched	ule J for su	ch ina	ivid	ual						3	
4 For any individual listed on line 1a, is the organization and related organizations gr	eater than	\$15	0,0	003	? If	"Yes	s,"	complete Schedu	le J for such		
individual										4	

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		J- Z

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

5

-	•
Page	•

(B) Average hours per week (list any hours for	Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
1.00									
NONE	X		Х				NONE	NONE	NONE
1.00									
NONE	X						NONE	NONE	NONE
1.00									
NONE	Х						NONE	NONE	NONE
1.00									
NONE	X		X				NONE	NONE	NONE
1.00	- 11								
NONE	X						NONE	NONE	NONE
1.00									
NONE	X		X	2	1		NONE	NONE	NONE
1.00						-			
NONE	X						NONE	NONE	NONE
1.00									
NONE	X				111		NONE	NONE	NONE
1.00					- 1				
NONE	Х		X				NONE	NONE	NONE
1.00									
NONE	Х			-			NONE	NONE	NONE
1.00									
NONE	X		х				NONE	NONE	NONE
1.00 NONE	X			: :		> > >	NONE	NONE	
								the second second second second	
	Average hours per week (list any hours for related organizations below dotted line) 1.00 NONE	Average hours per week (list any hours for related organizations below dotted line)	Average hours per week (list any hours for related organizations below dotted line)	Average hours per week (list any hours for related organizations below dotted line) NONE X X X X X X X X X	Average hours per week (list any hours for related organizations below dotted line)	Average hours per week (list any hours for related organizations below dotted line)	Average hours per week (list any hours for related organizations below dotted line)	Average hours per week (list any hours for related organizations below dotted line)	Average hours per week (list any hours for related organizations below dotted line) 1.00 NONE X X X NONE NONE NONE NONE NONE NONE

3	employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual

3	
4	
5	

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

Name and	(A) business address	(B) Description of services	(C) Compensation

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(A) Name and title	(B) Average hours per week (list any hours for	box,	unles	Pos heck	erson	e than o	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(631) BRYANT WESLEY ESQ (CPS)	1.00									
BOARD SECRETARY	NONE	X		X				NONE	NONE	NONE
(632) EILEEN SIMMONS (CPS) BOARD TREASURER	1.00 NONE	Х		X				NONE	NONE	NONE
(633) MARK SEVCO (CPS) BOARD MEMBER	1.00 NONE	Х						NONE	NONE	NONE
(634) JOEL YUHAS (CPS) BOARD MEMBER	1.00 NONE	Х						NONE	NONE	NONE
(635) SEAN LOGAN (EAS) BOARD CHAIR	1.00 NONE	Х		Х				NONE	NONE	NONE
(636) JAWDAT NIKOULA MD (EAS) BOARD MEMBER	1.00 NONE	Х						NONE	NONE	NONE
(637) GEORGE A HUBER ESQ (EAS) BOARD MEMBER	1.00 NONE	Х		L				NONE	NONE	NONE
(638) JAMES D HEATHERINGTON (EAS)	1.00							241000		
BOARD MEMBER	NONE	X		-				NONE	NONE	NONE
(639) JO ELLEN KENNEY (EAS) BOARD MEMBER	1.00 NONE	Х						NONE	NONE	NONE
(640) MARY PAT SOLTIS (EAS) BOARD MEMBER	1.00 NONE	X						NONE		NONE
(641) REBECCA SHAW MCHOLME JD (EAS) BOARD CHAIR	1.00 NONE			х				NONE	73334	NONE
1b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organizatio	ection A	: : :	::	•	::		> o re	eceived more than		
3 Did the organization list any former office		or or	tri	iste		kev s	mn	plovee or highest	t compensated	Yes No
employee on line 1a? If "Yes," complete Sched	ule J for su	ch ind	livid	ual			•			3
4 For any individual listed on line 1a, is the organization and related organizations gr individual	eater than	\$15	50,0 • •	00?) If	"Yes	s,"	complete Schedu	le J for such	4
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y										5
Section B. Independent Contractors										
1 Complete this table for your five highest com- compensation from the organization. Report of year.										

(A) Name and business address	(B) Description of services	(C) Compensation
		j+ -

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Part VII Section A. Officers, Directors, T		y L11	ipic	-		anu i	iig			
(A) Name and title	Average hours per week (list any hours for	box,	unle:	Pos heck ss pe	erson	e than o	an tee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(642) THOMAS W STERLING (EAS)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(643) JOEL YUHAS (EAS) BOARD MEMBER	1.00 NONE	X						NONE	NONE	NONE
(644) DAVID PATTON (EMI)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(645) GWENDOLYN SOWA MD (FYO)	1.00									
BOARD MEMBER AND CHAIR	NONE	X		X				NONE	NONE	NONE
(646) LORI REYNOLDS (FYO)	1.00	- 1	lin							
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(647) DIANE HOLDER (FYO)	1.00		1							
BOARD MEMBER AND PRESIDENT	NONE	X		X				NONE	NONE	NONE
(648) BARBARA ZABLOTNEY (FYO)	1.00							100		
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(649) MATTHEW BERWICK (FYO)	1.00		H							
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(650) REV PAUL ABERNATHY (FYO)	1.00									
BOARD MEMBER	NONE	X	_					NONE	NONE	NONE
(651) ARDELL REIMAN (FYO)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(652) MARK RAIMY (HMT)	1.00							Augus	Alana	ration.
BOARD MEMBER	NONE	X		_			4	NONE	NONE	NONE
1b Sub-total	Section A						* * *			
2 Total number of individuals (including but no reportable compensation from the organization)		hose	liste	d a	bov	e) who	o re	eceived more than	\$100,000 of	
										Yes No
3 Did the organization list any former off employee on line 1a? If "Yes," complete Sche										3
4 For any individual listed on line 1a, is the organization and related organizations gindividual	reater than	\$15	50,0	003	? 11	"Yes	s, "	complete Schedu	le J for such	4

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual

(A) Name and business address	(B) Description of services	(C) Compensation
		14.7

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

5

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related organizations		(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
1.00			П						
NONE	X						NONE	NONE	NONE
							Mann	110117	11011
	X						NONE	NONE	NONE
	×						NONE	NONE	NONE
	Λ						NONE	NOME	14014
NONE	Х						NONE	NONE	NONE
1.00	- 11								
NONE	X						NONE	NONE	NONE
1.00									
NONE	X						NONE	NONE	NONE
1.00 NONE	X						NONE	NONE	NONE
1.00 NONE	Х						NONE	NONE	NONE
1.00 NONE	Х						NONE	NONE	NONE
1.00									
NONE	X						NONE	NONE	NONE
1.00 NONE	X						NONE	NONE	NONE
limited to t		::	:	: :		► ► re	ceived more than	\$100,000 of	
			-						Yes No
er, directo	or, or ch ind	tru ividu	iste ual	e, I	key e	emp	loyee, or highes	compensated	3
eater than	\$15	0,0	00?	If	"Yes	5," (complete Schedu	le J for such	4
accrue co	mpen	satio	on 1	from	any	uni	related organization	on or individual	5
	NONE 1.00 NONE 1	NONE X 1.00 NONE X	NONE X 1.00 NONE X	1.00	NONE X 1.00 NONE X	1.00 NONE X 1.00 NON	1.00 NONE X 1.00 NON	NONE X NO	1.00

year.

Name and	(A) business address	(B) Description of services	(C) Compensation

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Part VII Section A. Officers, Directors, Tr (A) Name and title	(B) Average hours per week (list any hours for	(do i	not ch	Pos neck s pe	c) ition more	e than o	one an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(664) JOHNNY JOHNSON (HMT)	1.00			П						
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(665) KEITH TAYLOR PHD (HMT)	1.00	- 1								
BOARD MEMBER	NONE	X						NONE	NONE	NONI
(666) LISA PRESTA-SMITH ESQ (HMT) BOARD MEMBER	1.00 NONE	Х						NONE	NONE	NONE
(667) PARTHA SRINIVASA (HMT)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(668) JOEL YUHAS (HMT)	1.00	- 11								
BOARD MEMBER	NONE	X						NONE	NONE	NON
(669) EILEEN SIMMONS (HMT)	1.00									
BOARD MEMBER	NONE	X				- 1		NONE	NONE	NONE
(670) MARGARET P JOY ESQ (HMT)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(671) TIMOTHY NECASTRO (HMT)	1.00					- 11				
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(672) WILLIAM GEARY MD (HMT)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(673) JAMES SCHUSTER MD (HCM)	1.00				-					
BOARD MEMBER	NONE	X			-			NONE	NONE	NONI
(674) JENNIFER VENNARE (HCM)	1.00			ij.			111			
BOARD PRESIDENT	NONE	X		Х				NONE	NONE	NON
1b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	limited to t		:::	:	: :		► ► o re	eceived more than	\$100,000 of	
reportable compensation from the organization	II. P			-		-				V W-
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched	cer, directo	or, or	tru lividu	ste	e, 	key e	emp	oloyee, or highes	compensated	Yes No
4 For any individual listed on line 1a, is the organization and related organizations grindividual	eater than	\$15	50,00	00?	If	"Yes	5, "	complete Schedu	le J for such	4
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	mpen	satio	on f	fron	any	un	related organization	on or individual	5

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		j. 7

Page 8

Part VII Section A. Officers, Directors, Tru (A) Name and title	(B) Average hours per week (list any hours for	Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(675) SANDRA MCANALLEN (HCM)	1.00			П						
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(676) TAMI MINNIER (HCM)	1.00	-Ai	iii						A. J	
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(677) ROBERT GRIFFITH (HCM)	1.00									
BOARD MEMBER, TREASURER & CFO	NONE	X		Х				NONE	NONE	NONE
(678) DIANE HOLDER (HCM)	1.00									
BOARD CO-CHAIR	NONE	X		X				NONE	NONE	NONE
(679) BRUCE ERB (HNV)	1.00									
BOARD CHAIR	NONE	X		X				NONE	NONE	NONE
(680) KIM BURNS-WARD (HNV)	1.00		1111							
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(681) ROBERT BUTTER (HNV)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(682) SANDRA TOMLINSON (HNV)	1.00						111			
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(683) SISTER TERESA ANN JACOBS (HNV	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(684) VAL MIGNOGNA (HNV)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(685) JANIE CHRISTNER (HNV)	1.00									
BOARD SECRETARY	NONE	X		X				NONE	NONE	NONE
1b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	ection A		::	: :	::		> o re	ceived more than	\$100,000 of	
 3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched 4 For any individual listed on line 1a, is the organization and related organizations granidividual	er, directoule J for such sum of repeater than	oortab \$15 mpen	livid ble (50,0 	com 00?	per If	Yes	n ar	nd other compens complete Schedu	sation from the le J for such	Yes No

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

(A) Name and business address	(B) Description of services	(C) Compensation
		14.5

(A) Name and title	(B) Average hours per week (list any hours for	box,	not che unless er and	pers a dir	ion nore than son is both ector/trus	an stee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Highest compensated employee Key employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
686) ROBERT GRIFFITH (HNV)	1.00								
BOARD TREASURER & CFO	NONE	X		X			NONE	NONE	NONE
687) KRISTIN HENDERSON (HNV)	1.00								
BOARD MEMBER	NONE	X					NONE	NONE	NONE
688) BRYANT WESLEY ESQ (HHW)	1.00								
BOARD SECRETARY	NONE	X		X			NONE	NONE	NONE
689) DIANE HOLDER (HHW)	1.00								
BOARD MEMBER	NONE	X					NONE	NONE	NONE
690) CHRISTINE KASPER MD (HHW)	1.00	- 1							
BOARD MEMBER	NONE	X					NONE	NONE	NONE
691) RICHARD WADAS MD (HHW)	1.00								
BOARD CHAIR	NONE	X		X			NONE	NONE	NONE
692) RONALD MCCALL (HRZ)	1.00								
BOARD SECRETARY	NONE	X		X			NONE	NONE	NONE
693) CHERYL KIMMEL (HRZ)	1.00								
BOARD MEMBER	NONE	X					NONE	NONE	NONE
694) KATHRYN LIMA (HRZ)	1.00								
BOARD MEMBER	NONE	X			- 1		NONE	NONE	NONE
695) CHRISTOPHER MILLER (HRZ)	1.00								
BOARD MEMBER	NONE	X					NONE	NONE	NONE
696) DAVID GRANDE (HRZ)	1.00							7	
BOARD MEMBER	NONE	X					NONE	NONE	NONE
to Sub-total c Total from continuation sheets to Part VI d Total (add lines 1b and 1c) Total number of individuals (including but reportable compensation from the organization)	II, Section A	• • •	:::			o re	eceived more than	\$100,000 of	
3 Did the organization list any former of employee on line 1a? If "Yes," complete Sci.	officer, directo								Yes No
4 For any individual listed on line 1a, is to organization and related organizations individual	greater than	\$15	50,00	0?	If "Ye	s,"	complete Schedu	le J for such	4
5 Did any person listed on line 1a receive for services rendered to the organization? I									5
Section B. Independent Contractors									
 Complete this table for your five highest compensation from the organization. Repover. 									
(A)						1	(B)		(C)

(A) Name and business address	(B) Description of services	(C) Compensation

Page 8

Part VII Section A. Officers, Directors,		у ш	ipio,			una i	ng.			
(A) Name and title	(B) Average hours per week (list any hours for	Average hours per week (list any hours for word for medical form) Average Position Reportable compensation from related from from from from the form from the form from the form from the from the from from from from the from from from from from from from from						compensation from related	(F) Estimated amount of other compensation	
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(697) HENDLEY HOGE (HRZ)	1.00			П						
BOARD MEMBER	NONE	X						NONE	NONE	NON
(698) KENNETH ROMIG (HRZ)	1.00									
BOARD TREASURER	NONE	Х		X				NONE	NONE	NON
(699) DONALD YEALY MD (HRZ)	1.00									
BOARD MEMBER	NONE	Х						NONE	NONE	NON
(700) GAYLE YOUNG (HRZ)	1.00									
BOARD MEMBER	NONE	Х						NONE	NONE	NON
(701) JOEL YUHAS (HRZ)	1.00							1,0112	110112	11011
BOARD MEMBER	NONE	Х						NONE	NONE	NON
(702) LOUIS MERRYMAN (HRZ)	1.00	Α.	\vdash					NONE	NONE	NOIV.
BOARD MEMBER	NONE	Х		_				NONE	NONE	NON
(703) STEVEN GARGASZ (HRZ)	1.00	Λ	1	=				NONE	NONE	NON
BOARD MEMBER	NONE	X						NONE	NONE	NON
(704) FRANK MINDICINO CFP (HRZ)	1.00	- 1	1					NONE	NONE	NON
		v		Х				NONE	NONE	MON
BOARD CHAIR	NONE	X		Λ				NONE	NONE	NON
(705) JAY BRUCE (HRZ)	1.00	.,						NONE	110117	21021
BOARD VICE CHAIR	NONE	X	-	X				NONE	NONE	NON
(706) LINDA EVANS (HRZ) BOARD MEMBER	1.00 NONE	Х						NONE	NONE	NON
(707) JERRY TRONTEL (HRF)	1.00			9			111			
BOARD TREASURER	NONE	X		X			1	NONE	NONE	NON
to Sub-total							* * *			
2 Total number of individuals (including but n reportable compensation from the organiza		hose	listed	al	bove	e) who	o re	ceived more than	\$100,000 of	
3 Did the organization list any former or employee on line 1a? If "Yes," complete Sch	fficer, directo	or, or ch ind	tru:	ste	e, l	кеу є 	emp	loyee, or highes	t compensated	Yes No
4 For any individual listed on line 1a, is th organization and related organizations individual	greater than	\$15	50,00	00?	If	"Yes	5,"	complete Schedu	le J for such	4
5 Did any person listed on line 1a receive for services rendered to the organization? If	or accrue co	mpen	satio	n t	from	any	uni	related organization	on or individual	5

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		1.7

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(A) Name and title	(B) Average hours per week (list any hours for	box,	not che unless er and	per a di	tion more the son is rector/	nan one	n e)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
708) JESSICA PHILLIPS (HRF)	1.00			1						
BOARD MEMBER	NONE	X						NONE	NONE	NONE
709) FRANK MINDICINO CFP (HRF)	1.00	- 1					П			
BOARD VICE PRESIDENT	NONE	X	1	X				NONE	NONE	NONE
710) JAY BRUCE (HRF)	1.00					T ii				
BOARD PRESIDENT	NONE	X		Х				NONE	NONE	NONE
711) RANDY SILVERMAN (HRF)	1.00									
BOARD SECRETARY	NONE	X		X				NONE	NONE	NONE
712) DALE PERELMAN (HRF)	1.00	- 11								
BOARD MEMBER	NONE	X						NONE	NONE	NONE
713) MARVIN LEBBY (HRF)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
714) TOM SABOL (HRF)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
715) MARGARET NOEL (HRF)	1.00			T						
BOARD MEMBER	NONE	X				21111		NONE	NONE	NONE
716) KELLY CONGER (HRF)	1.00					- 11				
BOARD MEMBER	NONE	Х						NONE	NONE	NONE
717) CHARLES BOGOSTA (IHI)	1.00							100000		
BOARD MEMBER AND PRESIDENT	NONE	Х		X				NONE	NONE	NONE
718) TRACEY BEIRIGER ESQ (IHI)	1.00									
BOARD MEMBER & SECRETARY	NONE	X		х				NONE	NONE	NONE
1b Sub-total	Section A				• •	:: ¦	re			NON
reportable compensation from the organiza	lion >									Ty Tu
3 Did the organization list any former of employee on line 1a? If "Yes," complete School										Yes No

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated		
	employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual		
	for services rendered to the organization? If "Yes." complete Schedule J for such person	5	

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

(A) Name and title	(B) Average hours per week (list any hours for	box,	unle er an	Pos heck ss pe	erson	e than o	an	(D) Reportable compensation from the	(E) Reporta compensatio relate organizat	on from	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-	MISC)	from the organization and related organizations
719) JOEL NELSON (IHI)	1.00										
BOARD MEMBER AND PRESIDENT	NONE	X		X				NONE		NONE	NON
720) RONALD MCCALL (JAM)	1.00									. 1	
BOARD SECRETARY	NONE	X		X				NONE		NONE	NON
721) CHERYL KIMMEL (JAM)	1.00										
BOARD MEMBER	NONE	X						NONE		NONE	NON.
722) KATHRYN LIMA (JAM)	1.00										
BOARD MEMBER	NONE	X						NONE		NONE	NON
723) CHRISTOPHER MILLER (JAM)	1.00	- 1									
BOARD MEMBER	NONE	X						NONE		NONE	NON
724) DAVID GRANDE (JAM)	1.00										
BOARD MEMBER	NONE	X				- 11		NONE		NONE	NON
725) HENDLEY HOGE (JAM)	1.00										
BOARD MEMBER	NONE	X						NONE		NONE	NON
726) KENNETH ROMIG (JAM)	1.00		-				111				
BOARD TREASURER	NONE	X		X				NONE		NONE	NON
727) DONALD YEALY MD (JAM)	1.00										
BOARD MEMBER	NONE	X						NONE		NONE	NON
728) GAYLE YOUNG (JAM)	1.00										
BOARD MEMBER	NONE	X						NONE		NONE	NON
729) LINDA EVANS (JAM)	1.00						111	1		Tar II	
BOARD MEMBER	NONE	X						NONE		NONE	NON:
to Total from continuation sheets to Part VII, Section of Total (add lines 1b and 1c)	Section A	• • •	::	•	::	• • •	> o re	ceived more than	\$100,000 6	of	
				T							Yes No
3 Did the organization list any former offi employee on line 1a? If "Yes," complete Scheo											3
4 For any individual listed on line 1a, is the organization and related organizations granizations individual	eater than	\$15	0,0	00?) If	"Yes	5,"	complete Schedu	le J for s	such	4
5 Did any person listed on line 1a receive of for services rendered to the organization? If "											5
Section B. Independent Contractors											
1 Complete this table for your five highest cor compensation from the organization. Report year.											
(A) Name and business ac	dress							(B) Description of se	ervices	Co	(C) empensation

Description of services	Compensation	
	1.	
	Description of services	

Part VII Section A. Officers, Directors,		у Сп	ipic	-		anu i	iig					_
(A) Name and title	Average hours per week (list any hours for	box,	unles er and	Pos neck ss pe	erson	e than o	an tee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	Esti amo of compo	(F) timated count of other pensation	f on
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	orga and	om the anization related nization	on d
730) LOUIS MERRYMAN (JAM) BOARD MEMBER	1.00 NONE	Х						NONE	NONE			NONI
731) STEVEN GARGASZ (JAM) BOARD MEMBER	1.00 NONE	Х						NONE	NONE			NONI
732) TULIO ESTRADA MD (JAM) BOARD MEMBER	1.00 NONE	Х						NONE	NONE			NON
(733) JAY BRUCE (JAM) BOARD VICE CHAIR	1.00 NONE	Х		X				NONE	NONE		1	NONI
734) FRANK C MINDICINO (JAM) BOARD CHAIR	1.00 NONE	Х		Х				NONE	NONE			NON
735) JOEL YUHAS (JAM) BOARD MEMBER	1.00 NONE	Х						NONE	NONE			NON
736) DAVID GIBBONS (KAN) BOARD VICE CHAIR	1.00 NONE	Х		Х				NONE	NONE		1	NON
737) CARRIE ENNIS (KAN) BOARD MEMBER	1.00 NONE	Х						NONE	NONE		- 1	NON
738) HALCOLM BARD (KAN) BOARD MEMBER	1.00 NONE	Х						NONE	NONE			NON
739) LINDA MYERS (KAN) BOARD MEMBER	1.00 NONE	Х						NONE	NONE		10	NON
(740) RONALD MATTIS (KAN) BOARD MEMBER	1.00 NONE	X						NONE	NONE			NONI
1b Sub-total	A CONTRACTOR OF THE PROPERTY O						* * *					
Total number of individuals (including but neeportable compensation from the organization)	ot limited to t						o re	ceived more than	\$100,000 of			
3 Did the organization list any former of employee on line 1a? If "Yes," complete Sch	fficer, directo	or, or	tru	ıste	e,	key e	emp	loyee, or highes	t compensated	3	Yes	No
4 For any individual listed on line 1a, is the organization and related organizations individual	e sum of rep	ortab	ole o	om 00?	per	satio	n ai	nd other compens	sation from the	4		

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated		(4) (A)
	employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	1
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual		
	for services rendered to the organization? If "Yes," complete Schedule J for such person	5	

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

(A) Name and business address	(B) Description of services	(C) Compensation
		1.5

Page 8

(A) Name and title	(B) Average hours per week (list any hours for	(do i	not ch unles	Pos neck ss pe	c) sition more erson direct	e than o	one an tee)	hest Compensat (D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
741) BRADLEY DINGER (KAN)	1.00									
BOARD TREASURER	NONE	X		X	_			NONE	NONE	NONE
742) ERIK ROSS (KAN)	1.00									
BOARD SECRETARY	NONE	X		X				NONE	NONE	NONE
743) DONALD PAYNE (KAN)	1.00									
BOARD CHAIR	NONE	X		Х				NONE	NONE	NONE
744) JAMES DONNELLY (KAN)	1.00									
BOARD VICE CHAIR	NONE	X		X				NONE	NONE	NONE
745) MICHAEL MARSALA (ULH)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
746) ANN PEPPERMAN ESQ (ULH)	1.00		1 10							
BOARD CHAIR	NONE	X		X				NONE	NONE	NONE
747) RAJESH PATEL MD (ULH)	1.00							47,873		
BOARD VICE CHAIR	NONE	X		X				NONE	NONE	NONE
748) ROGER YOST (ULH)	1.00									
BOARD TREASURER	NONE	X		X				NONE	NONE	NONE
749) MICHAEL ANDERSON (LOC)	1.00									
BOARD MEMBER	NONE	X		_				NONE	NONE	NONE
750) RICHARD WADAS MD (LOC)	1.00									
BOARD VICE PRESIDENT	NONE	X		X				NONE	NONE	NONE
751) MICHAEL ANDERSON (LOC)	1.00						1111	1.00	Total and	
BOARD MEMBER	NONE	X					4	NONE	NONE	NONE
BOARD MEMBER 1b Sub-total c Total from continuation sheets to Part V d Total (add lines 1b and 1c)	II, Section A		: :	::	::		> > >			NON
reportable compensation from the organiz						-/		more than		
				_						Yes No
3 Did the organization list any former employee on line 1a? If "Yes," complete So	officer, directo	or, or ch ind	tru lividu	iste	e,	key e	emp	oloyee, or highes	t compensated	3
4 For any individual listed on line 1a, is to organization and related organizations individual	the sum of rep	oortab	ole c	om	per	satio	n a	nd other compens	sation from the le J for such	4

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual

(A) Name and business address	(B) Description of services	(C) Compensation
		1 F

		-
-		С
Dan	0	•

lated	악	5			stee)	the	(W-2/1099-MISC) or a	other compensation
organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	employee Key employee	Former	organization (W-2/1099-MISC)		from the organization and related organizations
1.00								
NONE	X		X			NONE	NONE	NONE
1.00 NONE	v		ν.			NONE	NONE	NONE
	- 21		-		1	HONE	HOME	NONE
	х				-	NONE	NONE	NONE
					1	3,20,2	3,00,0	
NONE	Х				4	NONE	NONE	NONE
1.00	- 11		T					
NONE	X				4	NONE	NONE	NONE
1.00 NONE	x					NONE	NONE	NONE
A Day	Λ		+	1	1	NONE	NONE	NONE
NONE	Х				4	NONE	NONE	NONE
1.00 NONE	Х					NONE	NONE	NONE
1.00 NONE	х					NONE	NONE	NONE
					1	2,25,4		
NONE	Х					NONE	NONE	NONE
1.00 NONE	х					NONE	NONE	NONE
	NONE L.00 NONE L	NONE X 1.00 NONE X	NONE X 1.00 NONE X	NONE X X 1.00 NONE X X 1.00 NONE X X 1.00 NONE X	NONE X X 1.00 NONE X X 1.00 NONE X X 1.00 NONE X	1.00	1.00	1.00

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated		
	employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual		

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

(B) Description of services	(C) Compensation
	j. 2
	(B) Description of services

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization >

for services rendered to the organization? If "Yes," complete Schedule J for such person

Part VII Section A. Officers, Directors, Tr	ustees, Ke	y En	plo	yee	es, a	ind F	ligi	nest Compensat	ed Employees (co	ntinued)
(A) Name and title	(B) Average hours per week (list any hours for	box,	not ch unless er and	eck s per a d	ition more rson i	than o	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
763) MICHELE ATKINS (MAG)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
764) SARAH MEEHAN PARKER (MAG)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
765) LESLIE C DAVIS (MAG)	1.00									
BOARD MEMBER	NONE	X			- 1			NONE	NONE	NONE
766) WILLIAM PIETRAGALLO II ESQ (M	1.00									
BOARD PRESIDENT AND CHAIR	NONE	Х		X				NONE	NONE	NONE
767) ROSE ALMON-MARTIN (MAG)	1.00							3,47,6		
BOARD SECRETARY	NONE	Х		х				NONE	NONE	NONE
768) PETER W EISENBRANDT (MAG)	1.00	- 21						1,01,12	1,01,12	1,01,1
BOARD TREASURER	NONE	Х		х				NONE	NONE	NONE
769) HON. DONETTA AMBROSE (MAG)	1.00	Λ		Δ				NONE	NONE	NOM
BOARD VICE PRESIDENT	NONE	X		х				NONE	NONE	NONE
770) REBECCA SHAW MCHOLME JD (MCK)	1.00	- 21		21				NONE	NONE	NONE
BOARD CO-CHAIR	NONE	х		х				NONE	NONE	NONE
771) SEAN LOGAN (MCK)	1.00	- 21		22				NONE	NONE	NONE
BOARD CO-CHAIR	NONE	Х		X				NONE	NONE	NONE
		A	-	Δ				NONE	NONE	NONE
772) PAUL OGAGAN MD (MCK) BOARD MEMBER	1.00 NONE	Х						NONE	NONE	NONE
773) MARC CORDERO MD (MCK)	1.00	, -				11			7	
BOARD MEMBER	NONE	X					4	NONE	NONE	NONE
c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)		• • •	:::		: : :	•••	* * *			
2 Total number of individuals (including but not reportable compensation from the organization)		hose	listed	at	oove) who	re	ceived more than	\$100,000 of	
										Yes No
3 Did the organization list any former offic employee on line 1a? If "Yes," complete Sched	er, directo	or, or ch ind	trus lividu	stee	e, k	ey e	mp 	loyee, or highes	t compensated	3
4 For any individual listed on line 1a, is the organization and related organizations gr	eater than	\$15	50,00	0?	If	"Yes	," (complete Schedu	le J for such	
individual										4
5 Did any person listed on line 1a receive or	accrue co	mpen	satio	n f	rom	any	uni	related organization	on or individual	
for services rendered to the organization? If "Y	es," comple	te Sch	nedul	e J	for .	such	per	son		5

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

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Part VII Section A. Officers, Directors, Ti		,	ibio	1		u,,u,,	9	- 6		
(A) Name and title	Average hours per week (list any hours for	box,	not ch unles er and	Pos neck s pe	erson	e than o	an tee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
774) GEORGE A HUBER ESQ (MCK)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NON
775) JAWDAT NIKOULA MD (MCK)	1.00									
BOARD MEMBER	NONE	Х						NONE	NONE	NON
(776) MATTHEW HARINSTEIN MD (MCK)	1.00									
BOARD MEMBER	NONE	Х						NONE	NONE	NON
(777) ABDULRAB AZIZ MD (MCK)	1.00									
BOARD MEMBER	NONE	Х						NONE	NONE	NON
(778) JAMES D HEATHERINGTON (MCK)	1.00							110112		
BOARD MEMBER	NONE	X						NONE	NONE	NON
(779) JO ELLEN KENNEY (MCK)	1.00							210212	1,01,12	1,01,1
BOARD MEMBER	NONE	Х						NONE	NONE	NON
(780) KOTAYYA KONDAVEETI MD (MCK)	1.00	-		=				1,50,12		
BOARD MEMBER	NONE	X						NONE	NONE	NON
(781) MARY PAT SOLTIS (MCK)	1.00								1.00.0	
BOARD MEMBER	NONE	Х						NONE	NONE	NON
(782) THOMAS W STERLING (MCK)	1.00			-		1				
BOARD MEMBER	NONE	Х						NONE	NONE	NON
(783) JOEL YUHAS (MCK)	1.00							110112	110212	11011
BOARD MEMBER	NONE	Х	-		-	1		NONE	NONE	NON
(784) LAURENE TIMMONS (MCK)	1.00							110112	1,01,2	11011
BOARD SECY, TREAS & CFO	NONE	Х		Х				NONE	NONE	NON
	NONE	- 21		21	_			NOME	NONE	IVOIVI
1b Sub-total	Section A			•	•	••••	-			
d Total (add lines 1b and 1c)							•			
2 Total number of individuals (including but no							o re	ceived more than	\$100,000 of	
reportable compensation from the organization										
										Yes No
3 Did the organization list any former offi employee on line 1a? If "Yes," complete Sched	cer, directo	or, or ch ind	tru	ste	e, 	key e	emp	oloyee, or highes	t compensated	3
4 For any individual listed on line 1a, is the organization and related organizations g	sum of represents	oortab	ole c	om 00?	per	satio	n ar	nd other compens	sation from the le J for such	
individual										4
5 Did any person listed on line 1a receive o for services rendered to the organization? If "										5

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(B) Description of services	(C) Compensation
	J- 7
	(B) Description of services

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(A) Name and title	(B) Average hours per week (list any hours for	box,	not ch unles er and	Pos eck s pe	rson lirect	e than o	an tee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estima amour othe	ated nt of er
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from organiz and rel organiza	ation ated
785) HON. MAUREEN LALLY-GREEN (MER	1.00			П							
BOARD CHAIR	NONE	X		Х				NONE	NONE		NONE
786) RICHARD BEIGI MD (MER)	1.00										
BOARD PRESIDENT	NONE	X		X				NONE	NONE		NONE
787) MADELYN ANNE REILLY (MER)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NONE
(788) BRIAN PARKER (MER)	1.00							7077	7.50		
BOARD MEMBER	NONE	х						NONE	NONE		NONE
(789) CHRISTOPHER LEE ESQ (MER)	1.00	- 21						NONE	NONE		HONE
	NONE	X						NONE	NONE		MONE
BOARD MEMBER		A	\vdash	-				NONE	NONE		NONE
(790) DAVID DAUSEY PHD (MER)	1.00	.,						NONE	NONE		MOMB
BOARD MEMBER	NONE	X	-					NONE	NONE		NONE
(791) F J LUCCHINO (MER)	1.00							1000	The same		
BOARD MEMBER	NONE	X						NONE	NONE		NONE
(792) HUGH BRANNAN (MER)	1.00						111				
BOARD MEMBER	NONE	X						NONE	NONE		NONE
793) JUDITH K LINABURG (MER)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NONE
(794) LAWRENCE A DINARDO VE JCL (ME BOARD MEMBER	1.00 NONE	Х						NONE	NONE	4	NONE
795) RACHEL RILEY-LAVELLE (MER)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NONE
Sub-total Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization).	ection A limited to t		: : :		: :		> > o re	eceived more than	\$100,000 of		
										Y	s No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Schedu	er, directo	or, or ch ind	tru	ste	e, l	key e	emp	loyee, or highes	t compensated	3	No.
4 For any individual listed on line 1a, is the organization and related organizations gro	sum of repeater than	oortab	ole c	om 00?	pen If	satio	n ai	nd other compens	sation from the le J for such		
individual										4	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "You										5	

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		1.7

(A) Name and title	(B) Average hours per week (list any hours for	box,	unles	Pos heck ss pe	erson	e than o	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	an	(F) stimated nount of other pensation	
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	org an	om the anization d related anizations	
(796) JOEL YUHAS (MER)	1.00											
BOARD MEMBER	NONE	X						NONE	NONE		NO	ONE
(797) RENEE CROSBY-SKINNER (MER)	1.00											
BOARD MEMBER	NONE	X						NONE	NONE		NO	NE
(798) WILMA MCNEESE (MER)	1.00											
BOARD MEMBER	NONE	X						NONE	NONE		NO	NE
(799) JOHN INNOCENTI (MER)	1.00											
BOARD MEMBER AND PRESIDENT	NONE	Х		Х				NONE	NONE		NO	NE
(800) DAWNDRA JONES (MER)	1.00							2,0712				
BOARD MEMBER	NONE	X						NONE	NONE		NO	MF
(801) EILEEN SIMMONS (MER)	1.00	- 11						HONE	1,01,12		1,0	1112
BOARD MEMBER, TREAS & CFO	NONE	Х		Х				NONE	NONE		NO	NF
(802) AUBREY ALEXANDER (MUN)	1.00			-				2,0112	1,01.2			-
BOARD MEMBER	NONE	X						NONE	NONE		NO	ONE
(803) KIMBERLY BROWN (MUN)	1.00							11,411,6	1.01.0			
BOARD MEMBER	NONE	X						NONE	NONE		NO	ONE
(804) BRIAN ENGEL (MUN)	1.00											
BOARD ASST TREASURER	NONE	Х		X				NONE	NONE		NO	NF
(805) DANIEL GLUNK MD (MUN)	1.00						7	7.58				
BOARD MEMBER	NONE	X		-	-			NONE	NONE		NO	NE
(806) ROBERT GLUNK (MUN)	1.00											
BOARD MEMBER	NONE	X						NONE	NONE		NO	NE
1b Sub-total c Total from continuation sheets to Part VII, d Total (add lines 1b and 1c) Total number of individuals (including but no reportable compensation from the organization)	Section A .		::		::		► ► • re					
									200000000000000000000000000000000000000		Yes N	lo
3 Did the organization list any former offi employee on line 1a? If "Yes," complete Schee	cer, directo dule J for su	or, or ch ind	tru livid	uste ual	e, 	key e	emp	oloyee, or highes	t compensated	3		-
4 For any individual listed on line 1a, is the	sum of rep	ortab	ole d	om	per	satio	n ai	nd other compens	sation from the			
organization and related organizations g individual										4		
5 Did any person listed on line 1a receive o									on or individual			

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		14.5

Part VII Section A. Officers, Directors, Tru	ustees, Ke	y En	plo	ye	es,	and I	Higl	hest Compensat	ed Employees (co	ontinued)
(A) Name and title	(B) Average hours per week (list any hours for	box,	unles er and	Pos heck ss pe	erson	e than o is both tor/trust	an tee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
807) STEVEN HAWLEY DPM (MUN)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
808) PATRICIA JACKSON-GEHRIS (MUN)	1.00								A 1	
BOARD SECRETARY	NONE	X	-	X				NONE	NONE	NONE
809) SISTER TERESA ANN JACOBS (MUN	1.00	. 31								
BOARD CHAIR	NONE	X		Х				NONE	NONE	NONE
810) ROGER JARRETT (MUN) BOARD VICE CHAIR	1.00 NONE	Х		Х				NONE	NONE	NONE
811) DAVID LOPATOFSKY MD (MUN)	1.00							MONT	NONE	NONE
BOARD MEMBER	NONE	X						NONE	NONE	NONE
812) PETER TREVOULEDES MD (MUN) BOARD MEMBER	1.00 NONE	Х						NONE	NONE	NONE
813) ANN PEPPERMAN ESQ (MUN)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
814) RONALD REYNOLDS (MUN)	1.00									
BOARD PRESIDENT AND ASST SECRE	NONE	X		X				NONE	NONE	NONE
815) ROGER YOST (MUN)	1.00	11.								
BOARD TREASURER AND CFO	NONE	X		X				NONE	NONE	NONE
816) JEFFREY CLARK (NWH) BOARD SECRETARY	1.00 NONE	Х		Х				NONE	NONE	NONE
817) DAVID GIBBONS (NWH)	1.00					la rii	1111			
BOARD MEMBER	NONE	X					4	NONE	NONE	NONE
Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	limited to t	• • •	: :	•	::	 e) who	o re	ceived more than	\$100,000 of	
3 Did the organization list any former office	er, directo	or, or	tru	uste	e,	key e	emp	loyee, or highes	t compensated	Yes No
 employee on line 1a? If "Yes," complete Sched For any individual listed on line 1a, is the organization and related organizations granizations. 	sum of repeater than	ortab	ole o	om 00?	per	satio	n ar	nd other compens	sation from the	3
individual										4
for services rendered to the organization? If "Y										5
Section B. Independent Contractors				- 12		2				
 Complete this table for your five highest com- compensation from the organization. Report of year. 										

(A) Name and business address	(B) Description of services	(C) Compensation
		4
		NA CONTRACTOR OF THE PARTY OF T

Page 8

Part VII Section A. Officers, Directors, Ti (A) Name and title	(B) Average hours per week (list any hours for	box,	unle	Pos heck ss pe	erson	e than o	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(818) JAMES E KNARR DMD (NWH)	1.00			П						
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(819) JAMES L DAUGHERTY (NWH)	1.00							110/100		11011
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(820) JOSEPH MONTONE (NWH) BOARD MEMBER	1.00 NONE	X						NOME	иои	NAME
(821) JOSEPH PASTOR (NWH)	1.00	Λ						NONE	NONE	NONE
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(822) KEITH PEMRICK (NWH)	1.00	- 21						140142	NONE	NONE
BOARD MEMBER	NONE	Х						NONE	NONE	NONE
(823) CHRISTOPHER SIMMS (NWH)	1.00							210212	110112	1,01,1
BOARD MEMBER	NONE	Х						NONE	NONE	NONE
(824) JEFFREY STEIGERWALD (NWH)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(825) JANET STEWART (NWH)	1.00				-	1				
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(826) MARSHALL WEBSTER MD (NWH)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(827) PETER WINKLER (NWH)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(828) ROGER MCCAULEY (NWH)	1.00						111	A 1.46.14	To to the	
BOARD MEMBER AND SECRETARY	NONE			X			Ų.	NONE	NONE	NONE
to Total from continuation sheets to Part VII, and Total (add lines 1b and 1c)	Section A .	: : :	::	::	::		> re	eceived more than	\$100,000 of	
reportable compensation from the organization	on 🕨				_	-		~ ~ ~ ~ .		
3 Did the organization list any former off	cer, directo	or, or	tru	uste	e,	key e	emp	oloyee, or highes	t compensated	Yes No
employee on line 1a? If "Yes," complete Schee 4 For any individual listed on line 1a, is the										3
organization and related organizations g	reater than	\$15	50,0	00?	If	"Yes	5, "	complete Schedu	le J for such	
individual										4
5 Did any person listed on line 1a receive o for services rendered to the organization? If "	r accrue co	mpen to Sol	sati	on i	fron	any	un	related organization	on or individual	5
Section B. Independent Contractors	ies, comple	ie Sci	ieut	ile J	101	Sucii	per	3011		3

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		1.5

Page 8

Part VII Section A. Officers, Directors, Tr (A) Name and title	(B) Average hours per week (list any hours for	box,	unles	Pos neck ss pe	erson	e than o	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(829) BART MATSON DO (NWH)	1.00			П						
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(830) TAMARA VARSEK (NWH)	1.00	- 1								
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(831) BETH HARMAN (NWH)	1.00									
BOARD VICE CHAIR	NONE	X		Х				NONE	NONE	NONE
(832) MATTHEW LAVERDE (NWH)	1.00									
BOARD CHAIR	NONE	X		X				NONE	NONE	NONE
(833) DAVID BADWAY MD (BHO)	1.00	- 11								
BOARD PRESIDENT	NONE	X		Х				NONE	NONE	NONE
(834) MARSHALL WEBSTER MD (BHO)	1.00									
BOARD SECRETARY	NONE	X		X				NONE	NONE	NONE
(835) EDWARD T KARLOVICH (BHO)	1.00									
BOARD TREASURER	NONE	X		X				NONE	NONE	NONE
(836) CHARLES BOGOSTA (OVI)	1.00					= = =				
BOARD CHAIR & PRESIDENT	NONE	X		X		- 61	111	NONE	NONE	NONE
(837) JOEL NELSON (OVI)	1.00				-					
BOARD CHAIR & PRESIDENT	NONE	Х		X				NONE	NONE	NONE
(838) ROBERT BLOSAT (PSV)	1.00				-					
BOARD MEMBER	NONE	Х			-			NONE	NONE	NONE
(839) RICHARD S HAMILTON (PSV)	1.00			ī			111			
BOARD CHAIR	NONE	X		Х				NONE	NONE	NONE
1b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	Section A	• • •	: :	::	::		► ► o re	ceived more than	\$100,000 of	
3 Did the organization list any former offi employee on line 1a? If "Yes," complete Scheoo. 4 For any individual listed on line 1a, is the	cer, directo	ch ind	ividu	ıal						Yes No
organization and related organizations gi	reater than	\$15	0,0	00?	If	"Yes	s, "	complete Schedu	le J for such	
individual										4
5 Did any person listed on line 1a receive or	accrue co	mpen	satio	on '	fron	any	uni	related organization	on or individual	

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		14.5

-			•
Е	200	-	-

(B) Average hours per week (list any hours for	box, office	not ch unless r and	a di	tion more son irecto	is both or/trust	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
related organizations below dotted line)	Individual trustee or director	nstitutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
1.00									
NONE	X						NONE	NONE	NONE
1.00									
NONE	Х						NONE	NONE	NONE
1.00			T						
NONE	Х						NONE	NONE	NONE
1.00									
NONE	X						NONE	NONE	NONE
1.00	- 11								
NONE	X						NONE	NONE	NONE
1.00			T						
NONE	X						NONE	NONE	NONE
1.00									
NONE	X						NONE	NONE	NONE
1.00									
NONE	Х				- 11		NONE	NONE	NONE
1.00					7.1				
NONE	Х		X				NONE	NONE	NONE
1.00									
NONE	Х						NONE	NONE	NONE
1.00									
NONE	X						NONE	NONE	NONE
	hours per week (list any hours for related organizations below dotted line) 1.00 NONE	None X None None X None None X None None X None Non	hours per week (list any hours for related organizations below dotted line) 1.00 NONE NONE 1.00 NONE X 1.00	hours per week (list any hours for related organizations below dotted line) -1.00	hours per week (list any hours for related organizations below dotted line) -1.00 NONE X	hours per week (list any hours for related organizations below dotted line) - 1.00	hours per week (list any hours for related organizations below dotted line) -1.00 NONE X	hours per week (list any hours for related organizations below dotted line)	hours per week (list any hours for related organizations below dotted line) 1.00 NONE X NONE

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5	

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		J- Z

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(A) Name and title	(B) Average hours per week (list any hours for	box,	unles er and	s per	ition more rson irect	than o	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
851) ERIC FRANKEL MD (PSV)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
852) YVETTE BROADNAX MD (PRY) BOARD CHAIR	1.00 NONE	Х		Х				NONE	NONE	NONE
(853) LEZETTA COX (PRY)	1.00					irri				
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(854) ANTHONY DELITTO PHD (PRY)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(855) JACQUELINE DUNBAR-JACOB PHD (1.00	- 11								
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(856) CRAIG ESTERLY (PRY) BOARD MEMBER	1.00 NONE	Х						NONE	NONE	NONE
(857) KAREN WOLK FEINSTEIN PHD (PRY	1.00						-			
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(858) SHIELA FINE (PRY)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
(859) MARK GERACI MD (PRY)	1.00									
BOARD MEMBER	NONE	Х						NONE	NONE	NONE
(860) MARY ELLEN SMITH GLASGOW PHD	1.00									
BOARD MEMBER	NONE	Х						NONE	NONE	NONE
861) CHRISTINE KASPER MD (PRY)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
to Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	ection A .		: :	:	: :		► ► o re			1,011
reportable compensation from the organization				-	_					Vec No
3 Did the organization list any former officemployee on line 1a? If "Yes," complete Sched.										Yes No

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual

(A) Name and business address	(B) Description of services	(C) Compensation
		14.2

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Page 8

(A) Name and title	(B) Average hours per week (list any hours for	(do i	not cl	Pos heck ss pe	C) sition more	e than o	ne an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
862) JENNIFER MARCH (PRY)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
863) LEEANNA MCKIBBEN (PRY)	1.00	100							A	
BOARD MEMBER	NONE	X						NONE	NONE	NONE
864) GEORGIA PETROPOULOS (PRY)	1.00	1.31						10000		
BOARD MEMBER	NONE	X						NONE	NONE	NONE
865) AMY SEYBERT PHD (PRY)	1.00					71		0.000	imor	1444
BOARD MEMBER	NONE	X						NONE	NONE	NONE
866) ANANTHA SHEKHAR MD (PRY)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
867) ANN THOMPSON MD MHCPM (PRY)	1.00			17				NONE	NONE	MONT
BOARD SECOND VICE CHAIR	NONE	X	-	X				NONE	NONE	NONE
868) JOSEPH WALTON (PRY)	1.00 NONE	X						NONE	NONE	NONE
BOARD MEMBER 869) ROBERT BLOSAT (SMH)	1.00	Α.	-					NONE	NONE	NONE
BOARD MEMBER	NONE	Х						NONE	NONE	NONE
870) JULIE CAMPBELL (SMH)	1.00	Λ		-	H			NONE	NONE	NONE
BOARD MEMBER	NONE	Х						NONE	NONE	NONE
871) EDWARD (TONY) DILLS (SMH)	1.00	Λ						NOME	NONE	NONE
BOARD MEMBER	NONE	Х				10.41		NONE	NONE	NONE
872) DEBRA A DINNOCENZO (SMH)	1.00							110112	1,01,2	110111
BOARD MEMBER	NONE	X						NONE	NONE	NONE
1b Sub-total c Total from continuation sheets to Part VII, d Total (add lines 1b and 1c)	Section A .	• • •	::	: :	::	:::	> re	ceived more than	\$100,000 of	
reportable compensation from the organization	on 🕨								0.11341/13	
3 Did the organization list any former offi employee on line 1a? If "Yes," complete Schee	cer, directo	or, or ch ind	tru lividu	uste ual	e,	key e	emp	oloyee, or highes	t compensated	Yes No
4 For any individual listed on line 1a, is the organization and related organizations gindividual	reater than	\$15	50,0	00?) If	"Yes	,"	complete Schedu	le J for such	4
5 Did any person listed on line 1a receive of for services rendered to the organization? If "	r accrue co	mpen	sati	on	fron	any	un	related organization	on or individual	5
Section B. Independent Contractors	nnoncated :	ndon	and -	n.	000	troot-	ro 1	hat received man	than \$100 000 -f	, -
1 Complete this table for your five highest cor	npensated i	ndepe	ende	ent	con	tracto	rs t	hat received more	than \$100,000 of	

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		1 2

Dago	-

(B) Average hours per week (list any hours for	box,	not ch unless er and	eck s per a di	ition more rson irect	is both or/trust	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
1.00									
NONE	X						NONE	NONE	NON
1.00								A	
NONE	X						NONE	NONE	NON
1.00									
NONE	X		Х				NONE	NONE	NON
1.00									
NONE	X		Х				NONE	NONE	NON
1.00	- 1								
NONE	X						NONE	NONE	NON
1.00									
NONE	X				- 11		NONE	NONE	NON
1.00									
NONE	X	. =					NONE	NONE	NONI
1.00				-					
NONE	X		Х		2.11		NONE	NONE	NON
1.00					T 11				
NONE	Х						NONE	NONE	NON
1.00									
NONE	X						NONE	NONE	NON
1.00									
NONE	X					Ш	NONE	NONE	NON
	Average hours per week (list any hours for related organizations below dotted line) 1.00 NONE	Average hours per week (list any hours for related organizations below dotted line)	Average hours per week (list any hours for related organizations below dotted line) 1.00 NONE NONE 1.00 NONE X	Average hours per week (list any hours for related organizations below dotted line)	Average hours per week (list any hours for related organizations below dotted line)	Average hours per week (list any hours for related organizations below dotted line)	Average Hours per Week (list any hours for related organizations below dotted line)	Average hours per week (list any hours for related organizations below dotted line) 1.00 NONE X X X NONE 1.00 NONE X X NONE 1.00 NONE X X NONE 1.00 NONE X NONE	Average hours per week (list any hours for related organizations below dotted line) 1.00 NONE X X X X X X X X X X X X X X X X X X X

1.2			
е	employee on line 1a? If "Yes," complete Schedule J for such individual	3	
	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual

3	
4	
5	

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

(A) Name and business address	(B) Description of services	(C) Compensation
		1 2

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization >

Form **990** (2023)

Page 8

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for	box,	not ch unles	Pos eck s pe	rson	than o	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	Estim amou oth compet	nated int of ner
	related organizations below dotted line)	Individual trustee or director		Officer		Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from organi and re organiz	the zation elated
884) JOEL YUHAS (SMH)	1.00			П							
BOARD MEMBER	NONE	X						NONE	NONE		NONE
885) KRISA MATHIAS (SOM)	1.00										
BOARD CHAIR	NONE	X		X				NONE	NONE		NONE
886) MARK BOWER (SOM)	1.00										
BOARD VICE CHAIR	NONE	X		х				NONE	NONE		NONE
887) TOM SKELTON (SOM)	1.00								7.00		
BOARD SECRETARY	NONE	Х		Х				NONE	NONE		NONE
888) MARK YAROS MD (SOM)	1.00	- 21		21				NONE	HONE		TIOTIL
BOARD MEMBER	NONE	Х						NONE	NONE		NONE
		^	\vdash					NONE	NONE		NONE
889) DAVID MARTIN (SOM)	1.00	v						NONE	MONE		MONE
BOARD MEMBER	NONE	X	\vdash					NONE	NONE		NONE
890) DAVID BURWELL (SOM)	1.00										
BOARD MEMBER	NONE	X		_		-		NONE	NONE		NONE
891) RICHARD WADAS (SOM)	1.00							0.000			12.500
BOARD MEMBER	NONE	X	-	_				NONE	NONE		NONE
892) DAVID FINUI (SOM)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NONE
893) DAVIE JANE GILMOUR PHD (SUS)	1.00										
BOARD VICE CHAIR	NONE	X		X				NONE	NONE		NONE
894) SISTER TERESA ANN JACOBS (SUS	1.00			ij.							
BOARD SECRETARY	NONE	X		X				NONE	NONE		NONE
1b Sub-total							•				
c Total from continuation sheets to Part VII, S	ection A	• • •			•		•				
d Total (add lines 1b and 1c)	and the same of th		2 2 2		-		•				
2 Total number of individuals (including but not							o re	ceived more than	\$100,000 of		
reportable compensation from the organizatio						,			7,777,77		
										v	es No
2 Did the avacuination list any favour offic					1. /			James of Makes			C5 140
3 Did the organization list any former offic employee on line 1a? If "Yes," complete Sched.										3	
. 이는 나를 살아보다 하는데 되는데 이번 이번 때문에 들어올라면서 없었다.										3	
4 For any individual listed on line 1a, is the organization and related organizations graindividual	eater than	\$15	50,00	00?	If	"Yes	5, "	complete Schedu	le J for such	4	
5 Did any person listed on line 1a receive or											
for services rendered to the organization? If "Y										5	
Section B. Independent Contractors	co, comple	.00	icuui		101	Julii	per			<u> </u>	
	mana stadii	nde -	ا ام مد				1	hat wasalised with	than \$100 000 -5		
Complete this table for your five highest com- compensation from the organization. Report of year.											

(B) Description of services	(C) Compensation
	1 2
	(B) Description of services

٠.				
	2	'n	0	7

(A) Name and title	(B) Average hours per week (list any hours for	box,	unles	Pos neck ss pe	erson	e than o	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	an	(F) stimated nount of other pensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	org and	om the anization d related anizations
(895) PHILIP JOHNSON (SUS)	1.00			П							
BOARD TREASURER	NONE	X		Х				NONE	NONE		NONE
(896) ANN PEPPERMAN ESQ (SUS)	1.00										
BOARD CHAIR	NONE	X		X				NONE	NONE		NONE
(897) SUSAN BRANTON MD (SUS)	1.00										
BOARD MEMBER	NONE	Х						NONE	NONE		NONE
(898) JILL BURNS MD (SUS)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NONE
(899) RUTUAL DALAL MD (SUS)	1.00	- 11									
BOARD MEMBER	NONE	X						NONE	NONE		NONE
(900) MICHAEL GERST MD (SUS) BOARD MEMBER	1.00 NONE	Х						NONE	NONE		NONE
(901) DAVID GIBBONS (SUS)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NONE
(902) JOEL YUHAS (SUS)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NONE
(903) MARSHALL WEBSTER MD (SUS)	1.00					- 1					
BOARD MEMBER	NONE	X						NONE	NONE		NONE
(904) RONALD DISIMONE MD (SUS) BOARD MEMBER	1.00 NONE	Х						NONE	NONE		NONE
(905) JAMIE ADAM MD (SUS)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NONE
1b Sub-total	, Section A .	: : :	::	:	::		► ► o re	ceived more than	\$100,000 of		
reportable compensation from the organiza	tion 🕨					2 27		7.7.7.7.7.	STRUK N		
3 Did the organization list any former o	fficer, directo	or, or	tru	ste	e,	key e	emp	loyee, or highes	t compensated		Yes No
employee on line 1a? If "Yes," complete Sch										3	
4 For any individual listed on line 1a, is the organization and related organizations individual	greater than	\$15	0,0	00?	If	"Yes	5,"	complete Schedu	le J for such	4	
5 Did any person listed on line 1a receive											

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

Page 8

Part VII Section A. Officers, Directors, T (A) Name and title	(B) Average hours per week (list any hours for	Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
906) ALANNA HUCK (SUS)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NO
907) DANIEL KLINGERMAN (SUS)	1.00								A 3	
BOARD MEMBER	NONE	X						NONE	NONE	NO
908) KEITH KUZIO (SUS)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NO
909) J DENNIS MURRAY (SUS)	1.00							5.00	100.00	
BOARD MEMBER	NONE	X		_				NONE	NONE	NO
910) ALEXANDER NESBITT MD (SUS)	1.00							100	24.4-2	
BOARD MEMBER	NONE	X						NONE	NONE	NO
911) GLENN POIRIER (SUS)	1.00								7,577	10.00
BOARD MEMBER	NONE	X	-	-		-		NONE	NONE	NO
912) EILEEN SIMMONS (SUS)	1.00							1,500	20000	100
BOARD MEMBER	NONE	X	-	=				NONE	NONE	NO
913) PATRICK WILSON (SUS)	1.00	.,						NONE	NONE	NO
BOARD MEMBER	NONE	X		-				NONE	NONE	NO
914) DONALD YEALY MD (SUS)	1.00	.,						NONE	NONE	NO
BOARD MEMBER	NONE	X	-					NONE	NONE	NO
915) DARIUS ABADI DO (WEL) BOARD MEMBER	1.00 NONE	Х	U III	41		10.1		NONE	NONE	NO
916) JOSEPH BUBACZ JR (WEL)	1.00	Α.						NONE	NONE	NO
BOARD TREASURER	NONE	X		Х				NONE	NONE	NO
1b Sub-total c Total from continuation sheets to Part VII, d Total (add lines 1b and 1c)	Section A .		:::		: :		> >			
reportable compensation from the organizat	ion >									I T = .
3 Did the organization list any former of employee on line 1a? If "Yes," complete Sche	ficer, directo	or, or ch ind	tru Iividu	iste ial	e, I	key e	emp	oloyee, or highes	t compensated	Yes No
4 For any individual listed on line 1a, is the organization and related organizations gindividual	greater than	\$15	50,00	00?	If	"Yes	,"	complete Schedu	le J for such	4
5 Did any person listed on line 1a receive of for services rendered to the organization? If	or accrue co	mpen	satio	on t	from	any	un	related organization	on or individual	5
Section B. Independent Contractors	manane stadii	n al	ء لم مد					hat respiced with	than \$100 000 -f	,
1 Complete this table for your five highest co	mpensated i	ndepe	ende	nt (cont	racto	rs t	nat received more	tnan \$100,000 of	

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		J- Z

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	2	'n	0	7

Part VII Section A. Officers, Directors, Tru (A) Name and title	(B) Average hours per week (list any hours for	box,	not ch unles er and	Pos leck s pe	erson	e than o	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	an	(F) stimated nount of other pensati	f
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	org	om the anization d related anization	on d
(917) MATTHEW DECAMP (WEL)	1.00			П								
BOARD SECRETARY	NONE	X		Х				NONE	NONE			NONE
(918) ALANNA HUCK (WEL) BOARD MEMBER	1.00 NONE	x						NONE	NONE			NONE
(919) HAROLD HOOSE III (WEL)	1.00							110112	210212			1,01,1
BOARD VICE CHAIR	NONE	X		Х				NONE	NONE			NONE
(920) PATRICIA JACKSON-GEHRIS (WEL)	1.00											
BOARD MEMBER AND PRESIDENT	NONE	Х		X				NONE	NONE			NONE
(921) GERALD KRINER (WEL)	1.00	- 11										
BOARD MEMBER	NONE	Х						NONE	NONE			NONE
(922) J DENNIS MURRAY PHD (WEL)	1.00											
BOARD MEMBER	NONE	X				- + 1		NONE	NONE			NONE
(923) GLENN POIRIER (WEL)	1.00											
BOARD CHAIR	NONE	X		X				NONE	NONE			NONE
(924) CHERYL SOTTOLANO (WEL)	1.00											-
BOARD MEMBER	NONE	X						NONE	NONE		- 1	NONE
(925) WENDY SWINGLE (WEL)	1.00											
BOARD MEMBER	NONE	X						NONE	NONE			NONE
(926) ANN PEPPERMAN ESQ (WEL)	1.00											
BOARD CHAIR	NONE	X		X				NONE	NONE			NONE
(927) DANIEL GLUNK (WEL) BOARD PRESIDENT & ASST SECRETA	1.00 NONE	X		Х				NONE	NONE			NONE
1b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organizatio	ection A .				::	•						
											Yes	No
3 Did the organization list any former officemployee on line 1a? If "Yes," complete Sched										3	103	No
4 For any individual listed on line 1a, is the organization and related organizations gr	sum of rep	ortab	ole c	om	per	satio	n ar	nd other compens	sation from the			

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5	

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

(A) Name and business address	(B) Description of services	(C) Compensation
		J- Z

(A) Name and title	(B) Average hours per week (list any hours for	box,	not ch unles er and	s pe l a d	ition more rson irecte	than o	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	ar	(F) stimated mount of other opensati	f
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	org	from the organization and related organizations	on d
928) RUTUL DALAL MD (WIL) BOARD MEMBER	1.00 NONE	х						NONE	NONE			NONE
929) RONALD DISIMONE MD (WIL) BOARD MEMBER	1.00 NONE	Х						NONE	NONE			NONE
930) DAVIE JANE GILMOUR PHD (WIL) BOARD CHAIR	1.00 NONE	Х		Х				NONE	иоин			NONE
931) SISTER TERESA ANN JACOBS (WIL BOARD SECRETARY 932) PHILIP JOHNSON (WIL)	1.00 NONE 1.00	Х		X				NONE	NONE			NONE
BOARD TREASURER 933) DANIEL KLINGERMAN (WIL)	NONE 1.00	Х		Х				NONE	NONE			NONE
BOARD MEMBER 934) KEITH KUZIO (WIL)	NONE 1.00	Х						NONE	NONE			NONE
BOARD MEMBER 935) ALEXANDER NESBITT MD (WIL)	NONE 1.00	X						NONE	NONE		- 1	NONE
BOARD MEMBER 936) ANN PEPPERMAN ESQ (WIL)	NONE 1.00	Х		-				NONE	NONE			NONE
BOARD MEMBER & VICE CHAIR 937) MICHAEL GERST MD (WIL)	NONE 1.00	Х		X				NONE	NONE			NONE
BOARD MEMBER 938) EILEEN SIMMONS (WIL) BOARD MEMBER	NONE 1.00 NONE	X						NONE	Taylor I			NONE
1b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization	ection A .			:			► ► ► re					
3 Did the organization list any former office employee on line 1a? If "Yes," complete Schedu										3	Yes	No
4 For any individual listed on line 1a, is the organization and related organizations graindividual	eater than	\$15	0,00	00?	If	"Yes	," (complete Schedu	le J for such	4		
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	mpen	satio	on f	rom	any	uni	related organization	on or individual	5		
Section B. Independent Contractors Complete this table for your five highest component compensation from the organization. Report of the component compensation from the organization.												

(A) Name and business address	(B) Description of services	(C) Compensation
		1 × ×

Part VII Section A. Officers, Directors, T	and the work and the second of							(D)			
(A) Name and title	Average hours per week (list any hours for	box,	not ch unles er and	Pos eck s pe	more rson lirect	than o	an tee)	Reportable compensation from the	(E) Reportable compensation from related organizations	Estim amou oth comper	ated nt of er nsation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former		(W-2/1099-MISC)	from organiz and re organiz	zation lated
(939) MARSHALL WEBSTER MD (WIL)	1.00			٦							
BOARD MEMBER	NONE	X						NONE	NONE		NON
(940) KIMBERLY ZYNN (WIL)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NON
(941) DONALD YEALY MD (WIL)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NON
(942) JOEL YUHAS (WIL)	1.00										
BOARD MEMBER	NONE	Х						NONE	NONE		NON
(943) JAMIE ADAM MD (WIL)	1.00										
BOARD MEMBER	NONE	Х						NONE	NONE		NON
(944) ALFREDO BLAS MD (WIL)	1.00							31,5414	2,01,2		2,002,1
BOARD MEMBER	NONE	Х	1 1					NONE	NONE		NON
(945) DENNIS J MURRAY (WIL)	1.00						-				
BOARD MEMBER	NONE	Х						NONE	NONE		NON
(946) ALANNA HUCK (WIL)	1.00										
BOARD MEMBER	NONE	X	100					NONE	NONE		NON
(947) GLENN POIRIER (WIL)	1.00										
BOARD MEMBER	NONE	Х						NONE	NONE		NON
(948) JILL BURNS MD (WIL)	1.00							T. J. J. L.			
BOARD MEMBER	NONE	Х						NONE	NONE		NON
(949) PATRICK WILSON (WIL)	1.00										
BOARD MEMBER	NONE	X						NONE	NONE		NON
1b Sub-total	Section A .		:::				* * *				
Total number of individuals (including but no reportable compensation from the organization)		hose	listed	d al	bove	e) who	o re	ceived more than	\$100,000 of	V	os No
3 Did the organization list any former of employee on line 1a? If "Yes," complete Sche										3	es No
4 For any individual listed on line 1a, is the organization and related organizations	greater than	\$15	50,00	00?	If	"Yes	5,"	complete Schedu	le J for such		
 individual	or accrue co	mpen	satio	n t	from	any	uni	related organization	on or individual	5	

Section	R	Independent	Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

Name and	(A) business address	(B) Description of services	(C) Compensation

(A) Name and title	(B) Average hours per week (list any hours for	box,	unles er and	Pos neck ss pe	rson	e than o	an tee)	Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			from the organization and related organizations
950) TAMI MINNIER (WIL)	1.00			П						
BOARD MEMBER	NONE	X						NONE	NONE	NONE
951) DAVID GIBSON (WIL)	1.00									
BOARD MEMBER	NONE	X						NONE	NONE	NONE
952) MARGARET BELL (AUE) TREASURER/SECRETARY	1.00 NONE			Х				NONE	NONE	NONE
953) JAN E FISHER (CPF) PRESIDENT	1.00 NONE			X				NONE	NONE	NONE
954) MONICA KLATT (CPF) TREASURER/SECRETARY	1.00 NONE			х				NONE	NONE	NONE
955) JANIE HILFIGER (COL)	1.00			Λ				NONE	NONE	NONE
VICE PRESIDENT	NONE	1		Х				NONE	NONE	NONE
956) DANIEL GLUNK (COL)	1.00			21				NONE	NONE	NONE
INTERIM PRESIDENT	NONE			Х				NONE	NONE	NONE
957) SISTER TERESA ANN JACOBS (DVP	1.00			21				1101112	NONE	NONE
VICE CHAIRMAN	NONE			х		- 44		NONE	NONE	NONE
(958) PHILIP JOHNSON (DVP)	1.00							1,0112	1,01,2	110112
TREASURER	NONE			Х				NONE	NONE	NONE
959) DAVIE JANE GILMOUR (DVP)	1.00				-		-			
CHAIRMAN	NONE			Х	-			NONE	NONE	NONE
(960) ANN PEPPERMAN ESQ (DVP)	1.00									
SECRETARY	NONE			Х				NONE	NONE	NONE
1b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	limited to t	:::	:	:	: :		▶ ▶ o re	ceived more than	\$100,000 of	
reportable compensation from the organizatio										Tax Tax
										Yes No
3 Did the organization list any former offic employee on line 1a? If "Yes," complete Sched										3
4 For any individual listed on line 1a, is the organization and related organizations graindividual	eater than	\$15	0,0	00?	If	"Yes	s, "	complete Schedu	le J for such	4
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	mpen	satio	on 1	fron	n any	uni	related organization	on or individual	5
Section B. Independent Contractors							-			

year.

(A) Name and business address	(B) Description of services	(C) Compensation
		1.5

Page 8

(A) Name and title	(B) Average hours per week (list any hours for	(do i box, office	not cl unles	Pos neck ss pe	c) sition more erson direct	e than o	one an ee)	(D) Reportable compensation from the	ed Employees (co (E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
961) PATRICIA JACKSON-GEHRIS (DVP) PRESIDENT, ASST SECRETARY & CE	1.00 NONE			Х				NONE	NONE	NONE
962) BRADLEY DINGER (EPN) TREASURER AND CFO	1.00 NONE			X				NONE	NONE	NONI
963) MELYNDA BUDD (HCV) TREASURER	1.00 NONE			Х				NONE	иоин	NONE
964) ELIZABETH WALLACE (HCV) VICE CHAIRMAN 965) JANIE HILFIGER (HCV)	1.00 NONE 1.00			X				NONE	NONE	NONE
PRESIDENT 966) FRANK MINDICINO CFP (JHF)	NONE 1.00			X				NONE	NONE	NONI
VICE CHAIRMAN 967) BRADLEY DINGER (RHS)	NONE 1.00			X				NONE	NONE	NON
TREASURER AND CFO 968) THOMAS RECTOR (SHB)	NONE 1.00			X				NONE	NONE	NON
TREASURER 969) ANDREW RUSH (SCH) PRESIDENT	NONE 1.00 NONE			X				NONE	NONE	NON
970) MONICA KLATT (SCH) CFO	1.00 NONE			Х				NONE	NONE	NON
971) SHARON CLAPPER (SOH) SECRETARY	1.00 NONE			Х	l,			NONE	NONE	NONE
c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	ection A	• • •	::	::	::		> re	cceived more than	\$100,000 of	
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched	er, directo	or, or	tru lividu	ıste	e,	key e	emp	oloyee, or highes	t compensated	Yes No
4 For any individual listed on line 1a, is the organization and related organizations grindividual	eater than	\$15	50,0	00?	If	"Yes	,"	complete Schedu	le J for such	4
Did any person listed on line 1a receive or for services rendered to the organization? If "Y Section B. Independent Contractors	accrue co	mpen	sati	on i	fron	any	un	related organization	on or individual	5

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
		14.2

(A) Name and title	(B) Average hours per week (list any hours for	box,	Ponot chec unless per and a	ersor	e than on is both tor/trust	an tee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
972) BRUCE SHIPLEY (SOH)	1.00								
TREASURER	NONE		X				NONE	NONE	NONE
973) ANDREW RUSH (SOH)	1.00								
PRESIDENT	NONE		X				NONE	NONE	NONE
974) MONICA KLATT (SOH)	1.00								
CFO	NONE		X				NONE	NONE	NON
975) PHILIP JOHNSON (SPS)	1.00								
TREASURER	NONE		X				NONE	NONE	NONE
976) BRYANT WESLEY ESQ (THS)	1.00								
SECRETARY	NONE		X				NONE	NONE	NONE
977) WILLIAM A NIGRO (THS)	1.00								
TREASURER	NONE		X				NONE	NONE	NONE
978) BRIAN FRITZ (UHC)	1.00			T	1	-			
TREASURER AND CFO	NONE		X	1			NONE	NONE	NONE
979) MONICA KLATT (ALT)	1.00			Т			1		
TREASURER AND CFO	NONE		X			111	NONE	NONE	NONE
980) MONICA KLATT (ALF)	1.00		1			-	1,31,1		151371
CHIEF FINANCIAL OFFICER	NONE		X	4			NONE	NONE	NONE
981) JAN E FISHER (APH)	1.00		1	-			, , otil	110112	1,01,1
PRESIDENT	NONE		X	-			NONE	NONE	NONE
982) MICHAEL CORSO (APH)	1.00		1	1			1,0112	1,01,2	110111
PRESIDENT	NONE		X				NONE	NONE	NONE
total from continuation sheets to Part of Total (add lines 1b and 1c) Total number of individuals (including bur reportable compensation from the organical compensation f	VII, Section A		: : : :	::	• • •	b b o re	eceived more than	\$100,000 of	Yes No
3 Did the organization list any former employee on line 1a? If "Yes," complete S	chedule J for suc	ch ind	lividual			•			3
4 For any individual listed on line 1a, is organization and related organizations individual	s greater than	\$15	50,000	? /	f "Yes	5, "	complete Schedu	le J for such	4
5 Did any person listed on line 1a receive for services rendered to the organization?	e or accrue co	mpen	sation	fror	n any	un	related organization	on or individual	5
Section B. Independent Contractors									
1 Complete this table for your five highest compensation from the organization. Re year.									
(A) Name and busine	ss address						(B) Description of se	rvices Co	(C) ompensation

(A) Name and title	(B) Average hours per week (list any hours for	box,	unles er an	Pos heck ss pe	erson	e than o is both tor/trust	an tee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
983) SHARON SQUILLARIO (BDF)	1.00			П						
ASST SECRETARY	NONE			X				NONE	NONE	NONE
984) MONICA KLATT (BDF)	1.00									
CFO & TREASURER	NONE			X				NONE	NONE	NONE
985) JAN E FISHER (BDF)	1.00									
PRESIDENT	NONE			Х				NONE	NONE	NONE
986) MICHAEL CORSO (BDF)	1.00									
PRESIDENT	NONE		<u>, –</u>	X				NONE	NONE	NONE
987) NOREEN FREDRICK (BHA)	1.00									
PRESIDENT	NONE		_	X				NONE	NONE	NONE
988) CAROL VANZILE (BHA)	1.00									
SECRETARY	NONE			X				NONE	NONE	NONE
989) THOMAS RECTOR (BHA)	1.00							1000		
TREASURER & CFO	NONE			X				NONE	NONE	NONE
990) MARK ZACHARIA ESQ (BHA)	1.00		H					5200		
VICE PRESIDENT	NONE		-	X				NONE	NONE	NONE
991) BRIAN DURNIOK (CHS)	1.00			4					W	
PRESIDENT & COO	NONE			X				NONE	NONE	NONE
992) MARIO WILFONG (CHP)	1.00							11611		
TREASURER & CFO	NONE		-	X	-			NONE	NONE	NONE
993) BRADLEY DINGER (HMT)	1.00			à.						
TREASURER AND CFO 1b Sub-total c Total from continuation sheets to Part V d Total (add lines 1b and 1c) 2 Total number of individuals (including but	not limited to t	• • •	::		::		► ► o re	NONE		NONE
Did the organization list any former employee on line 1a? If "Yes," complete Sc.	officer, directo									Yes No
	hedule J for suche sum of representation	ch ind cortab \$15	lividi ole o 50,0	ual com 00?	per	satio	n ai	nd other compens	sation from the	4

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated		
	employee on line 1a? If "Yes," complete Schedule J for such individual	3	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	individual	4	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual		
	for services rendered to the organization? If "Yes." complete Schedule J for such person	5	

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

(A) Name and business address	(B) Description of services	(C) Compensation		

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Part VII Section A. Officers, Directors, Tre	100000000000000000000000000000000000000	y =	ipio.			4114	9				57.
(A) Name and title	Average hours per week (list any hours for	box,	not ch unless	eck s pe	ition more	than o	an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	Estin amor otl	nated unt of ner ensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	organ and r	n the ization elated zations
994) JENNIFER VENNARE (HNV)	1.00										
PRESIDENT	NONE			X				NONE	NONE		NON
995) MARK O'HERN (MCK)	1.00								A. J		
PRESIDENT	NONE			X				NONE	NONE		NON
996) EILEEN SIMMONS (BHO)	1.00								70000		
TREASURER	NONE		-	Х				NONE	NONE		NON
997) JOHN C STILLEY (PRY)	1.00			X			11	NONE	NONE		MONI
TREASURER	NONE		+	Λ				NONE	NONE		NON
998) MICHELE P JEGASOTHY ESQ (PRY) SECRETARY	1.00 NONE			Х				NONE	NONE		NON
999) EDWARD T KARLOVICH (PRY)	1.00										
CFO ACADEMIC COMM HOSPITALS	NONE			X				NONE	NONE		NON
000) FREDERICK HARGETT (PRY)	1.00										
CFO ACADEMIC COMM HOSPITALS	NONE			X				NONE	NONE		NON
001) NAFIS HILL (SMH)	1.00						111				
CHIEF FINANCIAL OFFICER	NONE			Χ		10 11		NONE	NONE		NON
002) ANDREW RUSH (SOM)	1.00										
PRESIDENT	NONE		\sqcup	X				NONE	NONE		NON
003) ROGER YOST (SUS)	1.00										
ASST TREASURER	NONE			X				NONE	NONE		NON
004) PATRICIA JACKSON-GEHRIS (SUS)	1.00						111	1 7 7 7	7.7		
PRESIDENT & ASST SECRETARY	NONE			X			Ų.	NONE	NONE		NON
1b Sub-total	ection A .						* * *				
Total number of individuals (including but not reportable compensation from the organization)	limited to t						o re	ceived more than	\$100,000 of		
Toportubio compensation nom the organizatio											es No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched										3	
4 For any individual listed on line 1a, is the organization and related organizations grindividual	sum of repeater than	ortab	ole co	om 0?	pen If	satio	n ai	nd other compens	sation from the le J for such	4	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	mpen	satio	n f	from	any	un	related organization	on or individual	5	
Section B. Independent Contractors											
Complete this table for your five highest com- compensation from the organization. Report of year.											

(A) Name and business address	(B) Description of services	(C) Compensation

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Part VII Section A. Officers, Directors, Tru (A) Name and title	(B) Average hours per week (list any	(do r	not cl	Pos heck ss pe	c) sition more	e than o	one an	(D) Reportable compensation from	(E) Reportable compensation fr	om	(F) Estimate amount other	of
	hours for related organizations below dotted line)	or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MIS	(C)	from the organization and relations organizations organizations.	ne tion ted
005) JC STILLEY (UTS)	1.00									1		
TREASURER	NONE		-	X				NONE	NC	NE		NON
006) ROGER YOST (WEL) CHIEF FINANCIAL OFFICER & ASST	1.00 NONE			X				NONE	NC	NE		NON
007) PATRICIA JACKSON-GEHRIS (WIL)	1.00											2,22,
PRESIDENT & ASST SECRETARY	NONE			Х				NONE	NC	NE		NON
							lie i					
	-									-		
							111					
1b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c) Total number of individuals (including but not	ection A .		: :		::		▶ ► • re	cceived more than	\$100,000 of			
reportable compensation from the organizatio		207.20	7.35	71.00	7	4 200		277777	VIEW V			
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched	er, directo	or, or	tru	uste	e,	key e	emp	oloyee, or highes	t compensated		Yes	
For any individual listed on line 1a, is the organization and related organizations gr	sum of rep	ortab	le c	om	per	satio	n ai	nd other compens	sation from the		J A	
individual											4 X	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y											5	X
Section B. Independent Contractors	cc, comple	.5 501	, cuu		, , , ,	34011	por				- 1	1 1
Complete this table for your five highest com- compensation from the organization. Report of year.	pensated in compensation	ndepe on for	the	ent ca	con	tracto lar ye	rs t	hat received more ending with or with	than \$100,00 nin the organiza	0 of ation's	tax	
SEE SCHEDULE O Name and business add	dress							(B) Description of se	ervices	Com	(C) pensation	n
2 Total number of independent contractors (in more than \$100,000 in compensation from the more than \$100,00				nite	d to	thos		isted above) who	received			

UPMC GROUP 20-8295721 Page 9

Form 990 (2023) UPM Part VIII Statement of Revenue

		Check if Schedule O cor			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
s, s	1a	Federated campaigns	1a	734,465.				
ant	b	Membership dues						
عَ ق	c	Fundraising events		778,061.				
fts,	d	Related organizations		63,947,872.				
يَةِ ق	e	Government grants (contributi		65,377,032.				
Sin's	f	All other contributions, gifts,						
er		and similar amounts not included		56,447,102.				
호	g	Noncash contributions include	ed in					
Contributions, Gifts, Grants, and Other Similar Amounts	1	lines 1a-1f	1g	746,187.				
g g	h	Total. Add lines 1a-1f			187,284,532.			
				Business Code				
Se	2a	NET PATIENT REV		900099	10,785,258,171.	10,784,918,615.	339,556.	
Program Service Revenue	b	OTHER PATIENT SERV		900099	590,166,627.	590,166,627.		
n S	c	OTHER PROG SRV REV		900099	12,358,870,754.	12,357,641,207.	1,229,547.	
Rev	d	JOINT VENTURE REVENUE		900099	218,660,256.	219,140,843.	-480,587.	
90	е							
₫ .	f	All other program service reve	enue					
	g	Total. Add lines 2a-2f			23,952,955,808.			
	3	Investment income (includi	ing dividends,	interest, and	20.53.77			77. 12. 20
		other similar amounts)			141,112,069.			141,112,069.
	4	Income from investment of ta			NONE			
	5	Royalties			NONE			
	l 6.	to the state of the	(i) Real	(ii) Personal				
	6a	Gross rents 6a						
	b	Less: rental expenses 6b	1000	(c) 30,000				
	C	Rental income or (loss) 6c	NONE	NONE	Trotter			
	d	Net rental income or (loss)	(i) Securities	(iii) Other	NONE			
	7a	Gross amount from	(i) decunies	(ii) Other				
		sales of assets other than inventory 7a	1,356,507,185.	23,741,423.				
a)	h	other than inventory 7a Less: cost or other basis	1,330,307,103.	23,741,423.				
Revenue	Ь		1,322,484,332.	16,567,262.				
e ve	c	Gain or (loss) 7c	34,022,853.	7,174,161.				
N.	d	Net gain or (loss)			41,197,015.			41,197,015.
Other F		Gross income from fu						
ō	0a		778,061.					
		of contributions reported	on line					
		1c). See Part IV, line 18	CENT TO THE PERSON.	483,540.				
	b	Less: direct expenses		433,990.				
	c	Net income or (loss) from fun			49,550.			49,550.
	9a	Gross income from	gaming					
	177	activities. See Part IV, line 19	9a	NONE				
	b	Less: direct expenses	9b	70,300.				
	С	Net income or (loss) from ga	ming activities.		-70,300.			-70,300.
	10a	Gross sales of inventor	ry, less					
		returns and allowances	10a	NONE				
	b	Less: cost of goods sold	10b	NONE				
	С	Net income or (loss) from sale	es of inventory		NONE			
sn				Business Code				
Miscellaneous Revenue	11a	£						-
lla /en	b	-	-					-
Re	C	A D - 216 C - C - C - C - C - C - C - C - C - C						
Ē	d	All other revenue			No.			
	12	Total Add lines 11a-11d Total revenue. See instruction			NONE 24.322.528.674.	23,951,867,292.	1 000 E16	182,288,334.

Form 990 (2023)

UPMC GROUP

Part IX Statement of Functional Expenses

Do	Check if Schedule O contains a res not include amounts reported on lines 6b, 7b,	(A) Total expenses	(B)	(C) Management and	(D) Fundraising
8b,	9b, and 10b of Part VIII.	Total expenses	Program service expenses	general expenses	expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	113,648,644.	113,648,644.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	NONE	1		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	NONE	2		
4	Benefits paid to or for members				
		NONE			
5	Compensation of current officers, directors, trustees, and key employees	143,122,413.	69,032,150.	74,090,263.	
		143,122,413.	09,032,130.	14,090,203.	
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and	NONE	,		
7	persons described in section 4958(c)(3)(B)	NONE		1 225 000 605	NON
	Other salaries and wages		5,871,235,570.		NON
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	330,026,880.	233,371,477.	96,655,403.	
9	Other employee benefits	558,982,168.	497,408,416.	61,573,752.	
10	Payroll taxes	380,013,774.	312,759,632.	67,254,142.	
11	Fees for services (nonemployees):		1		
а	Management	11,554,104.	10,080,863.	1,473,241.	
	Legal	22,405,167.	2,573,094.	19,832,073.	
	Accounting	6,023,032.			
	Lobbying	3,216,411.			
	Professional fundraising services. See Part IV, line 17.	NONE			
	Investment management fees	2,639,877.	NONE	2,639,877.	
	Other. (If line 11g amount exceeds 10% of line 25, column				
9	(A), amount, list line 11g expenses on Schedule O.)	255,614,615.	251,627,987.	3,986,628.	
12	Advertising and promotion	39,667,990.			
	Office expenses	95,963,099.		23,921,688.	
14	Information technology	418,609,404.			
15	Royalties	NONE			
16	Occupancy	326,461,356.		50,450,751.	
277	Travel	28,875,254.			
	Payments of travel or entertainment expenses	20/010/2011		0/0/0/10/1	
	for any federal, state, or local public officials	NONE			
19	Conferences, conventions, and meetings	3,068,063.		511,131.	
20	Interest	4,537,999.		3,275,092.	
21	Payments to affiliates	NONE			
22	Depreciation, depletion, and amortization	518,187,975.			
23	Insurance	127,257,744.		15,015,484.	
24	Other expenses. Itemize expenses not covered			20,020,101.	
	above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A), amount, list line 24e expenses on Schedule O.)				
	MEDICAL EXPENSES	10156671140.	10156671140.		
	DRUGS		1,158,199,980.		
	MEDICAL/PATIENT SUPPLIES	623,249,804.			
	BAD DEBT	404,728,575.			
			1,723,393,815.	67,850,186.	
	All other expenses Total functional expenses. Add lines 1 through 24e	24631005734.		2,070,627,150.	NON
_	Joint costs. Complete this line only if the	24031003/34.	22300370304.	2,010,021,130.	INOIN.
20	organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)				

Form 990 (2023)
Part X Balance Sheet Page 11

		Check if Schedule O contains a response or note to any line in this P			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	197,115,584.	1	100,596,405
	2	Savings and temporary cash investments	646,596,446.	2	104,638,501
	3	Pledges and grants receivable, net	2,923,862.	3	1,693,127
	4	Accounts receivable, net	2,442,689,384.	4	2,712,492,725
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons	NONE	5	NON
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)	NONE	6	NON
2	7	Notes and loans receivable, net	324,744,032.	7	301,062,360
Assets	8	Inventories for sale or use	82,777,455.	8	132,423,819
AS	9	Prepaid expenses and deferred charges	126,318,211.	9	149,744,030
1		Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 11155176431.			
Т	b		4,735,548,559.	10c	4,904,538,713.
1	1	Investments - publicly traded securities SEE SCHEDULE .Q	222,390,581.	11	205,094,242
100	2	Investments - other securities. See Part IV, line 11	847,028,200.	12	908,558,300
100	3	Investments - program-related. See Part IV, line 11.	NONE		NON
	4	Intangible assets	62,675,802.	14	65,801,264
11111	5	Other assets. See Part IV, line 11	2,764,777,259.	15	1,566,081,082
	6		12455585375.	16	
-		Total assets. Add lines 1 through 15 (must equal line 33)			11152724568
	7	Accounts payable and accrued expenses	885,941,191.	17	1,219,260,842
1100	8	Grants payable	2,060,957.	18	NON
	9	Deferred revenue	149,130,698.	19	25,163,584
100	20	Tax-exempt bond liabilities	NONE		NON
	21	Escrow or custodial account liability. Complete Part IV of Schedule D	NONE	21	NON
2 2	22	Loans and other payables to any current or former officer, director,			
Ĭ		trustee, key employee, creator or founder, substantial contributor, or 35%			
Liabilities		controlled entity or family member of any of these persons	NONE		NON
4	23	Secured mortgages and notes payable to unrelated third parties	16,992,353.	23	16,531,722
2	24	Unsecured notes and loans payable to unrelated third parties	NONE	24	NON
2	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D	3,058,997,900.	25	1,591,173,803.
2	26	Total liabilities. Add lines 17 through 25	4,113,123,099.	26	2,852,129,951.
seo		Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33.			
E 2	27	Net assets without donor restrictions	7,471,237,551.	27	7,286,344,971
Ď 2	28	Net assets with donor restrictions,	871,224,725.	28	1,014,249,646
Net Assets or rund balances		Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33.			
٥,	29	Capital stock or trust principal, or current funds		29	
Sie	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
255	31	Retained earnings, endowment, accumulated income, or other funds			
A		Total net assets or fund balances	0 242 462 276	31	0 200 504 617
Se	32			32	8,300,594,617.
3	33	Total liabilities and net assets/fund balances	12455585375.	33	11152724568.

Form 990 (2023) Page 12

Part	XI Reconciliation of Net Assets				gc 12
	Check if Schedule O contains a response or note to any line in this Part XI				X.
1	Total revenue (must equal Part VIII, column (A), line 12)	124,32	22,5	28,	674
2	Total expenses (must equal Part IX, column (A), line 25)	224,63	31,0	05,	734
3	Revenue less expenses. Subtract line 2 from line 1	3 -30	08,4	77,	060
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4 8,34			
5	Net unrealized gains (losses) on investments	5	5,9	24,	872
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8 -	8,8	84,	891
9	Other changes in net assets or fund balances (explain on Schedule O)	9 3:	19,5	69,	420
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	32, column (B))	10 8,30	00,5	94,	617
Part	XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				X
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," ex Schedule O.	cplain on			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were con reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis	npiled or			
b	Were the organization's financial statements audited by an independent accountant?	ALCO DE	2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audi separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis				
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over	ersight of			
	the audit, review, or compilation of its financial statements and selection of an independent accounta		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, e. Schedule O.				
2-		rth in the			
sa	As a result of a federal award, was the organization required to undergo an audit or audits as set for		3a	Х	
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		Ju	71	_
D	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such a		3b	Х	

SCHEDULE A (Form 990)

UPMC GROUP

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2023

Open to Public Inspection

20-8295721

Department of the Treasury Internal Revenue Service

Name of the organization Employer identification number

Pa	rt I	Reason for Public Ch	arity Status. (Al	I organizations must	comple	ete this p	part.) See instruction	S.			
Γhe	orga	anization is not a private fou	ndation because	it is: (For lines 1 through	gh 12, ch	eck only	one box.)				
1		A church, convention of chu	urches, or associ	ation of churches desc	ribed in s	ection 1	70(b)(1)(A)(i).				
2		A school described in section	on 170(b)(1)(A)(i	i). (Attach Schedule E	(Form 99	90).)					
3	X	A hospital or a cooperative	hospital service	organization described	in sectio	n 170(b)	(1)(A)(iii).				
4		A medical research organiz	ation operated in	conjunction with a hos	spital de	scribed in	section 170(b)(1)(A)	iii). Enter the			
		hospital's name, city, and st	ate:								
5		An organization operated t	for the benefit of	a college or universit	ty owne	d or ope	erated by a governmen	ntal unit described in			
		section 170(b)(1)(A)(iv). (C									
6	Щ	A federal, state, or local go				The second second					
7	X	An organization that norma			ipport fr	om a go	vernmental unit or fro	m the general public			
		described in section 170(b)			25. 7.0.0						
8		A community trust describe						6 - Francisco (C. 1904)			
9	Ш	An agricultural research org	지정 그리면 하고 있었다면 하는 것이다.								
		or university or a non-land-	grant college of a	igriculture (see instruct	tions). E	nter the	name, city, and state of	the college or			
		university:		" 00 N 6"							
10	An organization that normally receives (1) more than 331/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 331/3 % of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)										
11		An organization organized a	and operated exc	lusively to test for publi	ic safety.	See sec	tion 509(a)(4).				
12	X	An organization organized a	The second secon	And the state of t	7.4						
		one or more publicly suppo									
		the box on lines 12a throug									
а		X Type I. A supporting orga									
		the supported organization				ajority of	the directors or trustee	es of the			
		supporting organization.						-7-1 b - b - 2			
D											
		control or management of			the sam	e persor	is that control or mana	age the supported			
		organization(s). You must X Type III functionally integ			atod in a	onnoctio	n with and functional	v intograted with			
·		its supported organization						y integrated with,			
ч	T	Type III non-functionally						ed organization(s)			
u		that is not functionally inte									
		requirement (see instructi						un attoritivorioso			
е		Check this box if the orga						Type III			
		functionally integrated, or									
f		ter the number of supported						30			
g	Pro	ovide the following information	on about the supp	ported organization(s).							
	(i) N	ame of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10		organization ur governing	(v) Amount of monetary support (see	(vi) Amount of other support (see			
				above (see instructions))		ment?	instructions)	instructions)			
				No. Age And Comme	Yes	No					
A)											
1.5%											
B)											
C)											
77											
D)											
_											
E)											
	y.						1 1				
Ota	al										

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990) 2023

20-8295721 UPMC GROUP

Page 2 Schedule A (Form 990) 2023 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	4,320,182.	11,920,349.	8,908,152.	7,084,581.	7,591,282.	39,824,546
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						NON
3	The value of services or facilities furnished by a governmental unit to the organization without charge						NON
4	Total. Add lines 1 through 3	4,320,182.	11,920,349.	8,908,152.	7,084,581.	7,591,282.	39,824,546
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						NONI
6	Public support. Subtract line 5 from line 4						39,824,546.
Sec	tion B. Total Support						
	endar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
7	Amounts from line 4	4,320,182.	11,920,349.	8,908,152.	7,084,581.	7,591,282.	39,824,546.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	401,232.	90,699.	424,146.	530,628.	649,469.	2,096,174
9	Net income from unrelated business activities, whether or not the business is regularly carried on						NONE
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	-38,159.	808,074.	2,167,281.	1,037,518.	3,233,389.	7,208,103.
11	Total support. Add lines 7 through 10						47,433,881.
12	Gross receipts from related activities, etc. (se	e instructions) .				12 4:	5,928,606,305.
13	First 5 years. If the Form 990 is for organization, check this box and stop here.						
Sec	tion C. Computation of Public Supp	ort Percentac	e				
	Public support percentage for 2023 (lin			11, column (f))		14	83.96 %
15	Public support percentage from 2022 S						88.20 %
16a	331/3% support test - 2023. If the orga	anization did no	ot check the box	on line 13, and	d line 14 is 331	/3 % or more, ch	eck this
	box and stop here. The organization qua	alifies as a publ	icly supported o	rganization			х х
b	33 1/3 % support test - 2022. If the orgathis box and stop here. The organization						
17a	10%-facts-and-circumstances test - 20 10% or more, and if the organization Part VI how the organization meets the organization	023. If the organized meets the facts-and-circles	anization did no ts-and-circumsta rcumstances tes	t check a box onces test, check t. The organiza	on line 13, 16a ck this box and ation qualifies	, or 16b, and lind d stop here. Ex as a publicly su	ne 14 is oplain in opported
b	10%-facts-and-circumstances test - 20 15 is 10% or more, and if the organization Part VI how the organization meets organization	ation meets the the facts-and-	facts-and-circu circumstances te	mstances test, est. The organiz	check this box cation qualifies	and stop here. as a publicly su	Explain pported
10	Private foundation If the organization						

Schedule A (Form 990) 2023

Schedule A (Form 990) 2023 Page **3**

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	tion A. Public Support ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and membership fees						17
	received. (Do not include any "unusual grants.")	18,546,634.	63,206,560.	15,982,002.	13,961,786.	9,814,639.	121,511,621.
2	Gross receipts from admissions, merchandise			20,10,00,10,00	25,722,032		,,
_	sold or services performed, or facilities	1					
	furnished in any activity that is related to the						
	organization's tax-exempt purpose	6.915.580.247.	7.180.105.274.	9.379.898.507.	10,896,529,852.	11.556.492.425.	45.928.606.305.
3	Gross receipts from activities that are not an	2,020,000,000	.,,,,	2,000,000	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,,
•	unrelated trade or business under section 513 •						NONE
4	Tax revenues levied for the						210312
*	organization's benefit and either paid to						
	or expended on its behalf						NONE
5	The value of services or facilities					i i	HONE
3	furnished by a governmental unit to the						
	organization without charge						NONE
	Total. Add lines 1 through 5	6,934,126,881.	7,243,311,834.	0 305 000 500	10,910,491,638.	11 566 307 064	
6	그리 얼마나 그는 이번 뒤를 다 하게 되었다. 그리고 먹는 것 같아 있다.	0,934,120,001.	7,243,311,634.	3,333,860,303.	10, 510, 451, 636.	11,300,307,004.	46,030,117,326.
7 a	Amounts included on lines 1, 2, and 3	11-					MONE
h	received from disqualified persons Amounts included on lines 2 and 3						NONE
b	received from other than disqualified						
	persons that exceed the greater of \$5,000						310177
	or 1% of the amount on line 13 for the year						NONE
	Add lines 7a and 7b						NONE
8	Public support. (Subtract line 7c from						45 050 117 006
	line 6.)						46,050,117,926.
	tion B. Total Support	(a) 2019	(b) 2020	(-) 2021	(d) 2022	(e) 2023	(f) Total
	ndar year (or fiscal year beginning in)			(c) 2021	10,910,491,638.	7.7	- 100
10 =	Amounts from line 6	6,934,126,881.	7,243,311,834.	9,393,880,309.	10,910,491,638.	11,566,507,064.	46,030,117,926.
IVa	payments received on securities loans,						
	rents, royalties, and income from similar	00 000 070	14 450 500	00 105 071	50 000 100	25 424 652	100 100 700
	sources	22,688,976.	14,432,582.	22,195,371.	50,332,123.	76,471,657.	186,120,709.
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						500
	acquired after June 30, 1975		2.7.742 600			min described	NONE
	Add lines 10a and 10b	22,688,976.	14,432,582.	22,195,371.	50,332,123.	76,471,657.	186,120,709.
11	Net income from unrelated business						
	activities not included on line 10b, whether						
	or not the business is regularly carried on.						NONE
12	Other income. Do not include gain or						
	loss from the sale of capital assets	35.00	7.55.4		1000 0000	and these field	1 Table 1 (1-12)
	(Explain in Part VI.)	37,901.	4,118,051.	14,784,030.	-25,033,537.	29,223,859.	23,130,304.
13	Total support. (Add lines 9, 10c, 11,	3,202,021,022	2 2 3 2 2 2 3 3 3 2	Last Areas	L. Library Str	Color Color	
	and 12.)		T. S. T.				1000
14	First 5 years. If the Form 990 is fo		CANCEL CONTRACTOR OF THE PROPERTY				
_	organization, check this box and stop here						
	tion C. Computation of Public Sup		*	- No.			
15	Public support percentage for 2023 (line 8		The second second			15	99.55%
16	Public support percentage from 2022 Sche					16	99.70%
Sec	tion D. Computation of Investmen					II	
17	Investment income percentage for 2023 (li	ne 10c, column (f), divided by line	13, column (f)).		17	0.40%
18	Investment income percentage from 2022					18	0.32%
19 a	331/3% support tests - 2023. If the o	rganization did r	ot check the bo	ox on line 14, a	nd line 15 is me	ore than 331/3 %	
	17 is not more than 331/3 %, check thi	s box and stop	here. The organ	nization qualifies	as a publicly su	apported organiza	ation X
b	331/3% support tests - 2022. If the org	anization did not	check a box on	line 14 or line	19a, and line 16	is more than 33	1/3 %, and
	line 18 is not more than 331/3 %, check	this box and st	top here. The or	ganization qualifi	es as a publicly	supported organ	ization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions. . Schedule A (Form 990) 2023

20-8295721 UPMC GROUP Schedule A (Form 990) 2023

Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		Х
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		X
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.	3a		Х
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a		Х
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action;			

- (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document). b Type I or Type II only. Was any added or substituted supported organization part of a class already
- designated in the organization's organizing document?
- Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

5a 5b 5c 6 X 7 8 9a 9b 9c 10a 10b

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UPMC GROUP

Schedule A (Form 990) 2023 Page 5

	Supporting Organizations (continued)		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and	110		v
h	11c below, the governing body of a supported organization? A family member of a person described on line 11a above?	11a 11b		X
	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c,	110		Λ
	provide detail in Part VI .	11c		Х
Secti	on B. Type I Supporting Organizations			NI-
			res	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1	X	
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.			
0 4:	CONT. 100 CONT.	2	-	X
secti	on C. Type II Supporting Organizations		Va-	No
	10/		res	NO
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	4	Ш	**
Socti	on D. All Type III Supporting Organizations	1		X
Secu	on D. All Type III Supporting Organizations		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously			
	provided?	1	X	
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2	X	
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		x
Secti	on E. Type III Functionally Integrated Supporting Organizations			- 2 *
1 a b	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see in The organization satisfied the Activities Test. Complete line 2 below. X The organization is the parent of each of its supported organizations. Complete line 3 below. The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in the complete line 3).			e)
			Yes	
2	Activities Test. Answer lines 2a and 2b below.			
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI .	3a	Х	
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b	Х	

UPMC GROUP

Page 6 Schedule A (Form 990) 2023

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Org Check here if the organization satisfied the Integral Part Test as a qualify			in in Part VIII Soo
instructions. All other Type III non-functionally integrated supporting orga			
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	16		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by 0.035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount		Current Year	
1 Adjusted net income for prior year (from Section A, line 8, column A)	1		
2 Enter 0.85 of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's first as a non-function (see instructions).	ally integra	ited Type III supportin	g organization

Schedule A (Form 990) 2023

V23-7.16

UPMC GROUP

Schedule A (Form 990) 2023 Page **7**

ion D - Distributions		Current Year
Amounts paid to supported organizations to accomplish exempt purposes	1	
Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2	
Administrative expenses paid to accomplish exempt purposes of supported organizations	3	
Amounts paid to acquire exempt-use assets	4	
Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5	
Other distributions (describe in Part VI). See instructions.	6	
Total annual distributions. Add lines 1 through 6.	7	
Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	8	
Distributable amount for 2023 from Section C, line 6	9	
Line 8 amount divided by line 9 amount	10	
	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity Administrative expenses paid to accomplish exempt purposes of supported organizations Amounts paid to acquire exempt-use assets Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) Other distributions (describe in Part VI). See instructions. Total annual distributions. Add lines 1 through 6. Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. Distributable amount for 2023 from Section C, line 6	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity Administrative expenses paid to accomplish exempt purposes of supported organizations Amounts paid to acquire exempt-use assets Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) Other distributions (describe in Part VI). See instructions. Total annual distributions. Add lines 1 through 6. Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. Bistributable amount for 2023 from Section C, line 6

Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2023	(iii) Distributable Amount for 2023
1	Distributable amount for 2023 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2023			
	(reasonable cause required - explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2023			
а	From 2018	1		
b	From 2019			
С	From 2020			
d	From 2021			
е	From 2022			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2023 distributable amount			
- 1	Carryover from 2018 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2023 from			
	Section D, line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2023 distributable amount			
С	Remainder. Subtract lines 4a and 4b from line 4.	17		
5	Remaining underdistributions for years prior to 2023, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI . See instructions.			
6	Remaining underdistributions for 2023. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
7	Excess distributions carryover to 2024. Add lines 3j and 4c.			
8	Breakdown of line 7:			
а	Excess from 2019			
b	Excess from 2020			
С	Excess from 2021			
d	Excess from 2022			
е	Excess from 2023			

Schedule A (Form 990) 2023

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Schedule A (Form 990 or 990-EZ) 2023

Part VI
Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

MEMBERS OF UPMC GROUP (71)

PUBLIC CHARITY STATUS REASON FOR NON-PRIVATE PUBLIC CHARITY STATUS

AUUE, INC.: PUBLIC CHARITY STATUS 3

BUTLER HEALTH SYSTEM/UPMC MUSCULOSKELETAL JOINT VENTURE INC: PUBLIC

CHARITY STATUS 3

CENTER FOR EMERGENCY MEDICINE OF WESTERN PA: PUBLIC CHARITY STATUS 10

CENTRAL PENNSYLVANIA MEDICAL FOUNDATION, INC.: PUBLIC CHARITY STATUS 12;

TYPE 1

CHARLES COLE MEMORIAL HOSPITAL: PUBLIC CHARITY STATUS 3

CHILDREN'S ADVOCACY CENTER OF LAWRENCE COUNTY: PUBLIC CHARITY STATUS 7

COLE FOUNDATION, INC.: PUBLIC CHARITY STATUS 12; TYPE 1

COMMUNITY CARE BEHAVIORAL HEALTH ORGANIZATION: PUBLIC CHARITY STATUS 10

CRANBERRY PLACE: PUBLIC CHARITY STATUS 10

DIVINE PROVIDENCE HOSPITAL OF THE SISTERS OF CHRISTIAN CHARITY: PUBLIC

CHARITY STATUS 12, TYPE 2

ERIE PHYSICIANS NETWORK- UPMC INC.: PUBLIC CHARITY STATUS 3

HAMOT COLE VENTURES: PUBLIC CHARITY STATUS 12, TYPE 1

HOME NURSING AGENCY AFFILIATES: PUBLIC CHARITY STATUS 10

HOME NURSING AGENCY FOUNDATION: PUBLIC CHARITY STATUS 7

JAMESON HEALTHCARE FOUNDATION: PUBLIC CHARITY STATUS 12; TYPE 2

JAMESON MEDICAL CARE, INC.: PUBLIC CHARITY STATUS 10

LAUREL HEALTH SYSTEM: PUBLIC CHARITY STATUS 12; TYPE 2

MON YOUGH COMMUNITY SERVICES, INC.: PUBLIC CHARITY STATUS 10

REGIONAL HEALTH SERVICES, INC.: PUBLIC CHARITY STATUS 10

SAFE HARBOR BEHAVIORAL HEALTH OF UPMC HAMOT: PUBLIC CHARITY STATUS 10

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UPMC GROUP

Schedule A (Form 990 or 990-EZ) 2023 Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part

III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E. lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SOMERSET COMMUNITY HOSPITAL FOUNDATION: PUBLIC CHARITY STATUS 12; TYPE 3

SOMERSET HEALTH SERVICES, INC.: PUBLIC CHARITY STATUS 3

SUGARCREEK STATION: PUBLIC CHARITY STATUS 3

SUSQUEHANNA HEALTH FOUNDATION: PUBLIC CHARITY STATUS 7

SUSQUEHANNA HEALTH SYSTEM INNOVATION CENTER, INC.: PUBLIC CHARITY STATUS

12; TYPE 2

SUSQUEHANNA PHYSICIAN SERVICES: PUBLIC CHARITY STATUS 3

THE HERITAGE SHADYSIDE: PUBLIC CHARITY STATUS 10

TWIN LAKES CENTER, INC .: PUBLIC CHARITY STATUS TYPE 3

UNIVERSITY OF PITTSBURGH CANCER INSTITUTE CANCER SERVICES: PUBLIC CHARITY

STATUS 3

UNIVERSITY OF PITTSBURGH PHYSICIANS: PUBLIC CHARITY STATUS 3

UPMC ADVANCED PRACTICE PROVIDERS: PUBLIC CHARITY STATUS 10

UPMC ALTOONA FOUNDATION: PUBLIC CHARITY STATUS 7

UPMC ALTOONA PARTNERSHIP FOR A HEALTHY COMMUNITY: PUBLIC CHARITY STATUS

10

UPMC ALTOONA: PUBLIC CHARITY STATUS 3

UPMC BEDFORD: PUBLIC CHARITY STATUS 3

UPMC BEHAVIORAL HEALTH OF THE ALLEGHENIES: PUBLIC CHARITY STATUS

UPMC CHAUTAUQUA SERVICES, INC.: PUBLIC CHARITY STATUS 12; TYPE 1

UPMC CHILDREN'S HOSPITAL OF PITTSBURGH: PUBLIC CHARITY STATUS 3

UPMC COMMUNITY MEDICINE, INC.: PUBLIC CHARITY STATUS 3

UPMC COMMUNITY PROVIDER SERVICES, INC.: PUBLIC CHARITY STATUS 10

UPMC EAST: PUBLIC CHARITY STATUS 3

UPMC EMERGENCY MEDICINE, INC.: PUBLIC CHARITY STATUS 10

UPMC FOR YOU: PUBLIC CHARITY STATUS 10

UPMC HAMOT: PUBLIC CHARITY STATUS 3

JSA

UPMC GROUP Schedule A (Form 990 or 990-EZ) 2023

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E. lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

UPMC HOME CARE MANAGEMENT SERVICES: PUBLIC CHARITY STATUS 10

UPMC HOME HEALTHCARE OF CENTRAL PENNSYLVANIA: PUBLIC CHARITY STATUS 10

UPMC HOME HEALTHCARE OF WESTERN PENNSYLVANIA: PUBLIC CHARITY STATUS 10

UPMC HORIZON COMMUNITY HEALTH FOUNDATION: PUBLIC CHARITY STATUS 7

UPMC HORIZON: PUBLIC CHARITY STATUS 3

UPMC INTERNATIONAL HOLDINGS, INC.: PUBLIC CHARITY STATUS 12; TYPE 2

UPMC JAMESON: PUBLIC CHARITY STATUS 3

UPMC KANE: PUBLIC CHARITY STATUS 3

UPMC LOCK HAVEN: PUBLIC CHARITY STATUS TYPE 3

UPMC LOCUM CLINICIANS: PUBLIC CHARITY STATUS 3

UPMC MAGEE-WOMENS HOSPITAL: PUBLIC CHARITY STATUS 3

UPMC MCKEESPORT: PUBLIC CHARITY STATUS 3

UPMC MEDICAL EDUCATION: PUBLIC CHARITY STATUS 12; TYPE 2

UPMC MERCY: PUBLIC CHARITY STATUS 3

UPMC MUNCY: PUBLIC CHARITY STATUS TYPE 3

UPMC NORTHWEST: PUBLIC CHARITY STATUS 3

UPMC OB/GYN JOINT VENTURE, INC.: PUBLIC CHARITY STATUS TYPE 3

UPMC OVERSEAS, INC.: PUBLIC CHARITY STATUS 12; TYPE 2

UPMC PASSAVANT: PUBLIC CHARITY STATUS 3

UPMC PRESBYTERIAN SHADYSIDE: PUBLIC CHARITY STATUS 3

UPMC SOMERSET: PUBLIC CHARITY STATUS 3

UPMC ST MARGARET: PUBLIC CHARITY STATUS 3

UPMC SUNBURY: PUBLIC CHARITY STATUS TYPE 3

UPMC SUSQUEHANNA: PUBLIC CHARITY STATUS 12; TYPE 2

UPMC TRAVEL STAFFING: PUBLIC CHARITY STATUS 3

UPMC WELLSBORO: PUBLIC CHARITY STATUS TYPE 3

UPMC WILLIAMSPORT: PUBLIC CHARITY STATUS

JSA

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UPMC GROUP Schedule A (Form 990 or 990-EZ) 2023

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E. lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

PART I REASON FOR PUBLIC CHARITY STATUS

LINE 12G

ENTITY: UPMC INTERNATIONAL HOLDINGS, INC., (I) NAME OF SUPPORTED ORGANIZATION PER ITS GOVERNING DOCUMENTS, SUPPORTS RELATED AND AFFILIATED 501(C)(3) HOSPITALS. ORGANIZATION: UPMC PRESBYTERIAN SHADYSIDE (II) 25-0965480 (III) TYPE OF ORGANIZATION: 3 (IV) ORGANIZATION LISTED EIN: GOVERNING DOCUMENTS: YES (V) AMOUNT OF MONETARY SUPPORT: (VI) AMOUNT OF OTHER SUPPORT:

ENTITY: UPMC OVERSEAS (I) NAME OF SUPPORTED CRGANIZATION: UPMC PRESBYTERIAN SHADYSIDE (II) EIN: 25-0965480 (III) TYPE OF ORGANIZATION: 3 (IV) ORGANIZATION LISTED IN GOVERNING DOCUMENTS: YES (V) AMOUNT OF MONETARY SUPPORT: (VI) AMOUNT OF OTHER SUPPORT:

ENTITY: UPMC MEDICAL EDUCATION (I) NAME OF SUPPORTED ORGANIZATIONS AND (II) EIN: UPMC MEDICAL EDUCATION SUPPORTS ALL 509(A)(1) AND 509(A)(2) HOSPITAL AFFILIATES OF UPMC. (III) TYPE OF ORGANIZATION: 3 (IV) ORGANIZATION LISTED IN GOVERNING DOCUMENTS: NO (V) AMOUNT OF MONETARY SUPPORT: (VI) AMOUNT OF OTHER SUPPORT:

ENTITY: CENTRAL PENNSYLVANIA MEDICAL FOUNDATION (I) NAME OF SUPPORTED ORGANIZATION: UPMC ALTOONA (II) EIN: 23-1352155 (III) TYPE OF ORGANIZATION: 3 (IV) ORGANIZATION LISTED IN GOVERNING DOCUMENTS: YES (V) MONETARY SUPPORT: (VI) AMOUNT OF SUPPORT:

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Schedule A (Form 990 or 990-EZ) 2023 Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part

III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E. lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

ENTITY: UPMC CHAUTAUQUA SERVICES, INC. (I) NAME OF SUPPORTED

ORGANIZATION: UPMC CHAUTAUQUA AT WCA (II) EIN: 16-0743226 (III) TYPE

OF ORGANIZATION: 3 (IV) ORGANIZATION LISTED IN GOVERNING DOCUMENTS: YES

(V) MONETARY SUPPORT: (VI) AMOUNT OF SUPPORT:

ENTITY: JAMESON HEALTH CARE FOUNDATION (I) NAME OF SUPPORTED

ORGANIZATION: UPMC JAMESON (II) EIN: 25-01536037 (III) TYPE OF

ORGANIZATION: 3 (IV) ORGANIZATION LISTED IN GOVERNING DOCUMENTS: YES (V)

MONETARY SUPPORT: (VI) AMOUNT OF SUPPORT:

ENTITY: SUSQUEHANNA HEALTH SYSTEM INNOVATION CENTER, INC.

- (I) NAME OF SUPPORTED ORGANIZATION (II) EIN (III) TYPE OF ORGANIZATION
- (IV) ORGANIZATION LISTED IN GOVERNING DOCUMENTS: (V) MONETARY SUPPORT:
- (VI) AMOUNT OF SUPPORT:
- (I) UPMC WILLIAMSPORT (II) 24-0795508 (III) 3 (IV) YES (V) 0 (VI) 0
 - (I) SUSQUEHANNA PHYSICIAN SERVICES (II) 23-2449454 (III) 3 (IV) YES (V) 0 (VI) 0
- (I) DIVINE PROVIDENCE HOSPITAL (II) 24-0799343 (III) 3 (IV) YES (V) 0 (VI) 0
 - (I) UPMC MUNCY (II) 24-0806023 (III) 3 (IV) YES (V) 0 (VI) 0

ENTITY: LAUREL HEALTH SYSTEM

- I) NAME OF SUPPORTED ORGANIZATION (II) EIN (III) TYPE OF ORGANIZATION
- (IV) ORGANIZATION LISTED IN GOVERNING DOCUMENTS: (V) MONETARY SUPPORT:
- (VI) AMOUNT OF SUPPORT:
 - (I) THE GREEN HOME (II) 24-0804365 (III) 10 (IV) YES (V) 0 (VI) 0
- UPMC WELLSBORO (II) 23-2176963 (III) 3 (IV) YES

UPMC GROUP 20-8295721

Schedule A (Form 990 or 990-EZ) 2023

Part VI
Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

(I) NORTH PENN COMPREHENSIVE HEALTH (II) 23-2176963 (III) 3 (IV) YES (V)

0 (VI) 0

ENTITY: UPMC SUSQUEHANNA

- I) NAME OF SUPPORTED ORGANIZATION (II) EIN (III) TYPE OF ORGANIZATION
- (IV) ORGANIZATION LISTED IN GOVERNING DOCUMENTS: (V) MONETARY SUPPORT:
- (VI) AMOUNT OF SUPPORT:
- (I) UPMC WILLIAMSPORT (II) 24-0795508 (III) 3 (IV) YES (V) 0 (VI) 0
- (I) DIVINE PROVIDENCE (II) 24-0799343 (III) 10 (IV) YES (V) 0 (VI) 0
- (I) UPMC MUNCY (II) 24-0806023 (III) 3 (IV) YES (V) 0 (VI) 0
 - (I) SUSQUEHANNA PHYSICIAN SERVICES (II) 23-2449454 (III) 3 (IV) YES (V) 0

(VI) 0

- (I) UPMC WELLSBORO (II) 23-2176963 (III) 3 (IV) YES (V) 0 (VI) 0
- (I) THE GREEN HOME (II) 24-0804365 (III) 10 (IV) YES (V) 0 (VI) 0
- (I) TIOGA HEALTHCARE PROVIDERS (II) 25-1765538 (III) 3 (IV) YES (V) 0

(VI) 0

- (I) UPMC LOCK HAVEN (II) 82-1600494 (III) 3 (IV) YES (V) 0 (VI) 0
- (I) UPMC SUNBURY (II) 82-1592230 (III) 3 (IV) YES (V) 0 (VI) 0

ENTITY: DIVINE PROVIDENCE HOSPITAL OF THE SISTERS OF CHRISTIAN CHARITY

- I) NAME OF SUPPORTED ORGANIZATION (II) EIN (III) TYPE OF ORGANIZATION
- (IV) ORGANIZATION LISTED IN GOVERNING DOCUMENTS: (V) MONETARY SUPPORT:
- (VI) AMOUNT OF SUPPORT:
- (I) UPMC WILLIAMSPORT (II) 24-0795508 (III) 3 (IV) NO (V) 0 (VI) 0

ENTITY: SOMERSET COMMUNITY HOSPITAL FOUNDATION

I) NAME OF SUPPORTED ORGANIZATION (II) EIN (III) TYPE OF ORGANIZATION

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UPMC GROUP 20-8295721

Schedule A (Form 990 or 990-EZ) 2023

Part VI
Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

- (IV) ORGANIZATION LISTED IN GOVERNING DOCUMENTS: (V) MONETARY SUPPORT:
- (VI) AMOUNT OF SUPPORT:
- (I) UPMC SOMERSET (II) 25-0965570 (III) 3 (IV) YES (V) 0 (VI) 0

ENTITY: COLE FOUNDATION, INC.

- I) NAME OF SUPPORTED ORGANIZATION (II) EIN (III) TYPE OF ORGANIZATION
- (IV) ORGANIZATION LISTED IN GOVERNING DOCUMENTS: (V) MONETARY SUPPORT:
- (VI) AMOUNT OF SUPPORT:
- (I) CHARLES COLE MEMORIAL HOSPITAL (II) 24-0802108 (III) 3 (IV) YES (V) 0 (VI) 0

ENTITY: HAMOT COLE VENTURES, INC.

- I) NAME OF SUPPORTED ORGANIZATION (II) EIN (III) TYPE OF ORGANIZATION
- (IV) ORGANIZATION LISTED IN GOVERNING DOCUMENTS: (V) MONETARY SUPPORT:
- (VI) AMOUNT OF SUPPORT:
- (I) CHARLES COLE MEMORIAL HOSPITAL (II) 24-0802108 (III) 3 (IV) YES (V) 0 (VI) 0

PART IV SUPPORTING ORGANIZATIONS, SECTION A, QUESTION 1

UPMC MEDICAL EDUCATION, PER ITS GOVERNING DOCUMENTS,

SUPPORTS RELATED AND AFFILIATED 501(C)(3) HOSPITALS.

DIVINE PROVIDENCE HOSPITAL OF THE SISTERS OF CHRISTIAN CHARITY SUPPORTS

UPMC WILLIAMSPORT BY PROVIDING THE FACILITY AND SUPPORT FOR UPMC

Schedule A (Form 990 or 990-EZ) 2023

Part VI
Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

WILLIAMSPORT INPATIENT AND OUTPATIENT MENTAL HEALTH SERVICES.

PART IV SUPPORTING ORGANIZATIONS, SECTION C, QUESTION 1

FOR UPMC INTERNATIONAL HOLDINGS, INC. AND UPMC OVERSEAS CONTROL AND MANAGEMENT OF EACH OF THESE ORGANIZATIONS AND UPMC PRESBYTERIAN SHADYSIDE IS VESTED IN THE UPMC BOARD OF DIRECTORS BY VIRTUE OF THE UPMC BOARDS POWER TO APPOINT THE BOARDS OF AND APPROVE ALL OF OR CERTAIN CORPORATE DECISIONS OF ALL THREE ORGANIZATIONS AND THAT BECAUSE OF THIS COMMON CONTROL AND MANAGEMENT, BOTH UPMC INTERNATIONAL HOLDINGS, INC. AND UPMC OVERSEAS ARE RESPONSIVE TO THE NEEDS OF UPMC PRESBYTERIAN SHADYSIDE. A MAJORITY OF THE DIRECTORS OF UPMC MEDICAL EDUCATION ARE ALSO DIRECTORS OF THE SUPPORTED ORGANIZATIONS.

PART IV SUPPORTING ORGANIZATIONS, SECTION E, QUESTION 3A AND 3B

PER THE BYLAWS OF THE SOMERSET COMMUNITY HEALTH FOUNDATION, UPMC, THE PARENT AND CONTROLLING MEMBER OF THE SUPPORTED ORGANIZATION OF UPMC SOMERSET, HAS THE ABILITY TO APPOINT THE MAJORITY OF THE BOARD MEMBERS OF THE ORGANIZATION AND EXERCISES CONTROL OVER ALL DECISIONS OF THE SUPPORTING ORGANIZATION.

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Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SCHEDULE A, PART I - INFORMATION ABOUT SUPPORTED ORGANIZATIONS		(III) TYPE OF	(IV)	(V) AMOUNT OF	(VI) AMOUNT OF
(I) NAME OF SUPPORTED ORGANIZATION	(II) EIN	ORGANIZATION	YES NO	SUPPORT	OTHER SUPPORT
SEE PART VI	00-0000000	3			
COTAL AMOUNT OF SUPPORT					

SCHEDULE C (Form 990)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under Section 501(c) and Section 527

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answere	ed "Yes" on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then:	_
	nizations: Complete Parts I-A and B. Do not complete Part I-C.	
 Section 501(c) (other t 	han section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.	
 Section 527 organization 	ons: Complete Part I-A only.	

- If the organization answered "Yes" on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then:
 - Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B. Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy

•	Section 501(c)(4), (5), or (6) orga				
Nam	e of organization				entification number
	AC GROUP TILA Complete if the o	rganization is exempt unde			295721
Pal 1 2 3 4a	Provide a description of the definition of "political campaign activity extended to the complete if the complete in the comple	e organization's direct and in	tions	mpaign activities in Part\$	IV. See instructions for
b	If "Yes," describe in Part IV.	rganization is exempt unde	r section 501(c)	except section 501/e)/	2)
Pai		rganization is exempt under pended by the filing organizati			9).
3 4 5	Total exempt function expeline 17b	es	inter here and on I inter (EIN) of all sec enter the amount p omptly and directly	Form 1120-POL,\$ ction 527 political organiz aid from the filing organi delivered to a separate p	zations to which the filing zation's funds. Also enter olitical organization, such
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
(1)					
(2)					
(3)					
(4)					
(5)	- 1				
(6)					

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2023

Sch	edule C (Form 990) 2023	IPMC G	ROUP			20	-8295721 Page 2
Pa	cart II-A Complete if the organization 501(h)).	anizati	on is exe	empt under sectio	n 501(c)(3) and	filed Form 5768 (ele	ction under
Α				n affiliated group (an lobbying expenditures		ach affiliated group mem	ber's name, address,
В	Check if the filing organiza	ation ch	ecked box	A and "limited contr	ol" provisions app	oly.	
	Limits of the term "expenditu		ying Expe		.)	(a) Filing organization's totals	(b) Affiliated group totals
d	Total lobbying expenditures to in Total lobbying expenditures to in Total lobbying expenditures (add Other exempt purpose expenditures Total exempt purpose expenditures Lobbying nontaxable amount. It	fluence d lines 1 ures res (ade Enter th	a legislati a and 1b) d lines 1c a e amount	ve body (direct lobby and 1d) from the following	table in both		
	If the amount on line 1e, column (a)	or (b) is:			is:		
	not over \$500,000,		20% of the amount on line 1e.				
	over \$500,000 but not over \$1,000,000,			plus 15% of the excess			
	over \$1,000,000 but not over \$1,500,000,		\$175,000 plus 10% of the excess over \$1,000,000.				
	over \$1,500,000 but not over \$17,0	\$225,000 plus 5% of the excess over \$1,500,000.					
	over \$17,000,000,		\$1,000,00	0.			
j	Subtract line 1f from line 1c. If z If there is an amount other that reporting section 4911 tax for the (Some organizations that	an zero is year? made a	on either 4-Year Ave	line 1h or line 1i, eraging Period Unde	did the organiza	ete all of the five colum	Yes No
		Lobi	ying Exp	enditures During 4-Y	ear Averaging Pe	riod	
	Calendar year (or fiscal year beginning in)	(a	2020	(b) 2021	(c) 2022	(d) 2023	(e) Total
2a	Lobbying nontaxable amount						
b	Lobbying ceiling amount (150% of line 2a, column (e))						
c	Total lobbying expenditures						
d	Grassroots nontaxable amount						
е	Grassroots ceiling amount (150% of line 2d, column (e))						
f	Grassroots lobbying expenditures						

Schedule C (Form 990) 2023

25000M 597Y V23-7.16 **195**

For each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity. 1 During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: a Volunteers? b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? c Media advertisements? d Mailings to members, legislators, or the public? Publications, or published or broadcast statements? p Direct contact with legislators, their staffs, government officials, or a legislative body? Direct contact with legislators, their staffs, government officials, or a legislative body? Total Add lines 1c through 1i Total Press enter the amount of any tax incurred by organization managers under section 4912. If I'ves, enter the amount of any tax incurred by organization managers under section 4912. If I'ves, enter the amount of any tax incurred by organization managers under section 4912. If the filling organization incurred a section 4912 tax, did the fill fill form 4720 for this year? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization make only in-house lobbying and political campaign activity expenditures from the prior year? Did the organization agree to carry over lobbying and political expenditures (do no		Complete if the organization is exempt under section 501(c)(3) and has NO (election under section 501(h)).	Γ file	d Forr	n 576	8	
During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: a Volunteers? b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? K Media advertisements? Media a	For one	h "Voo" roopense en lines to through ti helew provide in Port IV a detailed	(a	a)		(b)	0
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Supplemental Information (continued)

ADDITIONAL INFORMATION

PART I-A

Part IV

UPMC GROUP ENTITIES DO NOT ENGAGE IN ANY DIRECT OR INDIRECT POLITICAL ACTIVITY.

PART II-B

UPMC GROUP MAINTAINS A DEPARTMENT OF GOVERNMENT RELATIONS WHOSE PRIMARY FUNCTION IS TO MAINTAIN CONTACT WITH ELECTED AND APPOINTED OFFICIALS AT THE FEDERAL, STATE, AND LOCAL LEVELS. THE DEPARTMENT PROMOTES LEGISLATIVE ACTIONS WITH RESPECT TO HEALTHCARE RELATED ISSUES THAT COULD IMPACT THE ORGANIZATION.

PART II-B, LINE 1D

THE AMOUNT FOR MAILINGS IS NOT READILY QUANTIFIABLE, HOWEVER, UPMC RECOGNIZES THAT IN THE COURSE OF BUSINESS, THESE EXPENSES MAY OCCUR.

PART II-B, LINE 1G

AMOUNTS REPRESENT EMPLOYED AND OUTSOURCED RESOURCES FOR LOBBYING AND EDUCATION EFFORTS FOR GOVERNMENT OFFICIALS IN AREAS DIRECTLY RELATED TO THE BUSINESS OF UPMC ENTITIES. THIS CAN INCLUDE DIRECT CONTACT WITH THE OFFICIALS OR SENDING OF CORRESPONDENCE.

Part IV Supplemental Information (continued)

PART II-B, LINE I

AMOUNTS INCLUDED IN MEMBERSHIP DUES IN HEALTHCARE RELATED ORGANIZATIONS THAT IS INDICATED BY THE ORGANIZATION TO BE THE PORTION OF THE MEMBERSHIP DUES THAT IS UTILIZED BY THE MEMBERSHIP ORGANIZATION FOR LOBBY EFFORTS.

SCHEDULE D (Form 990)

Supplemental Financial Statements Complete if the organization answered "Yes" on Form 990,

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

UPN	AC GROUP		20-8295721
	organizations Maintaining Donor Advised Funds or Other S	imilar Funds or A	
	Complete if the organization answered "Yes" on Form 990, P.		
	(a) Donor advised		(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year) .		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in writing that	the assets held in	donor advised
	funds are the organization's property, subject to the organization's exclusive		
6	Did the organization inform all grantees, donors, and donor advisors in wr		
	only for charitable purposes and not for the benefit of the donor or donor		
	conferring impermissible private benefit?		
Pa	Conservation Easements		
	Complete if the organization answered "Yes" on Form 990, P.	art IV, line 7.	
1	Purpose(s) of conservation easements held by the organization (check all th		
	Preservation of land for public use (for example, recreation or education)		a historically important land area
	Protection of natural habitat	The state of the s	a certified historic structure
	Preservation of open space	- Section Contracts	
2	Complete lines 2a through 2d if the organization held a qualified conservation	ion contribution in the	ne form of a conservation
	easement on the last day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements	A	2a
b	Total acreage restricted by conservation easements	and the second second	2b
C	Number of conservation easements on a certified historic structure include		2c
d	Number of conservation easements included on line 2c acquired after July		
	not on a historic structure listed in the National Register		2d
3	Number of conservation easements modified, transferred, released, exting		ated by the organization during the
	tax year	•	
4	Number of states where property subject to conservation easement is locate	ed	
5	Does the organization have a written policy regarding the periodic mo		n, handling of
	violations, and enforcement of the conservation easements it holds?		
6	Staff and volunteer hours devoted to monitoring, inspecting, handling of violation		
7	Amount of expenses incurred in monitoring, inspecting, handling of violations	s, and enforcing cor	servation easements during the year
		ale mo en sol anta a a la	
8	Does each conservation easement reported on line 2d above satisfy the re	quirements of section	on 170(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation easements	in its revenue and	expense statement and balance
	sheet, and include, if applicable, the text of the footnote to the organization		
4.1	organization's accounting for conservation easements.		
Pa	ort III Organizations Maintaining Collections of Art, Historical Trea		Similar Assets
	Complete if the organization answered "Yes" on Form 990, P	art IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 958, not to rep	port in its revenue	statement and balance sheet works
	If the organization elected, as permitted under FASB ASC 958, not to regof art, historical treasures, or other similar assets held for public exhibservice, provide in Part XIII the text of the footnote to its financial statement	oition, education, o	r research in furtherance of public
h			
b	If the organization elected, as permitted under FASB ASC 958, to report art, historical treasures, or other similar assets held for public exhibition, provide the following amounts relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		\$
	(ii) Assets included in Form 990, Part X		
2			
2	If the organization received or held works of art, historical treasures, or		sets for illiancial gain, provide the
	following amounts required to be reported under FASB ASC 958 relating to		¢
a	Revenue included on Form 990, Part VIII, line 1		
-	,		

Schedule D (Form 990) 2023

Organizations Maintaining g the organization's acquisition, ction items (check all that apply). Public exhibition Scholarly research Preservation for future generations and description of the organizations to be sold to raise funds rather Complete if the organization 990, Part X, line 21. e organization an agent, trusted ded on Form 990, Part X? es," explain the arrangement in Funing balance	ions ation's collections solicit or receive de than to be mainta angements on answered "Yee, custodian or of the collection of the collections of the collections of the collection of the colle	d and explain lonations of a sined as part ss" on Form ther intermediate the followard of the control of the co	Loan on Other In how the art, histor to the on 1990, Proposition of the control o	chey further prical treasure or contribute	the orgures, or one of the second of the orgures, or one of the second o	anization's anization?	exempt amour s not	Yes Yes Yes	e in Pari
ction items (check all that apply). Public exhibition Scholarly research Preservation for future generation of the organization of the organization of the organization of the organization of the sold to raise funds rather Escrow and Custodial Arra Complete if the organization of the organization include an amount of the organization include of the organization of	sions ation's collections solicit or receive de than to be mainta angements on answered "Ye e, custodian or of Part XIII and comp ant on Form 990, Fort XIII. Check he on answered "Ye (a) Current year	d e and explair lonations of a ained as part es" on Form ther intermed lolete the followard part X, line 2 ere if the expess" on Form (b) Prior y	Loan of Other In how the art, histor of the	chey further prical treasure organization Part IV, line or contributed by the contributed	the orgures, or one of the orgures, or	anization's anization's ther similar tion?	exempt	Yes Yes Yes Yes	e in Pari
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990, Part X, line 21. e organization an agent, trusteed ded on Form 990, Part X?	Part XIII and composite on Form 990, Fort XIII. Check here on answered "Ye	plete the followard of the series on Form (b) Prior y	ediary fo bwing tab 21, for esplanation	or contribut ole. 1c 1d 1e 1f scrow or cu has been p	ustodial a	Account liabil	s not	Yes	□ No
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nning balance	unt on Form 990, F Part XIII. Check he on answered "Ye (a) Current year	Part X, line 2 ere if the exp es" on Form (b) Prior y	21, for esolanation	1c 1d 1e 1f scrow or cu has been p	ustodial a provided in	account liabil	lity?	Yes	No.
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es," explain the arrangement in F Endowment Funds Complete if the organization	on answered "Ye	es" on Form (b) Prior y	olanation 1 990, P	has been p Part IV, line	rovided in	n Part XIII			
Endowment Funds Complete if the organization	on answered "Ye	es" on Form (b) Prior y	990, P	art IV, line	10.				
Complete if the organization	(a) Current year	(b) Prior y		The state of the s		(d) Three year	a taran T	(a) Four	
nning of year balance	(a) Current year	(b) Prior y		The state of the s		(d) Three year	2 K 2 W	(a) Four	
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	101,071,402.	103,031	01.0	120,925,		94,002,			85,629.
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indutions	2,213,361.	-808	,226.	-1,824,	482.	-172,	806.	-1	83,830.
nvestment earnings, gains,	7.7.30.5.20		75		83 A		7.5		
osses	10,760,727.	-3,272	,644.	-7,771,	614.	29,532,	654.		-751.
its or scholarships									
r expenditures for facilities									
programs	2,750,542.	3,679	,480.	1,697,	344.	2,437,	530.	2,4	98,114.
inistrative expenses									
	112,095,008.	101,871	,462.	109,631,	812.	120,925,	252.	94,0	02,934.
	the current year e	end halance ((line 1a	column (a)	held as				
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		tion's endowr	ment fun	ıds.					
Complete if the organization	on answered "Ve	e" on Form	000 5	Dart IV line	112 9	oo Form 0	00 Pa	rt Y line	10
Depart, and property							10	i) Dook vale	10
			208,9	60,429.			2	208,960),429.
lings					40780	53742.			
ehold improvements								14,696	
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25000M 597Y 200 V23-7.16

Part VII	Form 990) 2023 UPMC GROUP Investments - Other Securities		2	0-8295721 Page
	Complete if the organization answered	"Yes" on Form 990	, Part IV, line 11b. See Form 990	, Part X, line 12.
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valua Cost or end-of-year mark	
(1) Financi	ial derivatives			
	held equity interests			
(3) Other_				
	IITED PARTNERSHIPS	69,051,152.	FMV	
	H EQUIVALENTS	839,507,148.	FMV	
(C)				
(D)				
(E)				
(F) (G)				
(H)				
	nn (b) must equal Form 990, Part X, line 12, col. (B))	000 550 200		
Part VIII		908,558,300.		
T alt VIII	Complete if the organization answered	"Yes" on Form 990	Part IV. line 11c. See Form 990	Part X. line 13.
	(a) Description of investment	(b) Book value	(c) Method of valua	
	(N) = ENGINEERING THE COLUMN TO THE COLUMN T	(-)	Cost or end-of-year mark	
(1)				
(2)				
(3)	1.2			
(4)				
(5)				
(6)				
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(8)				
(9)				
	nn (b) must equal Form 990, Part X, line 13, col. (B))			
Part IX	Other Assets		D 10/15 4410 E 000	D 177 15 45
	Complete if the organization answered		, Part IV, line 11d. See Form 990	
Tillian	***	scription		(b) Book value
7 6 9 7	ROM AFFILIATE			NON
	CICIAL INT IN FOUNDATIONS			699,059,778.
	ASSETS			867,021,304.
(4)				
(5)				
(6)				
(8)				
(9)				
	lumn (b) must equal Form 990, Part X, line 15, o	col. (B)).		1,566,081,082.
Part X	Other Liabilities Complete if the organization answered line 25.			
1.		tion of liability		(b) Book value
	ral income taxes			
(2)DUE T	O EXEMPT PARENT			1,120,460,108.
(3)OTHER	CURRENT & LT LIABILITIES			470,713,695.
(4)				
(5)				
(6)				
(7)				
(8)				

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII .

(9)

Part 2	Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	n
1	Total revenue, gains, and other support per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	
а	Net unrealized gains (losses) on investments 2a	
b	Donated services and use of facilities	
C	Recoveries of prior year grants	
d	Other (Describe in Part XIII.)	
е	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	
b	Other (Describe in Part XIII.)	
	Add lines 4a and 4b	4c
- 5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	irn
1	Total expenses and losses per audited financial statements	1
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	
а	Donated services and use of facilities	
b	Prior year adjustments	
C	Other losses	
d	Other (Describe in Part XIII.)	
е	Add lines 2a through 2d	2e
3	Subtract line 2e from line 1	3
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	
b	Other (Describe in Part XIII.)	
	Add lines 4a and 4b	4c
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5
	XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform	nation.

Part XIII Supplemental Information (continued)

PART V

LINE 4

ENDOWMENT FUNDS WILL BE UTILIZED TO CARRY ON THE EXEMPT MISSIONS OF THE HOSPITAL ENTITIES.

PART X

LINE 2 AN EXTERNAL AUDIT IS COMPLETED AT A CONSOLIDATED UPMC SYSTEM LEVEL ONLY, INCLUDING UPMC AND ALL TAXABLE AND TAX-EXEMPT SUBSIDIARIES. TAX BENEFITS ARE RECOGNIZED WHEN IT IS MORE LIKELY THAN NOT THAT A TAX POSITION WILL BE SUSTAINED UPON EXAMINATION BY THE TAX AUTHORITIES BASED ON THE TECHNICAL MERITS OF THE POSITION. SUCH TAX POSITIONS ARE MEASURED AS THE LARGEST AMOUNT OF TAX BENEFIT THAT IS GREATER THAN 50% LIKELY TO BE REALIZED UPON ULTIMATE SETTLEMENT WITH THE TAX AUTHORITIES ASSUMING FULL KNOWLEDGE OF THE POSITION AND ALL RELEVANT FACTS. AS OF JUNE 30, 2024, UPMC DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS RECORDED.

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

Attach to Form 990.

OMB No. 1545-0047
2023
Open to Public

Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Name of the organization				Employer identification	tion number
UPMC GROUP				20-829572	
		Outside the	United States. Comple		
 For grantmakers. Does the o other assistance, the grantees award the grants or assistance? For grantmakers. Describe in outside the United States. Activities per Region. (The folio 	rganization mai ' eligibility for ' Part V the org	the grants or	assistance, and the selec	tion criteria used to	Yes No
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
(1) CENTRAL AMERICA/CARIBBEAN			PROGRAM SERVICES	HEALTH CARE EDUCATION	26,440.
(2) EAST ASIA AND THE PACIFIC			PROGRAM SERVICES	HEALTH CARE EDUCATION	115,193.
(3) EUROPE			PROGRAM SERVICES	HEALTH CARE EDUCATION	613,300.
(4) MIDDLE EAST AND NORTH AFRICA			PROGRAM SERVICES	HEALTH CARE EDUCATION	48,546.
(5) NORTH AMERICA			PROGRAM SERVICES	HEALTH CARE EDUCATION	227,611.
(6) RUSSIA/INDEPENDENT STATES			PROGRAM SERVICES	HEALTH CARE EDUCATION	14,124.
(7) SOUTH AMERICA			PROGRAM SERVICES	HEALTH CARE EDUCATION	19,330.
(8) SOUTH ASIA	1		PROGRAM SERVICES	HEALTH CARE EDUCATION	10,789.
(9) SUB-SAHARAN AFRICA			PROGRAM SERVICES	HEALTH CARE EDUCATION	56,492.
(10) CENTRAL AMERICA/CARIBBEAN			INVESTMENTS		62,755,684.
(11) EAST ASIA AND THE PACIFIC			INVESTMENTS		16,180,532.
(12) EUROPE			INVESTMENTS		37,966,445.
(13) MIDDLE EAST AND NORTH AFRICA			INVESTMENTS		160,863.
(14) NORTH AMERICA			INVESTMENTS		4,748,000.
(15) SOUTH AMERICA			INVESTMENTS		168,656.
(16) SOUTH ASIA			INVESTMENTS		252,525.
(17) 3a Subtotal					123,364,530.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

continuation

JSA 3E1274 1.000

b Total from

25000M 597Y V23-7.16 **204**

123,364,530.

Schedule F (Form 990) 2023

Part II

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990,

Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

(i) Method of valuation (book, FMV, appraisal, other) (h) Description of noncash assistance (g) Amount of noncash assistance (f) Manner of cash disbursement (e) Amount of cash grant (d) Purpose of grant (c) Region (b) IRS code section and EIN (if applicable) (a) Name of organization (11) (14) Ξ (2) (3) 4 (2) 9 (8) 6 (10) (12)(13) (15) 5 (16)

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter 2

Schedule F (Form 990) 2023

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Part III

general States and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. Schedule F (Form 990) 2023

Schedule F (Form 990) 2023 (h) Method of valuation (book, FMV, appraisal, other) (g) Description of noncash assistance (f) Amount of noncash assistance (e) Manner of cash disbursement (d) Amount of cash grant (c) Number of recipients (b) Region (a) Type of grant or assistance E (2) (6) (10) (11) (13) (14) (11) (3) 4 9 (8) (12) (12) (16) (2) 5 (18)

JSA 3E1276 1.000

Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign				
	Corporation (see the Instructions for Form 926)	Ш	Yes	X	No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a				
	U.S. Owner (see the Instructions for Forms 3520 and 3520-A; don't file with Form 990)		Yes	X	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to				
	Certain Foreign Corporations (see the Instructions for Form 5471)	X	Yes		No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621,				
	Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see the Instructions for Form 8621)		Yes	X	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see the Instructions for Form 8865)	X	Yes		No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If				
	"Yes," the organization may be required to separately file Form 5713, International Boycott Report (see the Instructions for Form 5713; don't file with Form 990)		Yes	X	No

Schedule F (Form 990) 2023

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Schedule F (Form 990) 2023 Page 5 UPMC GROUP 20-8295721

Supplemental Information Part V

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

SCHEDULE F STATEMENT OF ACTIVITIES OUTSIDE THE UNITED STATES

UPMC GROUP ENTITIES INVESTMENT PORTFOLIOS INCLUDES FOREIGN SECURITIES AND

SIMILAR ASSETS THAT THE IRS REQUIRES TO BE REPORTED ON SCHEDULE F.

SCHEDULE G (Form 990)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

Name of t	he organization					Employer identification	on number
UPMC						20-829572	
Part I	Fundraising Activities. Com Form 990-EZ filers are not r	1 to			Yes" on Form 99	90, Part IV, line 1	7.
1 In	ndicate whether the organization ra	ised funds throug	h any of the	following	activities. Check	all that apply.	
a	Mail solicitations		e Solid	itation of	non-government g	grants	
b	Internet and email solicitations		f Solid	itation of	government grant	S	
c	Phone solicitations		g Spe	cial fundra	ising events		
d	In-person solicitations		7		7		
b If	id the organization have a written r key employees listed in Form 99 "Yes," list the 10 highest paid incompensated at least \$5,000 by the	0, Part VII) or enti dividuals or entitie	ty in connec	tion with p	rofessional fundra	ising services?	Yes No fundraiser is to be
	(i) Name and address of individual or entity (fundraiser)	(ii) Activity	custody o	draiser have or control of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in	(vi) Amount paid to (or retained by) organization
_			Yes	No		col. (i)	2,000
1							
2							
3							
4							
5							
6		-					
7							
8							
9							
10			m.	11			
Total .	ist all states in which the organization	ation is registered	or licensed	to solicit	contributions or	has been notified	it is exempt from
	egistration or licensing.						

20-8295721 Page **2**

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

			(a) Event #1 CHARITY GOLF (event type)	(b) Event #2 GOLF OUTING (event type)	(c) Other events 18 (total number)	(d) Total events (add col. (a) through col. (c))
Revenue	1	Gross receipts	152,747.	136,462.	861,968.	1,151,177.
X.	2	Less: Contributions	92,956.	6,897.	567,783.	667,636.
_	_	minus line 2)	59,791.	129,565.	294,185.	483,541.
	4	Cash prizes	NONE	NONE	15,775.	15,775.
	5	Noncash prizes	37,171.	15,482.	25,557.	78,210.
sesue	6	Rent/facility costs	33,100.	NONE	93,695.	126,795.
Direct Expenses	7	Food and beverages	NONE	13,942.	100,025.	113,967.
Direc	8	Entertainment	NONE	7,842.	17,971.	25,813.
	9	Other direct expenses	6,009.	1,815.	65,607.	73,431.
Pa	10 11	Direct expense summary. Add lin Net income summary. Subtract Gaming. Complete if the org	nes 4 through 9 in col- line 10 from line 3, col- anization answered "	umn (d) lumn (d) Yes" on Form 990, P	art IV, line 19, or	433,991. 49,550. reported more than
Revenue	1	\$15,000 on Form 990-EZ, lin	(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Direct Expenses	3 4	Cash prizes Noncash prizes Rent/facility costs Other direct expenses				
		Volunteer labor	Yes % No nes 2 through 5 in colu	No	Yes%	
9 a b	1	Enter the state(s) in which the org s the organization licensed to con	anization conducts ga	ming activities:	s?	

Schedule G (Form 990) 2023

Sched	dule G (Form 990 or 990-EZ) 2023 UPMC GROUP	20-8295721	Page 3
11	Does the organization conduct gaming activities with nonmembers?	Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity	y	
	formed to administer charitable gaming?	Yes	No
13	Indicate the percentage of gaming activity conducted in:		
а	The organization's facility	13a	%
b			%
14	Enter the name and address of the person who prepares the organization's gaming/special events books		
	records:	7 3714	
	Name ▶		
	Address ►		
15 a	Does the organization have a contract with a third party from whom the organization receives g		
	revenue?	Yes	No
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ a	and the	
	amount of gaming revenue retained by the third party ▶ \$		
C	If "Yes," enter name and address of the third party:		
	Name ▶		
	Address ▶		
16	Gaming manager information:		
	Name ▶		
	Gaming manager compensation ▶ \$		
	Description of services provided ▶		
	Director/officer Employee Independent contractor		
17	Mandatory distributions:		
а	Is the organization required under state law to make charitable distributions from the gaming pro	ceeds to	_
	retain the state gaming license?	Yes	No
b			
	or spent in the organization's own exempt activities during the tax year ▶ \$		
Par	Supplemental Information. Provide the explanation required by Part I, line 2b, columns Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any addition (see instructions).		

SCHEDULE H (Form 990)

Hospitals

Complete if the organization answered "Yes" on Form 990, Part IV, question 20a. Attach to Form 990.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name of the organization Employer identification number UPMC GROUP 20-8295721 Part I Financial Assistance and Certain Other Community Benefits at Cost

								Yes	No				
1a	Did the organization ha	ve a financial as	ssistance poli	cy during the tax year	? If "No," skip to questi	on 6a	1a	X					
b	[- 이번 생동 [] [] 이 그렇게 [# [] [] 이 생물 그렇게 되었다.						1b	X					
2	the financial assistance	policy to its var	ious hospital f	acilities during the tax	x year:								
	the second secon				niformly to most hospi	tal facilities							
3				tance eligibility criteri	a that applied to the	largest number of							
а	free care? If "Yes," indi	cate which of	the following	was the FPG family	income limit for eligi		3a	X					
b	indicate which of the fo	llowing was the	family incom	e limit for eligibility for	r discounted care:		3b	Х					
С	If the organization use for determining eligibil	d factors other	than FPG in	determining eligibilire. Include in the de	ty, describe in Part \ scription whether the	organization used							
4							4	Х					
5a	5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?												
b							5b	Х					
c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or													
b If "Yes," was it a written policy?. 1th free organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year: Applied uniformly to all hospital facilities						5c		X					
6a	Did the organization pre	epare a commu	nity benefit re	port during the tax year	ar?		6a	Х					
b	If "Yes," did the organiz	ation make it a	vailable to the	public?			6b	X					
				ts provided in the S	Schedule H instruction	ns. Do not submit							
7				Ponofito at Coat									
	Financial Assistance and Means-Tested Government	(a) Number of activities or	(b) Persons served	(c) Total community			0	Percer f total pense					
a													
_				99,093,696.	NONE	99,093,696.		0.40	jr				
b													
				11-22-122-122-122-1									
С	government programs (from Worksheet 3, column b)			1,722,863,004.	1,292,218,363.	430,644,641.		1.74					
d								0.03					
	and Means-Tested			7,693,525.	NONE	7,693,525.			3				
	and Means-Tested Government Programs			7,693,525.	NONE	7,693,525.		0.03	3				
e	and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit			7,693,525. 1,829,650,225.	NONE 1,292,218,363.	7,693,525. 537,431,862.		0.03	3				
	and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) .			7,693,525. 1,829,650,225.	NONE 1,292,218,363.	7,693,525. 537,431,862.		0.03 2.17	3				
	and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) . Health professions education			7,693,525. 1,829,650,225. 117,132,857.	NONE 1,292,218,363.	7,693,525. 537,431,862. 106,032,229.		0.03 2.17	7				
f	and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) . Health professions education (from Worksheet 5)			7,693,525. 1,829,650,225. 117,132,857.	NONE 1,292,218,363.	7,693,525. 537,431,862. 106,032,229.		0.03	7				
f	and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) . Health professions education (from Worksheet 5) Subsidized health services (from			7,693,525. 1,829,650,225. 117,132,857. 368,551,701.	1,292,218,363. 11,100,628. 137,903,286.	7,693,525. 537,431,862. 106,032,229. 230,648,415.		0.03 2.17 0.43 0.94	3				
f g	and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) . Health professions education (from Worksheet 5) Subsidized health services (from Worksheet 6)			7,693,525. 1,829,650,225. 117,132,857. 368,551,701.	1,292,218,363. 11,100,628. 137,903,286.	7,693,525. 537,431,862. 106,032,229. 230,648,415.		0.03 2.17 0.43	3 7 3				
f g	and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) . Health professions education (from Worksheet 5) Subsidized health services (from Worksheet 6) Research (from Worksheet 7) Cash and in-kind contributions for community benefit (from			7,693,525. 1,829,650,225. 117,132,857. 368,551,701. 191,968,526. 306,524,655.	NONE 1,292,218,363. 11,100,628. 137,903,286. NONE NONE	7,693,525. 537,431,862. 106,032,229. 230,648,415. 191,968,526. 306,524,655.		0.03 2.17 0.43 0.94	3				
f g	and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) . Health professions education (from Worksheet 5) Subsidized health services (from Worksheet 6) Research (from Worksheet 7) Cash and in-kind contributions for community benefit (from Worksheet 8)			7,693,525. 1,829,650,225. 117,132,857. 368,551,701. 191,968,526. 306,524,655. 119,539,217.	1,292,218,363. 11,100,628. 137,903,286. NONE NONE	7,693,525. 537,431,862. 106,032,229. 230,648,415. 191,968,526. 306,524,655.		0.03 2.17 0.43 0.94 0.78	3 3 1 9 9				

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Part II

Community Building Activities. Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	moditir or tiro	Johnnania	00 11 001 100	•			
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1	Physical improvements and housing		1				1
2	Economic development						
3	Community support		71 10				
4	Environmental improvements						
5	Leadership development and training for community members						
6	Coalition building						
7	Community health improvement advocacy						
8	Workforce development						
9	Other						
10	Total						

Pa	art III Bad Debt, Medicare, & Collection Practices			
Se	ction A. Bad Debt Expense		Yes	No
1	Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?	1	Х	
2				
3	Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit			
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements.			
Se	ction B. Medicare			
5	Enter total revenue received from Medicare (including DSH and IME)			
6	Enter Medicare allowable costs of care relating to payments on line 5			
7	그 보이는 사람들이 살아보다는 사람이 그렇게 하지 않는데 사람들이 되었다. 그 사람들이 사람들이 되었다. 그 사람들이 하는데 그리고 그렇게 되었다. 그렇게 되었다. 그렇게 되었다.			
8				
Se	ction C. Collection Practices			
9a	Did the organization have a written debt collection policy during the tax year?	9a	X	
t	If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI	9h	v	

(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
10NCOLOGY CO-MGMT	ONCOLOGY SERVICE	0.50000		0.50000
2HAMOT SURGERY CENTER	OUTPATIENT SURGERY CTR	0.51000		0.49000
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				

Schedule H (Form 990) 2023

3E1285 1.000

Page 3 20-8295721

Part V Facility Information		1	-	_	1	_				
Section A. Hospital Facilities	Lice	Ge	S	Tea	Crit	Re	FR	ER-other		
(list in order of size, from largest to smallest - see instructions)	Licensed hospital	General medical &	Children's hospital	Teaching hospita	Critical access hospital	Research facility	ER-24 hours	othe		
How many hospital facilities did the organization operate during	d ho	m m	n's h	ng h	acc	ch fa	unor	4		
the tax year?38	spit	dice	osp	ospi	SS	acilit	u			
Name, address, primary website address, and state license	<u>a</u>	200	ā	a	lson	~				
number (and if a group return, the name and EIN of the		surgical	l i		oital					Facility
subordinate hospital organization that operates the hospital		ical								group
facility):				-					Other (describe)	group
1 UPMC PRESBYTERIAN SHADYSIDE	16	33	01							
200 LOTHROP STREET										
PITTSBURGH PA 15213										
WWW.UPMC.COM EIN: 25-0965480		20								
	X	X	+	X		X	X			A
2 UPMC PRESBYTERIAN SHADYSIDE	16	33	01							
5230 CENTRE AVENUE	1									
PITTSBURGH PA 15232		П								
WWW.UPMC.COM EIN: 25-0965480		1								
	X	X		X		X	X			A
3 UPMC PRESBYTERIAN SHADYSIDE	09	62	150	00						
1300 OXFORD DRIVE		1								
PITTSBURGH PA 15102									OUTPATIENT	
WWW.UPMC.COM EIN: 25-0965480		Ш							AMBULATORY &	
	X								SURGICAL CENTER	A
4 UPMC HAMOT	82	30	1							
201 STATE STREET										
ERIE PA 16550		П								
WWW.UPMC.COM EIN: 25-0965387										
	X	X	1	X		X	X			A
5 UPMC HAMOT	82	30	1							
118 EAST 2ND STREET										
ERIE PA 16507										
WWW.UPMC.COM EIN: 25-0965387		М								
	X	X								A
6 UPMC MERCY	13	61	010	00						
1400 LOCUST STREET										
PITTSBURGH PA 15219									OUTPATIENT	
WWW.UPMC.COM EIN: 25-0965429									AMBULATORY	
	X	X	1	X			Х		& SURGICAL CENTER	A
7 UPMC PASSAVANT	40	04	01							
9100 BABCOCK BLVD										
PITTSBURGH PA 15237										
WWW.UPMC.COM EIN: 25-0965451		Ш								
	X	Х				X	Х			A
8 UPMC PASSAVANT	40	04	01							
1 ST FRANCIS WAY		14								
CRANBERRY TWP PA 16066	1									
WWW.UPMC.COM EIN: 25-0965451	1									
	X	X		100		Х	Х			A
9 UPMC MAGEE-WOMENS HOSPITAL		03	01							
300 HALKET STREET	1									
PITTSBURGH PA 15213										
WWW.UPMC.COM EIN: 25-0965420										
2000 NOCOCO DOS 200 NOCOCO DE 100 NOCOCOCO DE 100 NOCOCO DE 100 NOCOCOCO DE 100 NOCOCO	X	x		X		X	Х			A
10 UPMC ALTOONA		80	-			-	1			
620 HOWARD STREET	1		Ī							
ALTOONA PA 16601										
WWW.UPMC.COM EIN: 23-1352155	1									
	v	v		v			v			7.

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racinty information	_	1	-	-	_		-	-		
Section A. Hospital Facilities	Lice	Ge	유	Tea	Crit	Res	FR	무		
(list in order of size, from largest to smallest - see instructions)	Licensed hospital	General medical &	Children's hospita	Teaching hospita	Critical access hospital	Research facility	ER-24 hours	ER-other		
How many hospital facilities did the organization operate during	d ho	m m	n's h	h Bu	acc	ch fa	unor	4		
the tax year?	ospi	dica	dsor	ospi	ess	acilit	co			
Name, address, primary website address, and state license	<u>a</u>	20	ital	<u>a</u>	hos	2				
number (and if a group return, the name and EIN of the		Sun	lii"		pital					Facility
subordinate hospital organization that operates the hospital		surgical								reporting
facility):									Other (describe)	group
1 UPMC CHILDREN'S HOSPITAL OF PGH	29	12	\$1							
4401 PENN AVE		-	m							
PITTSBURGH PA 15224										
WWW.UPMC.COM EIN: 25-0402510										
	X	X	X	X		X	X			A
2 UPMC CHILDREN'S HOSPITAL OF PGH	29	12	_			177				
2599 WEXFORD-BAYNE ROAD										
SEWICKLEY PA 15143										
WWW.UPMC.COM EIN: 25-0402510										
mm.orno.com Em. 20 0102010	x									A
3 UPMC WESTERN PSYCHIATRIC HOSPITAL	-	01	E4				-			
3811 O'HARA STREET	1		1							
PITTSBURGH PA 15213	1									
WWW.UPMC.COM EIN: 25-0965480	37									4
A MINIO MILLIAMORORE	X	100	h 1	1						A
4 UPMC WILLIAMSPORT	23	46	Ψ1	1						
700 HIGH STREET	1	4								
WILLIAMSPORT PA 17701	1									
WWW.UPMC.COM EIN: 24-0795508										
	X	X	+	_	Ь.		X			A
5 UPMC WILLIAMSPORT DIVINE PROVIDENCE	23	46	\$1							
1100 GRAMPION BLVD										
WILLIAMSPORT PA 17701										
WWW.UPMC.COM EIN: 24-0795508										
	X	X								A
6 UPMC ST. MARGARET	19	59	01							
815 FREEPORT ROAD										
PITTSBURGH PA 15215										
WWW.UPMC.COM EIN: 23-2875070	1									
	X	X		X			Х	-		A
7 UPMC ST. MARGARET	_	59	_							
3 MARINER COURT						Ш				
PITTSBURGH PA 15238									OUTPATIENT	
WWW.UPMC.COM EIN: 23-2875070	1								AMBULATORY &	
MM. offic.com	X								SURGICAL CENTER	A
8 UPMC MCKEESPORT	-	04	01						SUNGICAL CENTER	A
1500 FIFTH AVENUE	00	104	1							
MCKEESPORT PA 15132	1									
WWW.UPMC.COM EIN: 25-0965423	.,	57		32			v			*
• HDMC NODEHLIDGE	X	X	1	X			X			A
9 UPMC NORTHWEST	13	10	hT.							
100 FAIRFIELD DRIVE	1									
SENECA PA 16346	1									
WWW.UPMC.COM EIN: 25-0489010		1								3
	X	X	1	-	<u>. </u>		X	/		A
10 UPMC MUNCY	13	43	01				111			
215 EAST WATER STREET	1									
MUNCY PA 17756										
WWW.UPMC.COM EIN:24-0806023	1									
	X				X		X			A

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Part V Facility Information		_	-	_		_	_	_		7
Section A. Hospital Facilities	Lice	Ge	유	Tea	Crit	Res	무	ER-other		
(list in order of size, from largest to smallest - see instructions)	Licensed hospital	General medical &	Children's hospita	Teaching hospita	Critical access hospital	Research facility	ER-24 hours	othe		
How many hospital facilities did the organization operate during	d ho	me	n's h	ng ho	acce	ch fe	nour	-		
the tax year?	spit	dica	osp	spit	SS	cility				
Name, address, primary website address, and state license	<u>a</u>	00	ita	a	dsor	~				
number (and if a group return, the name and EIN of the		surgica	ш		ital					Facility
subordinate hospital organization that operates the hospital		ical	Ш							reporting
facility):	100.0						-	\vdash	Other (describe)	groop
1 UPMC EAST	22	76	010	1						
2775 MOSSIDE BOULEVARD		М								
MONROEVILLE PA 15146	1	ш								
WWW.UPMC.COM EIN:27-4814831		1					115			
	X	X	+		_		X			A
2 UPMC JAMESON	10	12	01							
1211 WILMINGTON AVENUE	1		111							
NEW CASTLE PA 16105		П								
WWW.UPMCJAMESON.COM EIN: 25-0965406	1	Щ					1000			
	X	X	1				X			A
3 UPMC HORIZON	71	90	1							
110 MAIN STREET			Ш							
GREENVILLE PA 16125		14								
WWW.UPMC.COM EIN: 25-0523970										
	X	X		X			X			A
4 UPMC HORIZON	71	90	1	-						
2200 MEMORIAL DRIVE										
FARRELL PA 16121										
WWW.UPMC.COM EIN: 25-0523970							Ш			
	X	X	+	X			X			A
5 UPMC SOMERSET	19	69	\$1							
225 SOUTH CENTRAL AVENUE										
SOMERSET PA 15501										
WWW.UPMC.COM EIN: 25-0965570		1								
	X	X	+-				X			A
6 UPMC LOCK HAVEN	12	22	01							
24 CREE DRIVE										
LOCK HAVEN PA 17745										
WWW.UPMC.COM EIN: 82-1600494										
	X						X			A
7 CHARLES COLE MEMORIAL HOSPITAL	03	18	01							
1001 EAST 2ND ST										
COUDERSPORT PA 16915										
WWW.UPMC.COM EIN: 24-0802108	-									
	X	X	+		X		X			A
8 UPMC BEDFORD	65	05	Ф1							
10455 LINCOLN HIGHWAY		1								
EVERETT PA 15337										
WWW.UPMC.COM EIN: 23-1396795										
	X	X					X			A
9 UPMC WELLSBORO	39	00	43							
32-36 CENTRAL AVE			П							
WELLSBORO PA 16901										
WWW.UPMC.COM EIN: 23-2176963										
	X				X		X			A
10 UPMC KANE	55	05	01				111			
4372 ROUTE 6			1							
KANE PA 16735										
WWW.UPMC.COM EIN: 25-0998168										
	v	V			v		v	1		7

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Part V Facility Information	_		_				_			-
Section A. Hospital Facilities	Lic	Ge	5	Te.	S	Re	뫄	뮤		
(list in order of size, from largest to smallest - see instructions)	ens	ncı	ida	ach	itica	Research facility	ER-24 hours	ER-other		
How many hospital facilities did the organization operate during	ed	rai r	en's	ing	alac	rch	ho	er		
the tax year?	hos	ned	94	hos	ces	fac	S			
Name, address, primary website address, and state license	Licensed hospital	General medical &	Children's hospita	Teaching hospita	S h	ility				
number (and if a group return, the name and EIN of the	-	90	<u>a</u>	-	Critical access hospital					- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
. 마마. 그리고 하는 그들이 하다는 것들은 사람들이 가면 하면 하는데 하는데 하는데 하는데 하는데 하는데 되었다.		surgical			ta					Facility
subordinate hospital organization that operates the hospital		Cal								reporting
facility):	-			-			_		Other (describe)	3,7-1
1 UPMC SUNBURY	45	030	01							
350 NORTH ELEVENTH ST										
SUNBURY PA 17801										
WWW.UPMC.COM EIN: 82-1592230										
	X						X			A
2 UNIVERSITY OF PITTSBURGH MEDICAL CENT	65	030	01							
275 CLAIRTON BLVD	1									
WEST MIFFLIN PA 15236	1								OUTPATIENT	
WWW.UPMC.COM EIN: 25-0965420	+								AMBULATORY &	
		472				-			SURGICAL CENTER	A
3 UPMC ALTOONA SURGERY CENTER	12	80	-							
800 HOWARD AVENUE, SUITE 2										
ALTOONA PA 16602									OUTPATIENT	
WWW.UPMC.COM EIN: 23-1352155									AMBULATORY &	
				-					SURGICAL CENTER	A
4 UPMC CENTER FOR REPRODUCTIVE ENDOCRIN	65	030	01							
419 RODI ROAD	1									
PITTSBURGH PA 15235	1								OUTPATIENT	
	ł									
WWW.UPMC.COM EIN: 25-0965420	1								AMBULATORY &	2.0
				-			-		SURGICAL CENTER	A
5 UPMC ST. MARGARET SURGICAL CENTER HAR	19	590	P1							
3 MARINER COURT										
PITTSBURGH PA 15238									OUTPATIENT	
WWW.UPMC.COM EIN: 23-2875070									AMBULATORY &	
									SURGICAL CENTER	A
6 UPMC SOUTH SURGERY CENTER	16	330	01							
1300 OXFORD DRIVE, SUITE G100										
BETHEL PARK PA 15102	1								OUTPATIENT	
WWW.UPMC.COM EIN: 25-0965480	1								AMBULATORY &	
WWW.OFMC.COM EIN. 25-0365460	1						Ш.			
* UNITED CITY OF DIMERDING! MEDICAL COM	30	22	1			-			SURGICAL CENTER	A
7 UNIVERSITY OF PITTSBURGH MEDICAL CENT	16	330	h T							
1000 INTEGRITY DRIVE SUITE 110										
PITTSBURGH PA 15235									OUTPATIENT	
WWW.UPMC.COM EIN: 25-0965480									AMBULATORY &	
									SURGICAL CENTER	A
8 UNIVERSITY OF PITTSBURGH MEDICAL CENT	29	120	01							
2600 WEXFORD BAYNE ROAD		1	1							
SEWICKLEY PA 15143	1								OUTPATIENT	
WWW.UPMC.COM EIN: 25-0402510									AMBULATORY &	
MMM. JEPIG. COM EIN. 25-0402510	1									70
•	\vdash			-					SURGICAL CENTER	A
9	1									
	1									
	1									
				\perp						
10										
		1								- 14

Schedule H (Form 990) 2023

JSA 3E1286 1.000 25000M 597Y

Schedule H (Form 990) 2023 UPMC GROUP Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate S	Section B for each of the	he hospital facilities or facilit	v reporting groups listed in	Part V Section A)
(Complete a separate c	section b for each of the	ie ilospitai lacilities di lacilit	v reporting droups listed in	rait v. Section A

	es in a facility reporting group (from Part V, Section A): <u>38</u>	- 1	Yes	1
mn	unity Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the			
	current tax year or the immediately preceding tax year?	1	-	
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or			L
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2	-	H
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a	,	V	
	community health needs assessment (CHNA)? If "No," skip to line 12	3	X	H
•	If "Yes," indicate what the CHNA report describes (check all that apply): X A definition of the community served by the hospital facility			
a b	X Demographics of the community			
C	X Existing health care facilities and resources within the community that are available to respond to the			
•	health needs of the community			
d	X How data was obtained			
e	X The significant health needs of the community			
f	X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons,			
	and minority groups			
g	X The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	X The process for consulting with persons representing the community's interests			l
i	X The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
j	Other (describe in Section C)			l
	Indicate the tax year the hospital facility last conducted a CHNA: 2021			
	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent			l
	the broad interests of the community served by the hospital facility, including those with special knowledge of or			l
	expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from			l
	persons who represent the community, and identify the persons the hospital facility consulted	5	X	ŀ
a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other		7.7	l
	hospital facilities in Section C	6a	X	H
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"	e h		l
	list the other organizations in Section C	6b	X	ł
	Did the hospital facility make its CHNA report widely available to the public?		Λ	ł
-	X Hospital facility's website (list url): SEE PART V SUPPLEMENTAL INFORMATION			l
a b	Other website (list url):			ı
c	X Made a paper copy available for public inspection without charge at the hospital facility			ı
d	Other (describe in Section C)			
	Did the hospital facility adopt an implementation strategy to meet the significant community health needs			Г
	identified through its most recently conducted CHNA? If "No," skip to line 11	8	X	l
	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 21			Ī
	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	X	
a	If "Yes," (list url): SAME AS 7A ABOVE			
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		
	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why			
	such needs are not being addressed.			
a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a	77		
	CHNA as required by section 501(r)(3)?	12a		1
b	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		1
С	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form			
	4720 for all of its hospital facilities? \$			

Financial Assistance Policy (FAP)

	pital facility or letter of facility reporting group: A		Yes	N
Did the	e hospital facility have in place during the tax year a written financial assistance policy that:			
Explai	ned eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	X	
X	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 300.0000 % and FPG family income limit for eligibility for discounted care of 400.0000 %			
	Income level other than FPG (describe in Section C)			
	Asset level			
X	Medical indigency			
X	Insurance status			
X	Underinsurance status			
21	Residency			
Evoloi	Other (describe in Section C)	14	Х	
	ned the basis for calculating amounts charged to patients?	14	X	-
If "Ye	ned the method for applying for financial assistance?	15	Λ	
	ctions) explained the method for applying for financial assistance (check all that apply):			
X	Described the information the hospital facility may require an individual to provide as part of their application			
X	Described the supporting documentation the hospital facility may require an individual to submit as part of their application			
X	Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
	Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
	Other (describe in Section C)			
Was v	videly publicized within the community served by the hospital facility?	16	Х	
	s," indicate how the hospital facility publicized the policy (check all that apply):			
X	The FAP was widely available on a website (list url): WWW.UPMC.COM (SEE PART VI)			
X	The FAP application form was widely available on a website (list url): <u>WWW.UPMC.COM</u> (SEE PA	RT	VI)	
X		SEE		R
X	The FAP was available upon request and without charge (in public locations in the hospital facility and		IA	ш. v.
X	by mail) The FAP application form was available upon request and without charge (in public locations in the			
X	hospital facility and by mail) A plain language summary of the FAP was available upon request and without charge (in public			
37	locations in the hospital facility and by mail)			
X	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention			
X	Notified members of the community who are most likely to require financial assistance about availability			
	of the FAP			
X	The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations			
	primary language(s) spoken by Elimited English Frontiericy (EEF) populations			

Part	Facility Information (continued)			
	and Collections			
Name	of hospital facility or letter of facility reporting group: A			
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	17	Yes	No
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
а	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
С	Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
d	Actions that require a legal or judicial process			
е	Other similar actions (describe in Section C)			
f	X None of these actions or other similar actions were permitted			
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		X
	Reporting to credit agency(ies)			
a	Selling an individual's debt to another party			
b				
С	Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
d	Actions that require a legal or judicial process			
е	Other similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions list not checked) in line 19 (check all that apply):	ed (w	hethe	er or
а	Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language s FAP at least 30 days before initiating those ECAs (if not, describe in Section C)	umma	ary o	f the
b	Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, descr	ibe in S	Section	on C)
C	Processed incomplete and complete FAP applications (if not, describe in Section C)			
d	Made presumptive eligibility determinations (if not, describe in Section C)			
е	Other (describe in Section C)			
f	None of these efforts were made			
Policy	Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Х	
a	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing The hospital facility limited who was alignly to receive each for american and italy and italy describe			
С	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
d	Other (describe in Section C)			

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If "Yes," explain in Section C.

Schedu	ule H (Form 990) 2023 UPMC GROUP 20-82957	21	Pa	age /
Part	V Facility Information (continued)			
Charg	ges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
Name	e of hospital facility or letter of facility reporting group:			
			Yes	No
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care:			
а	The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period			
b	The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
С	The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
d	. '			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23		Х
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		X

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Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

PART V SECTION B LINE 5

UPMC'S COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) PROCESS INCLUDED A
PARTNERSHIP WITH EXPERTS AT THE UNIVERSITY OF PITTSBURGH SCHOOL OF PUBLIC
HEALTH TO CONDUCT THE CHNA USING A BEST-PRACTICE METHODOLOGY. THE
ASSESSMENT BLENDED ANALYSIS OF DOCUMENTED HEALTH AND SOCIOECONOMIC
FACTORS WITH A STRUCTURED, COMMUNITY INPUT SURVEY PROCESS. EFFECTIVELY
ENGAGING THE COMMUNITY IN A BROAD, SYSTEMATIC WAY, THE SURVEY SOLICITED
FEEDBACK FROM COMMUNITY ADVISORY PANELS COMPOSED OF LEADERS OF
ORGANIZATIONS THAT REPRESENT PATIENT CONSTITUENCIES, INCLUDING MEDICALLY
UNDERSERVED, LOW-INCOME, MINORITY, AND CHRONICALLY ILL POPULATIONS WITHIN
THE HOSPITAL'S COMMUNITY. UPMC INVITED NEARLY 3,000 STAKEHOLDERS TO HELP
IDENTIFY THEIR COMMUNITY'S MOST PRESSING HEALTH NEEDS. APPENDIX C OF EACH
HOSPITAL CHNA REPORT INCLUDES A LIST OF COMMUNITY PARTICIPANTS.
WWW.UPMC.COM/ABOUT/COMMUNITY-COMMITMENT/PAGES/COMMUNITY-HEALTH-NEEDS-ASSES
SMENT.ASPX

PART V SECTION B LINE 6A

IN JUNE 2022 UPMC HOSPITALS COMPLETED JOINT CHNAS AS FOLLOWS:

ALLEGHENY COUNTY HOSPITALS: UPMC CHILDREN'S HOSPITAL OF PITTSBURGH, UPMC EAST, UPMC MAGEE-WOMENS HOSPITAL, UPMC MCKEESPORT, UPMC MERCY, UPMC PASSAVANT, UPMC PRESBYTERIAN SHADYSIDE, AND UPMC ST. MARGARET.

BEDFORD, BLAIR, AND SOMERSET COUNTY HOSPITALS IN PENNSYLVANIA, AND ALLEGANY COUNTY HOSPITAL IN MARYLAND: UPMC ALTOONA, UPMC BEDFORD, UPMC SOMERSET, AND UPMC WESTERN MARYLAND.

ERIE, LAWRENCE, MCKEAN, MERCER, AND VENANGO COUNTIES IN PENNSYLVANIA AND CHAUTAUQUA COUNTY, NEW YORK HOSPITALS: UPMC HAMOT, UPMC JAMESON, UPMC KANE, UPMC HORIZON, UPMC NORTHWEST, AND UPMC CHAUTAUQUA.

CLINTON, LYCOMING, POTTER, AND TIOGA COUNTY HOSPITALS: UPMC LOCK HAVEN, UPMC MUNCY, UPMC WILLIAMSPORT, UPMC COLE, AND UPMC WELLSBORO.

CUMBERLAND, DAUPHIN, LANCASTER, AND YORK COUNTY HOSPITALS: UPMC CARLISLE, UPMC HANOVER, UPMC MEMORIAL, UPMC LITITZ, AND UPMC PINNACLE HOSPITALS: INCLUDING UPMC COMMUNITY OSTEOPATHIC, UPMC HARRISBURG, AND UPMC WEST SHORE.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

PART V SECTION B LINE 7A AND 10A

WEBSITE FOR CHNA
HTTP://WWW.UPMC.COM/ABOUT/COMMUNITY-COMMITMENT/PAGES/COMMUNITY-HEALTH-NEED
S-ASSESSMENT.ASPX

PART V SECTION B LINE 11

THROUGH A RIGOROUS CHNA METHODOLOGY, UPMC HOSPITALS IDENTIFIED FOUR MAJOR THEMES REPRESENTING THE SIGNIFICANT HEALTH NEEDS IN THEIR COMMUNITIES: CHRONIC DISEASE MANAGEMENT; BEHAVIORAL HEALTH; ACCESS TO CARE AND NAVIGATING RESOURCES; AND PREVENTION AND COMMUNITY-WIDE HEALTHY LIVING. THE HOSPITALS DEVELOPED STRATEGIC IMPLEMENTATION PLANS TO ADDRESS THESE ISSUES, AS OUTLINED IN THEIR CHNA DOCUMENTS AND COMMUNITY HEALTH STRATEGIC PLANS - SEE SECTION IV OF EACH CHNA REPORT.

WWW.UPMC.COM/ABOUT/COMMUNITY-COMMITMENT/PAGES/COMMUNITY-HEALTH-NEEDS-ASSES SMENT.ASPX

PART V SECTION B

LINE NUMBER OF HOSPITAL FACILITY, OR LINE NUMBERS OF HOSPITAL FACILITIES IN A FACILITY REPORTING GROUP (FROM PART V, SECTION A). THE RESPONSES FOR PART V, SECTION B, FACILITY POLICIES & PRACTICES APPLY TO ALL 38 ENTITIES LISTED IN PART V, SECTION A.

PART V SECTION B

PART V SECTION B LINES 19 & 20: UPMC'S POLICIES DO NOT PERMIT HOSPITAL FACILITIES OR ANY OTHER AUTHORIZED PARTIES TO ENGAGE IN EXTRAORDINARY COLLECTIONS ACTIONS IN ANY CIRCUMSTANCES. THEREFORE, LINE 20 HAS BEEN LEFT BLANK SINCE IN IS NOT APPLICABLE AND UPMC BELIEVES IT WOULD BE MISLEADING TO CHECK ANY OF THE BOXES.

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 180

Name and address	Type of facility (describe)	
1 UNIVERSITY OF PITTSBURGH PHYSICIANS (UPP	PHYSICIAN SERVICES	
200 LOTHROP STREET		
PITTSBURGH PA 15213		
2 UPMC COMMUNITY MEDICINE, INC (CMI)	PHYSICIAN SERVICES	
200 LOTHROP STREET	The state of the s	
PITTSBURGH PA 15213		
3 BENEDUM GERIATRIC BH CLINIC- UPMC WESTER	OUTPATIENT BEHAVIORAL HEALTH	
3459 FIFTH AVENUE		
PITTSBURGH PA 15213		
4 SLEEP MEDICINE CENTER AT MONROEVILLE	OUTPATIENT SERVICES	
400 OXFORD DRIVE, STE 65		
MONROEVILLE PA 15146		
5 ERIE PHYSICIAN NETWORK-UPMC, INC. (EPN)	PHYSICIAN SERVICES	
3535 PINE AVENUE		
ERIE PA 16504		
6 UPMC DIGESTIVE HEALTH AND ENDOSCOPY (PUH)	OUTPATIENT SERVICES	
1000 INTEGRITY DRIVE, STE 110		
PITTSBURGH PA 15235		
7 UPMC HILLMAN CANCER CENTER TISSUE & RESE	OUTPATIENT SERVICES	
5230 CENTRE AVENUE		
PITTSBURGH PA 15232		
8 UPMC HILLMAN CANCER CENTER WEST MIFFLIN	ONCOLOGY SERVICES	
1907 LEBANON CHURCH ROAD, SUITE 200		
WEST MIFFLIN PA 15122		
9 UPMC LEMIEUX SPORTS COMPLEX	OUTPATIENT SERVICES	
8000 CRANBERRY SPRINGS DR		
CRANBERRY TWP PA 16066		
10 UPMC MONROEVILLE IMAGING CENTER	IMAGING SERVICES	
600 OXFORD DR		
MONROEVILLE PA 15146		

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Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of facility (describe)
1 UPMC PAIN MEDICINE	OUTPATIENT SERVICES
600 OXFORD DR	
MONROEVILLE PA 15146	
2 UPMC PAIN MEDICINE AT CENTRE COMMON	OUTPATIENT SERVICES
5750 CENTRE AVE	
PITTSBURGH PA 15206	
3 UPMC PRESBYTERIAN SHADYSIDE	REHABILITATION SERVICES
200 LOTHROP STREET	
PITTSBURGH PA 15213	
4 UPMC PRESBYTERIAN SHADYSIDE	PHARMACY SERVICES
200 LOTHROP STREET, STE E-173	
PITTSBURGH PA 15213	
5 UPMC SHADYSIDE MEDICAL BUILDING	OUTPATIENT SERVICES
5200 CENTRE AVENUE	
PITTSBURGH PA 15232	
6 UPMC SOUTH SURGERY CENTER	OUTPATIENT SERVICES
1300 OXFORD DR	
BETHEL PARK PA 15102	
7 UPMC WESTERN PSYCHIATRIC HOSPITAL	OUTPATIENT BEHAVIORAL HEALTH
3811 O'HARA STREET	
PITTSBURGH PA 15213	
8 UPMC WESTERN PSYCHIATRIC HOSPITAL	OUTPATIENT BEHAVIORAL HEALTH
1398 PAGE STREET	
PITTSBURGH PA 15233	
9 HARRISON CITY WOMEN'S IMAGING	IMAGING SERVICES
3520 ROUTE 3520 130, BUILDING 1	
IRWIN PA 15642	
10 MAGEE WOMENS IMAGING MCCANDLESS	IMAGING SERVICES
9100 BABCOCK BLVD	100.00
PITTSBURGH PA 15237	

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Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of facility (describe)	
1 MAGEE-WOMENS IMAGING AT HILLMAN CANCER (IMAGING SERVICES	
5115 CENTER AVENUE, STE 140, 1ST FLOOR	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	
PITTSBURGH PA 15232		
2 MAGEE-WOMENS IMAGING GREENTREE (MAG)	IMAGING SERVICES	
969 GREENTREE ROAD		
PITTSBURGH PA 15220		
3 MAGEE-WOMENS IMAGING IRWIN (MAG)	IMAGING SERVICES	
8955 STATE ROUTE 30		
IRWIN PA 15642		
4 MAGEE-WOMENS IMAGING LEMIEUX (MAG)	IMAGING SERVICES	
8000 CRANBERRY SPRINGS DR, STE SM601A		
CRANBERRY TWP PA 16066		
5 MAGEE-WOMENS IMAGING MCKEESPORT (MAG)	OUTPATIENT SERVICES	
1500 FIFTH AVENUE, STE MA12		
MCKEESPORT PA 15132		
6 MAGEE-WOMENS IMAGING MONROEVILLE (MAG)	OUTPATIENT SERVICES	
4075 MONROEVILLE BLVD 2 STE 225		
MONROEVILLE PA 15146		
7 MAGEE-WOMENS IMAGING NATRONA HEIGHTS (MA	IMAGING SERVICES	
1800 UNION AVENUE, STE B	7777.44. 22.2.2.2.2	
NATRONA HEIGHTS PA 15065		
8 MAGEE-WOMENS IMAGING NORTH (MAG)	OUTPATIENT SERVICES &	
2599 WEXFORD-BAYNE ROAD		
SEWICKLEY PA 15143		
9 MAGEE-WOMENS IMAGING ST. MARGARET (MAG)	IMAGING SERVICES	
815 FREEPORT ROAD, STE 2160		
PITTSBURGH PA 15215		
10 MAGEE-WOMENS SOUTH HILLS (MAG)	OUTPATIENT SERVICES &	
1300 OXFORD DRIVE, SUITE 2A		
BETHEL PARK PA 15102		

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Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of facility (describe)
1 UPMC CENTER FOR FERTILITY AND REPRODUCTI	ENDOCRONOLOGY SERVICES
419 RODI ROAD	
PITTSBURGH PA 15235	
2 UPMC HILLMAN CANCER CENTER (MAG)	ONCOLOGY SERVICES
5115 CENTRE AVENUE	
PITTSBURGH PA 15232	
3 UPMC HILLMAN CANCER CENTER AT NATRONA HE	ONCOLOGY SERVICES
1604 BURTNER ROAD	
NATRONA HEIGHTS PA 15065	
4 UPMC HILLMAN CANCER CENTER AT UPMC PASSA	ONCOLOGY SERVICES
9100 BABCOCK BLVD	
PITTSBURGH PA 15237	
5 UPMC HILLMAN CANCER CENTER AT UPMC ST MA	ONCOLOGY SERVICES
200 DELAFIELD ROAD	
PITTSBURGH PA 15215	
6 UPMC HILLMAN CANCER CENTER BEAVER (MAG)	ONCOLOGY SERVICES
1030 BEANER HOLLOW RD	
BEAVER PA 15009	
7 UPMC HILLMAN CANCER CENTER MONROEVILLE	ONCOLOGY SERVICES
400 OXFORD DRIVE	7,110
MONROEVILLE PA 15146	
8 UPMC HILLMAN CANCER CENTER SEWICKLEY (MA	ONCOLOGY SERVICES
1600 CORAOPOLIS HEIGHTS ROAD	
CORAOPOLIS PA 15108	
9 UPMC HILLMAN CANCER CENTER WASHINGTON (M	ONCOLOGY SERVICES
470 JOHNSON ROAD, STE 10	
WASHINGTON PA 15301	
10 UPMC HILLMAN CANCER CENTER WEST MIFFLIN	ONCOLOGY SERVICES
1907 LEBANON CHURCH RD	
WEST MIFFLIN PA 15122	

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How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of facility (describe)	
1 UPMC MAGEE-WOMENS HOSPITAL (MAG)	OUTPATIENT SERVICES	
720 PENN AVENUE		
PITTSBURGH PA 15221		
2 UPMC MAGEE-WOMENS HOSPITAL (MAG)	OUTPATIENT SERVICES	
4075 MONROEVILLE BLVD 2 STE 330		
MONROEVILLE PA 15146		
3 UPMC MAGEE-WOMENS HOSPITAL (MAG)	OUTPATIENT SERVICES	
559 MILLER AVENUE		
CLAIRTON PA 15025		
4 UPMC MAGEE-WOMENS HOSPITAL (MAG)	OUTPATIENT SERVICES	
1630 ARLINGTON AVENUE		
PITTSBURGH PA 15210		
5 UPMC OUTPATIENT CENTER WEST MIFFLIN (MAG	IMAGING SERVICES	
275 CLAIRTON BLVD		
WEST MIFFLIN PA 15236		
6 UPMC OUTPATIENT SURGERY CENTER WEST MIFF	AMBULATORY SURGERY CENTER	
275 CLAIRTON BLVD		
WEST MIFFLIN PA 15237		
7 ST. CLAIR HOSPITAL CANCER CENTER, AFFILI	ONCOLOGY SERVICES	
1000 BOWER HILL RD, SUITE 7700	Parties as assistant	
ST. CLAIR PA 15243		
8 UPMC HILLMAN CANCERCNTR AT INDEPENDENCE	ONCOLOGY SERVICES	
129 ONEIDA VALLEY ROAD SUITE 311		
BUTLER PA 16001		
9 UPMC HILLMAN CANCERCNTR AT INDEPENDENCE	ONCOLOGY SERVICES	
200 VILLAGE DR, SUITE E		
GREENSBURG PA 15601		
10 UPMC HILLMAN CANCERCNTR AT INDEPENDENCE	ONCOLOGY SERVICES	
508 SOUTH CHURCH ST, SUITE 202		
MT. PLEASANT PA 15666		

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How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of facility (describe)	
1 UPMC HILLMAN CANCERCNTR AT INDEPENDENCE	ONCOLOGY SERVICES	
8775 NORWIN AVE, SUITE J		
NORTH HUNTINGDON PA 15642		
2 CHILDREN'S EAST (CHP)	OUTPATIENT SERVICES	
4055 MONROEVILLE BOULEVARD, BUILDING 1		
MONROEVILLE PA 15146		
3 CHILDRENS HOSPITAL OF PITTSBURGH (CHP)	OUTPATIENT SERVICES	
205 MILLERS RUN ROAD	2/	
BRIDGEVILLE PA 15017		
4 CHILDRENS HOSPITAL OF PITTSBURGH (CHP)	OUTPATIENT SERVICES	
2619 WEXFORD BAYNE ROAD		
SEWICKLEY PA 15143		
5 CHILDREN'S HOSPITAL PITTSBURGH (CHP)	OUTPATIENT SERVICES	
3420 FIFTH AVENUE	N. 101.702-01-101-100-	
PITTSBURGH PA 15213		
6 CHILDREN'S HOSPITAL WEXFORD (CHP)	OUTPATIENT SERVICES	
11279 PERRY HWY		
WEXFORD PA 15090		
7 HEART AND VASCULAR INSTITUTE (HMT)	OUTPATIENT SERVICES	
120 EAST 2ND STREET		
ERIE PA 16507		
8 IMAGING CENTER AT STERLING SQUARE (HMT)	IMAGING SERVICES	
3406 PEACH STREET	Soot Silv Sides Exect	
ERIE PA 16508		
9 UPMC CARDIOPULMONARY REHAB (HMT)	REHABILITATION SERVICES	
3300 PEACH STREET		
ERIE PA 16508		
10 UPMC HAMOT (HMT)	PHYSICIAN SERVICES	
201 STATE STREET		
ERIE PA 16550		

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How many non-hospital health care facilities did the organization operate during the tax year?

Name and address		Type of facility (describe)
1 UPMC HAMOT INFUS	ION CENTER (HMT)	OUTPATIENT SERVICES
215 HOLLAND ST		
ERIE	PA 16507	
2 UPMC HAMOT MAGEE-	-WOMENS (HMT)	OUTPATIENT SERVICES
118 EAST 2ND STRE	CET	
ERIE	PA 16507	
3 UPMC HAMOT SLEEP	DISORDERS CENTER (HMT)	OUTPATIENT SERVICES
4022 ZUCK RD		
ERIE	PA 16506	
4 UPMC HAMOT WOMEN	S IMAGING (HMT)	OUTPATIENT SERVICES
300 STATE STREET,	STE 108	
ERIE	PA 16507	
5 UPMC HILLMAN CANC	CER CENTER (HMT)	ONCOLOGY SERVICES
2500 WEST 12TH ST	r, STE B	
ERIE	PA 16505	
6 UPMC WOUND HEALIN	NG SERVICES AT UPMC	OUTPATIENT SERVICES
215 HOLLAND ST		
ERIE	PA 16507	
7 ALTOONA EMERGENCY	Y PHYSICIANS	PHYSICIAN SERVICES
10455 LINCOLN HIC	SHWAY	
EVERETT	PA 15537	
8 ALTOONA FAMILY PH	HYSICIANS (ALT)	PHYSICIAN SERVICES
501 HOWARD AVENUE		
ALTOONA	PA 16601	
9 JOHN P. MURTHA RE	EGIONAL CANCER CENTER	ONCOLOGY SERVICES
337 SOMERSET ST		
JOHNSTOWN	PA 15901	
10 PULMONARY CT SCAN	INER	OUTPATIENT SERVICES
800 CHESTNUT AVE		
ALTOONA	PA 16601	

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How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of facility (describe)
1 UPMC ALTOONA LOGAN MEDICAL BUILDING	OUTPATIENT SERVICES
800 S LOGAN BLVD, STE 3100	
HOLLIDAYSBURG PA 16648	
2 UPMC ALTOONA MEDICAL ONCOLOGY CANCER CEN	ONCOLOGY SERVICES
800 HOWARD AVENUE	
ALTOONA PA 16601	
3 UPMC ALTOONA PREGNANCY CARE CENTER (ALT)	OUTPATIENT SERVICES
501 HOWARD AVENUE	
ALTOONA PA 16601	
4 UPMC ALTOONA STATION MEDICAL CENTER (ALT)	OUTPATIENT SERVICES
1516 9TH AVENUE	
ALTOONA PA 16602	
5 UPMC ALTOONA SURGERY (ALT)	OUTPATIENT SERVICES
800 HOWARD AVENUE	
ALTOONA PA 16601	
6 UPMC ALTOONA WOMEN'S HEALTH & WELLNESS C	OUTPATIENT SERVICES
501 HOWARD AVENUE	
ALTOONA PA 16601	
7 UPMC OUTPATIENT CENTER- EBENSBURG	OUTPATIENT SERVICES
152 ZEMAN DR	
EBENSBURG PA 15931	
8 WILLIAMSBURG FAMILY PHYSICIANS (ALT)	PHYSICIAN SERVICES
306 PLUM STREET	
WILLIAMSBURG PA 16693	
9 EASTERN LYCOMING YMCA (WIL)	OUTPATIENT SERVICES
50 FITNESS DR	
MUNCY PA 17756	
10 FAMILY MEDICINE (WIL)	OUTPATIENT SERVICES
1205 RIVER AVE	
WILLIAMSPORT PA 17701	

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How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of facility (describe)
1 SUSQUEHANNA HEALTH HEART & VASCULAR INST	OUTPATIENT SERVICES
740 HIGH ST	
WILLIAMSPORT PA 17701	
2 UPMC IMAGING SERVICES - RIVER AVE (WIL)	OUTPATIENT SERVICES
1205 RIVER AVE	
WILLIAMSPORT PA 17701	
3 UPMC IMAGING SERVICES (WIL)	OUTPATIENT SERVICES
1201 GRAMPIAN BLVD	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
WILLIAMSPORT PA 17701	
4 UPMC IMAGING SERVICES AT UPMC WILLIAMSPO	OUTPATIENT SERVICES
1112 GRAMPIAN BLVD	
WILLIAMSPORT PA 17701	
5 UPMC LEWISBURG SURGERY CENTER (WIL)	OUTPATIENT SERVICES
2330 ST MARY ST	
LEWISBURG PA 17837	
6 UPMC OUTPATIENT CENTER (WIL)	OUTPATIENT SERVICES
900 PLAZA DR	
MONTOURSVILLE PA 17754	
7 UPMC PEDIATRIC REHABILITATION (WIL)	OUTPATIENT SERVICES
625 W EDWIN	
WILLIAMSPORT PA 17701	
8 UPMC SUSQUEHANNA HEALTH (WIL)	OUTPATIENT SERVICES
1705 WARREN AVE	
WILLIAMSPORT PA 17701	
9 UPMC SUSQUEHANNA PHYSICAL THERAPY (WIL)	OUTPATIENT SERVICES
449 RIVER AVE	
WILLIAMSPORT PA 17701	
10 UPMC WILLIAMSPORT DIVINE PROVIDENCE CAMP	OUTPATIENT SERVICES
1100 GRAMPIAN BLVD	
WILLIAMSPORT PA 17701	

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Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of facility (describe)	
1 HAVEN SKILLED REHABILITATION & NURSING (REHABILITATION SERVICES	
24 CREE DRIVE		
LOCK HAVEN PA 17745		
2 UPMC CENTER FOR SPORTS MEDICINE (MHP)	OUTPATIENT SERVICES	
3200 S WATER STREET		
PITTSBURGH PA 15203		
3 UPMC MERCY GREENTREE (MHP)	OUTPATIENT SERVICES	
969 GREENTREE ROAD		
PITTSBURGH PA 15220		
4 UPMC VISION INSTITUTE (MHP)	OUTPATIENT SERVICES	
1622 LOCUST STREET		
PITTSBURGH PA 15219		
5 UPMC PASSAVANT- OUTPATIENT CENTER HAMPTO IMAGING SERVICES		
4490 MT. ROYAL BLVD		
ALLISON PARK PA 15101		
6 UPMC PASSAVANT (PAS)	OUTPATIENT SERVICES	
ONE ST. FRANCIS WAY		
CRANBERRY TOWNSHIP PA 16066		
7 UPMC PASSAVANT-CRANBERRY CAMPUS (PAS)	OUTPATIENT SERVICES	
3 ST FRANCIS WAY		
CRANBERRY TWP PA 16066		
8 UPMC PASSAVANT-SPINE CENTER (PAS)	IMAGING SERVICES	
12680 PERRY HIGHWAY		
WEXFORD PA 15090		
9 UPMC WOUND HEALING SERVICES (PAS)	OUTPATIENT SERVICES	
2030 MACKENZIE WAY, STE 400		
CRANBERRY TWP PA 16066		
10 UPMC PASSAVANT-CRANBERRY CAMPUS (PAS)	OUTPATIENT SERVICES	
20130 ROUTE 19		
CRANBERRY TWP PA 16066		

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How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of facility (describe)	
1 UPMC ST. MARGARET GERIATRIC CARE CENTER	OUTPATIENT SERVICES	
1215 HULTON ROAD		
OAKMONT PA 15139		
2 UPMC NATRONA HEIGHTS MULTISPECIALTY (SMH)	OUTPATIENT SERVICES	
1800 UNION AVENUE		
NATRONA HEIGHTS PA 15065		
3 UPMC ST. MARGARET DERMATOLOGY (SMH)	OUTPATIENT SERVICES	
2585 FREEPORT ROAD, STE 204	2/1/11/11/11/11	
PITTSBURGH PA 15238		
4 UPMC ST. MARGARET MEDICAL ARTS BUILDING	OUTPATIENT SERVICES	
100 DELAFIELD ROAD		
PITTSBURGH PA 15215		
5 UPMC ST. MARGARET MEDICAL ARTS BUILDING	OUTPATIENT SERVICES	
200 DELAFIELD ROAD		
PITTSBURGH PA 15215		
6 UPMC ST. MARGARET-NATRONA HEIGHTS (SMH)	OUTPATIENT SERVICES	
1604 BURTNER ROAD STE 109 (SMH)		
NATRONA HEIGHTS PA 15065		
7 UPMC WESTERN PSYCHIATRIC HOSPITAL	OUTPATIENT BEHAVIORAL HEALTH	
225 PENN AVENUE		
PITTSBURGH PA 15221		
8 UPMC WESTERN PSYCHIATRIC HOSPITAL	OUTPATIENT BEHAVIORAL HEALTH	
11279 PERRY HIGHWAY		
WEXFORD PA 15090		
9 UPMC WESTERN PSYCHIATRIC HOSPITAL	OUTPATIENT BEHAVIORAL HEALTH	
807 WALLACE AVENUE		
PITTSBURGH PA 15221		
10 UPMC WESTERN PSYCHIATRIC HOSPITAL	OUTPATIENT BEHAVIORAL HEALTH	
3811 O'HARA STREET		
PITTSBURGH PA 15213		

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How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of facility (describe)	
1 UPMC WESTERN PSYCHIATRIC HOSPITAL	OUTPATIENT BEHAVIORAL HEALTH	
250 N BELLEFIELD AVENUE		
PITTSBURGH PA 15213		
2 UPMC WESTERN PSYCHIATRIC HOSPITAL	OUTPATIENT BEHAVIORAL HEALTH	
1398 PAGE STREET		
PITTSBURGH PA 15233		
3 UPMC WESTERN PSYCHIATRIC HOSPITAL	OUTPATIENT BEHAVIORAL HEALTH	
2400 EAST CARSON STREET		
PITTSBURGH PA 15203		
4 UPMC WESTERN PSYCHIATRIC HOSPITAL - OUTP	OUTPATIENT BEHAVIORAL HEALTH	
2400 E CARSON ST		
PITTSBURGH PA 15203		
5 UPMC WESTERN PSYCHIATRIC HOSPITAL- SCHOO OUTPATIENT BEHAVIORA		
250 N BELLEFIELD AVE		
PITTSBURGH PA 15213		
6 WESTERN PSYCH INSTITUTE AND CLINIC (PUH)	OUTPATIENT BEHAVIORAL HEALTH	
100 N BELLEFIELD AVE		
PITTSBURGH PA 15213		
7 WESTERN PSYCH INSTITUTE AND CLINIC (PUH)	LINIC (PUH) OUTPATIENT BEHAVIORAL HEALTH	
1011 BINGHAM STREET		
PITTSBURGH PA 15203		
8 WESTERN PSYCH INSTITUTE AND CLINIC (PUH)	OUTPATIENT BEHAVIORAL HEALTH	
300 HALKET STREET		
PITTSBURGH PA 15213		
9 WESTERN PSYCH INSTITUTE AND CLINIC (PUH) OUTPATIENT BEHAVIORAL		
3501 FORBES AVENUE		
PITTSBURGH PA 15213		
10 DIAGNOSTIC CENTER - MERCER (HRZ)	OUTPATIENT SERVICES	
737 GREENVILLE ROAD		
MERCER PA 16137		

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How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of facility (describe)
1 DIAGNOSTIC CENTER - NEW WILMINGTON (HRZ)	OUTPATIENT SERVICES
3438 ROUTE 208	
NEW WILMINGTON PA 16142	
2 HILLMAN CANCER CTR ONCOLOGY - NEW CASTLE	ONCOLOGY SERVICES
3410 WILMINGTON ROAD	
NEW CASTLE PA 16105	
3 OUTPATIENT IMAGING - GREENVILLE MED CENT	IMAGING SERVICES
90 SHENANGO STREET	
GREENVILLE PA 16125	
4 PAIN MANAGEMENT & WOUND CLINIC (HRZ)	OUTPATIENT SERVICES
2120 LIKENS LANE	
FARRELL PA 16121	
5 REGIONAL SLEEP CENTER (HRZ)	AMBULATORY SERVICES
875 N HERMITAGE ROAD	
HERMITAGE PA 16148	
6 SPECIALTY CARE CENTER - HERMITAGE (HRZ)	OUTPATIENT SERVICES
875 N HERMITAGE ROAD	My had been a properly and the
HERMITAGE PA 16148	
7 BEHAVIOR HEALTH SERVICES	OUTPATIENT BEHAVIORAL HEALTH
1980 GREEN STREET	
FARRELL PA 16121	
8 BEHAVIORAL HEALTH SERVICES	OUTPATIENT BEHAVIORAL HEALTH
26 CONNEAUT LAKE ROAD	
GREENVILLE PA 16125	
9 DIAGNOSTIC CENTER	OUTPATIENT SERVICES
565 NESHANNOCK ROAD	
NEW WILMINGTON PA 16142	
10 GREENVILLE ONCOLOGY	ONCOLOGY SERVICES
103 WOODFIELD DRIVE	
GREENVILLE PA 16125	

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How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of facility (describe)	
1 OCCUPATIONAL & ENVIRONMENTAL MEDICINE	OUTPATIENT SERVICES	
1980 GREEN STREET		
FARRELL PA 16121		
2 OUTPATIENT ELECTROMUOGRAPHY CLINIC	OUTPATIENT SERVICES	
3150 HIGHLAND ROAD		
HERMITAGE PA 16148		
3 OUTPATIENT REHABILIATION SERVICES	REHABILITATION SERVICES	
26 CONNEAUT LAKE ROAD		
GREENVILLE PA 16125		
4 PAIN MANAGEMENT	OUTPATIENT SERVICES	
30 CONNEAUT LAKE ROAD		
GREENVILLE PA 16125		
5 REGIONAL HEALTH SERVICES	PHYSICIAN SERVICES	
201 STATE STREET		
ERIE PA 16550		
6 CLARION FAMILY PRACTICE (NWH)	OUTPATIENT SERVICES	
22681 ROUTE 68		
CLARION PA 16214		
7 UPMC NORTHWEST	OUTPATIENT SERVICES	
1 MEMORIAL DRIVE		
OIL CITY PA 16301		
8 UPMC NORTHWEST	PHYSICIAN SERVICES	
1008 SOUTH FIFTH AVENUE, STE 203		
CLARION PA 16214		
9 UPMC NORTHWEST	OUTPATIENT SERVICES	
1310 LIBERTY STREET		
FRANKLIN PA 16323		
10 UPMC NORTHWEST CTR FOR WOUND TREATMENT	OUTPATIENT SERVICES	
6885 US HIGHWAY 322, STE 4		
FRANKLIN PA 16323		

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How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of facility (describe)	
1 UPMC NORTHWEST MRI CENTER (NWH)	IMAGING SERVICES	
1671 ALLEGHENY BLVD		
RENO PA 16343		
2 UPMC CANCER CARE	ONCOLOGY SERVICES	
103 TRANSIT DR		
UNIONTOWN PA 15401		
3 UPMC MCKEESPORT CARDIAC REHABILITATION	OUTPATIENT SERVICES	
2001 LINCOLN WAY		
WHITE OAK PA 15131		
4 CARDIAC REHAB - MAYZON (JAM)	OUTPATIENT SERVICES	
3124 WILMINGTON AVE, STE 301		
NEW CASTLE PA 16105		
5 CHILDRENS ADVOCACY CENTER OF LAWRENCE CO	OUTPATIENT SERVICES	
2016 WEST STATE STREET		
NEW CASTLE PA 16101		
6 OUTPATIENT IMAGING - COLLEGE FIELDS (JAM	IMAGING SERVICES	
130 ENCLAVE DRIVE		
NEW CASTLE PA 16101		
7 OUTPATIENT IMAGING - WESTGATE (JAM)	IMAGING SERVICES	
2004 WEST STATE STREET	7/1/// 22-22-2	
NEW CASTLE PA 16101		
8 PARTIAL HOSPITALIZATION BEHAVIORAL HEALT	OUTPATIENT SERVICES	
253 E WASHINGTON ST, STE 200	21 - 2 M - 20 2 m - 2 m	
NEW CASTLE PA 16101		
9 WOMENS IMAGING CENTER - NESBITT (JAM) IMAGING SERVICES		
26 NESBITT ROAD, 2ND FLR		
NEW CASTLE PA 16105		
0 BERLIN MEDICAL CENTER (SOM) OUTPATIENT SERVICES		
426 MAIN STREET		
BERLIN PA 15530		

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How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of facility (describe)	
1 THE WHEELER CENTER (SOM)	OUTPATIENT SERVICES	
126 EAST CHURCH STREET		
SOMERSET PA 15501		
2 BEHAVIORAL HEALTH-TELEMD (CCH)	OUTPATIENT SERVICES	
11 8TH STREET		
COUDERSPORT PA 16915		
3 BOWMAN HEALTH CENTER (CCH)	OUTPATIENT SERVICES	
83 MARVIN STREET	21-7	
SMETHPORT PA 16749		
4 BRADFORD SPECIALISTS (CCH)	OUTPATIENT SERVICES	
1001 EAST MAIN STREET		
BRADFORD PA 16701		
5 CENTRAL POTTER HEALTH CENTER (CCH)	OUTPATIENT SERVICES	
46 ELK STREET		
COUDERSPORT PA 16915		
6 COVID COLLECTION SIGHT (CCH)	OUTPATIENT SERVICES	
438 EAST 2ND STREET		
COUDERSPORT PA 16915		
7 ELDRED HEALTH CENTER (CCH)	OUTPATIENT SERVICES	
139 MAIN STREET		
ELDRED PA 16371		
8 EMPORIUM HEALTH CENTER (CCH)	OUTPATIENT SERVICES	
288 SIZERVILLE ROAD		
EMPORIUM PA 15834		
9 GALETON HEALTH CENTER (CCH)	OUTPATIENT SERVICES	
30 RIVER STREET		
GALETON PA 16922		
10 HOME HEALTH AND HOSPICE (CCH)	OUTPATIENT SERVICES	
102-108 SOUTH MAIN ST	7.30.742.732.73	
COUDERSPORT PA 16915		

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How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of facility (describe)	
1 NORTHERN POTTER HEALTH CENTER (CCH)	OUTPATIENT SERVICES	
511 ACADEMY STREET		
ULYSSES PA 16948		
2 PORT ALLEGANY HEALTH CENTER (CCH)	OUTPATIENT SERVICES	
45 PINE STREET		
PORT ALLEGANY PA 16743		
3 SHINGLEHOUSE HEALTH CENTER (CCH)	OUTPATIENT SERVICES	
129 NORTH PURITAN STREET	2/-///	
SHINGLEHOUSE PA 16748		
4 WESTFIELD RURAL HEALTH CLINIC (CCH)	OUTPATIENT SERVICES	
222 CHURCH STREET		
WESTFIELD PA 16950		
5 BRADFORD SPECIALISTS	OUTPATIENT SERVICES	
700 SOUTH AVE		
BRADFORD PA 16701		
6 CENTRAL POTTER HEALTH CENTER	OUTPATIENT SERVICES	
71 ELK STREET		
COUDERSPORT PA 16915		
7 UPMC HILLMAN CANCER CENTER AT WELLSBORO	OUTPATIENT SERVICES	
15 MEADE ST, STE L 3		
WELLSBORO PA 16901		
8 UPMC WELLSBORO MEDICAL BUILDING (WEL)	OUTPATIENT SERVICES	
7 WATER ST		
WELLSBORO PA 16901		
9 UPMC WELLSBORO OBGYN (WEL)	OUTPATIENT SERVICES	
15 MEADE ST, STE U3		
WELLSBORO PA 16901		
10 UPMC WELLSBORO OCC HEALTH BUILDING (WEL)	OUTPATIENT SERVICES	
25 WALNUT ST		
WELLSBORO PA 16901		

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Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of facility (describe)	
1 UPMC WELLSBORO OFFICE OF FOOT AND ANKLE	OUTPATIENT SERVICES	
103 WEST AVE, STE 202		
WELLSBORO PA 16901		
2 UPMC WELLSBORO OFFICE OF GENERAL SURGERY	OUTPATIENT SERVICES	
1 MAIN ST		
WELLSBORO PA 16901		
3 UPMC WELLSBORO OFFICE OF INTERNAL MEDICI	OUTPATIENT SERVICES	
103 WEST AVE, STE 203	2/	
WELLSBORO PA 16901		
4 UPMC WELLSBORO OFFICE OF ORTHOPEDICS (WE	OUTPATIENT SERVICES	
9 WATER ST		
WELLSBORO PA 16901		
5 UPMC WELLSBORO PEDIATRICS (WEL)	OUTPATIENT SERVICES	
15 MEADE ST, STE U2	57.2 (3 (2 (C) + 2 (C) + 2 (C) + (C) +	
WELLSBORO PA 16901		
6 UPMC WELLSBORO PHYSICAL THERAPY (WEL)	OUTPATIENT SERVICES	
11893 ROUTE 6		
WELLSBORO PA 16901		
7 UPMC WELLSBORO WELLNESS CENTER (WEL)	OUTPATIENT SERVICES	
301 E MAIN ST		
KNOXVILLE PA 16928		
8 UPMC BEDFORD CHESTNUT RIDGE OFFICE	PHYSICIAN SERVICES	
2004 QUAKER VALLEY ROAD		
FISHERTOWN PA 15539		
9 UPMC BEDFORD NEW PARIS OFFICE	PHYSICIAN SERVICES	
4186 CORTLAND DRIVE		
NEW PARIS PA 15554		
10 UPMC BEDFORD ORTHOPEDICS (BDF)	OUTPATIENT SERVICES	
249 HOSPITAL DRIVE, STE 1		
EVERETT PA 15537		

Schedule H (Form 990) 2023

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 3C

FINANCIAL ASSISTANCE OR CHARITY CARE IS AVAILABLE FOR ELIGIBLE

INDIVIDUALS WHO HAVE HEALTH CARE NEEDS AND ARE UNINSURED, UNDERINSURED,

INELIGIBLE FOR GOVERNMENT PROGRAMS OR OTHERWISE UNABLE TO PAY FOR THEIR

OWN CARE.

- A PATIENT MAY BE DETERMINED TO HAVE FINANCIAL NEED BASED ON THE FOLLOWING:
- 1. INDIGENCY: IF INCOME FALLS AT OR BELOW 300% OF THE FEDERAL POVERTY GUIDELINES, THE PATIENT WILL HAVE NO FINANCIAL RESPONSIBILITY. THE PATIENT IS APPROVED FOR 100% FREE CARE.
- 2. LOW INCOME SLIDING SCALE: ASSISTANCE MAY BE A DISCOUNTED OR REDUCED PATIENT LIABILITY DEPENDING ON THE PATIENT'S INCOME:
- A. IF THE COMBINED FAMILY INCOME IS GREATER THAN 300% AND LESS THAN OR

Schedule H (Form 990) 2023

JSA

Provide the following information.

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- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

EQUAL TO 400% OF THE FEDERAL POVERTY GUIDELINES AND UNINSURED, THE

PATIENT IS ELIGIBLE FOR REDUCED CHARITY CARE.

THERE WILL BE AN 90% REDUCTION IN THE PATIENT BILL. THE DISCOUNTED CHARITY

CARE SCALE IS LISTED

BELOW:

F/S= FAMILY SIZE 2024

2024

FAMILY SIZE	CATEGORY 1 (300% FPL)	CATEGORY 2 (400% FPL)
1	\$45,180	\$60,240
2	\$61,320	\$81,760
3	\$77,460	\$103,280
4	\$93,600	\$124,800
5	\$109,740	\$146,320
6	\$125,880	\$167,840
7	\$142,020	\$189,360
8	\$158,160	\$210,880

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

EACH ADDITIONAL

\$16,140

\$21,520

- 3. FINANCIAL HARDSHIP: IF A PATIENT IS APPROVED FOR DISCOUNTED OR REDUCED CHARITY CARE AND CANNOT AFFORD TO PAY THE REMAINING BALANCE, THE PATIENT MAY BE CONSIDERED FOR FINANCIAL HARDSHIP. ASSISTANCE WILL BE PROVIDED IN THE FORM OF AN ADJUSTMENT OF CHARGES TO PREVENT THE PATIENT LIABILITY FROM EXCEEDING THE LESSER OF 15% OF FAMILY INCOME OR THE AGB.
- 4. MEDICAL HARDSHIP/CATASTROPHIC CARE: IF A FATIENT IS DENIED FOR FINANCIAL ASSISTANCE AND CANNOT AFFORD TO PAY THE ACCOUNT BALANCE, THE PATIENT MAY BE CONSIDERED MEDICALLY INDIGENT AND MAY BE CONSIDERED FOR MEDICAL HARDSHIP/CATASTROPHIC CARE. THE PATIENT WILL BE LIABLE TO PAY THE LESSER OF 15% OF THEIR CALCULATED HOUSEHOLD INCOME OR THE AGB TOWARDS THEIR MEDICAL BILL. THIS IS A ONE-TIME FINANCIAL ASSISTANCE ADJUSTMENT FOR EXISTING ACCOUNT BALANCES. THE REMAINING BALANCE WILL BE ADJUSTED TO FREE CARE.

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I LINE 4

"MEDICALLY INDIGENT" MEANS PERSONS WHO THE ORGANIZATION HAS DETERMINED UNABLE TO PAY SOME OR ALL OF THEIR MEDICAL BILLS BECAUSE THEIR MEDICAL BILLS EXCEED A CERTAIN PERCENTAGE OF THEIR FAMILY HOUSEHOLD'S INCOME.

PART I LINE 6A-B

UPMC PREPARES AN ANNUAL COMMUNITY BENEFITS REPORT. THE REPORT ENCOMPASSES INFORMATION FOR THE ENTIRE INTEGRATED DELIVERY AND FINANCING SYSTEM (IDFS) THAT MAKES UP THE UPMC HEALTH SYSTEM. IT IS POSTED AND AVAILABLE TO THE PUBLIC VIA THE UPMC WEBSITE, WWW.UPMC.COM.

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I LINE 7

THE COSTING METHODOLOGY USED TO CALCULATE THE AMOUNTS REPORTED IN PART I LINE 7 IS EITHER ACTUAL COSTS DETERMINED BY GENERAL LEDGER ACCOUNTING OR A RATIO OF COSTS TO CHARGES METHOD WHERE APPLICABLE. THE METHOD EMPLOYED FOR DETERMING THE RATIO OF COST TO CHARGES WHEN USED IS IN LINE WITH THOSE DESCRIBED IN SCHEDULE H, WORKSHHET 2, ' RATIO OF PATIENT COSTS TO CHARGES".

PART I LINE 7, COLUMN F

THE TOTAL EXPENSES REPORTED ON FORM 990 PART IX LINE 25 COLUMN A ARE
INCLUSIVE OF ALL ENTITIES REPORTED WITHIN THE UPMC GROUP 990 AND INCLUDES
BAD DEBT EXPENSE FOR ALL ENTITIES. THE EXPENSE USED TO CALCULATE THE
PERCENT OF TOTAL EXPENSE FOR FORM 990 SCHEDULE H PART I LINE 7 COLUMN F
ARE THE TOTAL EXPENSES FROM FORM 990 PART IX (VERSUS ONLY THE EXPENSES
RELATED TO ENTITIES WITHIN THE UPMC GROUP WHO PROVIDE PATIENT CARE). FROM

THIS TOTAL EXPENSE PER PART IX LINE 25 THE AMCUNT RELATED TO BAD DEBT

Schedule H (Form 990) 2023

JSA

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

EXPENSE HAS BEEN REMOVED FROM THE DENOMINATOR WHEN CALCULATING THE PERCENT OF TOTAL EXPENSE. THE TOTAL EXPENSES USED FOR THIS CALCULATION, NET OF BAD DEBT EXPENSE, IS \$24,226,256,955.

PART III LINES 2

COSTING METHODOLOGY USED TO DETERMINE THE AMTS REPORTED IN PT III LINE 2

THE COSTING METHOD USED TO CALCULATE THE AMOUNTS IN SCHEDULE H PART III

LINE 2 IS A RATIO OF COST TO CHARGES METHOD. DISCOUNTS AND PAYMENTS IN

PATIENTS' ACCOUNTS ARE DEDUCTED BEFORE THE COST OF BAD DEBT EXPENSE IS

DETERMINED. THE METHOD EMPLOYED IS IN LINE WITH THOSE DESCRIBED IN

SCHEDULE H, WORKSHEET 2, "RATIO OF PATIENT COSTS TO CHARGES".

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART III LINE 3

RATIONALE FOR INCLUDING BAD DEBT AMOUNTS IN COMMUNITY BENEFIT THE ORGANIZATION'S BAD DEBT EXPENSE CONSISTS SOLELY OF SELF-PAY PATIENTS ACCOUNTS DEEMED UNCOLLECTABLE. IT IS UPMC GROUP'S CONTENTION THAT THE COST OF BAD DEBT SHOULD BE STATED IN PART I LINE 7 OF SCHEDULE H AS REPRESENT THE COSTS FOR PROVISION OF SERVICES TO PATIENTS FOR THEY WHICH THE ENTITY HAS EXHAUSTED ALL RECOURSE FOR REIMBURSEMENT AS PERMITTED UNDER UPMC'S FINANCIAL ASSISTANCE AND BILLING AND COLLECTIONS POLICIES WHICH DO NOT PERMIT ANY EXTRAORDINARITY COLLECTIONS ACTIONS AS NOTED IN PART V SECTION B. THE SERVICES PROVIDED TO PATIENTS WHO PRESENT THEMSELVES ARE PROVIDED REGARDLESS OF A PATIENT'S ABILITY TO PAY AND IS IN LINE WITH THE ORGANIZATION'S CHARITABLE MISSION AND SERVICE TO OUR COMMUNITY. THESE EXPENSES ARE INCURRED REGARDLESS OF THE EFFICIENCY OF THE PROVISION OF THE RELATED MEDICAL CARE AND ARE DEEMED TO HAVE BEEN MEDICALLY NECESSARY FOR THE PATIENT.

JSA

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART III LINE 3

PROCESS FOR REALLOCATION FROM BAD DEBT TO CHARITY CARE: UPMC RECLASSIFIES BAD DEBT ACCOUNTS AS CHARITY CARE BY UTILIZING A PREDICTIVE MODEL CALLED PARO (PAYMENT ASSISTANCE RANK ORDER). PARO WAS BUILT AS A SOCIO-ECONOMIC SCORE THAT IDENTIFIES THOSE PATIENTS THAT ARE MOST LIKELY TO BE THE HIGHEST NEED OF FINANCIAL ASSISTANCE. THIS IS ACCOMPLISHED BY ANALYZING CONSUMER DATA AND ACTIVITY, COURT RECORDS, GOVERNMENT RECORDS, PROPERTY FILES, CENSUS DATA AND IRS DATA. PARO PROVIDES A SYSTEMATIC APPROACH TO FINANCIAL ASSISTANCE: " PREDICTIVE MODEL THAT ENCOMPASSES HEALTHCARE ECONOMICS AND CREDIT POLICIES; " UNIFORM ASSESSMENT MEASURE FOR EVERY PATIENT REGARDLESS OF FINANCIAL STANDING; " ACCOUNTS FOR PATIENTS THAT ARE UNRESPONSIVE, ILLITERATE, OR OTHERWISE CHALLENGED TO APPLY; " ELIMINATES BARRIER APPLICATION AND MEETS INCREASED PRESSURE TO PROVIDE ADDITIONAL FINANCIAL RESOURCES TO CONSUMERS; " IDENTIFY AND SUPPORT THOSE COMMUNITY NEEDS EFFORTS TO PROVIDE ASSISTANCE TO THOSE CONSUMERS IN NEED." THERE ARE TWO DATA POINTS RETURNED TO UPMC IN ORDER TO MAKE THE DECISION WHETHER THE PATIENT WOULD QUALIFY FOR CHARITY CARE. THE FIRST IS

Schedule H (Form 990) 2023

JSA

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- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

THE ESTIMATED INCOME LEVEL BASED ON THE FEDERAL POVERTY LEVEL GUIDELINES. THE SECOND IS THE PARO SCORE WHICH UTILIZES AN ALGORITHM BASED APPROACH AND RETURNS A SCORE BASED ON PERSONAL ATTRIBUTES OF THE PATIENT. ELEMENTS WERE COMBINED TO CREATE TWO PRIMARY INDICATORS OF NEED, THE PARO SCORE AND THE FEDERAL POVERTY LEVEL. PARO ANALYZED OUR HISTORICAL CHARITY CARE APPROVALS TO DETERMINE OUR PARO THRESHOLD AND THE FPL THRESHOLD FOR THE HISTORICAL APPROVALS. THE APPROVED CHARITY CARE ACCOUNTS WERE COMPARED AGAINST ACCOUNTS THAT WERE IN ACTIVE ACCOUNTS RECEIVABLE. THIS WAS DONE TO DETERMINE IF THE DISTRIBUTIONS WERE SIMILAR OR IF ANY PATTERN EXISTED BASED ON THE APPROVED ACCOUNTS AND THE UNKNOWN ACCOUNTS. IF THE PATIENT'S ESTIMATED INCOME AND PARO SCORE ARE WITHIN THE SCORES IDENTIFIED BY THE CALIBRATION OF UPMC EXISTING CHARITY CARE PATIENTS, THE ACCOUNT IS RECLASSIFIED FROM BAD DEBT TO CHARITY CARE. EVERY PATIENT IS ABLE TO APPLY FOR CHARITY CARE; HOWEVER, THE AUTOMATED STRATEGY FOCUSES ON PATIENTS THAT DO NOT COMPLETE THE APPLICATIONS PROCESS. THE US DEPARTMENT OF EDUCATION ESTIMATES THAT 1 IN 5 CONSUMERS ARE FUNCTIONALLY THIS, COUPLED WITH THE LOW LEVELS OF PARTICIPATION IN ILLITERATE. TRADITIONAL BANKING METHODS, MAKES THE APPLICATION PROCESS VIRTUALLY

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Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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IMPOSSIBLE FOR SOME CONSUMERS.

PART III LINE 4

THERE IS NO FOOTNOTE IN THE AUDITIED FIANCIAL STATEMENTS SPECIFIC TO BAD DEBT.

PART III LINE 8: COSTING METHODOLOGY USED TO DETERMINE THE MEDICARE

ALLOWABLE COSTS OF CARE

THE COSTING METHODOLOGY USED TO DETERMINE THE MEDICARE ALLOWABLE COSTS OF

CARE IS A RATIO OF COSTS TO CHARGES METHOD. THE METHOD IS IN LINE WITH

THOSE DESCRIBED IN SCHEDULE H, WORKSHEET 2, "RATIO OF PATIENT COSTS TO

CHARGES". IT IS UPMC GROUP'S CONTENTION THAT ALL AMOUNTS CALCULATED TO BE

SHORTFALLS IN REIMBURSEMENT FOR SERVICES PROVIDED TO MEDICARE PATIENTS

ARE TRULY FINANCIAL ASSISTANCE THAT SHOULD BE STATED IN PART I LINE 7 OF

SCHEDULE H OF FORM 990 AS COMMUNITY BENEFIT REPRESENT COSTS FOR PROVISION

OF SERVICES TO PATIENTS FOR WHICH THE ENTITY IS UNABLE TO COLLECT,

Schedule H (Form 990) 2023

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- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

REGARDLESS OF THE EFFICIENCY OF PROVISION OF THE RELATED CARE COSTS.

PART III LINE 9A AND B

UPMC HAS A DEBT COLLECTION POLICY OUTLINING CCLLECTION PRACTICES FOR

PATIENTS. IF AT ANY TIME THE PATIENT EXPRESSES AN INABILITY TO PAY, THEY

ARE SENT A FINANCIAL ASSISTANCE APPLICATION. INFORMATION REGARDING

FINANCIAL ASSISTANCE IS PRINTED ON ALL COLLECTION LETTERS. COLLECTIONS

PER POLICY DO NOT APPLY TO ACCOUNT BALANCES KNOWN TO BE ELIGIBLE FOR

FINANCIAL ASSISTANCE.

PART V SECTION B LINE 16:

WWW.UPMC.COM/PATIENTS-VISITORS/PAYING-BILL/SERVICES

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART V SECTION D LINE 1

THE UNIVERSITY OF PITTSBURGH PHYSICIANS HAD 707 CLINICAL LOCATIONS AS OF JUNE 30, 2024.

PART V SECTION D LINE 2

UPMC COMMUNITY MEDICINE, INC. HAD 200 CLINICAL LOCATIONS AS OF JUNE 30, 2024.

PART V SECTION D LINE 5

ERIE PHYSICIAN NETWORK-UPMC INC. HAD 5 LOCATIONS AS OF JUNE 30, 2024.

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Part VI Supplemental Information

Provide the following information.

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.

- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART V SECTION D LINE 134

REGIONAL HEALTH SERVICES HAD 72 LOCATIONS AS CF JUNE 30, 2024.

PART V SECTION D LINE 1 & 3

UNIVERSITY OF PITTSBURGH PHYSICIANS, ERIE PHYSICIANS NETWORK AND UPMC EMERGENCY MEDICINE, INC. COLLECTIVELY OPERATED 11 URGENT CARE CENTERS AS OF JUNE 30, 2024.

PART VI LINE 3 COMMUNICATION OF FINANCIAL ASSISTANCE

UPMC COMMUNICATES THE AVAILABILITY OF FINANCIAL ASSISTANCE TO ITS

PATIENTS BY PLACING SIGNAGE AND DISTRIBUTING BROCHURES ABOUT THE

FINANCIAL ASSISTANCE PROGRAM IN ITS PROVIDER REGISTRATION AREAS,

ADMISSIONS, EMERGENCY DEPARTMENT AND BUSINESS OFFICE LOCATIONS. IN

ADDITION, UPMC INCLUDES INFORMATION REGARDING HOW A PATIENT CAN REQUEST

Schedule H (Form 990) 2023

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
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- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

COLLECTION LETTERS. PATIENTS ALSO MAY FIND INFORMATION ABOUT FINANCIAL ASSISTANCE THROUGH ACCESS TO THE UPMC WEB SITE (WWW.UPMC.COM). PATIENTS ARE ENCOURAGED TO CONTACT UPMC'S TRAINED FINANCIAL COUNSELORS SHOULD THEY REQUIRE ASSISTANCE WITH COMPLETING APPLICATIONS. CONTACT TELEPHONE NUMBERS ARE POSTED STRATEGICALLY THROUGHOUT THE HOSPITAL FACILITIES SO THAT PATIENTS HAVE A RESOURCE FOR OBTAINING SUPPORT WITH ANY FINANCIAL ASSISTANCE QUESTIONS THEY MAY HAVE. UPMC HAS CREATED A PLAIN LANGUAGE SUMMARY (PLS) TO EXPLAIN, IN SIMPLIFIED TERMS, OUR FINANCIAL ASSISTANCE POLICY (FAP). THIS SUMMARY IS PRINTED AT ALL SAME DAY SURGERY, ER AND INPATIENT LOCATIONS AND GIVEN TO THE PATIENT UPON DISCHARGE. UPMC HAS ALSO TRANSLATED THE PLS, FAP, COLLECTION AND BILLING POLICY, AND FAP APPLICATION INTO THE FOLLOWING LANGUAGES: ARABIC, CHINESE, FRENCH, ITALIAN, NEPALI, RUSSIAN, SPANISH AND BRAILLE. THE DETERMINATION OF LANGUAGES FOR TRANSLATION OF DOCUMENTS WAS DETERMINED BY A STUDY OF ENGLISH PROFICIENCY IN THE COMMUNITIES SERVED AND REVIEW OF PREDOMINANT NATIVE LANGUAGES IN THOSE COMMUNITIES AS PRESCRIBED IN IRC SECTION THE PLS IS AVAILABLE ON THE UPMC WEBSITE. 501(R).

Provide the following information.

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UPMC WILL NOTIFY ALL PATIENTS APPROVED VIA PRESUMPTIVE ELIGIBILITY IF NOT RECEIVING THE HIGHEST LEVEL OF ASSISTANCE. A LETTER INFORMING THE PATIENT THAT THEY MAY QUALIFY FOR A HIGHER LEVEL AND A FINANCIAL ASSISTANCE APPLICATION WILL BE SENT TO THE PATIENT UPON DETERMINATION. UPMC HAS WIDELY PUBLICIZED OUR FINANCIAL ASSISTANCE POLICY. UPMC HAS WORKED WITH HOSPITAL LEADERS AND COMMUNITY LIAISONS TO DETERMINE THE MOST APPROPRIATE NON-HEALTHCARE LOCATIONS TO REACH THE POPULATIONS THAT WILL BENEFIT FROM OUR FINANCIAL ASSISTANCE. UPMC HAS PROACTIVELY REACHED OUT IN THESE COMMUNITIES TO WIDELY PUBLICIZE OUR FINANCIAL ASSISTANCE POLICY. FINALLY, UPMC WILL NOW ONLY INCLUDE PATIENT BALANCES FROM ONE YEAR PRIOR TO THE PATIENT'S FINANCIAL ASSISTANCE APPROVAL DATE. AS A RESULT, UPMC WILL ALSO REFUND ANY PATIENT PAYMENTS MADE WITHIN THAT YEAR OF THE PATIENT'S FINANCIAL ASSISTANCE APPROVAL DATE, APPROVED VIA AN APPLICATION.

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PART VI LINES 2, 4, 5, AND 6

UPMC SUPPORTS NUMEROUS COMMUNITY-BUILDING ACTIVITIES THROUGH ALL OF ITS SYSTEM ENTITIES, NOT JUST THOSE ENTITIES REPORTED WITHIN THE UPMC GROUP 990. AS THE LARGEST NONGOVERNMENTAL EMPLOYER IN PENNSYLVANIA, UPMC'S SYSTEM-WIDE OPERATIONS GENERATED A TOTAL ANNUAL ECONOMIC IMPACT OF \$52 BILLION. UPMC ALSO SUPPORTS MUNICIPALITIES, CCUNTIES, AND THE COMMONWEALTH THROUGH APPROXIMATELY \$533 MILLICN IN TAXES.

OVER THE PAST DECADE, UPMC HAS PROVIDED A WIDE VARIETY OF BENEFITS TO THE COMMUNITIES IT SERVES. WORKING IN WAYS BOTH LARGE AND SMALL, UPMC HAS IMPLEMENTED INITIATIVES THAT CONTINUE TO ENHANCE THE HEALTH OF COMMUNITIES THROUGHOUT PENNSYLVANIA AND BEYOND.

AS AN INTEGRATED DELIVERY AND FINANCING SYSTEM (IDFS), UPMC CONTINUES TO APPLY THE EXPERTISE THAT EXISTS WITHIN ITS ORGANIZATION TO IMPROVE THE DELIVERY OF HEALTH CARE. UPMC LEVERAGES ITS IDFS STRUCTURE - WHICH EMBRACES ITS HOSPITALS, ITS INSURANCE INFRASTRUCTURE, AND ITS COMMUNITY

Schedule H (Form 990) 2023

JSA

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PROVIDERS - TO ALIGN INCENTIVES AND IMPROVE MEDICAL PRACTICE THROUGHOUT
THE REGION. THE RESULT IS AN EXCEPTIONAL SYNERGY BETWEEN INSURANCE,
HEALTH CARE PROVIDERS, PATIENTS, AND LOCAL COMMUNITIES.

MANY OF UPMC'S COMMUNITY BENEFIT ACTIVITIES ARE DIFFICULT TO QUANTIFY OR REPORT WITHIN THE VARIOUS COMMUNITY BENEFIT CATEGORIES OF SCHEDULE H, AS THEY OCCUR SYSTEM-WIDE THROUGH UPMC AND ARE NOT CAPTURED AT THE INDIVIDUAL HOSPITAL ENTITY LEVEL. NONETHELESS, THEY ARE IMPORTANT COMPONENTS IN UPMC'S COMMITMENT TO THE COMMUNITY. SOME OF THESE INITIATIVES INCLUDE:

ECONOMIC DEVELOPMENT - UPMC STIMULATES THE ECCNOMY THROUGH DIRECT HIRING AND BY BRINGING OUTSIDE DOLLARS INTO THE REGICN; THE ORGANIZATION'S CAPITAL SPENDING CREATES CONSTRUCTION JOBS DOWNSTREAM. IN ADDITION, UPMC HAS A NUMBER OF PROGRAMS AND INITIATIVES DESIGNED TO FOSTER A PRODUCTIVE AND EQUITABLE ECONOMY. A KEY COMPONENT IN THE ORGANIZATION'S ECONOMIC DEVELOPMENT STRATEGY IS SUPPLY CHAIN'S OPPORTUNITY AND INCLUSION PROGRAM, WHICH IS AN INTEGRAL PART OF UPMC'S OVERALL SUPPLY CHAIN MANAGEMENT

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STRATEGY. DESIGNED TO ENSURE THAT ALL ARE PROVIDED WITH MAXIMUM OPPORTUNITIES TO PARTICIPATE AS PARTNERS AND SUPPLIERS OF GOODS AND SERVICES, UPMC'S SUPPLIER OPPORTUNITY AND INCLUSION PROGRAM FOSTERS DEVELOPMENT OF THESE FIRMS TO ENHANCE THEIR COMPETITIVENESS AND SUSTAINABILITY. UPMC'S SPEND ON SUPPORTING BUSINESSES INCLUDED IN THE SUPPLIER OPPORTUNITY AND INCLUSION PROGRAM WAS \$311 MILLION IN 2024.

UPMC WORKS CLOSELY WITH REGIONAL PARTNERS (INCLUDING THE UNIVERSITY OF
PITTSBURGH AND CARNEGIE MELLON UNIVERSITY), AS WELL AS WITH INDUSTRY

LEADERS AND INVESTORS WORLDWIDE, TO BUILD A PITTSBURGH-BASED ECOSYSTEM

FOR LIFE SCIENCES COMPANIES TO DRIVE COMMERCIALIZATION OF TECHNOLOGIES

DISCOVERED LOCALLY BUT WITH THE POTENTIAL TO DRIVE BETTER HEALTH CARE

OUTCOMES GLOBALLY. THE IMPACT OF UPMC'S INVESTMENT AND EFFORT IS

MEANINGFUL, BOTH IN TERMS OF THE QUALITY AND DEPTH OF THE REGION'S LIFE

SCIENCES ECOSYSTEM AND IN TERMS OF THE REGION'S BROADER COMPETITIVE

POTENTIAL. EXAMPLES OF THIS IMPACT INCLUDE: FIVE NEW RESEARCH DISCOVERY

AND DEVELOPMENT PROJECTS UNDERWAY WITH THE UNIVERSITY OF PITTSBURGH; FIVE
PITTSBURGH-BASED LIFE SCIENCES STARTUP COMPANIES WITH ONE MOVING INTO

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CLINICAL TRIALS IN LATE 2024 AND ONE MOVING TOWARD IND FILING EARLY 2025;
FOUR STRATEGIC PARTNERSHIPS WITH GLOBAL PHARMACEUTICAL COMPANIES; MORE
THAN 40 COMMERCIALLY-FOCUSED LIFE SCIENCES RESEARCH AND DISCOVERY
PROJECTS; ENGAGEMENT FROM LIFE SCIENCES INDUSTRY LEADERS FROM ACROSS THE
COUNTRY AS THOUGHT LEADERS TOWARD DEVELOPING A PITTSBURGH-BASED LIFE
SCIENCES ECOSYSTEM; AND HUNDREDS OF LIFE SCIENCES AND TECHNOLOGY
INNOVATION JOBS IN PITTSBURGH.

ENVIRONMENTAL IMPROVEMENTS - UPMC PURSUES A PCLICY OF ENVIRONMENTAL
RESPONSIBILITY THAT REDUCES ITS ENVIRONMENTAL FOOTPRINT, WHILE SUPPORTING
THE GROWTH AND DEVELOPMENT OF THE ORGANIZATION AND ITS SURROUNDING
COMMUNITIES. IN 2023, UPMC CREATED THE CENTER FOR SUSTAINABILITY, A
DEDICATED TEAM THAT IS LEADING SYSTEMWIDE EFFCRTS AND EXPANDING
ENVIRONMENTAL EDUCATION AND AWARENESS TO STAFF, PATIENTS, AND VISITORS.

UPMC'S NEW CONSTRUCTION AND REMODELING EFFORTS TAKE PLACE WITH A
SUSTAINABILITY FOCUS. THE MERCY PAVILION SHOWCASES A HOSPITAL BUILT FOR
RESILIENCY, INCLUDING A ROOFTOP GARDEN TERRACE THAT EMPHASIZES THE

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IMPORTANCE OF GREEN SPACES, HIGH ENERGY EFFICIENCY HEATING/COOLING
MECHANICAL SYSTEMS, LIGHTING SENSORS, REFLECTIVE WINDOWS, AND OTHER
SUSTAINABLE BUILDING MATERIAL SELECTIONS. THE UPMC MERCY PAVILION OPENED
ON MAY 1, 2023, AND IS SLATED TO RECEIVE SILVER LEED STATUS. UPMC EAST
ACHIEVED SILVER LEED STATUS.

IN 2024, UPMC NORTHWEST WAS ONE OF TWENTY-ONE HOSPITALS ACROSS THE COUNTRY TO RECEIVE THE ENERGY TO CARE SUSTAINABILITY CHAMPION AWARD. HIGHLIGHTS OF THE AWARD INCLUDE WORK THAT WAS INITIATED IN 2020 AND 2021 ON RECOMMISSIONING AIR HANDLING UNITS, CHILLER PLANT OPTIMIZATION, IMPLEMENTATION OF PUMP VARIABLE FREQUENCY DRIVES, RECOMMISSIONING A ROOF TOP GEOTHERMAL UNIT, EXTERIOR LED UPGRADES, AND KITCHEN HOOD DEMAND VENTILATION INSTALLATION. ALL THE PROJECTS TARGETED REDUCED ANNUAL EMISSIONS AND ENERGY USAGE INTENSITY.

MANY OF UPMC'S FACILITIES INCLUDE HEALING GARDENS FOR PATIENTS, FAMILIES, AND EMPLOYEES; THESE SPACES HELP TO ENHANCE THE PATIENT EXPERIENCE. AT SEVERAL UPMC HOSPITALS, HEALING GARDENS ARE TRANSFORMING TO INCORPORATE

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PRACTICAL PRODUCTIVITY BY GROWING VEGETABLES AND HERBS ONSITE AND USING THEM IN FOOD PREPARATION. BEEHIVES WERE ADDED AT THREE UPMC HOSPITALS TO SUPPORT THE LOCAL ECOSYSTEM, AS WELL AS TO PRODUCE HONEY THAT IS USED IN SEASONAL RECIPES ONSITE. UPMC ALSO PROVIDES EDUCATION ON HEALTHY FOODS AND NUTRITION TO FAMILIES, WITH A FOCUS ON LOW-INCOME AND MINORITY COMMUNITIES USING VEGETABLES AND HERBS GROWN IN ON-CAMPUS GARDENS. TO EARN HIGHER LEVELS OF SUSTAINABLE RESTAURANT PERFORMANCE CERTIFICATION, UPMC CAFETERIAS CONTINUED PROCESS IMPROVEMENT INITIATIVES THAT FOCUS ON FOOD WASTE REDUCTION, LOCALIZED PURCHASING, COMPOSTING, RECYCLING, AND ENERGY AND WATER CONSERVATION. TWELVE UPMC HOSPITALS SIGNED ONTO THE WORLD RESOURCE INSTITUTE'S COOL FOOD PLEDGE TO TARGET THE REDUCTION OF GREENHOUSE GAS (GHG) EMISSIONS ASSOCIATED WITH THE SELECTION OF FOOD CHOICES OFFERED, REDUCING SUPPLY CHAIN GHG AND PROMOTING HEALTHY FOOD SELECTIONS THROUGH SIGNAGE AND EDUCATION WITHIN CAFETERIAS, FOOD VENDOR STATIONS, AND CATERING SERVICES.

UPMC'S GREENING INITIATIVES INCLUDE SUPPORT FOR COMMUNITY DEVELOPMENT AND COMMUNITY COLLABORATION. IN ERIE, PENNSYLVANIA, UPMC HAMOT HEALTH

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FOUNDATION CONTINUES TO HELP FUND THE REHABILITATION OF AN OLD SCHOOL BUILDING IN AN UNDERSERVED NEIGHBORHOOD, TRANSFORMING IT INTO A COMMUNITY HUB AND HOME FOR THE UPMC JAMESON SCHOOL OF NURSING AT UPMC HAMOT, THE UNITED WAY OF ERIE COUNTY, WAYNE PRIMARY CARE, AND THE ERIE CENTER FOR ARTS AND TECHNOLOGY. IN ADDITION, UPMC PARTICIPATES IN THE NEIGHBORHOOD ASSISTANCE PROGRAM AND IS ENGAGED IN PROJECTS TO ENHANCE COMMUNITY SPACES WITH PEDESTRIAN LIGHTING, COMFORTABLE SEATING, AND VENUES FOR OUTDOOR FAIRS, CULTURAL EVENTS, AND OTHER ACTIVITIES.

UPMC PRESBYTERIAN SHADYSIDE AND UPMC CHILDREN'S HOSPITAL CONTINUED TO COLLABORATE WITH TREE PITTSBURGH TO ENABLE EMPLOYEES TO PLANT JUVENILE TREES AT THEIR HOMES WITH THE INTENT OF INCREASING THE TREE CANOPY IN ALLEGHENY COUNTY, PENNSYLVANIA. UPMC CONTINUES TO SUPPORT ORGANIZATIONS THAT FOCUS ON COMMUNITY AESTHETICS, AND MAINTAINS MAJOR SPONSORSHIP ROLES WITH SERVICE PROVIDERS, INCLUDING WESTMORELAND COUNTY PARKS AND RECREATION, WESTERN PENNSYLVANIA CONSERVANCY, PITTSBURGH PARKS CONSERVANCY, AND OAKLAND BUSINESS IMPROVEMENT DISTRICT. UPMC ALSO CONTINUED TO SPONSOR BIKE PITTSBURGH'S OPEN STREETS INITIATIVE, WHICH

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CLOSES MAIN THOROUGHFARES TO CAR TRAFFIC IN A FEW OF PITTSBURGH'S

NEIGHBORHOODS DURING THE SUMMER MONTHS. THESE EVENTS PROMOTE BIKING,

WALKING, AND SUPPORTING LOCAL BUSINESSES THROUGH A DIFFERENT LENS AND

HAVE BECOME INCREASINGLY POPULAR WITH CITY RESIDENTS AND BUSINESS OWNERS.

UPMC IS COMMITTED TO BUILDING AND MAINTAINING ENERGY EFFICIENT FACILITIES
THAT SUPPORT WORKPLACE WELLNESS. UPMC ACTIVELY PARTICIPATES IN THE U.S.

DEPARTMENT OF ENERGY'S BETTER BUILDING CHALLENGE, AND SHARES CREATIVE
ENERGY SAVING STRATEGIES WITH OTHER ORGANIZATIONS. UPMC PARTICIPATES IN
THE GREEN BUILDING ALLIANCE'S PITTSBURGH 2030 DISTRICT INITIATIVES, AND
THE ERIE 2030 DISTRICT INITIATIVE, AS WELL AS THE NEWLY FORMING NEW
KENSINGTON 2030 DISTRICT. UPMC ALSO CONTINUES TO SHARE LESSONS LEARNED
AND INDUSTRY-BASED BEST PRACTICES WITH OTHER REGIONAL ORGANIZATIONS THAT
ARE INCORPORATING SUSTAINABILITY INTO THEIR OPERATIONS. STAFF CONTINUE TO
SERVE ON REGIONAL AND STATE PLANNING COMMITTEES, ADVOCATING FOR EXPANDED
IMPLEMENTATION OF LOCAL POLICIES THAT POSITIVELY AFFECT HEALTH. UPMC IS
A PARTICIPATING MEMBER OF THE OAKLAND ENERGY MASTER PLAN, A COORDINATED
EFFORT TO REVIEW ENERGY NEEDS WITH KEY STAKEHOLDERS - INCLUDING ACADEMIA,

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INDUSTRY, RESIDENTIAL, CULTURAL AND NON-PROFITS. THE PLAN AIMS TO DEVELOP AND ADOPT CLEANER ENERGY FORMS USING INNOVATION AND TECHNOLOGY. ADDITIONALLY, UPMC JOINED A WHITE HOUSE INITIATIVE THAT INCLUDES A PLEDGE TO CUT GREENHOUSE GAS EMISSIONS BY 50 PERCENT BY 2030 AND BE CARBON NEUTRAL BY 2050. SEVERAL HOSPITALS ARE PRACTICE GREENHEALTH MEMBERS, JOINING THE NATION-WIDE COHORT OF HEALTH SYSTEMS WORKING TO DECARBONIZE AND TO STRENGTHEN COMMUNITY RESILIENCY, THROUGH THE SHARING OF BEST PRACTICES AND GATHERING OPERATIONAL DATA TO TRACK PROGRESS AND OPPORTUNITY.

UPMC EMPLOYS ENVIRONMENTALLY CONSCIOUS MATERIALS MANAGEMENT PRACTICES

ACROSS THE ORGANIZATION. BY PURCHASING LOCALLY AS FREQUENTLY AS

POSSIBLE, UPMC REDUCES ASSOCIATED LOGISTICS IMPACTS ON THE ENVIRONMENT.

AS A MEMBER OF THE HEALTHCARE ANCHOR NETWORK, UPMC COMMITTED TO FURTHER

BOLSTER PURCHASES FROM LOCAL AND DIVERSE PRODUCERS. UPMC'S MATERIALS

MANAGEMENT DEPARTMENT USES CLEAN DIESEL TRANSPORT TRUCKS TO REDUCE AIR

QUALITY IMPACT. UPMC ALSO OPERATES 58 COMPRESSED NATURAL GAS (CNG)

SHUTTLE BUSES THAT TRAVEL NEARLY 600 THOUSAND MILES ANNUALLY AND

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TRANSPORT MORE THAN ONE MILLION PASSENGERS. SINCE DEPLOYING THESE VEHICLES IN 2012, UPMC DECREASED DIESEL FUEL USAGE BY 1.1 MILLION GALLONS AND ELIMINATED 9,700 METRIC TONS OF CARBON DICKIDE FROM ENTERING THE ATMOSPHERE. AS PART OF UPMC'S ELECTRIC VEHICLE STRATEGIC PLAN, BY 2027 ALL OF UPMC'S HOSPITALS WILL HAVE ACCESS TO CHARGING STATIONS. BY THE END OF 2024, 118 ELECTRIC VEHICLE CHARGING STATIONS WILL BE AVAILABLE TO STAFF, PATIENTS, VISITORS, AND COMMUNITY MEMBERS. UPMC RECYCLES PACKAGING AT ITS WAREHOUSES, AND REUSES FURNITURE ACROSS THE SYSTEM. A GROWING PARTNERSHIP WITH STRYKER, CARDINAL HEALTH, AND MEDLINE'S MEDICAL DEVICE REPROCESSING SERVICE HAS DIVERTED MORE THAN 161,000 POUNDS OF WASTE FROM LANDFILLS AND REDUCED EMISSIONS BY 1,366 METRIC TONS. UPMC SHARES INSIGHTS WITH ITS SUPPLIERS ABOUT ITS COMMITMENT TO SUSTAINABILITY, AND TRACKS WHICH SUPPLIERS ARE ALIGNING WITH THESE PRINCIPLES AND PRACTICES. UPMC ALSO CONTINUED TO WORK WITH SURPLUS MATERIAL SUPPLY REDISTRIBUTION NONPROFITS, SUCH AS GLOBAL LINKS, BROTHER'S BROTHER FOUNDATION, AND WITH SEVERAL INTERNATIONAL LIONS CLUBS THROUGH THE UPMC HORIZON MEDICAL EQUIPMENT RECYCLING PROGRAM (MERP), TO RECYCLE MEDICAL SUPPLIES AND OTHER EQUIPMENT, BOTH LOCALLY AND ABROAD. UPMC KITCHENS REGULARLY DONATE EXCESS

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FOOD TO LOCAL RESCUE OPERATIONS, SUCH AS THE GREATER PITTSBURGH COMMUNITY

FOOD BANK AND 412 FOOD RESCUE. AT UPMC MERCY HOSPITAL, HIGH-RISK PATIENTS

ARE PROVIDED NUTRITIOUS FROZEN MEALS THAT THEY ARE ABLE TO TAKE HOME AT

DISCHARGE. THIS PROGRAM FOCUSES ON A WHOLISTIC APPROACH THAT FOOD IS

MEDICINE. BY FREEZING FOOD AND REDISTRIBUTING THE FOOD, NO FOOD IS

WASTED. A NUMBER OF KITCHENS ARE ALSO PILOTING A FOOD WASTE COMPOSTING

PROGRAM, WITH FOUR LOCATIONS TO DATE DIVERTING MORE THAN 17 TONS OF FOOD

WASTE FROM LANDFILLS.

UPMC SUPPORTS ACTIVE TRANSPORTATION INITIATIVES TO PROMOTE HEALTHY

LIFESTYLES. IN PITTSBURGH, PENNSYLVANIA, UPMC SUPPORTED THE

LAWRENCEVILLE CORPORATION'S INITIATIVE TO ADVANCE A SAFE AND SUSTAINABLE

TRANSPORTATION INFRASTRUCTURE THAT HELPS ENSURE AN EFFICIENCY OF

MOVEMENT, PROVIDES A DIVERSITY OF TRAVEL OPTICNS, AND INVITES PEDESTRIAN

ACTIVITY. STREET CALMING TECHNIQUES WILL PROVIDE PHYSICAL CUES TO SLOW

TRAFFIC AND ENCOURAGE PEDESTRIAN ACTIVITY.

DEMONSTRATING REGIONAL STEWARDSHIP, UPMC ACTIVELY COLLABORATES IN

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COMMUNITY-BASED INITIATIVES. UPMC COSPONSORED COMMUNITY-BASED HOUSEHOLD HAZARDOUS WASTE AND PRESCRIPTION DRUG COLLECTION EVENTS.

LEADERSHIP AND WORKFORCE DEVELOPMENT - IN FISCAL YEAR 2024, UPMC SUPPORTED NUMEROUS PROJECTS TO DEVELOP THE REGIONAL WORKFORCE AND ASSIST INDIVIDUALS IN OBTAINING AND RETAINING QUALITY EMPLOYMENT. UPMC HAS UNDERTAKEN SEVERAL PROGRAMS TO HELP TRAIN INDIVIDUALS FROM POPULATIONS WITH SIGNIFICANT BARRIERS TO EMPLOYMENT TO GAIN AND KEEP JOBS IN THE HEALTH CARE SECTOR.

UPMC PROJECT SEARCH IS DESIGNED TO COMBINE EDUCATION AND WORK EXPERIENCE
IN AN EFFORT TO PREPARE STUDENTS WITH DISABILITES FOR COMPETITIVE,
INTEGRATED EMPLOYMENT. TRAINING FOCUSES ON WORKPLACE SAFETY, TECHNOLOGY,
SELF ADVOCACY, HEALTH AND WELLNESS, COMMUNICATION AND INTERVIEWING
SKILLS, FINANCIAL LITERACY, AND EMPLOYMENT READINESS. SUCCESSFUL
CANDIDATES ARE PLACED IN JOBS. IT IS A COLLABORATION BETWEEN FOUR UPMC
HOSPITALS - UPMC HAMOT, UPMC JAMESON, UPMC MERCY, AND UPMC PASSAVANT AND LOCAL ORGANIZATIONS, SUCH AS GOODWILL OF SOUTHWESTERN PA, THE

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PENNSYLVANIA OFFICE OF VOCATIONAL REHABILITATION (OVR), THE ALLEGHENY COUNTY OFFICE OF DEVELOPMENTAL SUPPORTS, LAWRENCE COUNTY MENTAL HEALTH AND DEVELOPMENT SERVICES, ERIE COUNTY DEPARTMENT OF HUMAN SERVICES, CRAY YOUTH AND FAMILY SERVICES, ST. MICHAEL'S HARBOUR, VOCATIONAL AND PSYCHOLOGICAL SERVICES, AND MULTIPLE SCHOOL DISTRICTS. UPMC PARTICIPATES IN NATIONAL DISABILITY MENTORING DAY THROUGHOUT WESTERN PENNSYLVANIA TO PROMOTE ACADEMIC SUCCESS, PERSONAL GROWTH, AND GOOD DECISION-MAKING FOR HIGH SCHOOL STUDENTS. TO DATE 60 PROJECT SEARCH INTERNS HAVE BEEN HIRED AT UPMC HAMOT. UPMC JAMESON HAS HIRED EIGHT PROJECT SEARCH INTERNS OVER THE YEARS, AND ONE INTERN WAS HIRED AT UPMC HCRIZON. UPMC MERCY PROJECT SEARCH TRAINEES WHO COMPLETED THE 2022-2023 PROGRAM YEAR HAVE ALL OBTAINED/MAINTAINED COMPETITIVE EMPLOYMENT OVER THE LAST 12 MONTHS. AS A RESULT, UPMC MERCY PROJECT SEARCH RECEIVED THE 100 PERCENT EMPLOYMENT OUTCOMES AWARD AND WAS RECENTLY RECOGNIZED AT THE NATIONAL PROJECT SEARCH CONFERENCE IN ALBUQUERQUE, NEW MEXICO. UPMC HAMOT IS PARTNERING WITH THE EAGLE'S NEST LEADERSHIP CORPORATION IN ERIE, FENNSYLVANIA, TO PLACE PROSPECTIVE EMPLOYEES FROM UNDERREPRESENTED PCPULATIONS. THE TRAINING FOCUSES ON BUILDING COMMUNICATION SKILLS, FINANCIAL LITERACY, EMPLOYMENT

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READINESS, AND INTERVIEWING SKILLS. SUCCESSFUL CANDIDATES ARE PLACED IN PERMANENT JOBS; TO DATE 157 EAGLE'S NEST CANDIDATES HAVE BEEN HIRED AT UPMC HAMOT.

IN JUNE 2022 UPMC BROKE GROUND FOR THE UPMC PRESBYTERIAN EXPANSION

PROJECT, WHICH IS SCHEDULED TO BE COMPLETED IN LATE 2026. IN CONJUNCTION

WITH THE PROJECT, A SUB-COMMITTEE WAS CREATED TO ENSURE ALL SMALL AND

DISADVANTAGED BUSINESSES HAD THE OPPORTUNITY TO PARTICIPATE AND TO

INTRODUCE THE COMMUNITY TO THE SERVICES AVAILABLE VIA UPMC AND OUR

COMMUNITY PARTNERS. UPMC STRATEGICALLY PARTNERED WITH THE MASTER

BUILDERS' ASSOCIATION, RIVERSIDE CENTER FOR INNOVATION, PARTNER4WORK, THE

TRADE INSTITUTE OF PITTSBURGH, LOCAL TRADE UNIONS, HIGH SCHOOLS, LOCAL

UNIVERSITIES, AND A VARIETY OF COMMUNITY ORGANIZATIONS TO HELP ENSURE THE

SUCCESS AND IMPACT OF THIS EFFORT. THESE PROGRAMS ARE PROMOTED THROUGH

THE CONSTRUCTION AND COMMUNITY RESOURCE CENTER (CCRC), LOCATED IN

OAKLAND, WHICH SERVES AS THE "FRONT DOOR" FOR THE PROJECT AND ITS

OPPORTUNITIES. INTERNAL AND EXTERNAL STAKEHOLDERS AND UPMC'S COMMUNITY

PARTNERS UTILIZE THE CCRC TO PROMOTE CAREER OPPORTUNITIES FOR BOTH YOUTH

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AND ADULTS SEEKING NEW EMPLOYMENT OR CAREER CHANGES, WORKSHOPS FOR SCIENCE, TECHNOLOGY, ENGINEERING, ARTS, AND MATHEMATICS (STEAM)

EDUCATORS, WORKFORCE DEVELOPMENT EVENTS AND SUPPORTIVE SERVICES FOR SMALL AND DIVERSE BUSINESSES. UPMC'S WORKPLACE CULTURE AND COMMUNITY ENGAGEMENT SUB-COMMITTEE ANNUALLY AWARDS SCHOLARSHIPS TO VARIOUS ORGANIZATIONS THAT WILL DIRECTLY HELP TO REDUCE HURDLES RELATED TO WORKFORCE DEVELOPMENT, EDUCATION, AND TRAINING OPPORTUNITIES.

UPMC ALSO PARTNERS WITH PITTSBURGH'S ENERGY INNOVATION CENTER (EIC) TO RECRUIT CANDIDATES FROM THE COMMUNITY, OFTEN WITH BARRIERS TO EMPLOYMENT, TO PROVIDE A HANDS-ON APPLICATION, INTERVIEW, AND ONBOARDING PROCESS FOR A FIVE-WEEK TRAINING PROGRAM IN ENVIRONMENTAL SERVICES AND A TWO-WEEK PROGRAM FOR NURSING ASSISTANTS.

UPMC PARTNERED WITH COMMUNITY ORGANIZATIONS TO EDUCATE AND ENCOURAGE
STUDENTS TO APPLY FOR CAREEER OPPORTUNITIES AT UPMC THAT THEY MAY NOT
HAVE BEEN AWARE OF. UPMC OFFERED IMMERSIVE EXFOSURE OPPORTUNITIES TO HIGH
SCHOOL STUDENTS, INCLUDING REAL-TIME RESOURCES (MOCK INTERVIEWS, RESUME

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WRITING, RESUME REVIEWS), LUNCH & LEARN/CAREER EXPLORATION SESSIONS, CAREER/INTERNSHIP FAIRS, HIRING EVENTS, JOB SHADOWING, AND HEALTH AND WELLNESS EXPOS FOR COMMUNITY MEMBERS AND STUDENTS. COMMUNITY PARTNERS FOR THESE EVENTS INCLUDED A.W. BEATTIE TECHNICAL CAREER CENTER, ALLEGANY COLLEGE OF MARYLAND, ALLEGANY HIGH SCHOOL, BEDFORD FARMERS MARKET, BIG SPRING HIGH SCHOOL, BIGLERVILLE HIGH SCHOOL, BOILING SPRINGS HIGH SCHOOL, CAMP HILL HIGH SCHOOL, CAPITAL AREA INTERMEDIATE UNIT, CAREERLINK, CEDAR CREST HIGH SCHOOL, CENTER FOR CAREER & TECHNICAL EDUCATION, CENTRAL HIGH SCHOOL (MARTINSBURG), CENTRAL PENN COLLEGE, CENTRAL PENNSYLVANIA EMPLOYMENT CONSORTIUM, CENTRAL YORK HIGH SCHOOL, COLUMBIA HIGH SCHOOL, COLUMBIA MIDDLE SCHOOL, COMMONWEALTH CHARTER ACADEMY, CUMBERLAND PERRY CAREER & TECHNICAL CENTER, CUMBERLAND PERRY VC-TECH, CUMBERLAND VALLEY SCHOOL DISTRICT, CYBER CHARTER SCHOOL, DALLASTOWN AREA HIGH SCHOOL, DUQUESNE UNIVERSITY, ELIZABETHTOWN COLLEGE, FRANKLIN COUNTY CTC, FROSTBURG STATE UNIVERSITY, GARDEN SPOT HIGH SCHOOL, GOODWILL INDUSTRIES, GREATER ALTOONA CAREER AND TECHNOLOGY CENTER, HACC CENTRAL PENNSYLVANIA'S COMMUNITY COLLEGE, HALIFAX HIGH SCHOOL, HARRISBURG UNIVERSITY, INDIANA UNIVERSITY OF PENNSYLVANIA, JOHN HARRIS (HARRISBURG HIGH SCHOOL), JUNIATA

25000M 597Y

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HIGH SCHOOL, LANCASTER COUNTY CAREER AND TECHNOLOGY CENTER, LANDISVILLE MIDDLE SCHOOL, LEBANON VALLEY COLLEGE, LINCOLN MIDDLE SCHOOL, LNP MEDIA, LOCK HAVEN UNIVERSITY, MARYLAND DEPARTMENT OF LABOR, MARYLAND PHYSICIAN'S CARE, MCCASKEY HIGH SCHOOL, MESSIAH COLLEGE, MIDDLETOWN SCHOOL DISTRICT, MIFFLIN COUNTY HIGH SCHOOL, MILLERSVILLE UNIVERSITY, MOUNT ALOYSIUS COLLEGE, NEW HOPE MINISTRIES, NEWPORT HIGH SCHOOL, NORTHWEST PENNSYLVANIA COLLEGIATE ACADEMY, PENN STATE HARRISBURG, PENN STATE YORK, PENN STATE-ALTOONA, PENNWEST CLARION, PITTSBURGH PUBLIC SCHOOLS, RED LION HIGH SCHOOL, REYNOLDS MIDDLE SCHOOL, ROAD TO SUCCESS - CENTRAL PENN, SAINT FRANCIS UNIVERSITY, SALVATION ARMY, SHIPPENSBURG HIGH SCHOOL, SHIPPENSBURG UNIVERSITY, SOUTHWESTERN HIGH SCHOOL, SPRING GROVE AREA HIGH SCHOOL, STATION MEDICAL CENTER, STEELTON HIGH-SPIRE SCHOOL DISTRICT, TEC CENTRO, THE AKA FOUNDATION, THE PITTSBURGH PRCMISE, TRINITY HIGH SCHOOL, UNIVERSITY OF PITTSBURGH AT JOHNSTOWN, WEST PERRY HIGH SCHOOL, WEST SHORE SCHOOL DISTRICT, WEST VIRGINIA UNIVERSITY SCHOOL OF NURSING, WEST YORK HIGH SCHOOL, WESTERN MARYLAND CONSORTIUM, WILLIAM PENN SENIOR HIGH SCHOOL, YORK COUNTY ALLIANCE FOR LEARNING (YCAL), AND YMCA.

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UPMC ALSO OFFERED HANDS-ON EXPERIENCE THROUGH EARLY LEARNING
OPPORTUNITIES AND COOPERATIVE EDUCATION. UPMC MAGEE HOSTED A FUTURE
HEALTH CARE PROFESSIONALS SIX-WEEK SUMMER PROGRAM FOCUSED ON NURSING AND
RADIOLOGY. UPMC IN NORTH CENTRAL PENNSYLVANIA OFFERS A BROAD, 18-WEEK
PROGRAM THAT PROVIDES CLINICAL AND EDUCATIONAL WORK EXPERIENCE FOR SENIOR
HIGH SCHOOL STUDENTS FOCUSED ON THE CARE ATTENDANT ROLE. UPMC
PRESBYTERIAN, UPMC SHADYSIDE, AND UPMC PASSAVANT HOSPITALS MENTORED
SEVERAL HIGH SCHOOL AND TECHNICAL SCHOOL STUDENTS THROUGH ASSIGNMENTS IN
PATIENT AND FAMILY CONCIERGE ROLES.

UPMC'S MILITARY AND VETERAN RECRUITMENT, RETENTION, ENGAGEMENT, AND
COMMUNITY PARTNERSHIP STRATEGY ENABLES RECRUITERS TO CONNECT WITH
VETERANS WHO ARE SEEKING NEW OPPORTUNITIES AND SUPPORT THEM IN THE HIRING
PROCESS. UPMC IS COMMITTED TO ENSURING THE VETERAN POPULATION FINDS
MEANINGFUL EMPLOYMENT. UPMC PARTICIPATED IN EMPLOYER SUMMITS, HOSTED
VETERAN SPECIFIC CAREER FAIRS, PARTNERED WITH THE U.S. ARMY FOR PLACEMENT
INITIATIVES, AND AS A DEPARTMENT OF DEFENSE SKILLBRIDGE PROVIDER LED THE
STATE IN SKILLBRIDGE FELLOWSHIP PLACEMENTS. IN ADDITION, PARTNERSHIPS

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WITH VETJOBS, PITTSBURGH HIRES VETERANS, AND VETERANS LEADERSHIP PROGRAM
HAVE RESULTED IN INCREASED NUMBERS OF VETERANS IN UPMC'S WORKFORCE

DEVELOPMENT PROGRAMS AND RECENT HIRES. MOST RECENTLY, UPMC IMPLEMENTED A
PROCESS WHEREBY EVERY VETERAN APPLICANT TO UPMC RECEIVES A PERSONALIZED
REVIEW AND SUPPORT OFFER FROM THE PATHWAYS FOR VETERANS MILITARY
RECRUITMENT TEAM. OVER THE PAST YEAR, UPMC RECEIVED MULTIPLE AWARDS AND
RECOGNITION OF ITS EFFORTS SUPPORTING THE MILITARY AND VETERAN COMMUNITY.

THROUGH UPMC PATHWAYS TO WORK AND FREEDOM HOUSE 2.0 WORKFORCE TRAINING AND JOB PLACEMENT PROGRAMS, UPMC COLLABORATES WITH THE NEIGHBORHOOD RESILIENCE PROJECT TO TRAIN EMT AND COMMUNITY HEALTH WORKERS OF THE FUTURE - FOCUSING ON INDIVIDUALS WHO RESIDE IN DISADVANTAGED COMMUNITIES IN THE CITY OF PITTSBURGH. THESE PROGRAMS ALSO WORK CLOSELY WITH PA CAREERLINK, AND THEY ENGAGE WITH MULTIPLE COMMUNITY-BASED ORGANIZATIONS LIKE REIMAGINE REENTRY, JEWISH FAMILY AND COMMUNITY SERVICES, PA WOMEN WORK, CLIMATE CHANGERS, AND SEVERAL OTHER COMMUNITY-BASED ORGANIZATIONS TO REACH UNEMPLOYED OR UNDEREMPLOYED INDIVIDUALS WHO CAN TAKE ADVANTAGE OF TRAINING AND DEVELOPMENT OPPORTUNITIES. IN ADDITION TO INDIVIDUAL

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COACHING SESSIONS, PATHWAYS TO WORK OFFERS WEEKLY SEMINARS ABOUT RESUME WRITING, INTERVIEW SKILLS, AND APPLICATION ASSISTANCE. MONTHLY EVENTS ARE HELD TO EDUCATE JOB-SEEKERS ABOUT VARIOUS CAREER OPPORTUNITIES. PATHWAYS TO WORK PARTNERS WITH MORE THAN 150 COMMUNITY GROUPS STATEWIDE AND ASSISTS MORE THAN 100 JOB-SEEKERS PER-MONTH ON AVERAGE. AS A SERVICE TO THE COMMUNITY, PATHWAYS TO WORK PARTNERS WITH LITERACY PITTSBURGH TO OFFER ENGLISH AS A SECOND LANGUAGE CLASSES. PARTICIPANTS ARE INVITED TO NETWORKING EVENTS FOLLOWING THE CLASS TO MEET UPMC HIRING MANAGERS AND RECRUITERS. RELATIONSHIPS WITH AREA HIGH SCHOOLS AND HIGH SCHOOL CONSORTIUMS HAVE GIVEN PATHWAYS TO WORK AN OPPORTUNITY TO ENGAGE WITH HIGH SCHOOL STUDENTS AND PARENTS AND TO SHARE CAREER OPPORTUNITIES. IN COLLABORATION WITH PARTNER4WORK, UPMC PARTICIPATES IN THE LEARN AND EARN PROGRAM TO OFFER EXPLORATORY CAREER EXPERIENCES TO LOCAL YOUTH FROM AT-RISK AREAS.

UPMC'S CENTER FOR WORKPLACE CULTURE AND COMMUNITY ENGAGEMENT LEARNING FORUMS, WHICH PROVIDE OPPORTUNITIES TO LEARN ABOUT THE IMPACT OF CULTURE AND BELONGING AS IT RELATES TO BEST PRACTICES IN PATIENT CARE DELIVERY,

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- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

MEMBER SERVICE, WORKPLACE PRACTICES, AND WAYS TO MANAGE. THE LEARNING FORUMS AND WEB-BASED LEARNING ALSO FOCUS ON CULTURAL AWARENESS, AND ALLYSHIP. THIS LEARNING IS DESIGNED TO INCREASE THE KNOWLEDGE, SKILLS, AND THE CULTURAL COMPETENCY OF THE WORKFORCE IN SERVING DIVERSE POPULATIONS.

UPMC'S HEALTH CARE EDUCATION PROGRAMS, MANY OF WHICH ARE UNDERTAKEN WITH THE UNIVERSITY OF PITTSBURGH AND OTHER AFFILIATED COLLEGES AND UNIVERSITIES, OFFER LOCAL RESIDENTS A PATHWAY TO BETTER-PAYING JOBS. IN ADDITION, THE ORGANIZATION'S IMPORTANT STRATEGIC RESEARCH AND EDUCATION RELATIONSHIP WITH THE UNIVERSITY FUELS A CULTURE OF DISCOVERY THAT CONTINUES TO ENHANCE LOCAL EDUCATIONAL PROSPECTS WHILE DRAWING THE WORLD'S FINEST MINDS TO PITTSBURGH.

COALITION BUILDING - WHILE UPMC HAS AN EXPANSIVE PROGRAM OF COMMUNITY

SUPPORT, LEADERS OF THE ORGANIZATION REALIZE THAT EVEN MORE CAN BE

ACCOMPLISHED THROUGH ALLIANCES WITH OTHER NONFROFIT ORGANIZATIONS. OFTEN,

THE STREET-LEVEL EXPERTISE OF LOCAL COMMUNITY GROUPS, PAIRED WITH UPMC'S

FUNDING, INFLUENCE, PURCHASING POWER, AND OTHER RESOURCES, CAN REACH

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- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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GOALS THAT NEITHER ORGANIZATION COULD ACHIEVE INDEPENDENTLY. TO LEVERAGE COMMUNITY IMPROVEMENT THROUGH JOINT EFFORTS, UPMC WORKED WITH SEVERAL NONPROFIT ALLIES IN FISCAL 2024.

KEY ALLIANCES INCLUDED RELATIONSHIPS WITH THE PITTSBURGH PUBLIC SCHOOLS AND OTHER LOCAL SCHOOL DISTRICTS TO DEVELOP PCLICIES AND PRACTICES THAT SUPPORT HEALTHY HABITS AMONG SCHOOL-AGED YOUTH AND SCHOOL STAFF, AND WITH SCHOOL NURSES TO IMPROVE THE COORDINATION OF HEALTH CARE NEEDS FOR STUDENTS.

UPMC'S LEND A HAND (LAH) PROGRAMS CONTINUE TO SERVE AS A POSITIVE FORCE
IN THE COMMUNITY. MONTHLY LAH PROGRAMS ARE OFFERED TO INSPIRE STAFF
ACROSS THE SYSTEM TO DONATE ITEMS, VOLUNTEER TIME, OR ATTEND EVENTS.
THROUGH IN-PERSON AND REMOTE GIVING OPPORTUNITIES, LAH WAS ABLE TO
SUPPORT OVER 30 ORGANIZATIONS. MORE THAN 150 UPMC EMPLOYEES PARTICIPATED
IN EVENTS IN NOVEMBER, APRIL, AND MAY TO SUPPORT SEVERAL COMMUNITY
ORGRANIZATIONS, SUCH AS WORLD VISION PITTSBURGH, SOUTHSIDE COMMUNITY
COUNCIL, GREATER PITTSBURGH COMMUNITY FOOD BANK, WESTERN PA DIAPER BANK,

Provide the following information.

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AND HILLTOP URBAN FARM, PROVIDING MORE THAN 1,200 COMMUNITY SERVICE HOURS. UPMC CORPORATE LEGAL CONTINUES TO PARTICIPATE IN COMMUNITY VOLUNTEERING INITIATIVES, INCLUDING PROVIDING PRO BONO SERVICES.

UPMC AND READING IS FUNDAMENTAL (RIF) CONTINUED PROGRAMMING WITH STUDENTS
FROM THE MANCHESTER ACADEMIC CHARTER SCHOOL (MACS). ONCE A WEEK,
THROUGHOUT THE 2023-2024 SCHOOL YEAR, 22 STUDENTS MET VIRTUALLY WITH
THEIR UPMC MENTORS FOR SESSIONS FOCUSED ON BUILDING MEANINGFUL
RELATIONSHIPS THROUGH CONVERSATIONS, GOOD BOOKS, AND LITERACY-BASED
ACTIVITIES. JUNIOR HEALTH CARE EXPLORERS (JHCE) IS A YOUTH STEM PROGRAM
FOR MIDDLE SCHOOL STUDENTS WHO WISH TO BEGIN THEIR CAREER EXPLORATION IN
THE HEALTH CARE INDUSTRY. INTERACTIVE SESSIONS AND PANEL DISCUSSIONS
EXPOSED THE EXPLORERS TO SEVERAL FIELDS OF HEALTH CARE: DENTISTRY,
GENERAL MEDICINE, HEALTH AND REHABILITATION SCIENCES, IMAGING,
LABORATORY, NURSING, NURSING EDUCATION, PHARMACY, PUBLIC HEALTH,
RADIATION THERAPY, RESPIRATORY THERAPY, SURGICAL SERVICES, INFORMATION
TECHNOLOGY, AND CORPORATE CONSTRUCTION. THE VIRTUAL PROGRAM ENGAGED 115
MIDDLE SCHOOL STUDENTS FROM 23 COUNTIES ACROSS UPMC'S FOOTPRINT.

Provide the following information.

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- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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UPMC CORPORATE SUPPLY CHAIN'S SUPPLIER OPPORTUNITY AND INCLUSION PROGRAM, IN PARTNERSHIP WITH THE UNIVERSITY OF PITTSBURGH, PROVIDED FOUR FREE TRAINING SESSIONS DURING ITS FIFTH ANNUAL "ESSENTIALS FOR SUCCESS" PROGRAM ON HOW TO DO BUSINESS WITH UPMC. LOCATIONS INCLUDED PITTSBURGH AND HARRISBURG, PENNSYLVANIA, AS WELL AS HAGERSTOWN, MARYLAND, AND CHAUTAUQUA, NEW YORK, WITH APPROXIMATELY 400 ATTENDEES. THE TEAM ALSO COORDINATED, IN PARTNERSHIP WITH SEVERAL CORPCRATIONS ACROSS PITTSBURGH AND HARRISBURG, PENNSYLVANIA, THE SHARE 2023 FREE MATCHMAKING SERIES SERVING MORE THAN 300 DIVERSE-OWNED COMPANIES, MEETING WITH 30+ CORPORATIONS AND PUBLIC ENTITIES AND EXCHANGING MILLIONS OF DOLLARS IN BUSINESS OPPORTUNITIES. THE PROGRAM ALSO HELD ITS FOURTH ANNUAL POLICY TO PROSPERITY DAY, MEETING WITH COMMONWEALTH OF FENNSYLVANIA HOUSE AND SENATE MEMBERS, DISCUSSING UPMC'S IMPACTS THROUGH ITS SUPPLIER OPPORTUNITY AND INCLUSION PROGRAM WITHIN THEIR DISTRICTS, AND PROVIDING SUBJECT MATTER EXPERTISE IN ADVISING REPRESENTATIVES ON LEGISLATION BEING CONSIDERED AT THE HOUSE AND SENATE LEVEL IMPACTING PENNSYLVANIA VENDORS.

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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IN 2024, UPMC HEALTH PLAN WORKED WITH FOOD BANKS AND OTHER COMMUNITY-BASED ORGANIZATIONS IN PENNSYLVANIA TO HELP MITIGATE THE ISSUE OF FOOD INSECURITY. THROUGH CHARITABLE GIVING, UPMC SUPPORTED FOOD DISTRIBUTION AND NUTRITION EDUCATION EFFORTS OF ORGANIZATIONS, SUCH AS THE GREATER PITTSBURGH COMMUNITY FOOD BANK, 412 FOOD RESCUE, MIDWEST FOOD BANK , EAST END COOPERATIVE MINISTRY, AND CASA SAN JOSE. UPMC HEALTH PLAN CONTINUED TO PROVIDE HOME DELIVERED MEALS, PAIRED WITH NUTRITION COUNSELING AND SUPPORTS FOR MEMBERS WITH FOOD INSECURITY. IN 2024, UPMC CONTINUED TO PARTICIPATE IN THE SCOUTING FOR FOOD AND CHOW WAGON CAMPAIGN IN PARTNERSHIP WITH THE GREATER PITTSBURGH FOCD BANK, ANIMAL FRIENDS, AND 10 ADDITIONAL FOOD BANKS AND ANIMAL SHELTERS. THROUGH THESE EFFORTS, 1.9 MILLION UNITS WERE COLLECTED BENEFITING 12 NONPROFIT ORGANIZATIONS ACROSS THE UPMC FOOTPRINT. UNITS INCLUDE EMPLOYEE MONETARY DONATIONS, NON-PERISHABLE FOOD, PET PLAY TOYS AND CARE ITEMS, AND EMPLOYEE VOLUNTEER HOURS.

UPMC'S CENTER FOR SOCIAL IMPACT CONTINUED TO EXPAND ITS HOMEWARD HOUSING INITIATIVE, A COALITION AIMED AT INCREASING THE SUPPLY OF QUALITY,

Provide the following information.

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- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
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AFFORDABLE HOUSING IN COMMUNITIES SERVED BY UPMC, WHILE ALSO DELIVERING SUPPORTIVE HOUSING PARTNERSHIPS AIMED AT PROVIDING HOUSING AND HEALTH CARE SERVICES TO THE REGION'S HOMELESS POPULATION. IN 2024, THE PRESERVE AFFORDABILITY PITTSBURGH LOAN FUND MADE ITS FIRST LOANS TO PRESERVE HOUSING WITH EXPIRING AFFORDABILITY. THE CENTER'S SUPPORTIVE HOUSING PROGRAM FOR UNHOUSED INDIVIDUALS IN ALLEGHENY, BLAIR, AND LAWRENCE COUNTIES HOUSED ITS 200TH MEMBER. FURTHER EVALUATION SHOWED THAT HOUSING PREVIOUSLY HOMELESS MEMBERS IMPROVES HEALTH OUTCOMES AND LOWERS COST. ALSO, THE CENTER CONTINUED COLLABORATIONS WITH COMMUNITY ORGANIZATIONS AND INTELLECTUAL DISABILITY PROVIDERS THAT LEVERAGE COMMUNITY HEALTH WORKER CONNECTIONS TO MEET HEALTH GOALS.

THE UPMC HEALTH PLAN NEIGHBORHOOD CENTER CONTINUED TO SUPPORT RESIDENTS
IN PITTSBURGH'S EAST END, SERVING NEARLY 4,000 INDIVIDUALS FROM JANUARY
THROUGH AUGUST 2024. THROUGH SEVERAL TARGETED PROGRAMS AND COMMUNITY
PARTNERSHIPS, THE NEIGHBORHOOD CENTER HELPED DISADVANTAGED INDIVIDUALS
AND FAMILIES ACCESS AFFORDABLE HOUSING OPPORTUNITIES, LOCAL FOOD
PANTRIES, CITIZENSHIP AND LITERACY COURSES, HEALTH SCREENINGS AND

Provide the following information.

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VACCINES, TELEMEDICINE, CHILDCARE, JOB TRAINING AND WORKFORCE DEVELOPMENT OPPORTUNITIES, AND OTHER SOCIAL SERVICES RESOURCES. IT ALSO HOSTS A FREE, MONTHLY FOOD DISTRIBUTION, WHICH CONSISTENTLY REACHES ABOUT 100 FOOD-INSECURE FAMILIES. THE UPMC HEALTH PLAN NEIGHBORHOOD CENTER EXEMPLIFIES A SUCCESSFUL MODEL OF ON-GROUND, FERSONALIZED SUPPORT MECHANISMS THAT UTILIZE COMMUNITY RESOURCES TO IMPROVE HEALTH OUTCOMES FOR HIGH-RISK INDIVIDUALS.

BY PARTICIPATING IN THE PENNSYLVANIA DEPARTMENT OF COMMUNITY AND ECONOMIC DEVELOPMENT'S NEIGHBORHOOD PARTNERSHIP PROGRAM, UPMC CONTRIBUTED TO PROJECTS OF NONPROFIT ORGANIZATIONS THAT PROVIDE NECESSARY SERVICES TO ADDRESS SOCIAL DETERMINANTS OF HEALTH. SUCH PROJECTS ARE FOCUSED ON THE CREATION OF AFFORDABLE HOUSING; CRIME PREVENTION; BLIGHT REMEDIATIONS; WORKFORCE DEVELOPMENT, EDUCATION, AND JOB TRAINING IN DISTRESSED COMMUNITIES; AND REDUCING THE PREVALENCE OF FCOD INSECURITY.

ADDITIONALLY, UPMC'S INVOLVEMENT IN VARIOUS EDUCATIONAL IMPROVEMENT TAX CREDIT PROGRAMS PROVIDES TUITION AND PROGRAM ASSISTANCE TO STUDENTS FROM PRE-K THROUGH HIGH SCHOOL WHO OTHERWISE WOULD NOT HAVE THE FINANCIAL

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RESOURCES TO ATTEND.

OTHER ALLIANCES INCLUDED: THE U.S. DRUG ENFORCEMENT ADMINISTRATION TO HOST DRUG TAKE-BACK DAYS; FREE CLINICS, SUCH AS THE BIRMINGHAM FREE CLINIC, WHICH OFFERS CARE TO THE CITY'S HOMELESS POPULATION; LOCAL COMMUNITY ORGANIZATIONS, SUCH AS THE BRASHEAR ASSOCIATION, WHICH PROVIDES AN EMPLOYMENT RESOURCE CENTER IN A LOCAL LOW-INCOME NEIGHBORHOOD; AND OTHER NONPROFIT ORGANIZATIONS, SUCH AS NEIGHBORHOOD LEARNING ALLIANCE, READING IS FUNDAMENTAL, JAPAN-AMERICAN SOCIETY OF PA, WESTEND P.O.W.E.R., URBAN LEAGUE OF GREATER PITTSBURGH, ALZHEIMER'S ASSOCIATION, ASSOCIATION OF LATINO PROFESSIONALS FOR AMERICA, COMMUNITY EMPOWERMENT ASSOCIATION, BIBLE CENTER CHURCH OF PITTSBURGH, BROWN MAMAS, THE UNITED WAY; HOMELESS CHILDREN'S EDUCATION FUND; THE LET'S MOVE PITTSBURGH PROGRAM TO FOSTER YOUTH HEALTH; AND THE INDEPENDENT FOUNDATIONS OF UPMC'S COMMUNITY HOSPITALS.

IN FISCAL YEAR 2022, UPMC CONDUCTED ITS FOURTH COMMUNITY HEALTH NEEDS
ASSESSMENT (CHNA)

Provide the following information.

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BUILDING ON THE PREVIOUS CHNAS CONDUCTED IN FISCAL YEARS 2013, 2016 AND 2019, THE FISCAL YEAR 2022 CHNA PROVIDED AN OFPORTUNITY FOR UPMC TO RE-ENGAGE WITH COMMUNITY STAKEHOLDERS IN A RIGOROUS, STRUCTURED PROCESS GUIDED BY PUBLIC HEALTH EXPERTS. AN ONGOING OBJECTIVE OF THE CHNA EFFORT IS TO HELP ALIGN COMMUNITY BENEFIT PROGRAMS AND RESOURCES WITH COMMUNITY HEALTH NEEDS.

UPMC ACTIVELY ENGAGED ITS HOSPITAL BOARDS, COMMUNITY STAKEHOLDERS, AND
PUBLIC HEALTH EXPERTS TO IDENTIFY COMMUNITY HEALTH NEEDS AND DETERMINE
HOW TO COLLABORATE MOST EFFECTIVELY TO ADDRESS THOSE NEEDS. THE
ORGANIZATION SOLICITED AND TOOK INTO ACCOUNT INPUT FROM PERSONS WHO
REPRESENT THE BROAD INTERESTS OF THE COMMUNITY. IN MAY THROUGH JUNE 2021,
PITT PUBLIC HEALTH SURVEYED COMMUNITY LEADERS AND STAKEHOLDERS SPECIFIC
TO EACH HOSPITAL'S LOCAL COMMUNITY, AS WELL AS A SYSTEM-WIDE PANEL OF
REGIONAL STAKEHOLDERS. IN PARTNERSHIP WITH PITT PUBLIC HEALTH, UPMC
REFINED THE COMMUNITY SURVEY TO INCORPORATE EMERGING AREAS OF EXPLORATION
WITHIN THE PUBLIC HEALTH FIELD (E.G., SHORT- AND LONG-TERM EFFECTS OF

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COVID-19 AND HEALTH DISPARITIES). THE SURVEY WAS EXTENDED TO A TOTAL OF 2,868 COMMUNITY PARTICIPANTS FROM 28 UPMC HOSFITAL COMMUNITIES. MORE THAN 1,100 INDIVIDUALS PARTICIPATED IN THE SURVEY. PARTICIPANTS INCLUDED:

LEADERS OR MEMBERS OF MEDICALLY UNDERSERVED, LOW-INCOME, MINORITY

POPULATIONS, AND POPULATIONS WITH CHRONIC DISEASE; REPRESENTATIVES FROM PUBLIC HEALTH DEPARTMENTS OR GOVERNMENTAL AGENCIES SERVING COMMUNITY

HEALTH; MEDICAL STAFF LEADERS WHO HAVE A UNIQUE PERSPECTIVE AND VIEW OF THE COMMUNITY; AND OTHER STAKEHOLDERS IN COMMUNITY HEALTH, SUCH AS CONSUMER ADVOCATES, NONPROFIT AND COMMUNITY-BASED ORGANIZATIONS, LOCAL SCHOOL DISTRICTS, GOVERNMENT ORGANIZATIONS, AND HEALTH CARE PROVIDERS.

THREE-QUARTERS OF INDIVIDUALS WHO COMPLETED THE SURVEY SELF-IDENTIFIED AS BEING A REPRESENTATIVE OR MEMBER OF A MEDICALLY UNDERSERVED, MINORITY, OR LOW-INCOME POPULATION.

UPMC USED THE COMMUNITY INPUT TO DEVELOP STRATEGIC PLANS FOR EACH OF ITS LICENSED HOSPITALS TO ADDRESS SIGNIFICANT COMMUNITY HEALTH NEEDS.

IMPORTANTLY, THESE PLANS ADDRESS LOCAL COMMUNITY NEEDS NOT ONLY AT THE HOSPITAL LEVEL, BUT ALSO INCLUDE EFFORTS UNDERTAKEN IN PARTNERSHIP WITH

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OTHER UPMC HOSPITALS, EXTERNAL ORGANIZATIONS, AND THE LARGER UPMC SYSTEM.

KEY THEMES THAT EMERGED AT UPMC HOSPITALS CAN BE GROUPED INTO FOUR BROAD

CATEGORIES - CHRONIC DISEASE MANAGEMENT, BEHAVIORAL HEALTH, ACCESS TO

CARE AND NAVIGATING RESOURCES, AND PREVENTION AND COMMUNITY-WIDE HEALTHY

LIVING. THE 2022-2025 IMPLEMENTATION PLANS INCLUDE HEALTH

EQUITY-PROMOTING PROGRAMS AND INITIATIVES, WHICH AIM TO HELP ADDRESS

SOCIOECONOMIC AND OTHER FACTORS THAT MAY CONTRIBUTE TO HEALTH

DISPARITIES. THE 2022 CHNA REPORTS AND 2022-2025 STRATEGIC PLANS FOR EACH

UPMC HOSPITAL CAN BE FOUND ON UPMC'S WEBSITE:

HTTPS://WWW.UPMC.COM/ABOUT/COMMUNITY-COMMITMENT/COMMUNITY-HEALTH-NEEDS-ASS ESSMENT.

UPMC MADE MEASURABLE PROGRESS ON IMPROVING COMMUNITY HEALTH IN THE PERIOD FROM FISCAL YEARS 2014 THROUGH 2024. PROGRAMS AND INITIATIVES FOCUSED ON THE SIGNIFICANT HEALTH NEEDS IDENTIFIED IN THE CHNAS RELEASED ON JUNE 30 IN 2013, 2016, 2019, AND 2022, WHICH INCLUDED: CANCER, DIABETES, HEART DISEASE AND STROKE, RESPIRATORY DISEASE, OBESITY, ACCESS TO BEHAVIORAL

JSA

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HEALTH SERVICES, OPIOID ADDICTION AND SUBSTANCE ABUSE, CARE COORDINATION,
PALLIATIVE AND END-OF-LIFE CARE, PRIMARY CARE, SPECIALTY CARE, COMMUNITY
PREVENTION AND WELLNESS INITIATIVES, INTERPERSONAL SAFETY, AND
HEALTH-RELATED SOCIAL NEEDS. IMPLEMENTATION PLANS DEVELOPED BY UPMC
HOSPITALS DRAW SUPPORT FROM AN ARRAY OF ACTIVE AND ENGAGED COMMUNITY
PARTNERS, AS WELL AS FROM THE LARGER UPMC SYSTEM, AND INCLUDE HUNDREDS OF
INITIATIVES, UTILIZING BOTH EVIDENCE-BASED NATIONALLY RECOGNIZED PROGRAMS
AND INTERNALLY DESIGNED PILOT PROGRAMS.

THE BOARD OF DIRECTORS AT EACH UPMC HOSPITAL REGULARLY MONITORS THE PROGRESS OF THE COMMUNITY HEALTH IMPROVEMENT FLANS. DURING FISCAL YEARS 2014 THROUGH 2024, UPMC HOSPITALS MADE MEASURABLE PROGRESS IN ALL AREAS IDENTIFIED THROUGH THE CHNA PROCESS. IN SOME CASES, UPMC HOSPITALS IMPROVED AND EXPANDED EXISTING PROGRAMS - REACHING OUT NOT ONLY TO MORE PEOPLE, BUT ALSO TARGETING PEOPLE WHO COULD BENEFIT MOST. UPMC ALSO DEVELOPED NEW PROGRAMS AND INITIATIVES, WHICH REQUIRED CREATING OPERATING INFRASTRUCTURES, AND ESTABLISHING GOALS AND ASSESSMENT TOOLS.

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ENHANCED TO BETTER COORDINATE RESOURCES. EXAMPLES OF UPMC HOSPITALS'
PROGRESS DURING FISCAL YEARS 2014 THROUGH 2024 INCLUDE:

CREATING HEALTHIER SCHOOLS AND STUDENTS: UPMC CHILDREN'S CONTINUES ITS

PARTNERSHIP WITH THE ALLIANCE FOR A HEALTHIER GENERATION AND REMAINS

COMMITTED TO SUPPORTING LOCAL SCHOOLS AND COMMUNITY ORGANIZATIONS IN

IMPLEMENTING EVIDENCE-BASED PROGRAMS THAT HELF CREATE A CULTURE WHERE

HEALTHY EATING, PHYSICAL ACTIVITY, AND SOCIAL-EMOTIONAL WELL-BEING ARE

THE NORM THROUGH POLICY, SYSTEM, AND ENVIRONMENTAL CHANGE. UPMC

CHILDREN'S HOSPITAL CONTINUES TO EXPAND ITS SCHOOL-HEALTH PARTNERSHIPS,

ENGAGING MORE THAN 75 SCHOOL PARTNERS IN ALLEGHENY COUNTY WITH THE

HEALTHY SCHOOLS PROGRAM AND REACHING AN ADDITIONAL 30 SCHOOL PARTNERS

OUTSIDE OF ALLEGHENY COUNTY VIA A PARTNERSHIP WITH ADAGIO HEALTH. THROUGH

THE HEALTHY SCHOOLS PROGRAM, SCHOOLS WORKED ONE-ON-ONE WITH A UPMC

CHILDREN'S HEALTH AND PREVENTION TEAM MEMBER TO: COMPLETE THE THRIVING

SCHOOLS INTEGRATED ASSESSMENT; CONNECT WITH LCCAL PARTNERS AND RESOURCES;

IMPLEMENT PROGRAMS TO BENEFIT STUDENTS, STAFF, AND THE COMMUNITY; AND TO

SET GOALS FOR THE SCHOOL YEAR. KEY AREAS OF FCCUS FOR SCHOOL PARTNERS

V23-7.16

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INCLUDED STAFF WELL-BEING, SOCIAL-EMOTIONAL LEARNING, AND ENHANCING
FAMILY ENGAGEMENT. SCHOOLS IMPLEMENTED A VARIETY OF NEW PROGRAMS,
INCLUDING COMFORT SPACES AND ROOMS FOR STUDENTS AND STAFF, STUDENT
WELLNESS FAIRS, AND INCORPORATING STAFF WELLNESS INTO PROFESSIONAL
DEVELOPMENT DAYS. THE HOSPITAL'S SUPPORT CONTRIBUTED TO HELPING SCHOOLS
ACHIEVE NATIONAL RECOGNITION FOR HEALTH PROMOTION EFFORTS. IN OCTOBER
2023, 15 SCHOOL PARTNERS THAT PARTICIPATE IN THE HEALTHY SCHOOLS PROGRAM
WERE NATIONALLY RECOGNIZED AMONG AMERICA'S HEALTHIEST SCHOOLS. STAFF FROM
UPMC CHILDREN'S, ALONG WITH SEVERAL SCHOOL PARTNERS, WERE INVITED TO
WASHINGTON D.C. TO RECEIVE RECOGNITION AND CELEBRATE THEIR
ACCOMPLISHMENTS.

PROMOTING INJURY PREVENTION AND SAFETY INITIATIVES THROUGH UPMC
CHILDREN'S HOSPITAL OF PITTSBURGH'S INJURY PREVENTION AND SAFETY

DEPARTMENT'S COMPREHENSIVE PROGRAMMING. SINCE 2014, PROGRAMS HAVE REACHED
MORE THAN 30,000 YOUTH AND INCLUDE CAR SEAT SAFETY, HOME SAFETY,
ON-WHEELS SAFETY, AND FIREARM SAFETY. TO ENCOURAGE CHILD PASSENGER
SAFETY, THE HOSPITAL CONTINUES TO OFFER ITS CAR SEAT LOANER PROGRAM FOR

JSA

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PATIENTS LEAVING THE HOSPITAL IN NEED; UPMC CHILDREN'S LOANS OR DONATES APPROXIMATELY 1,000 CAR SEATS PER-YEAR TO FAMILIES IN NEED. TO HELP ADDRESS HOME SAFETY, THE HOSPITAL'S HOME SAFETY VAN TRAVELS TO COMMUNITIES IN AND AROUND PITTSBURGH OFFERING FAMILIES HANDS-ON EDUCATION ABOUT HOME HAZARDS. THE HOME SAFETY VAN HAS TRAVELED TO MORE THAN 40 COMMUNITY SITES PER-YEAR OVER THE LAST THREE YEARS. TO HELP ADDRESS ON-WHEELS SAFETY, UPMC CHILDREN'S AND THE HARD HEADS HELMET PROGRAM PROVIDE MORE THAN 4,000 BIKE HELMETS TO YOUTH IN THE REGION EVERY YEAR, THROUGH SUMMER PROGRAMS WITH PITTSBURGH PUBLIC SCHOOLS, LOCAL LAW ENFORCEMENT EVENTS, AND OTHER COMMUNITY EVENTS AND PROGRAMS. TO ADDRESS FIREARM SAFETY, UPMC CHILDREN'S INJURY PREVENTION TEAM AND COMMUNITY PARTNERS ARE COLLABORATING TO EDUCATE THE COMMUNITY ABOUT FIREARM STORAGE TO HELP KEEP CHILDREN, TEENS, AND FAMILIES SAFER FROM FIREARM INJURY. DURING THE 2022-2025 CHNA CYCLE, UPMC CHILDREN'S INJURY PREVENTION GREATLY EXPANDED THE SAFER FIREARM STORAGE PROGRAM, WITH SUPPORT FROM EQUITRANS MIDSTREAM FOUNDATION AND THE AMERICAN TRAUMA SOCIETY, PENNSYLVANIA DIVISION. SINCE JULY 2022, THE HCSPITAL HOSTED SIX EDUCATIONAL EVENTS ACROSS ALLEGHENY, GREENE, AND WASHINGTON COUNTIES,

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PROVIDING MORE THAN 500 FAMILIES WITH BIOMETRIC FIREARM SAFES AND EDUCATION FOCUSED ON SUICIDE AND UNINTENTIONAL INJURY PREVENTION. THESE EVENTS HAVE RESULTED IN SIGNIFICANT IMPROVEMENT IN SAFER FIREARM STORAGE. FOR EXAMPLE, AN EVENT IN PARTNERSHIP WITH DESTINY OF FAITH CHURCH IN PITTSBURGH'S NORTH SIDE SHOWED A 59 PERCENT INCREASE IN PARTICIPANTS LOCKING THEIR FIREARMS IN THE SAFE PROVIDED BY UPMC AND A 42 PERCENT INCREASE IN PARTICIPANTS LOCKING AMMUNITION SEPARATELY FROM THEIR FIREARMS. IN ADDITION, UPMC CHILDREN'S SAFETY CENTER AND HOME SAFETY VAN DISTRIBUTED 300 GUNLOCKS. AS PART OF A NATIONAL EFFORT TO PROMOTE INJURY PREVENTION, IN NOVEMBER 2023, UPMC JOINED ACRISURE STADIUM, PITTSBURGH PARKING AUTHORITY, THE CITY-COUNTY BUILDING, THE COURTHOUSE, GULF TOWER, AND KOPPERS IN LIGHTING UP GREEN FOR NATIONAL INJURY PREVENTION DAY AND PARTICIPATED IN A NATIONAL X/TWITTER CHAT FOR ONE HOUR TO PROVIDE SAFETY EDUCATION TO MORE THAN A MILLION NATIONALLY AND INTERNATIONALLY.

ENHANCING ACCESS TO TOP-QUALITY SPECIALTY CARE: UPMC IS MAKING HEALTH CARE MORE ACCESSIBLE. IN PITTSBURGH, UPMC IS CREATING WORLD-CLASS FACILITIES TO DELIVER SPECIALTY CARE. IN MAY 2023, UPMC OPENED THE

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STATE-OF-THE ART UPMC MERCY PAVILION. THROUGH PATIENT-FOCUSED DESIGN AND INNOVATIVE TECHNOLOGIES, THE PAVILION IS ONE CF THE FIRST-OF-ITS-KIND IN THE NATION - A PLACE OF LIFE-CHANGING CARE FOR PEOPLE WITH ROUTINE AND ADVANCED VISION AND PHYSICAL REHABILITATION NEEDS. THE UPMC VISION INSTITUTE ALSO HOUSES THE UPMC URGENT EYE CARE CLINIC, AN OPTICAL SHOP, AND STREET LAB - A STATE-OF-THE-ART SPACE FOR CLINICIANS, RESEARCHERS AND PATIENTS TO INTERACT AND MODEL REAL-LIFE SITUATIONS WHERE VISION LOSS IS A FACTOR IN A FULLY MONITORED AND CONTROLLED ENVIRONMENT. ITS FEATURES FOCUS ON ACCESSIBILITY, REFLECTING THE NEEDS OF PATIENTS RECEIVING CARE AT THE PAVILION. ADDITIONALLY, IN JUNE 2022, UPMC BROKE GROUND ON THE UPMC PRESBYTERIAN TOWER, WHICH IS SLATED TO OPEN IN 2026, AND, IN NOVEMBER 2023, UPMC ANNOUNCED PLANS TO CONSTRUCT A NEW HEART INSTITUTE AT UPMC CHILDREN'S HOSPITAL OF PITTSBURGH TO ELEVATE CARE AND TECHNOLOGY IN PEDIATRIC CARDIOLOGY. THE HEART INSTITUTE WILL BE HOME TO STATE-OF-THE-ART CLINICAL SPACE WITH CARDIAC CATHETERIZATION LABS, AN INTEROPERATIVE MRI, AND INPATIENT AND OUTPATIENT PROCEDURAL, DIAGNOSTIC, AND CONSULTATION SPACES. IN WEST CENTRAL PENNSYLVANIA, UPMC ALTOONA CONTINUED TO COLLABORATE WITH UPMC BEDFORD, UFMC SOMERSET, AND UPMC

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WESTERN MARYLAND, TO FOCUS EFFORTS ON RECRUITING AND SHARING PHYSICIAN SPECIALISTS IN THE REGION. SINCE JUNE 2022, UFMC ALTOONA RECRUITED 33 MEDICAL AND SURGICAL SPECIALIST PHYSICIANS. SPECIALISTS WERE RECRUITED IN AREAS INCLUDING NEUROLOGY, RADIATION ONCOLOGY, DERMATOLOGY, MEDICAL ONCOLOGY, TRAUMA, EMERGENCY MEDICINE, ENDOCRINOLOGY, UROLOGY, AND PODIATRY. TO ADDRESS SPECIALTY CARE NEEDS IN RURAL COMMUNITIES, UPMC CONTINUES TO USE INNOVATIVE HOSPITAL MODELS. IN MCKEAN COUNTY, UPMC KANE IS THE FIRST UPMC HOSPITAL TO PARTICIPATE IN THE PENNSYLVANIA RURAL HEALTH MODEL, WHICH WAS DEVELOPED BY THE PENNSYLVANIA DEPARTMENT OF HEALTH AND THE CENTER FOR MEDICARE AND MEDICAID INNOVATION. UPMC KANE INTRODUCED MEASURES TO AVOID OVER-UTILIZATION IN CHRONIC OBSTRUCTIVE PULMONARY DISEASE (COPD) PATIENTS AND IMPLEMENTED AN INPATIENT TELEHOSPITALIST PROGRAM. IN ADDITION, THROUGH THE PENNSYLVANIA RURAL HEALTH MODEL, UPMC KANE IS LEVERAGING TELEPULMONOLOGY TO IMPROVE ACCESS TO CARE FOR PATIENTS WITH CHRONIC RESPIRATORY CONDITIONS THROUGH TELEHEALTH OPTIONS. BETWEEN JULY 2022 AND DECEMBER 2023, THE HOSPITAL SERVED MORE THAN 120 PATIENTS THROUGH TELEPULMONOLOGY VISITS. IN CLINTON COUNTY, UPMC IN NORTH CENTRAL PA. WORKED WITH THE PENNSYLVANIA DEPARTMENT

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OF HEALTH (PADOH) TO CONVERT SERVICES AT UPMC LOCK HAVEN TO AN OUTPATIENT EMERGENCY DEPARTMENT, THE FIRST OF ITS KIND IN THE COMMONWEALTH UNDER THE NEW GUIDANCE PROVIDED FOR INNOVATIVE HOSPITAL MODELS. UPMC WILLIAMSPORT CONTINUES TO RECRUIT PHYSICIANS TO INCREASE ACCESS TO SPECIALTY CARE IN LYCOMING COUNTY, INCLUDING VASCULAR SURGERY, GYNECOLOGIC ONCOLOGY, INTERVENTIONAL RADIOLOGY, AND ORTHOPEDIC TRAUMA SURGERY. ADDITIONALLY, UPMC HOSPITALS IN NORTH CENTRAL PENNSYLVANIA CFFER A NURSE TRIAGE LINE THAT HELPS SCHEDULE APPOINTMENTS, DIRECTS PATIENTS TO THE APPROPRIATE LEVEL OF CARE, AND ASSISTS WITH PRESCRIPTION REFILLS.

RAISED AWARENESS OF CHRONIC DISEASE THROUGH OUTREACH, EDUCATION, AND HEALTH SCREENINGS: FROM 2014-2024, THOUSANDS OF PEOPLE PARTICIPATED IN COMMUNITY EVENTS THAT OFFERED SCREENINGS TO DETECT CHRONIC DISEASES, SUCH AS CANCER, DIABETES, AND HEART DISEASE. MANY OF THESE EVENTS WERE HELD AT NEIGHBORHOOD LOCATIONS, INCLUDING CHURCHES, SENIOR CENTERS, AND SCHOOLS. TO RAISE AWARENESS OF CANCER, UPMC PASSAVANT OFFERS EDUCATIONAL PROGRAMS, BOTH IN-PERSON AND VIRTUAL, ABOUT CANCER PREVENTION, DETECTION, AND TREATMENT. THESE PROGRAMS INCLUDE FREEDOM FROM SMOKING CLINICS,

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PRESENTATIONS TO SCHOOL-AGED CHILDREN ABOUT SKIN CANCER, AN ANNUAL CELEBRATION OF SURVIVORSHIP, AND COLON CANCER SCREENINGS WITH FIT KITS. TO RAISE AWARENESS OF DIABETES, UPMC SOMERSET'S DIABETES EDUCATION CENTER PARTICIPATES IN LOCAL COMMUNITY OUTREACH AND FROVIDES DIABETES SELF-MANAGEMENT AND SUPPORT, FOCUSING ON INCREASING THE NUMBER OF INDIVIDUALS WHO RETURN FOR FOLLOW-UP APPOINTMENTS. TO HELP ADDRESS OBESITY, DIABETES, AND HEART DISEASE AND STROKE, UPMC ALTOONA CONTINUES TO PARTNER WITH THE HEALTHY BLAIR COUNTY COALITION FOR THE LET'S MOVE BLAIR COUNTY PROGRAM, WHICH ENCOURAGES WEIGHT LOSS AND HEALTHY LIFESTYLES THROUGH EDUCATION, EXERCISE, AND SUPPORT GROUFS. AND TO HELP IMPROVE THE HEALTH AND WELLNESS OF ERIE RESIDENTS, UPMC HAMOT CONTINUES TO ENCOURAGE PREVENTIVE SCREENINGS AT HEALTH AND WELLNESS FAIRS THROUGHOUT THE REGION, INCLUDING THE SARAH REED HEALTH FAIR AND ERIE CENTER FOR ARTS AND TECHNOLOGY (ECAT) HEALTH FAIR. IN ADDITION, THE HOSPITAL CONTINUES TO PROMOTE EARLY DETECTION OF BREAST CANCER THROUGH ITS MAMMO MARATHON EVENT, WHICH COMPLETED NEARLY 150 MAMMOGRAMS IN OCTOBER 2023, AND THROUGH OUTREACH REMINDERS FOR PATIENTS WHO ARE DUE FOR MAMMOGRAPHY AND CERVICAL CANCER SCREENINGS. THROUGH A PARTNERSHIP WITH FAITH UNITED METHODIST

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CHURCH, UPMC ST. MARGARET PARTICIPATES IN MONTHLY NEIGHBORHOOD DINNERS PART OF AN ANTI-POVERTY PROGRAM FOR THE SHARPSBURG COMMUNITY. IN VERONA,

UPMC ST. MARGARET PARTNERS WITH THE VERONA UNITED METHODIST CHURCH, WHERE
THE HOSPITAL ATTENDS QUARTERLY COMMUNITY DINNERS, AND PROVIDES HEALTH

EDUCATION AND SCREENINGS, IDENTIFYING INDIVIDUALS WITH MEDICAL ISSUES AND
REFERRING THEM TO CARE PROVIDERS.

TARGETING ADDICTION BY CONCEPTUALIZING AND EXPANDING BEHAVIORAL HEALTH PROGRAMS: UPMC OFFERS ITS EXPERTISE AND COMPASSIONATE SERVICES TO INDIVIDUALS FROM ALL WALKS OF LIFE TO HELP THEM OVERCOME SUBSTANCE USE DISORDERS. UPMC WESTERN BEHAVIORAL HEALTH IS COMMITTED TO PROVIDING ADDICTION PROGRAMS THAT ARE PATIENT-ORIENTED, RESEARCH-BASED, AND RECOVERY-FOCUSED. UPMC WESTERN BEHAVIORAL HEALTH SEEKS TO ENGAGE INDIVIDUALS THROUGH MOTIVATIONAL, CULTURALLY COMPETENT, GOAL-FOCUSED TREATMENT, IN COMPASSIONATE, CARING ENVIRONMENTS, AT ACCESSIBLE COMMUNITY LOCATIONS. OVER THE LAST THREE YEARS, UPMC WESTERN PSYCHIATRIC HOSPITAL'S CENTER OF EXCELLENCE AND WARM-HAND-OFF PROGRAM CONTINUED TO ENGAGE PATIENTS SUFFERING FROM ADDICTION IN EMERGENCY ROOMS AND CRISIS CENTERS

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AND HELPED TO ENSURE THEY ARE ESCORTED TO AN APPROPRIATE TREATMENT CENTER. UPMC WESTERN BEHAVIORAL HEALTH ALSO CCLLABORATED WITH UPMC'S DEPARTMENT OF INTERNAL MEDICINE TO CONTINUE TO INTEGRATE BEHAVIORAL HEALTH EXPERTISE INTO MEDICATION ASSISTANCE PROGRAMS FOR PATIENTS WITH COMPLEX MEDICAL CONDITIONS. TO MAKE TREATMENT AND SUPPORT MORE ACCESSIBLE FOR PATIENTS WITH OPIOID USE DISORDERS, UPMC ST. MARGARET PROVIDES MEDICATION-ASSISTED TREATMENT (MAT) AT ITS THREE FAMILY HEALTH CENTERS (FHC). THE FHCS HOST WEEKLY MAT CLINICS FOR PHYSICIAN VISITS, COUNSELING, AND MEDICATION MONITORING. BETWEEN JUNE 2022 AND DECEMBER 2023, THERE WERE 375 PATIENT VISITS FOR MAT THROUGH THE HCSPITAL'S FHCS. IN MAY 2023, UPMC ALTOONA FAMILY PHYSICIANS EXPANDED MAT SERVICES TO FAMILY MEDICINE PRACTICES, INCREASING ACCESS TO TREATMENT THROUGH LOCAL PRIMARY CARE OFFICES. TO HELP CARE FOR WOMEN WITH SUBSTANCE USE DISORDER AND THEIR BABIES, UPMC MAGEE-WOMENS HOSPITAL'S PREGNANCY AND WOMEN'S RECOVERY CENTER (PWRC) PROVIDES OUTPATIENT PROGRAMS THAT OFFER MEDICINE FOR OPIOID USE DISORDER (MOUD), INCLUDING BUPRENORPHINE FRODUCTS AND NALTREXONE, RESOURCES FOR BEHAVIORAL HEALTH COUNSELING, SCCIAL SUPPORT SERVICES, AND ROUTINE MEDICAL CARE. DURING THE THREE-YEAR CHNA CYCLE, THE PWRC

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CONTINUED TO GROW, SERVING MORE THAN 750 WOMEN BETWEEN JULY 2022 AND DECEMBER 2023 AND EXTENDING SERVICES TO LAWRENCE AND CLARION COUNTIES IN 2024. AND, IN 2023, UPMC MAGEE REFINED ITS MEDICATION DELIVERY PROCESS TO HELP INCREASE NALOXONE DISTRIBUTION TO OBSTETRICAL PATIENTS WITH SUBSEQUENT OUD/SUD DIAGNOSIS AT DISCHARGE, WHICH HELPS EMPOWER PEOPLE WHO HAVE A HISTORY OF SUBSTANCE USE DISORDER REDUCE NEGATIVE OUTCOMES, SUCH AS MATERNAL MORBIDITY CAUSED BY OVERDOSE. UPMC CONTINUES TO EXPLORE AND PROVIDE NEW RECOVERY OPTIONS THROUGH DRUG AND ALCOHOL REHABILITATION PROGRAMS. IN 2023, UPMC WESTERN BEHAVIORAL HEALTH AT TWIN LAKES OPENED A NEW, STATE-OF-THE-ART INPATIENT TREATMENT FACILITY IN SOMERSET COUNTY, WHICH INCREASED THE NUMBER OF BEDS BY 60 PERCENT, IMPROVING LOCAL ACCESS TO TREATMENT AND SUPPORT. IN ADDITION, UPMC NORTHWEST ESTABLISHED A RELATIONSHIP WITH THE VENANGO COUNTY JAIL TO ASSIST WITH A SUPPORT GROUP. FINALLY, IN NORTHWEST PENNSYLVANIA, UPMC WESTERN BEHAVIORAL HEALTH AT SAFE HARBOR IS IMPROVING ACCESS TO HARM REDUCTION SUPPLIES AND RESOURCES FOR PEOPLE IN ERIE COUNTY. IN 2024, SAFE HARBCR INSTALLED TWO NALOXONE VENDING MACHINES IN ITS FACILITY LOBBIES AND BECAME A RECOGNIZED ENTITY FOR HARM REDUCTION SUPPLIES THROUGH THE PENNSYLVANIA OVERDOSE PREVENTION

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b
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PROGRAM.

EXTENDING ACCESS TO BEHAVIORAL HEALTH SERVICES ACROSS COMMUNITIES: USING TELEPSYCHIATRY, UPMC WESTERN PSYCHIATRIC HOSPITAL OFFERS ACCESS TO BEHAVIORAL HEALTH CARE TO PATIENTS IN UNDERSERVED, RURAL, AND SUBURBAN AREAS IN A VARIETY OF OUTPATIENT, INPATIENT, NURSING, AND REHABILITATION SETTINGS ACROSS 19 COUNTIES. UPMC WESTERN PSYCHIATRIC ALSO INTEGRATED BEHAVIORAL HEALTH SERVICES INTO PRIMARY CARE SETTINGS ACROSS THE UPMC NETWORK. THIS CO-LOCATION INITIATIVE EMBEDS BEHAVIORAL HEALTH THERAPISTS INTO PEDIATRIC, ADULT, AND GERIATRIC SETTINGS, RESULTING IN IMPROVED ACCESS TO CARE. TO HELP IMPROVE ACCESS TO BEHAVIORAL HEALTH PROVIDERS IN PITTSBURGH'S EASTERN SUBURBS, UPMC EAST INTEGRATED THREE PROVIDERS INTO PRIMARY CARE OFFICES IN 2023. UPMC IS ALSO WORKING TO MEET ITS COMMUNITIES' NEED FOR BEHAVIORAL HEALTH CRISIS SERVICES. IN PARTNERSHIP WITH ALLEGHENY COUNTY, UPMC WESTERN PSYCHIATRIC HOSPITAL OPERATES AND MANAGES RESOLVE CRISIS SERVICES, A 24- HOUR, 365-DAY CRISIS SERVICE THAT IS FREE TO ALL ALLEGHENY COUNTY RESIDENTS. IN BLAIR COUNTY, UPMC ALTOONA CONTINUED TO PROVIDE ON-SITE CRISIS INTERVENTION THROUGH ITS MOBILE

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
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CRISIS TEAM, WHICH EXPERIENCED A 21.2 PERCENT INCREASE IN THE NUMBER OF VISITS FROM JANUARY-JUNE 2023 COMPARED TO JULY-DECEMBER 2022. RECOGNIZING A HIGH NEED FOR LOCAL BEHAVIORAL HEALTH SERVICES, UPMC ALTOONA PARTNERED WITH THE BLAIR DRUG AND ALCOHOL PROGRAM, CITY OF ALTOONA, BLAIR COUNTY, PENNSYLVANIA DEPARTMENT OF DRUG AND ALCOHOL PROGRAM, AND THE U.S. DEPARTMENT OF HEALTH RESOURCES AND SERVICES TO SECURE FUNDING FOR AN EMERGENCY PSYCHIATRIC ASSESSMENT TREATMENT AND HEALTH UNIT (EMPATH UNIT) AT UPMC ALTOONA. UPMC ALTOONA IS IN THE PLANNING PHASE OF THE DEVELOPMENT OF THE EMPATH UNIT, WHICH IS DESIGNED FOR ACUTE PSYCHIATRIC PATIENTS TO RECEIVE ASSESSMENT AND TREATMENT. TO HELP MEET THE GROWING NEED FOR SPECIALIZED CHILD AND ADOLESCENT BEHAVIORAL HEALTH SERVICES, UPMC WESTERN BEHAVIORAL HEALTH OPENED A NEW FACILITY IN PITTSBURGH'S SOUTH SIDE NEIGHBORHOOD IN JANUARY 2023. THIS NEW FACILITY INCLUDES SERVICES FOR YOUNG CHILDREN WITH EMOTIONAL AND BEHAVIORAL NEEDS, CHILDREN AND ADOLESCENTS WITH AUTISM AND DEVELOPMENTAL NEEDS, CHILDREN AND ADOLESCENTS THROUGH AGE 17 WHO HAVE EXPERIENCED TRAUMA, AND MOTHERS EXPERIENCING MOOD CHALLENGES DURING AND AFTER PREGNANCY OR THE BIRTH OF A CHILD. IN AUGUST 2023, UPMC CHILDREN'S HOSPITAL OF PITTSBURGH, IN COLLABORATION WITH UPMC

Provide the following information.

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WESTERN PSYCHIATRIC HOSPITAL, OPENED A PEDIATRIC BEHAVIORAL HEALTH WALK-IN CLINIC WHERE PATIENTS UP TO AGE 18 CAN BE SEEN FOR A VARIETY OF BEHAVIORAL HEALTH CONCERNS. AND, TO HELP REACH CHILDREN IN COMMUNITY SETTINGS, UPMC WESTERN PSYCHIATRIC IS COLLABORATING WITH UPMC CHILDREN'S HOSPITAL AND LOCAL SCHOOL PARTNERS TO INSERT THERAPISTS AND OTHER BEHAVIORAL HEALTH SUPPORT INTO SCHOOLS. ADDITIONALLY, UPMC MAGEE WOMENS HOSPITAL'S NEW AND EXPECTANT MOTHERS SPECIALIZED TREATMENT (NEST) OUTPATIENT PROGRAM SERVES PREGNANT AND POSTPARTUM WOMEN REQUIRING A HIGHER LEVEL OF CARE FOR DEPRESSION OR ANXIETY. LASTLY, IN NORTH CENTRAL PENNSYLVANIA, UPMC WILLIAMSPORT IS RECRUITING BEHAVIORAL HEALTH SPECIALISTS TO MEET LOCAL NEEDS. IN 2023, UPMC WILLIAMSPORT ADDED THREE NEW CLINICIANS TO ITS OUTPATIENT THERAPY SERVICES, AND IN 2024, THE HOSPITAL ADDED TWO MORE THERAPY CLINICIANS, TWO PSYCHIATRISTS, AND AN ADDITIONAL DAY OF CHILD/ADOLESCENT PSYCHIATRY SERVICES. THE HOSPITAL'S OUTPATIENT BEHAVIORAL HEALTH PROGRAMS OFFER SERVICES TO CHILDREN, ADOLESCENTS AND ADULTS WHO ARE EXPERIENCING A VARIETY OF MENTAL HEALTH PROBLEMS, INCLUDING ANXIETY, DEPRESSION, PANIC ATTACKS, AND POST-TRAUMATIC STRESS DISORDER (PTSD).

Provide the following information.

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ADDRESSING SOCIAL DETERMINANTS OF HEALTH THROUGH SUPPORT PROGRAMS

TARGETING TRADITIONALLY UNDERSERVED POPULATIONS UPMC CONTINUES TO ADDRESS SOCIAL DETERMINANTS OF HEALTH (SDOH), WHICH ARE CONDITIONS IN THE PLACES WHERE PEOPLE LIVE, LEARN, WORK, AND PLAY THAT AFFECT A WIDE RANGE OF HEALTH RISKS AND OUTCOMES. FOOD INSECURITY IS A MAJOR CONCERN FOR MANY OF UPMC'S PATIENTS AND NEIGHBORS. TO HELP ADDRESS THIS ISSUE, UPMC CHILDREN'S ESTABLISHED A FOOD SECURITY NAVIGATION MODEL, FOCUSED ON CLINICIAN TRAINING, SCREENING, AND BENEFITS ENROLLMENT. WORKING WITH THE GREATER PITTSBURGH COMMUNITY FOOD BANK AND 412 FOOD RESCUE, UPMC MCKEESPORT LAUNCHED A FOOD PHARMACY PROGRAM TO HELP ENSURE THAT PATIENTS HAVE ACCESS TO HEALTHY MEALS. UPMC MCKEESPORT PATIENTS WHO PARTICIPATE ARE ALSO SCREENED FOR ASSISTANCE WITH MEDICATION, MEDICAL SUPPLIES, AND TRANSPORTATION. AND, IN OCTOBER 2023, UPMC WILLIAMSPORT AND THE CENTRAL PA FOOD BANK WORKED TOGETHER TO ESTABLISH AN EMERGENCY FOOD BOX PROGRAM FOR INPATIENT AND EMERGENCY DEPARTMENT PATIENTS THAT INDICATE THEY ARE FOOD INSECURE BEFORE BEING DISCHARGED. THIS HELPS ENSURE THAT PATIENTS DO NOT GO HOME HUNGRY AND HELPS THEM CONNECT WITH AVAILABLE RESOURCES. TO

Provide the following information.

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HELP ADDRESS THE RISING MATERNAL MORTALITY RATES FOR WOMEN OF COLOR, UPMC MAGEE-WOMENS IS ENGAGING POSTPARTUM WOMEN IN CARDIOVASCULAR MONITORING. THROUGH OUTREACH EVENTS AND ITS MOBILE HEALTH TEAM, UPMC MAGEE-WOMENS CONNECTS WITH PREGNANT WOMEN AND NEW MOMS TO CFFER HEALTH SCREENINGS (INCLUDING BLOOD PRESSURE, CHOLESTEROL, AND BLOOD SUGAR LEVELS) AND EDUCATION (INCLUDING GESTATIONAL DIABETES AND PREECLAMPSIA). ADDRESS KNOWN DISPARITIES IN MATERNAL HEALTH, UPMC MAGEE-WOMENS HOSPITAL CONNECTS PATIENTS TO DOULAS, WHO SERVE AS ADVCCATES FOR WOMEN IN ALL PHASES OF THE BIRTH CONTINUUM. BETWEEN JULY 2022 AND DECEMBER 2023, MORE THAN 1,300 PATIENTS HAD A DOULA AT THEIR DELIVERY WITH SUPPORT FROM THE BIRTH CIRCLE DOULAS PROGRAM. IN NORTH CENTRAL PENNSYLVANIA, UPMC LAUNCHED A RURAL FAMILY MEDICINE RESIDENCY PROGRAM IN 2023 TO HELP MEET THE HEALTH NEEDS OF RURAL COMMUNITIES. LEVERAGING THE EXISTING INFRASTRUCTURE AT UPMC WILLIAMSPORT, MEDICAL RESIDENTS ARE TRAINED TO TREAT MANY HEALTH ISSUES - FROM HEART PROBLEMS TO CHRONIC PAIN, ADDICTION TREATMENT, AND EVEN MENTAL HEALTH CARE. THE RESIDENTS WILL SPEND THEIR SECOND AND THIRD YEARS AT UPMC'S CRITICAL ACCESS HOSPITALS - UPMC WELLSBORD AND UPMC COLE.

Provide the following information.

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SUPPORTING SENIORS: UPMC LIVING-AT-HOME CARE COORDINATION PROGRAM CONTINUES TO ENABLE HUNDREDS OF LOW-INCOME SENIORS TO STAY IN THEIR HOMES LONGER BY LINKING THEM TO VITAL SOCIAL SUPPORT SERVICES. UPMC ST. MARGARET CONTINUES TO REFER AND CONNECT PATIENTS TO THE LIVING-AT-HOME PROGRAM; OVER THE LAST THREE YEARS, AN AVERAGE OF 70 SENIORS LIVING IN UNDERSERVED AREAS - INCLUDING BLAWNOX, ETNA, MILLVALE, SHARPSBURG, NEW KENSINGTON, AND VERONA - RECEIVED SERVICES, SUCH AS HOME-DELIVERED MEALS, GROCERY SHOPPING ASSISTANCE, AND HOMEMAKING SERVICES. PARTICIPANTS RECEIVE MEDICATION MANAGEMENT SERVICES PROVIDED BY A NURSE IF NEEDED TO ASSIST WITH KEEPING CLIENTS COMPLIANT WITH MEDICATIONS PRESCRIBED BY THEIR PHYSICIAN. STUDIES HAVE SHOWN THAT PROGRAM PARTICIPANTS ATTEND MORE PRIMARY CARE OFFICE VISITS AND HAVE FEWER HOSPITAL ADMISSIONS AND EMERGENCY DEPARTMENT VISITS. IN ADDITION, UPMC ST. MARGARET'S GERIATRIC CARE CENTER, WITH LOCATIONS IN BOTH ASPINWALL, PA, AND OAKMONT, PA, CONTINUES TO OFFER COMPREHENSIVE CARE AND SUPFORT FOR OLDER ADULTS AND THEIR FAMILIES. IT IS AN EVALUATION AND TREATMENT CENTER DESIGNED TO MEET THE HEALTH CARE NEEDS OF PEOPLE OVER THE AGE CF 60. ALONG WITH SPECIALIZED MEDICAL AND PSYCHIATRIC CARE, GERIATRIC PROFESSIONALS ASSIST

Provide the following information.

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OLDER ADULTS AND THEIR FAMILIES IN MAKING HEALTH CARE DECISIONS TO

FULFILL THE PATIENT'S DAILY NEEDS. UPMC ST. MARGARET ALSO OFFERS FREE FLU

SHOT CLINICS FOR SENIORS TO HELP PROTECT THEM DURING FLU SEASON. THE

HOSPITAL HOSTS AN ANNUAL DRIVE-THRU FREE FLU SHOTS FOR SENIORS EVENT
REACHING AN AVERAGE OF 90 SENIORS EACH OCTOBER. AND, TO HELP REDUCE

TRANSPORTATION BARRIERS TO CARE FOR SENIORS, UPMC ST. MARGARET PARTNERS

WITH ST. MARGARET FOUNDATION, NORTH HILLS COMMUNITY OUTREACH, AND WESLEY

FAMILY SERVICES TO OPERATE FREE SHUTTLE SERVICES FOR SENIOR RESIDENTS TO

THE HOSPITAL, MEDICAL OFFICES, DIAGNOSTIC CENTERS, AND DISCOUNT STORES.

IN ITS 19TH YEAR, THIS FREE RIDES FOR SENIORS PROGRAM SUPPORTS HEALTHY

MINDS AND BODIES AMONG THE OLDER ADULT POPULATION - AND PROVIDES AN

OPPORTUNITY TO CREATE A "COMMUNITY CENTER ON WHEELS" FOR THE AREA'S

SENIORS IN NEED.

FOR MORE DETAILED INFORMATION ON UPMC'S COMMUNITY BENEFITS EFFORT, SEE
THE ORGANIZATION'S COMMUNITY BENEFITS REPORT, AVAILABLE AT:

HTTPS://WWW.UPMC.COM/ABOUT/COMMUNITY-COMMITMENT/BENEFITS-REPORT

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PART VI

LINE 6 SEE SCHEDULE O

LINE 7 STATES RECEIVING COMMUNITY BENEFIT REPORT:

PENNSYLVANIA

Department of the Treasury Internal Revenue Service Name of the organization

UPMC GROUP

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

202	Open to Pul

OMB No. 1545-0047

Employer identification number 20-8295721 Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. Go to www.irs.gov/Form990 for the latest information. Attach to Form 990.

Part I General Information on Grants and Assistance

N N

990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(p) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) 2P110 CARES INC							
700 SECOND AVE PITTSBURGH, PA 15219-2004	85-2456928	N/A	143,970.				GENERAL SUPPORT
(2) 412THRIVE							
44 WOODY CREST DR PITTSBURGH, PA 15234	85-2991974	501(C)(3)	31,750.				GENERAL SUPPORT
(3) AARON DONALD 99 SOLUTIONS FOUNDATION							
PO BOX 81270 PITTSBURGH, PA 15217	83-1710251	501(C)(3)	20,000.				SENERAL SUPPORT
(4) ABOARD'S AUTISM CONNECTION OF PA	1						
35 WILSON ST PITTSBURGH, PA 15223	25-1760214	501(C)(3)	10,000.				AUTISM RESEARCH
(5) AFRICAN AMERICAN CULTURAL CENTER							
980 LIBERTY AVENUE PITTSBURGH, PA 15222	47-2697273	501(C)(3)	.000,000				GENERAL SUPPORT
(6) AFRICAN AMERICAN LEADERSHIP FOUNDATION							
901 WESTERN AVE PITISBURGH, PA 15235	85-0950976	501 (C) (3)	10,000.				SENERAL SUPPORT
(7) AFRO AMERICAN MUSIC INSTITUTE INC							
7131 HAMILTON AVE PITTSBURGH, PA 15208	25-1689025	501 (C) (3)	8,000.				GENERAL SUPPORT
(8) ALDI INC							
6000 NORTH NOAH DR SAXONBURG, PA 16056	36-3735912	N/A	71,600.				SENERAL SUPPORT
(9) ALLEGHENY CONF CN COMMUNITY DEVELOPMENT							
1 STANWIX ST PITTSBURGH, PA 15222-1312	25-0965213	501 (C) (3)	535,000.				SENERAL SUPPORT
10) ALLEGHENY COUNTY BAR ASSOCIATION							
PO BOX 23238 PITTSBURGH, PA 15222	25-0314900	501(C)(6)	6,500.				SENERAL SUPPORT
11) ALLEGHENY COUNTY BAR FOUNDATION							
400 KOPPERS BLDG PITTSBURGH, PA 15219	25-1383622	501(C)(3)	10,000.				SENERAL SUPPORT
12) ALLEGHENY HEALTH NETWORK							
120 STH AVENUE PITTSBURGH. PA 15222	45-3674924	501(C)(3)	75,000.				SENERAL SUPPORT

3 Enter total number of other organizations listed in the line 1 table.... For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2023

308

ord ladividuals in the United State Grants and Other Assistance to Organizations,

OMB No. 1545-0047	2023	Charles of the Control of the Contro
NO		0

Inspection

mployer identification number :0-8295721

(1001111 990)	Complete if the commission anguised "Yes" on Earn 800 Bart IV line 24 or 22	
Department of the Treasury Internal Revenue Service	Attach to Form 990. Go to www.irs.gov/Form990 for the latest information.	
Name of the organization	Employer identificat	lentificat
UPMC GROUP	20-8295721	21
Part I General Information	Part General Information on Grants and Assistance	
1 Does the organization mai	1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and	e, and
the selection criteria used to award	to award the grants or assistance?	:

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV line 21 for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed Part II

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

No

Yes

......

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) ALLEGHENY INTERMEDIATE UNIT							
475 E WATERFRONT DR HOMESTEAD, PA 15120	25-6007669	GOVERNMENT	9,000.				GENERAL SUPPORT
(2) ALLIES FOR HEALTH WELLBEING							
5913 PENN AVE PITTSBURGH, PA 15206	25-1537128	501(C)(3)	12,500.				SENERAL SUPPORT
(3) ALTCONA COMMUNITY THEATRE							
PO BOX 908 ALTOONA, PA 16603	25-6078781	501(C)(3)	5,820.				COMMUNITY DEVEL
(4) ALZHEIMERS DISEASE AND RELATED DIS ASSOC							
1100 LIBERTY AVE PITTSBURGH, PA 15222	25-1510692	501(C)(3)	12,000.				ALZHEIMERS RESEARCH
(5) AMEN CORNER PITISBURGH							
PO BOX 1474 PITTSBURGH, PA 15230	84-2031453	501(C)(4)	10,000.				GENERAL SUPPORT
(6) AMER FOUNDATION FOR SUICIDE PREVENTION							
199 WATER ST NEW YORK, NY 10038	13-3393329	501 (C) (3)	15,500.				SUICIDE AWARENESS
(7) AMERICAN CANCER SOCIETY INC							
2 CRESENT PK WARREN, PA 16365	13-1788491	501(C)(3)	66,467.				CANCER RESEARCH
(8) AMERICAN DIABETES ASSOCIATION							
2451 CRYSTAL DR WARREN, PA 16365	13-1623888	501(C)(3)	.000,000				DIABETES RESEARCH
(9) AMERICAN HEART ASSOCIATION							
444 LIBERTY AVE PITTSBURGH, PA 15222	13-5613797	501(C)(3)	422,174.				HEART RESEARCH
(10) AMERICAN LUNG ASSOCIATION							
241 4TH AVE PITTSBURGH, PA 15222	25-1825116	501(C)(3)	25,000.				LUNG RESEARCH
11) AMERICAN MEDICAL REHAB PROVIDERS ASSOC			7				
529 14TH ST NW 1280 WASHINGTON, DC 20045	36-4184771	501(C)(3)	10,605.				SENERAL SUPPORT
(12) AMERICAN MIDDLE EAST INSTITUTE							
5 VON LENT PL PITTSBURGH, PA 15232	26-3562819	501(C)(3)	10,000.				SENERAL SUPPORT

3 Enter total number of other organizations listed in the line 1 table,

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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SCHEDULE I (Form

Grants and Other Assistance to Organizations,

OMB No. 1545-0047	2023	Charle Children

Employer identification number 20-8295721

Inspection

(Form 990)	Governments, and Individuals in the United States
	Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.
Department of the Treasury	Attach to Form 990.
Internal Revenue Service	Go to www.irs.gov/Form990 for the latest information.
Name of the organization	
UPMC GROUP	
Pert General Informatio	Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and **Part**

No Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Yes Part IV. line 21. for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) AMERICAN RED CRCSS							
431 18TH ST NW WASHINGTON, DC 20006	53-0196605	501(C)(3)	25,000.				SENERAL SUPPORT
(2) ARTHRITIS FOUNDATION							
1355 PEACHTREE ST ATLANTA, GA 30309	58-1341679	501(C)(3)	82,500.				ARTHRITIS RESEARCH
(3) ARTS & EDUCATION AT THE HOYT							
124 E LEASURE AVENUE NEW CASTLE, PA 16101	47-1064170	501(C)(3)	6,000.				SENERAL SUPPORT
(4) AUTISM SPEAKS							
50 F. ST NW WASHINGTON, DC 20001	20-2329938	501(C)(3)	13,550.				AUTISM RESEARCH
(5) BEVERLYS BIRTHDAYS							
11065 PARKER DR NORTH HUNTINGTON, PA 15642	45-4248006	501(C)(3)	20,000.				GENERAL SUPPORT
(6) BIG A BOOSTER CLUB							
813 4TH AVE ALTOONA, PA 16602	25-1464457	N/A	5,400.				GENERAL SUPPORT
(7) BIG BROTHERS BIG SISTERS OF GREATER PGH							
5989 PENN CIRCLE SOUTH PITTSBURGH, PA 15206	25-6074707	501(C)(3)	24,520.				COMMUNITY DEVEL
(8) BLACK NURSE NETWORK PITTSBURGH INC							
2102 WEBSTER AVENUE PITTSBURGH, PA 15219	87-4148569	501(C)(3)	7,500.				SENERAL SUPPORT
(9) BLACK POLITICAL EMPOWERMENT PROJECT							
2201 WYLIE AVENUE PITTSBURGH, PA 15219	47-2507780	501(C)(3)	16,000.				SENERAL SUPPORT
(10) BLAIR COUNTY CHAMBER FOUNDATION INC							
3900 INDUSTRIAL PARK DR ALTOONA, PA 16602	25-1895033	501(C)(6)	10,350.				GENERAL SUPPORT
11) BLAIR COUNTY CHAMBER OF COMMERCE							
3900 INDUSTRIAL PARK DR ALTOONA, PA 16602	23-0340330	501(C)(6)	5,250.				SENERAL SUPPORT
12) BLIND AND VISION REHAB SERVICES OF PGH							
1800 WEST STREET HOMESTEAD, PA 15120	25-1803195	501(C)(3)	.000,6				SENERAL SUPPORT

Enter total number of other organizations listed in the line 1 table......

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Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

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Yes

Department of the Treasury Internal Revenue Service	Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. Attach to Form 990. Go to www.irs.gov/Form990 for the latest information.	
Name of the organization	Employer ider	Employer identificat
Part General Information on Gr	ants and Assistance	
1 Does the organization mai	Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and	stance, and

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II

1 (a) Name and address of organization or government	(p) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) BLOOMFIELD LITTLE ITALY DAYS INC							
2549 PENN AVE PITTSBURGH, PA 15222	46-0691769	N/A	12,500.				GENERAL SUPPORT
(2) BOROUGH OF GREENVILLE							
125 MAIN STREET GREENVILLE, PA 16125	25-6000376	GOVERNMENT	35,000.				SENERAL SUPPORT
(3) BOYS AND GIRLS CLUBS OF WESTERN PA							
33 TERMINAL WAY PITTSBURGH, PA 15219	25-1206970	501(C)(3)	10,000.				COMMUNITY DEVEL
(4) BRASHEAR ASSOCIATION							
320 BROWNSVILLE RD PITTSBURGH, PA 15210	25-0369810	501(C)(3)	10,000.				GENERAL SUPPORT
(5) BRENTWOOD BUSINESS OWNERS ASSOCIATION IN							
3325 SAW MILL RUN BLVD PITTSBURGH, PA 15227	25-1884157	501(C)(6)	7,000.				GENERAL SUPPORT
(6) BUHL PARK CORPOFATION							
715 HAZEN RD HERMITAGE, PA 16148	20-3453034	501 (C) (3)	11,000.				GENERAL SUPPORT
(7) CAMP RAISING SPIRITS GROUP							
564 FORBES AVE PITTSBURGH, PA 15219	47-5574829	501 (C) (3)	6,000.				COMMUNITY DEVEL
(8) CANCER BRIDGES							
2816 SMALLMAN ST PITTSBURGH, PA 15222	25-1845284	501(C)(3)	85,000.				CANCER SUPPORT
(9) CAPTAIN ERICK FOSTER MEMORIAL RIDE							
PO BOX 2145 PHILADELPHIA, PA 19103	47-3192875	501(C)(3)	10,000.				SENERAL SUPPORT
10) CARLOW UNIVERSITY							
3333 FIFTH AVENUE PITTSBURGH, PA 15213	25-0965438	501(C)(3)	10,000.				GENERAL SUPPORT
11) CARNEGIE INSTITUTE							
4400 FORBES AVE PITTSBURGH, PA 15213	25-0965280	501(C)(3)	11,075.				GENERAL SUPPORT
12) CARNEGIE MELLON UNIVERSITY							
5000 FORBES AVENUE PITTSBURGH, PA 15213	25-0969449	501(C)(3)	10,000.				SENERAL SUPPORT

3 Enter total number of other organizations listed in the line 1 table....

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

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Go to www.irs.gov/Form990 for the latest information. Attach to Form 990.

Open to Public Inspection

Employer identification number 20-8295721 Name of the organization

Yes 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. General Information on Grants and Assistance UPMC GROUE Part

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Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. Part II

1 (a) Name and address of organization or government	(p) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) CASA SAN JOSE							
933 BROOKLINE BLVD PITTSBURGH, PA 15226	46-4729004	501(C)(3)	10,000.				SENERAL SUPPORT
(2) CATHOLIC CHARITITES OF THE DIOCESE OF PG							
212 NINTH ST PITTSBURGH, PA 15222	25-1326213	501(C)(3)	30,000.				GENERAL SUPPORT
(3) CATHOLIC YOUTH ASSOC OF PITTSBURGH INC							
286 MAIN ST PITTSBURGH, PA 15201	25-0984596	501(C)(3)	9,250.				SENERAL SUPPORT
(4) CCAC EDUCATIONAL FOUNDATION							
800 ALLEGHENY AVE PITTSURGH, PA 15233	25-1384469	501(C)(3)	100,000.				GENERAL SUPPORT
(5) CELEBRATE POSITIVE LLC							
9055 FOREST PATH DR GAINESVILLE, GA 30506	27-2198733	N/A	7,500.				COMMUNITY DEVEL
(6) CENTER FOR THE THEATRE ARTS							
250 MT LEBANON BLVD PITTSBURGH, PA 15234	25-1407710	501 (C) (3)	10,000.				COMMUNITY DEVEL
(7) CENTRAL CATHOLIC HIGH SCHOOL							
504 ST CLAIR DR VERCNA, PA 15147	20-0478989	501 (C) (3)	28,968.				SENERAL SUPPORT
(8) CHABAD JEWISH CENTER OF MONROEVILLE INC							
137 MONTICELLO DR MCNROEVILLE, PA 15146	27-0540008	501(C)(3)	6,500.				SENERAL SUPPORT
(9) CHABAD OF SQUIRREL HILL INC.							
1700 BEECHWOOD BLVD PITTSBURGH, PA 15217	83-3424533	501(C)(3)	15,000.				GENERAL SUPPORT
10) CHILDRENS AID SCCIETY FOUNDATION							
222 W MAIN ST SOMERSET, PA 15501	25-0967470	501(C)(3)	10,000.				GENERAL SUPPORT
(11) CHILDRENS HEART FOUNDATION			7				
5 REVERE DRIVE NORTHBROOK, IL 60062	36-4077528	501(C)(3)	7,500.				HEART DEFECT RES
(12) CHILDRENS HOME OF PITTSBURGH							
5324 PENN AVE PITTSBURGH, PA 15224	25-0965292	501(C)(3)	10,000.				COMMUNITY DEVEL

Enter total number of other organizations listed in the line 1 table......

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

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Open to Public Inspection 8

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General Information on Grants and Assistance	

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(1) CHILDRENS HOSPITAL OF PGH FCUNDATION							
4401 PENN AVE PITTSBURGH, PA 15224	25-1865744	501(C)(3)	79,000.				HEALTHCARE SUPPORT
(2) CHUCK COOPER FOUNDATION							
49 THORNCREST DR PITTSBURGH, PA 15235-5215	27-4722527	501(C)(3)	7,500.				SENERAL SUPPORT
(3) CITY OF FARRELL							
500 ROEMER BLVD FARRELL, PA 16121	25-6000858	GOVERNMENT	35,000.				SENERAL SUPPORT
(4) CIVIC LIGHT OPERA ASSOC OF GREATER PGH							
719 LIBERTY AVE PITTSBURGH, PA 15222	25-6000890	501(C)(3)	6,252.				GENERAL SUPPORT
(5) CIVICALLY INC							
1001 WOOD ST PITTSBURGH, PA 15221	81-1401674	501(C)(3)	6,000.				GENERAL SUPPORT
(6) CLARK MEMORIAL BAPTIST CHURCH							
301 GLENN ST HOMESTEAD, PA 15120	23-7411758	501(C)(3)	.000.				GENERAL SUPPORT
(7) CLINTON COUNTY FAIR ASSOCIATION							
PO BOX 174 MACKEYVILLE, PA 17750	23-2133293	501(C)(3)	10,000.				SENERAL SUPPORT
(8) COLE FOUNDATION INC							
1001 E SECOND ST COUDERSPORT, PA 16915	45-5417308	501(C)(3)	10,000.				SENERAL SUPPORT
(9) COMMUNITY FOUNDATION OF GREATER JOHNSTOWN							
216 FRANKLIN ST JOHNSTOWN, PA 15901	25-1637373	501(C)(3)	9,500.				COMMUNITY DEVEL
10) COMMUNITY HUMAN SERVICES CORP							
2525 LIBERTY AVE PITTSBURGH, PA 15222	25-1219610	501(C)(3)	37,988.				COMMUNITY DEVEL
11) COMMUNITY LIVER ALLIANCE							
100 W STATION SQ DR PITTSBURGH, PA 15219	46-1909171	501(C)(3)	. 55,000.				LIVER RESEARCH
12) CONNECTING CHAMFIONS							
6101 PENN AVE PITTSBURGH, PA 15206	45-2831126	501(C)(3)	25,000.				SENERAL SUPPORT

3 Enter total number of other organizations listed in the line 1 table.....

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

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Inspection **Employer identification number** 20-8295721 Go to www.irs.gov/Form990 for the latest information. Department of the Treasury Internal Revenue Service Name of the organization UPMC GROUP

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General Information on Grants and Assistance
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- No Yes Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and
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Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. Part II

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(1) CRANBERRY TOWNSHIP COMMUNITY CHEST							
2525 ROCHESTER RD CRANBERRY TWP, PA 16066	25-1484323	501(C)(3)	50,000.				COMMUNITY DEVEL
(2) CRIBS FOR KIDS							
5450 SECOND AVE PITTSBURGH, PA 15207	25-1442806	501(C)(3)	5,450.				COMMUNITY DEVEL
(3) CROHNS AND COLITIS FOUNDATION OF AMERICA							
5001 BAUM BLVD PITTSBURGH, PA 15213	13-6193105	501(C)(3)	20,000.				CHRON & COLITIS RES
(4) CUTTING EDGE BASEBALL							
1700 W 4TH STREET WILLIAMSPORT, PA 17701	47-2078456	N/A	150,000.				GENERAL SUPPORT
(5) CYSTIC FIBROSIS FOUNDATION							
4550 MONIGOMERY AVE BETHESDA, MD 20814	13-1930701	501(C)(3)	37,500.				CYSTIC FIBROSIS RES
(6) DISTRICT 4 COACHES ASSOCIATION							
435 RUSSELL AVE WILLIAMSPORT, PA 17701	88-2176333	N/A	10,000.				GENERAL SUPPORT
(7) DIVERSITY MBA FCUNDATION NFP							
24 EAST 107TH ST CHICAGO, IL 60628	85-2129949	N/A	25,000.				SENERAL SUPPORT
(8) DOLLAR ENERGY FUND INC							
PO BOX 42329 PITTSBURGH, PA 15203	25-1442933	501(C)(3)	7,300.				SENERAL SUPPORT
(9) DOWN SYNDROME ASSOC OF PITTSBURGH.							
5513 WILLIAM FLYNN HWY GIBSONIA, PA 15044	25-1621542	501(C)(3)	15,000.				DOWN SYNDROME RES
10) DUQUESNE UNIVERSITY OF THE HOLY SPIRIT							
600 FORBES AVE PITTSBURGH, PA 15264	25-1035663	501(C)(3)	749,413.				GENERAL SUPPORT
11) EASTERN MINORITY SUPPLIER DEVELOP CO			3				
2000 HAMILTON ST PHILADELPHIA, PA 19130	25-1236796	501(C)(3)	8,000.				SENERAL SUPPORT
12) EPILEPSY ASSOCIATION WESTERN CENTRAL PA.							
1501 REEDSDALE ST PITISBURGH, PA 15233	23-7241930	501(C)(3)	25,000.				EPILEPSY RESEARCH

3 Enter total number of other organizations listed in the line 1 table......

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

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Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

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		UPMC GROUP
Employer identification number		Name of the organization

Part | General Information on Grants and Assistance

- No Yes 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and
 - Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. Part II

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(1) ERIE DOMNTOWN DEVELOPMENT CORPORATION							
417 STATE STREET ERIE, PA 16501	82-0709054	501(C)(3)	50,000.				COMMUNITY DEVEL
(2) ERIE DOWNTOWN PARTNERSHIP							
140 EAST 5TH ST ERIE, PA 16507	45-0464988	501(C)(3)	10,000.				GENERAL SUPPORT
(3) EXTRA MILE EDUCATION FOUNDATION							
111 BLVD OF THE ALLIES PITTSBURGH, PA 15222	25-1621067	501(C)(3)	26,200.				SENERAL SUPPORT
(4) EYE AND EAR FOUNDATION							
200 LOTHROP STREET PITTSBURGH, PA 15213	25-1439732	501(C)(3)	56,911.				SENERAL SUPPORT
(5) FAITH UNITED METHOD CHURCH OF FOX CHAPEL							
261 W CHAPEL RIDGE RD PITISBURGH, PA 15238	25-1544985	501(C)(3)	7,500.				GENERAL SUPPORT
(6) FAMILY GUIDANCE INC							
850 CRANBERRY WOODS DR CRAN TWP, PA 16066	25-1128116	501 (C) (3)	7,230.				COMMUNITY DEVEL
(7) FAMILY HOUSE INC							
5001 BAUM BLVD PITTSBURGH, PA 15213	25-1519959	501(C)(3)	164,866.				COMMUNITY DEVEL
(8) FARRELL AREA SCHOOL DISTRICT							
1600 ROEMER BLVD FARRELL, PA 16121	25-6010685	GOVERNMENT	35,000.				SENERAL SUPPORT
(9) FASHIONAFRICANA							
5653 BEACON ST PITTSBURGH, PA 15217	85-2034011	N/A	12,500.				GENERAL SUPPORT
10) FILM PITTSBURGH							
1789 S BRADDOCK AVE PITTSBURGH, PA 15218	47-2906717	501(C)(3)	15,000.				SENERAL SUPPORT
(11) FIRST COMMUNITY FOUNDATION PARTNERSHIP							
330 PINE ST WILLIAMSPORT, PA 17707	24-6013117	501(C)(3)	15,000.				COMMUNITY DEVEL
(12) FONTANAFEST							
1309 CREEDMORE AVE PITTSBURGH, PA 15226	26-0301352	501(C)(3)	8,000.				SENERAL SUPPORT

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

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Go to www.irs.gov/Form990 for the latest information.

Attach to Form 990.

Open to Public Inspection

Name of the organization	Employer identificati
UPMC GROUP	20-8295721
Gonoral Information on Grants and Assistance	

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Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV line 21 for any recipient that received more than \$5 000 Part II can be duplicated if additional space is needed

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) FOUNDATION FOR ENHANCING COMMUNITIES							
200 N 3RD ST HARRISBURG, PA 17101	01-0564355	501(C)(3)	10,000.				GENERAL SUPPORT
(2) FRANK CALANDRA JR FOUNDATION							
258 KAPPA DRIVE PITTSBURGH, PA 15238	92-1275363	501(C)(3)	10,000.				GENERAL SUPPORT
(3) FRATERNAL ASSOC OF PROF PARAMEDICS							
PO BOX 8454 PITISBURGH, PA 15220	25-1368007	501(C)(5)	7,000.				SENERAL SUPPORT
(4) FREDDIE FU CYCLING							
1229 TWELVE OAKS CT MURRYSVILLE, PA 15238	27-3821191	N/A	7,000.				GENERAL SUPPORT
(5) GIORGIO FOUNDATION							
118 MCDONALD DR HOLLIDAYSBURG, PA 16635	46-6548416	501(C)(3)	6,000.				GENERAL SUPPORT
(6) GIRL SCOUTS WESTERN PENNSYLVANIA							
503 MARTINDALE ST PITTSBURGH, PA 15212	25-1126094	501 (C) (3)	12,500.				COMMUNITY DEVEL
(7) GIVING IT FORWARD TOGETHER							
5513 BEACON ST PITTSBURGH, PA 15217	38-3975053	501(C)(3)	15,000.				SENERAL SUPPORT
(8) GLOBAL LINKS							
700 TRUMBULL DR PITISBURGH, PA 15205	52-1629060	501(C)(3)	25,000.				GENERAL SUPPORT
(9) GOODWILL OF SOUTHWESTERN PA INC							
118 52ND ST PITTSBURGH, PA 15201	25-1098928	501(C)(3)	10,000.				GENERAL SUPPORT
(10) GRAND AERIE FRATERNAL ORDER OF EAGLES							
1623 GATEWAY CIR SOUTH GROVE CITY, OH 43123	39-0920675	501(C)(3)	10,000.				GENERAL SUPPORT
(11) GREATER PGH COMMUNITY FOOD BANK							
1 N LINDEN ST DUQUESNE, PA 15110	25-1420599	501(C)(3)	10,000.				COMMUNITY DEVEL
(12) GREATER PITTSBURGH CHAMBER OF COMMERCE							
11 STANWIX ST PITTSBURGH, PA 15222	25-0399620	501(C)(6)	6,000.				SENERAL SUPPORT

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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rered "Yes" on Form 990, Part IV, line 21 or 22. Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

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OMB No. 1545-0047 Open to Public 2023

Inspection

Employer identification number 20-8295721 General Information on Grants and Assistance

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Department of the Treasur nternal Revenue Service	Vame of the organi	UPMC GROUP

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

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Yes

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. Part II

1 (a) Name and address of organization or government	(p) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) GREATER SUSQUEHANNA VALLEY CHAMBER OF CO							
2859 N SUSQ. TRL SHAMOKIN DAM, PA 17876	24-0737000	501(C)(6)	13,564.				GENERAL SUPPORT
(2) GREENVILLE AREA CHAMBER OF COMMERCE							
182 MAIN STREET GREENVILLE, PA 16125	25-0931476	501(C)(6)	5,550.				GENERAL SUPPORT
(3) GREENVILLE AREA SCHOOL DISTRICT							
9 DONATON RD GREENVILLE, PA 16125	25-6011926	GOVERNMENT	35,000.				SENERAL SUPPORT
(4) HELLO NEIGHBOR							
6587 HAMILTON AVE PITTSBURGH, PA 15206	82-3695047	501(C)(3)	7,500.				GENERAL SUPPORT
(5) HILL COMMUNITY DEVELOPMENT CORPORATION							
2015-17 CENTER AVE PITTSBURGH, PA 15219	25-1541548	501 (C) (3)	10,000.				COMMUNITY DEVEL
(6) HISTORICAL SOCIETY OF WESTERN PA							
1212 SMALLMAN ST PITTSBURGH, PA 15222	25-0965391	501 (C) (3)	51,895.				GENERAL SUPPORT
(7) HOLLIDAYSBURG AREA YMCA							
2459 RESERVOIR RD HCLLIDAYSBURG, PA 16648	23-1352603	501 (C) (3)	6,600.				SENERAL SUPPORT
(8) INDIANA HEALTHCARE FOUNDATION							
835 HOSPITAL RD INDIANA, PA 15701	25-1574302	501(C)(3)	7,400.				HEALTHCARE SUPPORT
(9) INSTITUTE FOR RESEARCH EDU & TRAINING							
611 WILLIAM PENN PL PITTSBURGH, PA 15219	25-1857820	501 (C) (3)	20,000.				SENERAL SUPPORT
(10) INTERNATIONAL ASSN OF EMERGENCY MGRS							
201 PK WASHINGTON CT FALLS CHURCH, VA 22046	46-4600879	501(C)(3)	.000.				GENERAL SUPPORT
(11) IOTA PHI FOUNDATION OF PITTSBURGH							
1423 LIVERPOOL ST PITTSBURGH, PA 15233	23-2907335	501(C)(3)	11,500.				SENERAL SUPPORT
(12) IRELAND INSTITUTE OF PITTSBURGH							
1601 MARYS AVENUE PITTSBURGH, PA 15215	25-1626106	501(C)(3)	5,500.				SENERAL SUPPORT

3 Enter total number of other organizations listed in the line 1 table

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

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Name of the organization	Employer identification number
UPMC GROUP	20-8295721
Part General Information on Grants and Assistance	
1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?	es' eligibility for the grants or assistance, and Yes No

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. Part II

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) JEWISH FEDERATION OF GREATER PITTSBURGH							
2000 TECHNOLOGY DR FITTSBURGH, PA 15219	25-1017602	501(C)(3)	10,000.				COMMUNITY DEVEL
(2) JEWISH HEALTHCARE FOUNDATION PGH							
625 LIBERTY AVE PITTSBURGH, PA 15222	25-1624347	501(C)(3)	201,000.				HEALTHCARE SUPPORT
(3) JEWISH RESIDENTIAL SERVICES INC							
2609 MURRAY AVE PITTSBURGH, PA 15217	25-1612868	501(C)(3)	10,000.				SENERAL SUPPORT
(4) JUNIOR ACHIEVEMENT OF WESTERN PA INC							
120 MARSHALL DR WARRENDALE, PA 15086	25-0983059	501(C)(3)	42,500.				COMMUNITY DEVEL
(5) JUVENILE DIABETES RESEARCH FOUNDATION							
960 PENN AVE PITTSBURGH, PA 15222	23-1907729	501(C)(3)	70,000.				DIABETES RESEARCH
(6) KAPPA SCHOLARSHIP ENDOWMENT FUND OF W PA							
PO BOX 5013 PITTSBURGH, PA 15206	25-1672589	501(C)(3)	12,500.				SENERAL SUPPORT
(7) KIDS VOICE							
437 GRANT ST PITTSBURGH, PA 15219	25-0983060	501(C)(3)	10,000.				COMMUNITY DEVEL
(8) LADIES HOSPITAL AID SOCIETY							
3459 FIFTH AVE PITTSBURGH, PA 15213	23-7257527	501(C)(3)	200,000.				SENERAL SUPPORT
(9) LAWRENCEVILLE UNITED INC							
118 52ND ST PITTSBURGH, PA 15201	23-3070601	501(C)(3)	10,000.				SENERAL SUPPORT
(10) LEBO PRIDE							
255 LINDENWOOD AVE PITTSBURGH, PA 15228	88-3718863	501(C)(3)	7,500.				SENERAL SUPPORT
(11) LENDING HEARTS							
114 HOODRIDGE DR PITTSBURGH, PA 15228	45-1783751	501(C)(3)	20,000.				SENERAL SUPPORT
(12) LIBERTY ARENA INC							
1500 SYCAMORE RD MONTOURSVILLE, PA 17754	41-2136702	N/A	29,750.				SENERAL SUPPORT

3 Enter total number of other organizations listed in the line 1 table

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

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Department of the Treasury Internal Revenue Service	Attach to Form 990. Go to www.irs.gov/Form990 for the latest information.
Name of the organization	Employer identification nur
UPMC GROUP	20-8295721
Part General Inform	Part I General Information on Grants and Assistance
1 Does the organization	Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV. line 21. for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II

1 (a) Name and address of organization or government	(p) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) LUMINARI INC.							
400 BROAD ST SEWICKLEY, PA 15143	26-4196781	501(C)(3)	20,000.				SENERAL SUPPORT
(2) LYCOMING COUNTY FAIR ASSOCIATION							
PO BOX 116 HUGHESVILLE, PA 17737	24-0777607	501(C)(3)	20,000.				SENERAL SUPPORT
(3) LYCOMING COUNTY UNITED WAY							
1 W 3RD ST WILLIAMSPORT, PA 17701	24-0828149	501(C)(3)	30,000.				SENERAL SUPPORT
(4) MAGEE WOMENS RESEARCH INSTITUTE AND FND							
3240 CRAFT PL PITTSBURGH, PA 15213	25-1462312	501(C)(3)	70,000.				SENERAL SUPPORT
(5) MARCH OF DIMES INC							
1550 CRYSTAL DR ARLINGTON, VA 22202	13-1846366	501(C)(3)	48,500.				GENERAL SUPPORT
(6) MARINE CORPS SCHOLARSHIP FOUNDATION INC							
909 N WASHINGTON ST ALEXANDRIA, VA 22314	22-1905062	501(C)(3)	25,000.				GENERAL SUPPORT
(7) MARIO LEMIEUX FCUNDATION							
816 FIFTH AVE PITTSBURGH, PA 15219	25-1708231	501(C)(3)	35,316.				SENERAL SUPPORT
(8) MCKEESPORT HOSPITAL FOUNDATION							
1500 FIFTH AVE MCKEESPORT, PA 15132	25-1380418	501(C)(3)	6,000.				HEALTHCARE SUPPORT
(9) MENTAL HEALTH AMER OF WESTMORELAND COUNTY							
409 COULTER AVE GREENSBURG, PA 15601	25-1142972	501(C)(3)	10,000.				SENERAL SUPPORT
(10) METAVIVOR RESEARCH & SUPPORT INC.							
1783 FOREST DR ANNAPOLIS, MD 21401	37-1578088	501(C)(3)	12,500.				BREAST CANCER RES
(11) MIGHTY PENGUINS SLED HOCKEY INC							
8000 CRANBERRY SPGS DR CRAN TWP, PA 16066	27-5095701	501(C)(3)	15,000.				SENERAL SUPPORT
(12) MONROEVILLE AREA CHAMBER OF COMMERCE							
2790 MOSSIDE BLVD MCNROEVILLE, PA 15146	25-1293687	501(C)(6)	12,500.				SENERAL SUPPORT

3 Enter total number of other organizations listed in the line 1 table....

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

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Part General Information on Grants and Assistance	

Yes	
1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?	2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. Part II

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) MONROEVILLE ARTS COUNCIL							
PO BOX 942 MONROEVILLE, PA 15146	25-6074858	N/A	10,000.				GENERAL SUPPORT
(2) MONROEVILLE FOUNDATION INC							
2700 MONROEVILLE BLVD MONROEVILLE, PA 15146	20-1073113	501(C)(3)	12,000.				GENERAL SUPPORT
(3) MONROEVILLE PUBLIC LIBRARY							
4000 GTWY CAMPUS BLVD MONROEVILLE, PA 15146	25-1441343	501(C)(3)	6,000.				SENERAL SUPPORT
(4) MOUNT ALOYSIUS COLLEGE							
7373 ADM PERRY HWY CRESSON, PA 16630-1999	25-1114320	501(C)(3)	10,000.				SENERAL SUPPORT
(5) M-POWERHOUSE INC							
1435 BEDFORD AVE PITTSBURGH, PA 15219	52-2054025	501(C)(3)	10,000.				GENERAL SUPPORT
(6) MI ARARAI COMMUNITY ACTIVITY CENTER							
745 N NEGLEY AVE PITTSBURGH, PA 15206	25-1628168	501 (C) (3)	20,000.				GENERAL SUPPORT
(7) MUNICIPALITY OF MONROEVILLE							
2700 MONROEVILLE BLVD MONROEVILLE, PA 15146	25-6004094	GOVERNMENT	15,500.				SENERAL SUPPORT
(8) NAMI KEYSTONE PENNSYLVANIA							
105 BRAUNLICH DR PITTSBURGH, PA 15237	25-1477291	501(C)(3)	69,650.				SENERAL SUPPORT
(9) NATIONAL ASSOCIATION OF HISPANIC NURSES							
201 EAST MAIN ST LEXINGTON, KY 40507	91-1010677	501(C)(3)	8,500.				SENERAL SUPPORT
10) NATIONAL BLACK NURSES ASSOCIATION INC							
8630 FENTON ST SILVER SPRING, MD 20910	23-7194995	501(C)(3)	20,000.				GENERAL SUPPORT
(11) NATIONAL KIDNEY FOUNDATION INC							
30 E 33RD ST NEW YORK, NY 10016	13-1673104	501(C)(3)	35,000.				KIDNEY RESEARCH
(12) NATIONAL MULTIPLE SCLEROSIS SOCIETY							
215 BEECHAM DR PITISBURGH, PA 15205	25-1066473	501(C)(3)	25,000.				MS RESEARCH

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Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

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20-8295721 Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. Go to www.irs.gov/Form990 for the latest information. Attach to Form 990. Department of the Treasury Internal Revenue Service Name of the organization UPMC GROUP

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- Yes Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and
 - Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. Part II

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) NATL ASSOC OF HEALTH SERVICES EXECUTIVES							
1050 CONNECTICUT AVE NW WASH, DC 20036	62-1312239	501(C)(3)	9,950.				SENERAL SUPPORT
(2) NATL OVARIAN CANCER COALITION							
PO BOX 101081 PITTSBURGH, PA 15237	65-0628064	501(C)(3)	11,667.				CANCER RESEARCH
(3) OAKLAND BUSINESS IMPROVEMENT DISTRICT							
235 ATWOOD ST PITTSBURGH, PA 15213	25-1833743	N/A	85,000.				SENERAL SUPPORT
(4) OAKLAND TRANSPORTATION MGMT ASSOC							
235 ATWOOD ST PITTSBURGH, PA 15213	25-1701562	N/A	10,000.				GENERAL SUPPORT
(5) ONE DAY TO REMEMBER INC							
138 W LYNDHURST DR PITTSBURGH, PA 15206	81-3960499	501(C)(3)	8,700.				GENERAL SUPPORT
(6) OPEN FIELD							
6401 PENN AVENUE PITTSBURGH, PA 15206	27-4829728	501 (C) (3)	10,000.				SENERAL SUPPORT
(7) ORTHOPAEDIC RESEARCH AND EDUCATION FOUND							
9400 W HIGGINS RD RCSEMONT, IL 60018	36-6009467	501 (C) (3)	10,000.				DRIHOPAEDIC RES
(8) PA BREAST CANCER COALITION							
2397 QUENTIN RD LEBANON, PA 17042	25-1722323	501(C)(3)	15,000.				CANCER RESEARCH
(9) PA CHAMBER OF BUSINESS & INDUSTRY							
417 WALNUT STREET HARRISBURG, PA 17101	23-0961100	501(C)(6)	15,000.				SENERAL SUPPORT
(10) PA COLLEGE OF TECHNOLOGY							
ONE COLLEGE AVENUE WILLIAMSPORT, PA 17701	23-2564508	501(C)(3)	40,000.				SENERAL SUPPORT
(11) PA COLLEGE OF TECHNOLOGY FOUNDATION INC			7				
ONE COLLEGE AVENUE WILLIAMSPORT, PA 17701	23-2186644	501(C)(3)	63,500.				SENERAL SUPPORT
(12) PA STATE ATHLETIC DIRECTORS ASSOCIATION							
136 W 6TH AVE EVERETT, PA 15537	23-7262104	N/A	.000,6				SENERAL SUPPORT

Enter total number of other organizations listed in the line 1 table For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

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Go to www.irs.gov/Form990 for the latest information. Attach to Form 990.

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Name of the organization	ation numb
	20-8295721

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. General Information on Grants and Assistance Part

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. Part II

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) PANCREATIC CANCER ACTION NETWORK							
1500 ROSECRANS AVE MANHATTAN BCH, CA 90266	33-0841281	501(C)(3)	10,000.				CANCER RESEARCH
(2) PARENT ED AND ADVOCACY LEADERSHIP CENTER							
2325 E CARSON ST PITTSBURGH, PA 15203	20-2943378	501(C)(3)	10,000.				GENERAL SUPPORT
(3) PASSAVANT HOSPITAL FOUNDATION							
9100 BABCOCK BLVD PITTSBURGH, PA 15237	25-1407815	501(C)(3)	14,500.				HEALTHCARE SUPPORT
(4) PAULINE AUBERLE FOUNDATION							
1101 HARTMAN ST MCKEESPORT, PA 15132	25-1344183	501(C)(3)	7,500.				GENERAL SUPPORT
(5) PENN MONT ACADEMY							
131 HOLL. HILLS DR HOLLIDAYSBRG, PA 16648	25-1128155	501 (C) (3)	6,300.				GENERAL SUPPORT
(6) PENNSYLVANIA NATIONAL GUARD FOUNDATION							
BLDG 9-109, FTIG ANNVILLE, PA 17003	25-1599655	501 (C) (3)	10,000.				GENERAL SUPPORT
(7) PENNSYLVANIANS FOR MODERN COURTS							
1500 JOHN F KENNEDY BLVD PHILA, PA 19102	23-2434262	501(C)(3)	17,150.				SENERAL SUPPORT
(8) PEOPLES OAKLAND							
3433 BAIES ST PITTSBURGH, PA 15213	23-7407933	501(C)(3)	52,988.				SENERAL SUPPORT
(9) PERSAD CENTER INC							
5150 PENN AVE PITTSBURGH, PA 15224	25-1234680	501(C)(3)	45,000.				SENERAL SUPPORT
10) PITTSBURGH ACTION AGAINST RAPE							
81 SOUTH 19TH ST PITTSBURGH, PA 15203-1852	25-1253675	501(C)(3)	8,250.				GENERAL SUPPORT
11) PITISBURGH BALLET THEATRE INC							
2900 LIBERTY AVE PITTSBURGH, PA 15201-1500	23-7101094	501(C)(3)	27,500.				SENERAL SUPPORT
12) PITTSBURGH CHINESE CULTURE CENTER INC							
1613 PENN AVENUE PITTSBURGH, PA 15222	47-5463866	501(C)(3)	11,000.				SENERAL SUPPORT

Enter total number of other organizations listed in the line 1 table.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

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Employer identification number 20-8295721 Go to www.irs.gov/Form990 for the latest information. Attach to Form 990. Department of the Treasury Internal Revenue Service Name of the organization

General Information on Grants and Assistance

Part

Yes 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II

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Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) PITTSBURGH DOWNTOWN PARTNERSHIP							
307 4TH AVE PITTSBURGH, PA 15222	25-1728064	501(C)(3)	37,500.				GENERAL SUPPORT
(2) PITTSBURGH HARDBALL ACADEMY INC							
6506 BARTLETT STREET PITTSBURGH, PA 15217	84-4020953	501(C)(3)	10,000.				COMMUNITY DEVEL
(3) PITTSBURGH HIRES VETERANS							
1333 BANKSVILLE ROAD PITTSBURGH, PA 15216	27-0124770	501(C)(3)	20,000.				SENERAL SUPPORT
(4) PITTSBURGH LIFE SCIENCES ALLIANCE							
122 MEYRAN AVENUE PITTSBURGH, PA 15213	99-1227398	501(C)(3)	50,000.				GENERAL SUPPORT
(5) PITTSBURGH NORTH REGIONAL CHAMBER							
5000 BROOKTREE RD WEXFORD, PA 15090	25-1374594	501(C)(6)	5,085.				GENERAL SUPPORT
(6) PITTSBURGH OPERA							
2425 LIBERTY AVE PITTSBURGH, PA 15222	25-1073139	501 (C) (3)	7,500.				GENERAL SUPPORT
(7) PITTSBURGH PUBLIC THEATER CORP							
621 PENN AVE PITTSBURGH, PA 15222	23-7398683	501(C)(3)	10,400.				SENERAL SUPPORT
(8) PITTSBURGH SYMPHONY							
600 PENN AVE PITISBURGH, PA 15222	25-0986052	501(C)(3)	12,170.				SENERAL SUPPORT
(9) PITTSBURGH THREE RIVERS MARATHON							
810 RIVER AVE PITTSBURGH, PA 15212	26-2524046	501(C)(3)	15,000.				GENERAL SUPPORT
10) PITTSBURGH TRUST FOR CULTURAL RESOURCES							
803 LIBERTY AVE PITTSBURGH, PA 15222	25-1469002	501(C)(3)	33,650.				GENERAL SUPPORT
11) PITTSBURGH URBAN MAGNET PROJECT							
100 ROSS ST PITTSBURGH, PA 15219	25-1800835	501(C)(3)	12,000.				SENERAL SUPPORT
(12) POINT PARK UNIVERSITY							
201 WOOD STREET PITTSBURGH, PA 15222	25-1094922	501(C)(3)	210,000.				SENERAL SUPPORT

3 Enter total number of other organizations listed in the line 1 table.....

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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SCHEDULE I

Grants and Other Assistance to Organizations,

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(Form 990)	Governments, and Individuals in the United States	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.	
Department of the Treasury	Attach to Form 990.	
Internal Revenue Service	Go to www.irs.gov/Form990 for the latest information.	
Name of the organization	Employer identificat	er identificat
UPMC GROUP	20-8295721	95721
Part General Informati	General Information on Grants and Assistance	
1 Does the organization ma	Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and	tance, and

No Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Yes Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) POISE FOUNDATION							
429 FORBES AVE PITTSBURGH, PA 15219	25-1393426	501(C)(3)	7,500.				GENERAL SUPPORT
(2) POSTPARTUM PITTSBURGH							
6930 REYNOLDS STREET PITTSBURGH, PA 15208	84-1824128	501(C)(3)	17,500.				GENERAL SUPPORT
(3) PRESBYTERIAN SENIORCARE FOUNDATION							
1215 HULTON RD OAKMONT, PA 15139	56-2289600	501(C)(3)	7,800.				SENERAL SUPPORT
(4) PRESQUE ISLE PARTNERSHIP							
301 PENNINSULA DR ERIE, PA 16505	25-1737521	501(C)(3)	13,000.				SENERAL SUPPORT
(5) PROGRAM TO AID CITIZEN ENTERPRISE							
603 STANWIX ST PITTSBURGH, PA 15222	25-1205316	501(C)(3)	9,200.				GENERAL SUPPORT
(6) PROSTATE CANCER PITTSBURGH							
350 TOWN SQUARE LANE PITTSBURGH, PA 15227	87-1411534	501(C)(3)	10,000.				GENERAL SUPPORT
(7) PROUD HAVEN INC							
PO BOX 99727 PITTSBURGH, PA 15233	46-2669379	501(C)(3)	10,000.				SENERAL SUPPORT
(8) READING IS FUNDEMENTAL PITTSBURGH							
10 CHILDRENS WAY PITTSBURGH, PA 15212	25-1558336	501(C)(3)	10,000.				SENERAL SUPPORT
(9) REHABILITATION AND COMMUNITY PROV ASSOC							
777 E PARK DR HARRISBURG, PA 17111	22-2839539	501(C)(3)	10,000.				SENERAL SUPPORT
10) RETREAT & REFRESH STROKE CAMP							
2000 W PIONEER PKWY PEORIA, IL 61615	64-0954851	501(C)(3)	25,000.				SENERAL SUPPORT
11) RIVER VALLEY TRANSIT AUTHORITY							
500 WEST THIRD ST WILLIAMSPORT, PA 17701	88-1383358	GOVERNMENT	7,500.				SENERAL SUPPORT
(12) ROBERT MORRIS UNIVERSITY							
6001 UNIVERSITY BLVE MOON TWP, PA 15108	25-1120678	501(C)(3)	885,000.				SENERAL SUPPORT

3 Enter total number of other organizations listed in the line 1 table,

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Department of the Treasury Internal Revenue Service

Part

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

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OMB No. 1545-0047	2023	Open to Public Inspection
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Go to www.irs.gov/Form990 for the latest information.

Name of the organization	Employer identification number
Part General Information on Grants and Assistance	

-	1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and	
	the selection criteria used to award the grants or assistance?	
7	2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.	
۵	Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 0	0

8

Part II	Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990,
	Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) RONALD MCDONALD HOUSE CHARITIES PGH							
451 44TH ST PITTSBURGH, PA 15201	25-1320272	501(C)(3)	15,850.				GENERAL SUPPORT
(2) RYAN BLANEY FAMILY FOUNDATION							
1266 SPEEDWAY BLVD SALISBURY, NC 28146	83-0955974	501(C)(3)	10,000.				GENERAL SUPPORT
(3) RYAN SHAZIER FUND FOR SPINAL REHAB							
PO BOX 5258 PITTSBURGH, PA 15217	85-0837155	501(C)(3)	10,000.				SENERAL SUPPORT
(4) SHADYSIDE CHAMBER OF COMMERCE							
5501 WALNUT ST PITTSBURGH, PA 15232	25-1373067	501(C)(6)	10,000.				GENERAL SUPPORT
(5) SHADYSIDE HOSPITAL FOUNDATION							
532 SOUTH AIKEN AVE PITTSBURGH, PA 15232	25-1290546	501(C)(3)	25,000.				HEALTHCARE SUPPORT
(6) SHENANGO VALLEY CHAMBER OF COMMERCE							
41 CHESTNUT ST SHARCN, PA 16146	25-1039261	501(C)(6)	5,500.				GENERAL SUPPORT
(7) SIDE PROJECT INC							
2635 OLD OKE RD WEST PALM BEACH, FL 33409	46-0769403	501 (C) (3)	15,000.				GENERAL SUPPORT
(8) SOCIETY FOR IMMUNOTHERAPY OF CANCER INC							
555 E WELL ST MILWAUKEE, WI 53202	39-1554806	501(C)(3)	13,000.				GENERAL SUPPORT
(9) SOLDIERS AND SAILORS MEMORIAL HALL							
4141 FIFTH AVE PITTSBURGH, PA 15213	25-1821862	501(C)(3)	7,500.				GENERAL SUPPORT
(10) SOMERSET COMMUNITY HOSPITAL FOUNDATION							
225 S CENTER AVE SOMERSET, PA 15501	25-1441863	501(C)(3)	11,400.				HEALTHCARE SUPPORT
11) SOUTH SIDE CHAMBER OF COMMERCE							
PO BOX 42345 PITTSBURGH, PA 15203	25-1188530	501(C)(6)	20,000.				GENERAL SUPPORT
(12) SOUTH SIDE COMMUNITY COUNCIL INC							
PO BOX 10776 PITTSBURGH, PA 15203	25-1494027	501(C)(3)	26,500.				SENERAL SUPPORT

3 Enter total number of other organizations listed in the line 1 table

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Department of the Treasury Internal Revenue Service

UPMC GROUP

Part

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

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OMB No. 1545-0047

Go to www.irs.gov/Form990 for the latest information.

Employer identification number 20-8295721 General Information on Grants and Assistance Name of the organization

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Does the organization maintain records to	the selection criteria used to award the gra	Des	
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No

Yes

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. Part

1 (a) Name and address of organization or government	(p) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) SOUTH SIXTH STREET PLAYGROUND ASSOC							
525 S BROAD STREET LEBANON, PA 17042	20-3191639	501(C)(3)	10,000.				COMMUNITY DEVEL
(2) SOUTHERN ALLEGHENIES MUSEUM OF ART							
PO BOX 9 LORETTO, PA 15940	25-1271659	501(C)(3)	8,815.				GENERAL SUPPORT
(3) SPECIAL OLYMPICS PENNSYLVANIA							
2570 BLVD OF THE GENS NORRISTOWN, PA 19403	23-2078543	501(C)(3)	12,500.				SENERAL SUPPORT
(4) STANLEY M MARKS BLOOD CANCER RESEARCH							
PO BOX 48042 PITTSBURGH, PA 15232	82-3369773	501(C)(3)	17,500.				GENERAL SUPPORT
(5) STOP THE VIOLENCE PITTSBURGH							
1106 SUCCESS STREET PITTSBURGH, PA 15212	82-0594337	N/A	35,000.				GENERAL SUPPORT
(6) STRONG WOMEN STRONG GIRLS INC							
89 SOUTH STREET BOSTON, MA 02111	20-2321377	501 (C) (3)	7,500.				GENERAL SUPPORT
(7) SUNBURYS REVITALIZATION INC							
450 CHESTNUT ST SUNBURY, PA 17801	20-4194890	501(C)(3)	12,500.				SENERAL SUPPORT
(8) SUSQUEHANNA HEALTH FOUNDATION							
1001 GRAMPIAN BLVD WILLIAMSPORT, PA 17701	23-2743470	501(C)(3)	44,369.				HEALTHCARE SUPPORT
(9) T CONN SPORTS INC							
528 SKYLINE DR BELLE VERNON, PA 15012	22-3902543	N/A	17,500.				SENERAL SUPPORT
10) TERRI LYNNE SHIELDS							
5111 GLENWOOD AVE PITTSBURGH, PA 15207	47-2123377	501(C)(3)	7,500.				GENERAL SUPPORT
11) THE ADVANCED LEADERSHIP INSTITUTE INC							
500 GRANT ST PITTSBURGH, PA 15219	85-3695252	501(C)(3)	.000,				SENERAL SUPPORT
12) THE ALS ASSOCIATION							
1300 WILSON BLVD ARLINGTON, VA 22209	13-3271855	501(C)(3)	10,000.				ALS RESEARCH

3 Enter total number of other organizations listed in the line 1 table.....

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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SCHEDULE

Grants and Other Assistance to Organizations,

B No. 1545-0047	2023	
OMB No.	8	

Open to Public Inspection ion number

Yes

(Form 990)	Governments, and Individuals in the United States	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.	
Department of the Treasury	Attach to Form 990.	
Internal Revenue Service	GO to WWW.irs.gov/rofilisso for the latest illionillation.	
Name of the organization	Emplo	Employer identifica
UPMC GROUP	20-8	20-8295721
Part General Informatic	Part General Information on Grants and Assistance	
1 Does the organization mair	Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and	assistance, and

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, (h) Purpose of grant or assistance SENERAL SUPPORT SENERAL SUPPORT OMMUNITY DEVEL SENERAL SUPPORT ENERAL SUPPORT SENERAL SUPPORT SENERAL SUPPORT SENERAL SUPPORT OMMUNITY DEVEL (g) Description of noncash assistance Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation (book, FMV, appraisal, other) (e) Amount of noncash assistance (d) Amount of cash grant 25,000. 11,000. 10,000. 50,000. 7,000. 10,000. 8,000. 25,000. 12,500. (c) IRC section (if applicable) 501(C)(3) 501 (C) (3) 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) 501 (C) (3) 501 (C) (3) 20-8950616 25-0969496 23-2876447 25-1864282 25-1306992 25-0967464 81-3755463 25-1418095 23-1511600 (p) EIN (6) THE FRIENDSHIP CIRCLE OF PITTSBURGH INC (9) THE MIDWIFE CENTER FOR BIRTH AND WOMENS 5180 CAMPBELLS RUN RD PITTSBURGH, PA 15205 (5) THE FOUNDATION OF PA MEDICAL SOCIETY 1 (a) Name and address of organization or government (3) THE CHUCK NOLL FON FOR BRAIN INJURY 20 W WASHINGTON ST NEW CASTLE, PA 16101 400 WINDING CRK BLVD MECHBRG, PA 17050 (8) THE MENTORING PARTNERSHIP OF SW PA 10 POST OFFICE SQUARE BOSTON, MA 02109 1922 MURRAY AVE PITTSBURGH, PA 15217 3400 S WATER ST PITTSBURGH, PA 15203 10) THE NATIONAL PANCREAS FOUNDATION 4165 BLAIR ST PITTSBURGH, PA 15207 2831 PENN AVE PITTSBURGH, PA 15222 FIVE PPG PL PITTSBURGH, PA 15222 (1) THE AMERICAN IRELAND FUND (7) THE LAWRENCE COUNTY YMCA (2) THE BRADLEY CENTER INC (4) THE FORBES FUNDS Part II

Enter total number of other organizations listed in the line 1 table.

24-0795698 501(C)(3)

or Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule I (Form 990) 2023

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11) THE PITTSBURGH FROMISE FOUNDATION

1901 CENTRE AVE PITTSBURGH, PA 15219

641 WALNUT ST WILLIAMSPORT, PA 17701 12) THE RIVER VALLEY REGIONAL YMCA

19,450.

COMMUNITY DEVEL

SCHEDULE (Form 990) Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. Attach to Form 990.

MB No. 1545-0047	2023
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Go to www.irs.gov/Form990 for the latest information.

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Employer identification number 20-8295721 Name of the organization UPMC GROUP

Ра	Part I General Information on Grants and Assistance	
-	Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and	
	the selection criteria used to award the grants or assistance?	No.
7	2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.	

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. Part II

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) THE SALVATION ARMY							
440 W NYACK RD WEST NYACK, NY 10994	13-5562351	501(C)(3)	15,075.				SENERAL SUPPORT
(2) THE SPRINGBOARD FOUNDATION INC							
4740 S OCEAN BLVD HIGHLAND BEACH, FL 33487	45-2448252	501(C)(3)	20,000.				GENERAL SUPPORT
(3) THE SUSAN G KOMEN BREAST CANCER FUN							
13770 NOEL RD DALLAS, TX 75380	75-1835298	501(C)(3)	25,000.				CANCER RESEARCH
(4) THE TRUSTEES OF COLUMBIA UNIVERSITY							
615 WEST 131ST ST NEW YORK, NY 10027-7922	13-5598093	501(C)(3)	7,500.				SENERAL SUPPORT
(5) THREE RIVERS BUSINESS ALLIANCE							
1735 EAST CARSON ST PITTSBURGH, PA 15203	82-2148826	501(C)(3)	12,500.		4		GENERAL SUPPORT
(6) THREE RIVERS ROWING ASSOC							
300 WATERFRONT DR PITISBURGH, PA 15222	25-1544798	501(C)(3)	11,725.				GENERAL SUPPORT
(7) THREE RIVERS YOUTH							
6117 BROAD ST PITTSBURGH, PA 15206	25-1206924	501(C)(3)	15,000.				COMMUNITY DEVEL
(8) TICKETS FOR KIDS FOUNDATION							
700 BLAW AVE PITISBURGH, PA 15238	02-0559825	501(C)(3)	7,500.				COMMUNITY DEVEL
(9) TOM RECTENWALD CONSTRUCTION INC							
110 N JEFFERSON ST ZELIENOPLE, PA 16063	20-0525886	N/A	10,000.				SENERAL SUPPORT
10) TURTLE CREEK VALLEY COG							
2700 MONROEVILLE BLVD MONROEVILLE, PA 15145	25-1214597	501(C)(3)	10,000.				GENERAL SUPPORT
11) UNITE FOR HER							
127 E CHESTNUT ST WEST CHESTER, PA 19380	26-4444438	501(C)(3)	6,000.				GENERAL SUPPORT
(12) UNITED WAY OF ERIE COUNTY							
650 EAST AVE 200 ERIE, PA 16503	25-1053091	501(C)(3)	12,500.				COMMUNITY DEVEL

3 Enter total number of other organizations listed in the line 1 table.....

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule I (Form 990) 2023

SCHEDULE (Form 990) Department of the Treasury Internal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

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Go to www.irs.gov/Form990 for the latest information. Attach to Form 990.

Open to Public Inspection 23

	Employer identification nu	
UPMC GROUP	20-8295721	

ssistance, the grantees' eligibility for the gra	amount of the grants or assistance, the grantees' eligibility for the grant	Territ General information on Grants and Assistance 1 Does the organization maintain records to substantiate the amount of the grants or assistance, and
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or as	amount of the grants	on Grants and Assistance in records to substantiate the amount of the grants

No

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. Part II

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) UNITED WAY OF LAWRENCE COUNTY							
223 N MERCER STREET NEW CASTLE, PA 16101	25-0987221	501(C)(3)	28,060.				COMMUNITY DEVEL
(2) UNITED WAY OF MERCER COUNTY							
493 S HERMITAGE RD HERMITAGE, PA 16148	25-1039297	501(C)(3)	6,200.				COMMUNITY DEVEL
(3) UNITED WAY OF SCUTHWESTERN PA							
1250 PENN AVE PITTSBURGH, PA 15230	25-1043578	501(C)(3)	100,000.				COMMUNITY DEVEL
(4) UNITED WAY OF VENANGO COUNTY INC							
1999 ALLEGHENY BLVD RENO, PA 16343	25-1219187	501(C)(3)	686,833.				COMMUNITY DEVEL
(5) UNIVERSITY OF PITTSBURGH							
128 NORIH CRAIG ST PITTSBURGH, PA 15260	25-0965591	501 (C) (3)	102,305,601.				GENERAL SUPPORT
(6) UPMC ALTOONA							
2500 7TH AVE ALTOONA, PA 16603	23-1352155	501 (C) (3)	612,606.				GENERAL SUPPORT
(7) UPMC HORIZON COMMUNITY HEALTH FOUNDATION							
2200 MEMORIAL DR FARRELL, PA 16121	25-1501823	501 (C) (3)	5,200.				HEALTHCARE SUPPORT
(8) UPMC PINNACLE FCUNDATION							
PO BOX 8700 HARRISBURG, PA 17105	22-2691718	501(C)(3)	10,000.				HEALTHCARE SUPPORT
(9) UPTOWN MUSIC COLLECTIVE							
PO BOX 1224 WILLIAMSPORT, PA 17703	20-3851091	501(C)(3)	10,000.				GENERAL SUPPORT
(10) UPTOWN PARTNERS OF PITTSBURGH							
445 FORT PITT BLVD PITTSBURGH, PA 15219	45-0560925	501(C)(3)	42,000.				COMMUNITY DEVEL
(11) URBAN IMPACT FOUNDATION							
2801 N CHARLES ST PITTSBURGH, PA 15214	25-1752269	501(C)(3)	15,000.				COMMUNITY DEVEL
(12) URBAN LEAGUE OF GREATER PGH							
332 FIFTH AVE PITTSBURGH, PA 15222	25-0965592	501(C)(3)	35,500.				COMMUNITY DEVEL

3 Enter total number of other organizations listed in the line 1 table

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule I (Form 990) 2023

SCHEDULE (Form 990)

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

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Attach to Form 990.

Open to Public Inspection **Employer identification number** °N

Yes

20-8295721

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Go to www.irs.gov/Form990 for the latest information. Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. General Information on Grants and Assistance Department of the Treasury Internal Revenue Service Name of the organization UPMC GROUP Part

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. Part II

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) VETERANS LEADERSHIP PROGRAM							
2934 SMALLMAN ST PITTSBURGH, PA 15201	25-1434643	501(C)(3)	10,000.				SENERAL SUPPORT
(2) WAYNE FUSARO PANCREATIC CANCER FUND							
451 WALNUT ST PITTSBURGH, PA 15238	25-1881970	501(C)(3)	6,000.				CANCER RESEARCH
(3) WESLEY FAMILY SERVICES							
221 PENN AVE WILKINSBURG, PA 15221	82-0653875	501(C)(3)	15,225.				COMMUNITY DEVEL
(4) WESTERN PA NATL HEMOPHILIA FOUNDATION							
775 4TH ST BEAVER, PA 15009	25-1359331	501(C)(3)	7,276.				SENERAL SUPPORT
(5) WESTERN PENNSYLVANIA CONSERVANCY							
800 WATERFRONT DR PITTSBURGH, PA 15222	25-1053485	501(C)(3)	20,000.				GENERAL SUPPORT
(6) WESTERN REGIONAL EMS							
1002 CHURCH HILL RD PITTSBURGH, PA 15205	20-1233020	501 (C) (3)	6,540.				GENERAL SUPPORT
(7) WESTMINSTER COLLEGE							
319 S MARKET ST NEW WILMINGTON, PA 16172	25-0981156	501(C)(3)	155,475.				SENERAL SUPPORT
(8) WILLIAMSPORT AREA SCHOOL DISTRICT EDU							
2780 WEST 4TH ST WILLIAMSPORT, PA 17701	35-2230335	501(C)(3)	10,300.				SENERAL SUPPORT
(9) WILLIAMSPORT LYCOMING CHAMBER OF COMM							
102 WEST 4TH ST WILLIAMSPORT, PA 17701	24-0762260	501(C)(6)	75,000.				SENERAL SUPPORT
10) WILLIAMSPORT-LYCOMING ARTS COUNCIL							
46 WEST 4TH ST WILLIAMSPORT, PA 17701	23-2014255	501(C)(3)	27,000.				GENERAL SUPPORT
11) WILMERDING COMMUNITY CENTER							
MEMORIAL FIELD WILMERDING, PA 15148	83-2495549	501(C)(3)	6,000.				COMMUNITY DEVEL
(12) WOMENS CENTER AND SHELTER OF GREATER PGH							
PO BOX 9024 PITTSBURGH, PA 15224	25-1264376	501(C)(3)	9,000.				SENERAL SUPPORT

Enter total number of other organizations listed in the line 1 table. . . .

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule I (Form 990) 2023

SCHEDULE I (Form 990) Department of the Treasury

Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

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OMB No. 1545-0047

Go to www.irs.gov/Form990 for the latest information.

Schedule I (Form 990) 2023 Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, (h) Purpose of grant or assistance OMMUNITY DEVEL OMMUNITY DEVEL ENERAL SUPPORT SENERAL SUPPORT SENERAL SUPPORT SENERAL SUPPORT OMMUNITY DEVEL Yes **Employer identification number** 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and (g) Description of noncash assistance 20-8295721 Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation (book, FMV, appraisal, other) (e) Amount of noncash assistance Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. (d) Amount of cash 15,250. 30,000. 6,000. 12,000. 45,000. 10,000. 15,000. (c) IRC section (if applicable) GOVERNMENT 501(C)(3) 501 (C) (3) 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) For Paperwork Reduction Act Notice, see the Instructions for Form 990. General Information on Grants and Assistance 25-0965639 24-0796439 25-1818538 23-6005956 43-2068912 23-1352698 84-4040055 (b) EIN 1 (a) Name and address of organization or government 815 W FOURTH ST WILLIAMSPORT, PA 17701 711 WEST COMMONS PITTSBURGH, PA 15212 PA 15203 441 COUNTRY CLUB RD YORK, PA 17403 (3) YORK SUBURBAN SCHOOL DISTRICT 204 ST CHARLES WAY YORK, PA 17402 (2) YORK COLLEGE OF PENNSYLVANIA (4) YOUNG ADULT SURVIVORS UNITED PO BOX 65 ALLISON PARK, PA 15101 134 SHENOT RD WEXFORD, PA 15090 2313 E CARSON ST PITTSBURGH, (6) YWCA GREATER PITTSBURGH (7) YWCA NORTHCENTRAL PA (1) WOODLANDS FOUNDATION Name of the organization (5) YOUTHPLACES Part II Part 8 6) (10) (11) (12)

JSA 3E1288 1.000

Part III

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
-						
2						
က						
4						
S						
9						
7						
Part IV	Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.	information re	quired in Part I,	line 2, Part III, o	column (b); and any of	ther additional

1 LINE 2 PART IT IS THE POLICY OF UPMC TO CONTRIBUTE FINANCIAL SUPPORT TO TAX EXEMPT

AND STRENGTHEN ORGANIZATIONS AND AGENCIES THAT SUPPORT THE UPMC MISSION

THE THE HEALTH AND QUALITY OF LIFE OF THOSE WHO LIVE AND WORK IN THE COMMUNITIES WE SERVE. UPMC MAKES CERTAIN SUPPORT PAYMENTS TO OF PITTSBURGH (EIN 25-0965591) UNDER AN AFFILIATION AGREEMENT UNIVERSITY

BETWEEN THE TWO ORGANIZATIONS FOR THE PURPOSE OF FURTHERING THEIR JOINT

EDUCATIONAL AND RESEARCH MISSION. THE TOTAL OF THIS SUPPORT FOR THE

FISCAL YEAR ENDING JUNE 30, 2024 INCLUSIVE OF AMOUNTS REPORTED ABOVE AND

UPMC GROUP

Schedule I (Form 990) (2023)

Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Part III

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance

information.

ALL OTHER SUPPORT PAID BY UPMC ENTITIES IS IN EXCESS OF \$253M.

PART II

ASSISTANCE PROVIDED TO ENTITIES THAT ARE NOT SECTION 501(C)(3)

ORGANIZATIONS ARE PROVIDED TO SUPPORT CHARITABLE INITIATIVES THAT THESE

ORGANIZATIONS HAVE UNDERTAKEN.

SCHEDULE J (Form 990)

Compensation Information
For certain Officers, Directors, Trustees, Key Employees, and Highest

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

2023
Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

UPMC GROUP 20-8295721
Part I Questions Regarding Compensation

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	·			
	X First-class or charter travel Housing allowance or residence for personal use			
	X Travel for companions Payments for business use of personal residence			
	X Tax indemnification and gross-up payments X Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all	12		
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line			
	1a?	2	Х	
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
a	Receive a severance payment or change-of-control payment?	4a	X	
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b	Х	
C	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
7)	compensation contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		X
~	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
-	compensation contingent on the net earnings of:			
а	The organization?	6a		Х
	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed			
	payments not described on lines 5 and 6? If "Yes," describe in Part III	7	X	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8	Х	
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9	Х	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2023

Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the

		(B) Breakdown of W-2 a	(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation (C) Retirement and (D) Nontaxable (E) Total of columns	999-NEC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
FADI SWEISS MD	Ξ	1,723,890.	1,468,016.	18,702.	20,531.	24,617.	3,255,756.	NONE
1 NEUROSURGEON	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ABHINAV HUMAR MD	€	2,242,550.	.000,009	10,320.	32,910.	9,865.	2,895,645.	NONE
2 TRANSPLANT SURGEON	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
CHRISTOPHER SCHMIDT MD	Θ	1,472,066.	881,877.	10,062.	32,028.	17,049.	2,413,082.	NONE
3 ORTHOPAEDIC SURGEON	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ALBERT LIN MD	Θ	1,696,604.	239,450.	56,450.	27,041.	9,329.	2,028,874.	NONE
4 ORTHOPAEDIC SURGEON	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
DEAN SOTEREANOS MD	€	1,468,541.	400,169.	29,886.	32,672.	31,708.	1,962,976.	NONE
5 ORTHOPAEDIC SURGEON	(E)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ROBERT BLOSAT (BHM)	ε	NONE	NONE	159,874.	NONE	NONE	159,874.	159,874.
6 FORMER BOARD CHAIR AND PRES	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ANDREA BADWAY (BHM)	€	255,785.	180,000.	9,725.	39,234.	4,523.	489,267.	2,400.
7 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
DANIEL KELLY AGNEW MD	Θ	788,497.	54,523.	7,224.	31,615.	35,977.	917,836.	NONE
8 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ROBYN BECKWITH MBA (BH		196,235.	34,619.	2,188.	22,337.	28,386.	283,765.	NONE
9 BOARD MEMBER AND SECRETARY	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
NEIL KARLS (BHM)	Θ	145,696.	19,000.	207.	13,918.	19,769.	198,590.	NONE
10 TREASURER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JAMES HOUSER (CEM)	ε	197,765.	55,000.	. 607.	19,629.	NONE	273,001.	NONE
11 PRESIDENT	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
DONALD GOODMAN (CEM)	Ξ	165,310.	.000,69	2,318.	22,828.	8,689.	268,145.	NONE
12 BOARD MEMBER AND V PRESIDENT	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
DAN SWAYZE (CEM)	ε	233,522.	133,524.	2,043.	31,112.	15,117.	415,318.	NONE
13 FORMER BOARD SECRETARY	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
MARYANN RIGAS (CCH)	Ξ	159,076.	34,416.	2,020.	18,379.	26,622.	240,513.	NONE
14 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JANIE HILFIGER (CCH)	ε	215,892.	89,004.	5,539.	28,913.	12,662.	352,010.	NONE
15 PRESIDENT	€		NONE	NONE	NONE	NONE	NONE	NONE
CAROLINE DANIELS MD (C	8	294,153.	76,120.	902.	25,579.	27,165.	423,919.	NONE
16 SECRETARY	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE

Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)—(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and/or 1099-	and/or 1099-MISC and/or 10	MISC and/or 1099-NEC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(I)-(D)	in column (B) reported as deferred on prior Form 990
TERRANCE FOUST DO (COL	ε	913,521.	NONE	2,993.	25,048.	45,962.	987,524.	NONE
1 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
AMY HUNT (COL)	Θ	150,255.	NONE	3,414.	11,736.	15,292.	180,697.	NONE
2 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
SHERRY WATTS (COL)	Θ	252,152.	NONE	892.	21,726.	3,857.	278,627.	NONE
3 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
KENNETH NASH MD (CCB)	Θ	354,563.	57,000.	4,261.	27,247.	2,408.	445,479.	NONE
4 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
LOREN ROTH MD (CCB)	ε	45,000.	NONE	NONE	14,079.	57.	59,136.	NONE
5 FORMER BOARD MEMBER	€		NONE	NONE	NONE	NONE	NONE	NONE
JAMES GIAMMARCO (CCB)	ε	249,746.	136,534.	3,581.	35,399.	7,478.	432,738.	NONE
6 TREASURER & CFO	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
MATTHEW HURFORD (CCB)	0	378,906.	410,000.	20,785.	91,869.	13, 583.	915,143.	18,550.
7 PRESIDENT	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
LAURA MILLER ESQ (CCB)	Θ	227,833.	187,611.	774.	55,667.	29,745.	501,630.	NONE
8 SECRETARY	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
WILLIAM A NIGRO (CRP)	Θ	169,191.	26,350.	569.	21,573.	8,192.	225,875.	NONE
9 BOARD MEMBER, TREAS AND CFO	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
BRYANT WESLEY ESQ (CRP	Θ	255,906.	187,000.	18,154.	62,701.	585.	524,346.	15,781.
10 SECRETARY	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
PHILIP M CACCHIONE MD	Ξ	488,905.	161,757.	36,613.	33,753.	26,576.	747,604.	NONE
11 BOARD CHAIR AND PRESIDENT	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ROBERT GEIGER DO (EPN)	ε	443,935.	218,236.	36,931.	30,893.	16,643.	746,638.	NONE
12 BOARD MEMBER	Ξ	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JENNIFER VENNARE (HNA)	(3)	178,706.	21,463.	617.	15,413.	6,030.	222,229.	NONE
13 PRESIDENT	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
NANCI CASE (HNF)	Θ	214,233.	.000,06	3,041.	25,868.	25,756.	358,898.	NONE
14 PRESIDENT	Œ	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ZACHARY LENHART (JMC)	Ξ	161,046.	30,655.	197.	12,438.	9,229.	213,565.	NONE
15 FORMER BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
DARIUS ABADI DO (LHS)	8	414,995.	10,000.	4,586.	29,086.	27,803.	486,470.	NONE
16 BOARD MEMBER	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
								A 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2

Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)—(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

Penefits			(B) Breakdown of W-2 a	(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation	099-NEC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
STATES 0	(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
(M) NOME	DAVIS	ε	193,802.		.965	-	-	336,039.	NONE
MYC) M 196,220. 20,000. 585. 16,953. 1,062. 234,820. (I) MONE NONE 3,721. 21,284. 429,864. 400KE (I) 2,808. 135,585. 2,308. 100KE NONE NONE NONE NONE (II) 113,418. NONE NONE NONE NONE NONE NONE (MYC) (I) 113,303. 100,000. 3,722. 27,570. 25,443. 336,038. (MYC) (I) 113,303. 100,000. 3,722. 27,570. 25,443. 306,038. (MYC) (I) 110,000. 1,064. 10,08 NONE NO	1 BOARD MEMBER	€	NONE		NONE	NONE	NONE	NONE	NONE
(H) NONE		Θ	196,220.	20,000.	585.	9	1,062.	234,820.	NONE
C) 0 236,894. 135,585. 2,380. 33,721. 21,284. 429,864. C) 10 135,488. 135,585. 2,380. 33,721. 21,284. 429,864. C) 10 151,418. NONE NONE NONE NONE NONE (MYC) 0 173,303. 100,000. 3,722. 27,570. 25,443. 336,038. (MYC) 0 181,033. 100,000. 1,064. 19,623. 30,35,038. (MYC) 0 181,033. 107,000. 1,064. 19,623. 30,35,038. (MYC) 0 181,033. 107,000. 1,064. 10,623. 30,038. (MYC) 0 181,033. 10,000. 1,064. 10,623. 339,076. (MYC) 0 181,033. 11,185. 27,644. 164. 10,000. (MYC) 0 20,366. 17,181. 2,675. 33,332. 28,284. 1,627,012. (MYC) 0 2	2 BOARD MEMBER	€	NONE		NONE		NONE	NONE	NONE
(M) NONE		ε	236,894.	5		8		o	NONE
(T) (M) 151,418 NONE 4,449 12,912 27,638 196,417 (WYC) (M) NONE NONE NONE NONE NONE (WYC) (M) 173,303 100,000 3,722 27,570 30,038 30,038 (MYC) (M) 181,033 107,000 1,064 19,623 30,356 335,076 (MYC) (M) 181,033 107,000 1,064 19,623 30,356 335,076 RHS) (M) 21,041 1,064 19,623 30,356 30,076 RHS) (M) 21,048 1,185 27,664 28,284 30,076 RHS) (M) 20,000 1,185 2,675 33,332 28,284 315,041 RHS) (M) NONE NONE NONE NONE NONE RHS) (M) NONE NONE NONE NONE NONE RHS) (M) 4,281 31,258 32,464	3 FORMER BOARD MEMBER	€			NONE	NONE	NONE	NONE	NONE
(M) NONE		ε	151,418.	NONE	-	12,912.	-	196,417.	NONE
(MYC) (M) 173,303. 100,000. 3,722. 27,570. 25,443. 330,038. (MYC) (M) NONE NONE NONE NONE NONE NONE (MYC) (M) NONE NONE <td>4 BOARD SECRETARY</td> <td>€</td> <td></td> <td></td> <td>NONE</td> <td>NONE</td> <td>NONE</td> <td>NONE</td> <td>NONE</td>	4 BOARD SECRETARY	€			NONE	NONE	NONE	NONE	NONE
(M) NONE	100	ε	173,303.	100,000.	-	27,570.		330,038.	NONE
HANCO MONE MONE	5 BOARD TREASURER	€			NONE	NONE	NONE	NONE	NONE
(H) NONE	ESQ	ε	181,033.	107,000.	_		30,356.	339,076.	NONE
RHS) (0) 213,478 48,430 1,185 27,664 28,284 319,041 (RHS) (0) NONE NONE NONE NONE NONE NONE (RHS) (0) 305,366 77,181 2,675 33,332 28,991 447,515 RHS) (0) 960,063 636,816 4,281 8,388 22,464 1,652,012 RHS) (0) 960,063 636,816 4,281 8,388 22,464 1,652,012 RHS) (0) 849,200 91,000 6,914 32,321 34,533 1,013,968 (RHS) (0) 849,200 91,000 6,914 32,321 34,533 1,013,968 (RHS) (0) 426,435 152,116 6,152 31,268 10,008 NONE (MD) NONE NONE NONE NONE NONE NONE (HB) NONE NONE NONE NONE NONE NONE (H) 10,	6 BOARD VICE CHAIR	€			NONE	NONE	NONE	NONE	NONE
(A) NONE A47,515. NONE	NATHAN MOORE MD (RHS)	ε		48,430.	_		28,284.	319,041.	NONE
(RHS) (0) 305,366 77,181 2,675 33,332 28,961 447,515 RHS) (0) NONE NONE NONE NONE NONE NONE RHS) (0) 960,063 636,816 4,281 28,388 22,464 1,652,012 (1) NONE NONE NONE NONE NONE NONE NONE (1) 228,435 152,116 6,152 31,268 12,038 435,009 (1) A26,148 152,116 6,152 31,268 12,038 435,009 (1) A26,148 141,363 41,715 33,745 31,534 674,505 MD (S) (1) A26,148 141,363 41,715 33,745 15,996 369,337 MD (S) (1) A26,148 141,363 3208 27,249 15,996 369,337 MD (S) (1) NONE NONE NONE NONE NONE (1) A24,293 35,113	7 BOARD MEMBER	€			NONE	NONE	NONE	NONE	
RHS) (I) NONE NONE NONE NONE NONE NONE RHS) (I) 960,063. 636,816. 4,281. 28,388. 22,464. 1,652,012. (II) NONE NONE NONE NONE NONE (II) NONE NONE NONE 12,038. 430,009. (II) A26,148. 152,116. 6,152. 31,268. 12,038. 430,009. (II) A26,148. 152,116. 6,152. 31,268. 12,038. 430,009. (II) A26,148. 16,175. 31,268. 12,038. 430,009. (II) A26,148. 141,363. 41,715. 31,745. 31,534. 674,505. (II) A26,148. 141,363. 41,715. 33,745. 15,996. 36,337. (II) A26,429. 35,113. 2,012. 23,275. 21,893. 36,586. (II) NONE NONE NONE NONE NONE NONE <td< td=""><td>MBEMBO BONGUTU MD (RHS</td><td>ε</td><td></td><td>77,181.</td><td>2,675.</td><td></td><td>28,961.</td><td>447,515.</td><td>NONE</td></td<>	MBEMBO BONGUTU MD (RHS	ε		77,181.	2,675.		28,961.	447,515.	NONE
RHS) (0) 960,063. 636,816. 4,281. 28,388. 22,464. 1,652,012. (RHS) (0) 849,200. 91,000. 6,914. 32,321. 34,533. 1,013,968. (RHS) (0) 849,200. 91,000. 6,914. 32,321. 34,533. 1,013,968. (0) 228,435. 152,116. 6,152. 31,268. 12,038. 436,009. (0) 228,435. 152,116. 6,152. 31,268. 12,038. 436,009. MD (s (i)) 426,148. 141,363. 41,715. 31,745. 31,534. 674,505. ND (s (ii)) 426,148. 141,363. 41,715. 33,745. 31,534. 674,505. ND (s (iii) 424,293. 35,133. 35,083. 27,249. 15,996. 369,337. (ii) A0NE NONE NONE NONE NONE NONE (iii) 171,471. 27,200. 712. 16,315. 16,040. 16,040. 165,591. (8 BOARD MEMBER	Ξ			NONE	NONE	NONE	NONE	NONE
(H) NONE		ε	960,063.	636,816.	~	-	22,464.		NONE
(HE) (0) 849,200. 91,000. 6,914. 32,321. 34,533. 1,013,968. (n) NONE NONE NONE NONE NONE NONE NONE (n) 228,435. 152,116. 6,152. 31,268. 12,038. 430,009. MD (S) (n) 426,148. 141,363. 41,715. 33,745. 31,534. 674,505. MD (S) (n) 426,148. 141,363. 41,715. 33,745. 31,534. 674,505. SHB) (n) A26,148. 141,363. 41,715. 33,745. 31,534. 674,505. SHB) (n) NONE NONE NONE NONE NONE NONE (n) NONE NONE NONE NONE NONE NONE NONE (n) 171,471. 27,200. 712. 16,315. 35,684. 251,382. (n) NONE NONE NONE NONE NONE NONE (n) 115	9 BOARD MEMBER	€	NONE		NONE	NONE	NONE	NONE	NONE
(ii) NONE NONE <th< td=""><td>90</td><td>ε</td><td>849,200.</td><td></td><td>6,914.</td><td>-</td><td>-</td><td>013,</td><td>NONE</td></th<>	90	ε	849,200.		6,914.	-	-	013,	NONE
(I) 228,435 152,116 6,152 31,268 12,038 430,009 MD (S (II) NONE NONE NONE NONE NONE NONE MD (S (II) 426,148 141,363 41,715 33,745 31,534 674,505 SHB) (II) MONE NONE NONE NONE NONE H) (II) A1,713 2,012 23,249 15,996 369,337 H) (II) MONE NONE NONE NONE H) (III) NONE NONE NONE MONE NONE NONE NONE MONE 115,983 15,309 2,875 16,040 16,040 MONE NONE NONE NONE NONE NONE	10 BOARD MEMBER	€			NONE	NONE	NONE	NONE	
(ii) NONE NONE <th< td=""><td>167</td><td>Θ</td><td>228,</td><td>-</td><td>-</td><td>-</td><td>2,</td><td>430,009.</td><td>NONE</td></th<>	167	Θ	228,	-	-	-	2,	430,009.	NONE
MD (S (I) 426,148. 141,363. 41,715. 33,745. 31,534. 674,505. SHB) (II) MONE (III) NONE (IIII) NONE (IIII) NONE (IIII) NONE (IIIII) NONE (IIIIII) NONE (IIIIIIII) NONE (IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII	11 PRESIDENT	€			NONE	NONE	NONE	NONE	NONE
SHB) (i) LONE NONE	MD	Ξ	426,	1,	1,	3	-	674,505.	NONE
SHB) (i) 230,262. 3,208. 27,249. 15,996. 369,337. (ii) NONE NONE NONE NONE NONE NONE NONE (i) 244,293. 35,113. 2,012. 23,275. 21,893. 326,586. (i) NONE NONE NONE NONE NONE NONE (ii) 171,471. 27,200. 712. 16,315. 35,684. 251,382. SCS) (i) 115,309. 2,875. 15,384. 16,040. 165,591. (ii) NONE NONE NONE NONE NONE	12 BOARD CHAIR	Ξ			NONE	NONE	NONE	NONE	NONE
(ii) NONE NONE <th< td=""><td>HAGERTY</td><td>ε</td><td>230,262.</td><td>5</td><td>-</td><td>1</td><td>5,</td><td>5</td><td>NONE</td></th<>	HAGERTY	ε	230,262.	5	-	1	5,	5	NONE
(I) 244,293. 35,113. 2,012. 23,275. 21,893. 326,586. (I) NONE NONE NONE NONE NONE NONE (I) 171,471. 27,200. 712. 16,315. 35,684. 251,382. SCS) (I) NONE NONE NONE NONE NONE	13 BOARD VICE CHAIR	Ξ			NONE	NONE	NONE	NONE	NONE
(ii) NONE NONE <th< td=""><td>YAROS MD</td><td>ε</td><td>44,</td><td>5</td><td>-</td><td>3</td><td>-</td><td>9</td><td>NONE</td></th<>	YAROS MD	ε	44,	5	-	3	-	9	NONE
(i) NONE NONE NONE NONE NONE NONE NONE (ii) 171,471. 27,200. 712. 16,315. 35,684. 251,382. SCS) (i) 115,309. 2,875. 15,384. 16,040. 165,591. (ii) NONE NONE NONE NONE NONE		Œ			NONE	NONE	NONE	NONE	
SCS) (i) 171,471. 27,200. 712. 16,315. 35,684. 251,382. (ii) 115,983. 15,309. 2,875. 15,384. 16,040. 165,591. NONE NONE NONE NONE	DAVIS	ε	NONE		NONE	NONE	NONE	NONE	
SCS) (I) 115,983. 15,309. 2,875. 15,384. 16,040. 165,591. NONE NONE NONE NONE	15 BOARD MEMBER AND VP	Ξ	171,	7	712.	-	5	51,	NONE
(ii) NONE NONE NONE NONE NONE	PASTORIUS	ε	115,983.	3	-	-		-	NONE
	16 BOARD SECRETARY AND COO	(ii)	NONE		NONE	NONE	NONE	NONE	

Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)—(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and/or 1099-	and/or 1099-MISC and/or 10	MISC and/or 1099-NEC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
VWAIRE ORHURHU MD (SHF	ε	674,211.	455,305.	10,228.	20,471.	38,641.	1,198,856.	NONE
1 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ZACHARY RITTER DMP (SH	Θ	423,805.	167,316.	.006	25,055.	21,788.	638,864.	NONE
2 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ROGER YOST (SHS)	ε	239,298.	36,000.	3,406.	7,800.	7,548.	294,052.	NONE
3 BOARD ASST TREASURER & CFO	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
RUTUL DALAL MD (SHS)	Θ	94,857.	NONE	188.	2,874.	8,986.	106,905.	NONE
4 FORMER BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
RONALD DISIMONE MD (SP	ε	1,075,742.	23,850.	29,718.	29,452.	15,188.	1,173,950.	NONE
5 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
CHRISTOPHER DOMAREW MD	ε	331,899.	168,358.	1,032.	25,055.	33,869.	560,213.	NONE
6 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ALEXANDER NESBITT MD (Θ	372,074.	12,000.	6,553.	29,259.	35,877.	455,763.	NONE
7 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
REBECCA RICKARD MD (SP	ε	230,444.	11,500.	35,699.	11,808.	24,841.	314,292.	NONE
8 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
MICHAEL LAZAR MD (SPS)	ε	842,212.	101,470.	3,701.	25,542.	39,936.	1,012,861.	NONE
9 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
DAVID NACE MD (THS)	Ξ	248,780.	2,000.	47,220.	27,769.	1,213.	326,982.	NONE
10 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
MARK BONDI (THS)	Θ	NONE	NONE	NONE	NONE	NONE	NONE	NONE
11 PRESIDENT	€	216,027.	141,985.	6,183.	34,267.	30,304.	428,766.	NONE
NOREEN FREDRICK (TLC)	Ξ	203,147.	105,496.	4,494.	25,847.	10,737.	349,721.	NONE
12 BOARD PRESIDENT	Ξ	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JAMES WYLER (TLC)	ε	140,582.	NONE	406.	12,378.	2,092.	155,458.	NONE
13 BOARD VICE PRESIDENT	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
STANLEY MARKS MD (UPC)	ε	1,427,353.	NONE	172,532.	283,662.	18,737.	1,902,284.	121,541.
14 BOARD CHAIR	€	1,723,317.	172,529.	NONE	NONE	NONE	1,895,846.	NONE
ROBERT FERRIS MD (UPC)	Ξ	1,152,550.	130,773.	10,320.	35,672.	9,803.	1,339,118.	NONE
15 BOARD MEMBER AND VICE CHAIR	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ELIZABETH A WILD (UPC)	ε	482,981.	447,142.	24,056.	107,541.	3,844.	1,065,564.	22,500.
16 BOARD MEMBER AND PRESIDENT	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
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Schedule J (Form 990) 2023

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JSA

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)—(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 a	(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation	99-NEC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
AMER ZUREIKAT MD (UPC)	ε	1,058,550.	NONE	47,200.	28,629.	9,814.	1,144,193.	NONE
1 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
CHARLES FLACH (UPC)	ε	205,320.	104,000.	1,007.	21,056.	1,930.	333,313.	NONE
2 TREASURER AND CFO	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
KRISTIN LASHER (UHC)	Θ	129,445.	15,800.	274.	7,487.	3,148.	156,154.	NONE
3 SECRETARY	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ELIZABETH PICCIONE MD	Θ	466,433.	222,250.	50,165.	77,861.	34,899.	851,608.	42,198.
4 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
SAMIR SABA MD (UPP)	ε	623,819.	125,000.	51,259.	37,006.	9,408.	846,492.	NONE
5 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
PABLO SANCHEZ MD (UPP)	8	977,681.	NONE	22,807.	25,055.	9,680.	1,035,223.	NONE
6 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
VICTOR MORELL MD (UPP)	ε	2,311,516.	244,000.	42,589.	36,194.	10,005.	2,644,304.	NONE
7 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JANET WATERS MD (UPP)	ε	333,041.	NONE	5,449.	32,084.	3,308.	373,882.	NONE
8 FORMER BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
CHRISTINA PATTERSON MD	Θ	253,240.	31,490.	43,837.	23,662.	3,103.	355,332.	NONE
9 FORMER BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
LIRON PANTANOWITZ MD (Ξ	326,313.	100,000.	30,547.	13,200.	2,230.	472,290.	NONE
10 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
MAREK A RADOMSKI DO (U	Ξ	448,591.	NONE	39,645.	27,377.	3,644.	519,257.	NONE
11 FORMER BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
HEATH SKINNER MD (UPP)	Ξ	369,437.	.000,09	1,702.	20,923.	3,790.	455,852.	NONE
12 BOARD MEMBER AND DEPT CHAIR	Ξ	NONE	NONE	NONE	NONE	NONE	NONE	NONE
MARK GERACI MD (UPP)	Θ	125,000.	75,000.	NONE	NONE	.0	200,009.	NONE
13 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JOE SUYAMA ND (UPP)	Ξ	309,745.	NONE	91,108.	33,470.	3,224.	437,547.	NONE
14 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
RICKQUEL TRIPP MD (UPP	ε	344,936.	NONE	50,280.	23,893.	4,882.	423,991.	NONE
15 FORMER BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
MACALUS HOGAN MD (UPP)	ε	1,115,006.	41,250.	2,400.	25,337.	8,254.	1,192,247.	NONE
16 BOARD MEMBER	(E)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
							4	

Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)—(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

benefits (B/0)-(D) in column (B) re soldierred on Form 990 (B/0)-(D) (B/0)-((B) Breakdown of W-2 a	(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation	099-NEC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
OUTES SUMKIN MD (UPP) (0 466,440. 248,830. 21,016. 45,685. 9,270. 732,241. AMADD MILES SUMKIN MD (UPP) (0 352,282. 31,934. 20,729. 39,489. 7,079. 731,523. DRAND MARDALANIS MD (UPP) (0 355,282. 31,934. 20,729. 39,489. 7,079. 7079. 731,523. DROGER W MICHALOPOULO (0 219,733. 252,282. 31,934. 46,088. 7,079. 7079. 7079. 7079. DROGUS D PARCE W MICHALOPOULO (0 219,733. 258,232. 7,809. 41,336. 41,428. 80.80. 9,270. COUSTS D PARCE W MICHALOPOULO (0 219,733. 258,227. 7,809. 41,336. 41,289. 59,595. MONE WARD W W W W W W W W W W W W W W W W W W W	(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(I)-(D)	in column (B) reported as deferred on prior Form 990
OAVED NONE NONE <t< td=""><td>SUMKIN MD</td><th>ε</th><td>468,</td><td>8</td><td></td><td></td><td></td><td>-</td><td>NONE</td></t<>	SUMKIN MD	ε	468,	8				-	NONE
ANALTA A LEWISS MD (UPP) (0) 352_292. 311,334 20,729. 39,489 7,079. 7015_53. RONKE RANCH S MD (UPP) (0) (0) 319,764. 242,307. 13,230. 46,068. 7,428. 700E 700E RONKE RANCHALOPOULO (0) 319,764. 242,307. 13,230. 40,068. 7,428. 622,797. COUTS D FAD, OR MD (UP (0) (0) 224,307. 12,000. 7,899. 41,336. 4,186. 31,234. DANE RAND LAND (URL) (0) (0) 224,428. NONE 81,104. 27,082. 3,681. 35,259. DANE S D LUKETICH MD (UP) (0) (1) 248,428. NONE 81,104. 27,082. 3,685. 3,685. 3,685. 3,685. 3,685. 3,695. 3,685. 3	1 BOARD MEMBER AND SECRETARY	€			NONE	NONE	NONE	NONE	NONE
NONE	DAVID A LEWIS MD (UPP)	Θ			-	39,489.	-	731,523.	NONE
Provide K MICHALOPOULO 0	2 BOARD MEMBER AND DEPT CHAIR	€			NONE	NONE	NONE	NONE	NONE
COURTED PRAILS (I) NONE A1,336. 4,1336. 372,529.	M	Θ	319,	2	-		-	8	NONE
COURTY DE FALO JR MD (UP PALO JR MD) (1) 219,703. 258,227. 7,809. 41,336. 4,159. 531,234. CHOLIS DE FALO JR MD (UR PALO JR MONE MELLINOM MD (UR PALLITOM MD (UR)) (1) 248,428. 10,200. 10,000. 24,880. 375,695. MELLINDAR HAMILTON MD (UR) (1) 248,428. NONE NONE NONE NONE BOARD MARIATON MD (UP) (1) 1,867,828. 87,756. 21,868. 2,965. 2,555,654. SYLVIA OWUSU-ANSAH MD (UPP) (1) 1,867,756. 21,868. 20,130. 2,962. 311,709. SYLVIA OWUSU-ANSAH MD (UPP) (1) 224,003. 42,756. 21,868. 20,130. 2,962. 311,709. SYLVIA OWUSU-ANSAH MD (UPP) (1) 224,003. 42,756. 24,465. 9,465. 25,517. 9,662. 31,7109. SYLVIA OWUSU-ANSAH MD (UPP) (1) 238,440. 10,622. 9,469. 25,177. 9,682. 36,758. SYLVIA OWUSU-AND WD (UPP) (1) 238,460. 21,048. 22,118. 26,489. 34,455	3 FORMER BOARD MEMBER AND DEPT C	€			NONE	NONE	NONE	NONE	NONE
Participa Part	LOUIS D FALO JR MD (UP	Ξ		-	-		4,159.	531,234.	NONE
MONE	4 BOARD MEMBER AND DEPT CHAIR	€		12,000.	NONE	31,800.	4,	372,529.	NONE
NONE		Θ		NONE	1	27,082.	3,081.	359,695.	NONE
TAMES D LUKETICH MD (U (0) 1,867,828 587,500 45,006 45,455 9,865 2,555,654 DAMBES D LUKETICH MD (U (0) 1,867,828 42,006 1,867,828 20,130 2,555,654 SYLVIA OWICA-NISAH MD (0) 224,003 42,756 21,858 20,130 2,962 311,709 SYLVIA OWICA-NISAH MD (0) 138,440 186,250 9,469 25,517 9,682 965,358 SYLVIA OWICA-NISAH MD (0) 738,440 186,250 9,469 25,517 9,682 965,358 SYLVIA OWICA-NISAH MD (0) 738,440 186,250 32,218 NONE NONE SORDENT M ENDLIAN OLUPP (0) 219,040 176,204 21,178 26,489 3,455 427,486 SORDERT M ENDLIANDER M (UPP) (0) 1,388,569 334,266 10,488 32,228 9,865 1,775,418 SORDERT M ENDLIANDER M (UPP) (0) 1,388,569 334,266 10,488 32,228 9,865 1,775,418 SORDERT M ENDLI	5 BOARD MEMBER	€		NONE	NONE	NONE	NONE	NONE	NONE
NONE		ε	1,	,181	45,006.		9,865.	2,555,654.	NONE
SYLVIA OWUSU-ANSAH MD OP 0 224,003 42,756 0 21,856 0 2,962 0 311,709 ONDE	6 BOARD MEMBER AND DEPT CHAIR	€		NONE	NONE	NONE	NONE	NONE	NONE
NONE	SYLVIA OWUSU-ANSAH MD	Θ		42,756.	-	20,130.	2,962.	311,709.	NONE
TYREALER RUBIN MD (UPP) (0) 738,440. 186,250. 9,469. 25,517. 9,682. 969,388. ORADE MEMBER AND DET CHAIR (0) 139,040. 176,204. 2,178. 26,489. 3,455. 427,366. SMENDOLLYN SOWA MD (UPP) (0) 219,040. 176,204. 2,178. 26,489. 3,455. 427,366. ROADERT M FRIEDLANDER MO (UPP) (0) 1,388,569. 334,268. 10,048. 32,228. 9,865. 1,775,418. ROADERT M FRIEDLANDER MO (UPP) (0) 438,900. 70,937. 16,032. 29,585. 7,596. 56,050. FERENCE DERMODY MD (UPP) (0) 438,900. 70,937. 16,032. 29,585. 7,596. 56,050. MULLIAM DONALDSON MD (UPP) (0) 836,285. NONE NONE NONE NONE ROADER MEMBER AND DEPT CHAIR (0) 731,643. 233,995. 29,585. 29,585. 1,033,205. ROADE SARAN MD (UPP) (0) 733,643. NONE NONE NONE NONE ROA	7 FORMER BOARD MEMBER	€		NONE	NONE	NONE	NONE	NONE	NONE
BOARD MEMBER AND DEPT CHAIR (f) NONE NONE NONE NONE NONE NONE NONE A27,366. A27,366.<	J PETER RUBIN MD (UPP)	Θ		186,250.	~		9,682.	969,358.	NONE
SAMEN DOLYN SONA MD (UPP) MONE	8 BOARD MEMBER AND DEPT CHAIR	€			NONE	NONE	NONE	NONE	NONE
ROBERT M ERIEDLANDER M (I) (II) NONE NONE NONE NONE NONE ROBERT M FRIEDLANDER M (II) (II) 1,388,569. 334,268. 10,488. 32,228. 9,865. 1,775,418. NONE ROBERT M FRIEDLANDER M (III) (III) NONE NONE <td< td=""><td>GWENDOLYN SOWA MD (UPP</td><th>Θ</th><td></td><td>9</td><td>~</td><td>9</td><td>-</td><td>-</td><td>NONE</td></td<>	GWENDOLYN SOWA MD (UPP	Θ		9	~	9	-	-	NONE
ROBERT M FRIEDLANDER M (II) (I) 1,388,569 334,268 10,488 32,228 9,865 1,775,418 BOARD MEMBER AND DEPT CHAIR (II) NONE NONE NONE NONE NONE BOARD MEMBER AND DEPT CHAIR (II) 438,900 70,937 16,032 29,585 7,596 563,050 BOARD MEMBER AND DEPT CHAIR (II) NONE NONE NONE NONE NONE VILLITAM DONALDSON MD (UPP) (II) 731,643 233,995 29,825 29,585 1,032,901 SOARD MEMBER AND DEPT CHAIR (II) 773,076 180,213 4,778 24,926 9,613 992,606 AMAN MAHAJAN MD (UPP) (II) NONE NONE NONE NONE NONE OONAS JOHNSON MD (UPP) (II) NONE NONE NONE NONE NONE OONAS JOHNSON MD (UPP) (II) NONE NONE NONE NONE NONE OONAS JOHNSON MD (UPP) (II) NONE NONE NONE NONE	9 BOARD MEMBER AND DEPT CHAIR	Ξ			NONE	NONE	NONE	NONE	NONE
DOADE DEAD MEMBER AND TERET CHAIR (II) HONE NONE	FRIEDLANDER	Ξ	1,		-	-	-	775	NONE
TERENCE DERMODY MD (UP) (i) 438,900. 70,937. 16,032. 29,585. 7,596. 563,050. BOARD MEMBER AND DEPT CHAIR (ii) NONE NONE 141,511. 45,430. 9,675. 1,032,901. MILLITAM DONALDSON MD (UPP) (ii) NONE NONE NONE NONE NONE JOSE SAHEL MD (UPP) (i) 731,643. 233,995. 29,825. 29,585. 8,157. 1,033,205. BOARD MEMBER AND DEPT CHAIR (ii) NONE NONE NONE NONE NONE AMAN MAHAJAN MD (UPP) (i) 773,076. 180,213. 4,778. 24,926. 9,613. 992,606. JONAS JOHNSON MD (UPP) (i) NONE NONE NONE NONE NONE JONAS JOHNSON MD (UPP) (i) NONE NONE NONE NONE NONE JONAS JOHNSON MD (UPP) (i) NONE NONE NONE NONE NONE JONAS JOHNSON MD (UPP) (ii) NONE 25,803. 27,635. 3	10 BOARD MEMBER AND DEPT CHAIR	€			NONE	NONE	NONE	NONE	NONE
BOARD MEMBER AND DEPT CHAIR (i) 836,285. NONE			438,	-	9	6	-	63	NONE
VILLIAM DONALDSON MD (II) (II) 836,285 NONE 141,511 45,430 9,675 1,032,901 FORMER BOARD MEMBER AND INTERI (II) NONE NONE NONE NONE NONE SARAD MAHAJAN MD (UPP) (II) 773,076 180,213 4,778 24,926 9,613 992,606 SOARD MEMBER AND DEPT CHAIR (II) 773,076 180,213 4,778 24,926 9,613 992,606 SOARD MEMBER AND DEPT CHAIR (II) NONE NONE NONE NONE SOARD MEMBER AND TREASU (II) 116,305 NONE NONE NONE SORMER BOARD MEMBER AND TREASU (II) 359,535 90,000 25,803 27,635 3,803 506,776 SOARD MEMBER (II) NONE NONE NONE NONE NONE NONE	11 BOARD MEMBER AND DEPT CHAIR	€			NONE	NONE	NONE	NONE	NONE
FORMER BOARD MEMBER AND INTERI (I) NONE	WILLIAM DONALDSON MD (Ξ	836,	NONE	1,	2	-	032,	NONE
TOSE SAHEL MD (UPP) (i) 731,643. 233,995. 29,825. 29,585. 8,157. 1,033,205. BOARD MEMBER AND DEPT CHAIR (ii) 773,076. 180,213. 4,778. 24,926. 9,613. 992,606. BOARD MEMBER AND DEPT CHAIR (ii) 773,076. 180,213. 4,778. 24,926. 9,613. 992,606. BOARD MEMBER AND DEPT CHAIR (ii) 116,305. NONE 111,334. 28,414. 30,887. 186,940. FORMER BOARD MEMBER AND TREASU (ii) 359,535. 90,000. 25,803. 27,635. 3,803. 506,776. BOARD MEMBER (ii) NONE NONE NONE NONE NONE NONE	12 FORMER BOARD MEMBER AND INTERI	€			NONE	NONE	NONE	NONE	NONE
BOARD MEMBER AND DEPT CHAIR (I) NONE NONE <th< td=""><td>SAHEL MD</td><th>ε</th><td>731,</td><td>3</td><td>6</td><td>6</td><td>-</td><td>033,</td><td>NONE</td></th<>	SAHEL MD	ε	731,	3	6	6	-	033,	NONE
AMAN MAHAJAN MD (UPP) (I) 773,076. 180,213. 4,778. 24,926. 9,613. 992,606. BOARD MEMBER AND DEPT CHAIR (I) NONE NONE NONE NONE 11,334. 28,414. 30,887. 186,940. FORMER BOARD MEMBER AND TREASU (I) NONE NONE NONE NONE NONE MONICA BOLLAND MD (UPP) (I) 359,535. 90,000. 25,803. 37,635. 3,803. 506,776. BOARD MEMBER (II) NONE NONE NONE NONE NONE	13 BOARD MEMBER AND DEPT CHAIR	€			NONE	NONE	NONE	NONE	NONE
BOARD MEMBER AND DEPT CHAIR (i) NONE NONE <th< td=""><td></td><th>ε</th><td></td><td>0</td><td>-</td><td>4,</td><td>-</td><td>992,606.</td><td>NONE</td></th<>		ε		0	-	4,	-	992,606.	NONE
JONAS JOHNSON MD (UPP) (I) 116,305. NONE 11,334. 28,414. 30,887. 186,940. FORMER BOARD MEMBER AND TREASU (II) NONE NONE NONE NONE NONE 3,803. 506,776. BOARD MEMBER (II) NONE NONE NONE NONE NONE NONE		€			NONE	NONE	NONE	NONE	NONE
FORMER BOARD MEMBER AND TREASU (II) NONE NONE NONE NONE NONE NONE NONE NON	JOHNSON MD	ε	116,	NONE	-	-		9	NONE
MONICA BOLLAND MD (UPP (II)) (II) 359,535. 90,000. 25,803. 27,635. 3,803. 506,776. BOARD MEMBER (III) NONE NONE NONE NONE NONE NONE	15 FORMER BOARD MEMBER AND TREASU	€			NONE	NONE	NONE	NONE	NONE
BOARD MEMBER (II) NONE NONE NONE NONE NONE NONE NONE	BOLLAND MD	Ξ	359,	-	5	-	-	6	NONE
	16 BOARD MEMBER	Œ			NONE	NONE	NONE	NONE	NONE

Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)—(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and/or 1099-		MISC and/or 1099-NEC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(I)-(D)	in column (B) reported as deferred on prior Form 990
TRACEY CONTI MD (UPP)	ε	181,109.	47,529.	1,496.	25,930.	1,123.	257,187.	NONE
1 BOARD MEMBER AND DEPT CHAIR	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
BRIAN FRITZ (UPP)	ε	295,011.	152,200.	2,252.	49,313.	17,342.	516,118.	872.
2 CHIEF FINANCIAL OFFICER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
CLIFTON CALLAWAY MD (U	Θ	135,698.	NONE	2,020.	20,139.	2,482.	160,339.	NONE
3 FORMER BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
HYAGRIV SIMHAN MD (UPP	Θ	479,878.	NONE	2,676.	34,492.	3,851.	520,897.	NONE
4 FORMER BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JOSEPH LOSEE MD (UPP)	ε	251,380.	15,833.	350,983.	35,935.	4,164.	658,295.	NONE
5 FORMER BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
TRENT EMERICK MD (UPP)	ε	498,852.	NONE	24,610.	25,834.	3,487.	552,783.	NONE
6 FORMER BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
LOUIS ALARCON MD (UPP)	0	647,298.	171,000.	67,475.	36,644.	9,319.	931,736.	NONE
7 FORMER BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JANE LIEBSCHUTZ MD (UP	ε	149,730.	7,494.	2,233.	12,980.	2,278.	174,715.	NONE
8 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
LISA A NEWCOMB (UPM)	ε	141,454.	21,000.	6,064.	16,519.	15,552.	200,589.	NONE
9 ASST SECRETARY	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ARTHUR S LEVINE MD (U	Θ	NONE	NONE	NONE	NONE	NONE	NONE	NONE
10 FORMER BOARD MEMBER	€	1,019,371.	NONE	36,587.	39,600.	19,629.	1,115,187.	NONE
ANANTHA SHEKHAR MD (UP	Ξ	NONE	NONE	NONE	NONE	NONE	NONE	NONE
11 BOARD MEMBER	€	1,038,424.	400,000.	33,075.	139,600.	39,631.	1,650,730.	NONE
JOAN GABEL (UPM)	Ξ	NONE	NONE	NONE	NONE	NONE	NONE	NONE
12 BOARD MEMBER	€	438,844.	114,689.	43,006.	25,333.	50,638.	672,510.	NONE
PATRICK GALLAGHER (UPM	Θ	NONE	NONE	NONE	NONE	NONE	NONE	NONE
13 BOARD MEMBER	€	669,472.	NONE	35,770.	39,600.	56,620.	801,462.	NONE
EDWARD I KARLOVICH (UP	Θ	741,619.	1,455,000.	140,207.	190,761.	27,089.	2,554,676.	126,650.
14 EVP & CFO	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
FREDERICK HARGETT (UPM	Ξ	373,930.	100,000.	201,152.	NONE	1,069.	676,151.	NONE
15 EVP & CFO	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
DEREK ANGUS MD (UPM)	8	583,440.	300,000.	15,840.	41,016.	8,400.	948,696.	NONE
16 FORMER EVP & CHIEF INNOVATION	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
							4	Table of the state

Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

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Note: The sum of columns (B)(i)—(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

Particular Par			(B) Breakdown of W-2 and/or 1099-	nd/or 1099-MISC and/or 10	MISC and/or 1099-NEC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
UPW) (0) 171,509 650,000 572,518 10,096 33,705 1,437 STEAR MD (UP (UP) (4) 659,307 725,000 11,644 1,784 1,788 WILLER MD (UP (UP) (4) 659,307 725,000 15,644 10,096 1,784 1,788 WILLER MD (UP (UP) (4) 744,743 999,000 29,035 181,542 18,659 1,972 CAN CORD 386,465 788,000 29,035 181,542 18,767 1,774 CIM NONE NONE NONE NONE 132,132 1,774 1,774 CIM SEA, 830 346,500 86,109 132,312 7,779 1,157 COUNDER ESQ (M) 772,866 1,670,000 86,109 135,332 3,981 LOSTECKER (M) 365,266 1,670,000 81,000 36,109 32,334 3,981 LOSTECKER (M) 365,266 1,670,000 81,000 30,029 32,344 32,344 32,344 LOSTEC	(A) Name and Title		(i) Base compensation		(iii) Other reportable compensation	other deferred compensation	benefits	(a)-(i)(a)	in column (B) reported as deferred on prior Form 990
Colored Hold Book Book Book Book Book Book Book Boo	SEVCO	Ξ			572,518.	10,096.		437,	22,500.
Lange man bound with the mone Mon	& PRESIDENT	٤			NONE	NONE	NONE	NONE	NONE
NONE	BILLIAR MD			5	51,		i	788,	136,720.
ELLI (UPM) (0)	CHIEF SCIENTIFIC	€			NONE	NONE	NONE	NONE	NONE
MONE	CUNICELLI	Ξ	744,	66	6	81,		,972,	22,500.
Main	3 EVP & PRESIDENT ENTERPRISES	E			NONE	NONE	NONE	NONE	NONE
NONE (ii) S84,830. 346,500. 86,109. 132,312. 7,779. 1,157, OLIAN SENCIES (ii) 584,830. 346,500. 281,806. 189,109. 24,514. 2,939, OLIAN SENCIES (ii) 773,866. 1,670,000. 281,806. 189,109. 24,514. 2,939, OLIGH ESQ (ii) 773,866. 1,670,000. 281,806. 189,109. 24,514. 2,939, OLIGH ESQ (iii) 365,260. 348,500. 13,963. 90,029. 32,394. 850, OLIGH ESQ (iii) 365,260. 348,500. 13,963. 90,029. 32,394. 850, OLIGH ESQ (iii) 365,260. 348,500. 13,963. 90,029. 38,337. 3,981, OLIGH ESQ (iii) 115,874. NONE	SUP LEE MD	Ξ	386,	8	4,	9	6	274,	22,500.
UNIVERDINATION UNIVERSITY	4 EVP & PRES PHYSICIAN SRV	€		NONE	NONE	NONE	NONE	NONE	NONE
Color Colo				46,	9	32,	-	157,	38,989.
COUGH ESQ (0) 773,866. 1,670,000. 281,806. 189,109. 24,514. 2,939, 293, 2939, 2036, 2036 L OPETCER (0) NONE NONE NONE NONE NONE NONE 860, 2029. 32,394. 850, 2020. 863, 334. 850, 2020. 862,260. 860, 2020. 862, 204. 860, 2020. 862, 204. 860, 2020. 862, 2020.	5 SVP & PRES PHYSICIAN SERVICES	Ξ			NONE	NONE	NONE	NONE	NONE
LOPETCER (II) NONE NONE NONE NONE NONE NONE NONE NON	W THOMAS MCGOUGH ESQ (Ξ		1,670,000.	81,	-	24,514.		252,606.
CUPM (0) 365,260 348,500 13,963 90,029 32,394 85C, L OPETICE (0) 838,537 2,360,000 416,744 228,090 38,337 3,981, NONE	6 EVP & CHIEF LEGAL OFFICER	٤			NONE	NONE	NONE	NONE	NONE
LOPETCER (10) 938,537. 2,360,000. 416,744. 228,090. 38,337. 3,981, INTERPRITE OF (11) 115,874. NONE NO	MARK TAMBURRI (UPM)	Θ	365,	48,	3,	90,029.	32,394.	850,146.	11,900.
Column C	7 EVP & CHIEF LEGAL OFFICER	Ξ		NONE	NONE	NONE	NONE	NONE	NONE
NONE	DAVID FARNER (UPM)	Ξ		2,360,000.	9	228,090.	38,337.	981,	406,130.
PENSTALL J (0) 115,874 NONE NONE 165,759 20,217 29,641 331,		Ξ		NONE	NONE	NONE	NONE	NONE	NONE
E.Y. (UPM) (I) NONE		1		NONE	65,	-	-	331,491.	163,924.
EY (UPM) (0) 569,227. 577,500. 53,838. 122,748. 32,487. 1,355, LISTER (UP) (0) 618,643. 598,500. 102,454. 139,117. 37,103. 1,495, NAME (UPM) (0) 811,340. 500,000. 16,500. 121,622. 11,888. 1,461, NA ME (UPM) (0) 811,340. 250,000. 16,500. 121,622. 11,888. 1,461, NA ME (UPM) (0) 462,007. 250,000. 2,029. 96,467. 38,554. 849, CLINICAL OFF (UPM) (0) 462,007. 250,000. 104,341. 164,767. 38,554. 849, CLINICAL OFF (UPM) (0) 694,753. 800,000. 104,341. 164,767. 13,682. 1,777, UPM) (0) 694,753. 800,000. 104,341. 164,767. 13,682. 1,777, UPM (UPM) (0) 174,443. 1,555,000. 248,585. 191,727. 36,881. 27,780. STA (UPM) (0)<	9 FORMER EVP, TREAS., & PRES ENT	Ξ			NONE	NONE	NONE	NONE	NONE
LISTER (UP (I) 618,643. 598,500. 102,454. 139,117. 37,103. 1,495, 1.	C STILLEY	Ξ	569,	77,	3,	2,	-	,355,	50,075.
LISTER (UP (I) 618,643. 598,500. 102,454. 139,117. 37,103. 1,495, RMATION OFF (II) NONE NONE NONE NONE NONE NONE NONE NON	10 SENIOR VP, TREAS., & CIO	Ξ			NONE	NONE	NONE	NONE	NONE
NOME NONE NONE NONE NONE NONE NONE NONE NONE 1,461, NN MD (UPM) (I) 811,340. 500,000. 16,500. 121,622. 11,888. 1,461, CLINICAL OFF & (II) NONE NONE NONE NONE NONE NONE NONE NONE 1,777, UPM) (I) 694,753. 800,000. 104,341. 164,767. 13,682. 1,777, UPM) (I) NONE NONE NONE NONE NONE NONE STA (UPM) (I) 174,443. 1,555,000. 248,585. 191,727. 36,881. 2,788, STA (UPM) (I) 10,000. NONE NONE NONE NONE 12,000.			618,	98	-	39,	-	,495,	90,650.
NO MD (UPM) (I) 811,340. 500,000. 16,500. 121,622. 11,888. 1,461, LILLIAGAL OFF & (II) NONE	11 SVP & CHIEF INFORMATION OFF	Ξ		NONE	NONE	NONE	NONE	NONE	NONE
CLINICAL OFF & (II) NONE NONE NONE NONE NONE NONE NONE STA. 849, (IV) 462,007. 250,000. 2,029. 96,467. 38,554. 849, (IV) NONE NONE NONE NONE NONE NONE NONE NON	B NELSON MD	Ξ	811,	00	-	-	1,	,461,	NONE
(UPM) (I) 462,007. 250,000. 2,029. 96,467. 38,554. 849, Rov't Affalk (II) NONE NONE NONE NONE NONE NONE NONE NON	UPMC CHIEF CLINICAL OFF	Ξ			NONE	NONE	NONE	NONE	NONE
F GOV'T AFFAIR (II) NONE NONE NONE NONE NONE NONE 1,777, UPM) (II) 694,753. 800,000. 104,341. 164,767. 13,682. 1,777, . UPM (II) NONE NONE NONE NONE NONE 23,262. 27,270. 298, . STA (UPM) (I) NONE NONE NONE NONE NONE NONE 36,881. 2,788, (II) 10,000. NONE NONE 1,200. 203. 12,787.	BEAM	Θ	462,	50,	-	-	-	49	975.
UPM) (I) 694,753. 800,000. 104,341. 164,767. 13,682. 1,777. L. UPMC HOSPITA (II) NONE NONE NONE NONE NONE 23,262. 27,270. 298, STA (UPM) (I) NONE NONE NONE NONE NONE NONE NONE 2,788, (II) 10,000. NONE NONE 1,200. 203. 12,788,	UPMC & CHIEF GOV'T	Ξ			NONE	NONE	NONE	NONE	NONE
CANA (UPM) (I) 174,443 NONE 1,255,000 1,255,000 1,200 1,200 12,727	YUHAS	Ξ	694,	00	04,	-	3,	,777,	NONE
STAY (UPM) (i) 174,443. 72,069. 1,594. 23,262. 27,270. 298,	9 3	E		NONE	NONE	NONE	NONE	NONE	NONE
STA (UPM) (I) 756,443. 1,555,000. 248,585. 191,727. 36,881. 2,788, (II) 10,000. NONE 600. 1,200. 203. 12,	KONIECZNY	Ξ	174,	2	1,594.	3	1	98	NONE
STA (UPM) (1) 756,443. 1,555,000. 248,585. 191,727. 36,881. 2,788, (ii) 10,000. NONE 600. 1,200. 203. 12,	15 ASSI TREASURER	٤		NONE	NONE	NONE	NONE	NONE	NONE
(ii) 10,000. NONE 600. 1,200. 203.	BOGOSTA	Ξ	756,	55,	48,	-	9	,788,	232, 791.
	16 EVP & PRES INT'L	ii)	10,000.	NONE	.009	1,200.	203.	12,003.	NONE

Schedule J (Form 990) 2023

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		(B) Breakdown of W-2 and/or 1099	nd/or 1099-MISC and/or 1	-MISC and/or 1099-NEC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)+(D)	in column (B) reported as deferred on prior Form 990
DIANE HOLDER (UPM)	ε	NONE	NONE	NONE	NONE	NONE	NONE	NONE
1 EVP, PRES INS SVC & CEO HPLAN	€	1,090,475.	4,065,000.	298,847.	261,690.	35,052.	5,751,064.	251,478.
JEFFREY A ROMOFF (UPM	Θ	NONE	NONE	12,125,375.	NONE	16,946.	12,142,321.	4,778,634.
2 FORMER PRESIDENT & CEO	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
MICHELE P JEGASOTHY ES	ε	224,445.	179,000.	16,585.	61,332.	27,791.	509,153.	14,815.
3 SECRETARY	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
MARSHALL WEBSTER MD (U	ε	488,790.	883,000.	147,660.	147,907.	10,542.	1,677,899.	80,850.
4 SENIOR VP	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JOHN GALLEY (UPM)	Θ	684,308.	654,000.	109,371.	148,967.	19,034.	1,615,680.	99,750.
5 SENIOR VP & CHIEF HR OFFICER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
LESLIE C DAVIS (UPM)	ε	1,845,259.	8,806,000.	724,913.	628,466.	30,572.	12,035,210.	695,105.
6 PRESIDENT & CEO	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
MARGARET EALY (APP)	0	180,670.	145,648.	871.	14,335.	6,690.	348,214.	NONE
7 BOARD MEMBER, TREAS & COO	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
DAVID RUSSELL (ALT)	ε	NONE	NONE	114,609.	NONE	189.	114,798.	114,609.
8 FORMER BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
MICHAEL SCHLECHTER MD	Θ	NONE	NONE	NONE	NONE	NONE	NONE	NONE
9 FORMER BOARD MEMBER	€	402,536.	84,550.	2,598.	31,355.	10,489.	531,528.	NONE
ROBERT SULLIVAN MD (AL	Ξ	NONE	NONE	NONE	NONE	NONE	NONE	NONE
10 FORMER BOARD MEMBER	€	240,853.	NONE	5,207.	14,330.	3,694.	264,084.	NONE
MATTHEW BOUCHARD MD (A	ε	750,665.	NONE	2,335.	67,449.	27,432.	847,881.	NONE
11 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
MATTHEW NEWLIN MD (ALT	Ξ	NONE	NONE	NONE	NONE	NONE	NONE	NONE
12 BOARD MEMBER	Ξ	441,587.	54,672.	2,349.	30,364.	8,421.	537,393.	NONE
JAN E FISHER (ALT)	Θ	456,803.	420,000.	.609,89	109,408.	29,310.	1,084,130.	55,290.
13 PRESIDENT	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
MICHAEL CORSO (ALT)	Θ	197,378.	120,000.	1,073.	50,638.	25,757.	394,846.	NONE
14 PRESIDENT	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
MARIO WILFONG (ALT)	ε	200,417.	132,300.	1,171.	25,678.	30,076.	389,642.	NONE
15 FORMER TREASURER AND CFO	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
DAVID BURWELL MD (ALF)	ε	429,443.	140,000.	15,981.	38,834.	27,330.	651,588.	14,484.
16 BOARD MEMBER	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
								A

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Penefits			(B) Breakdown of W-2 a	(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation	099-NEC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
TOWOWILEZ MD ((A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)+(D)	in column (B) reported as deferred on prior Form 990
NONE	JOSEPH ANTONOWICZ MD (ε		NONE	NONE	-			NONE
ALTONI (ALF) (0) 174,316, 45,000, 3,556, 21,524, 28,471, 272,887. ATT (APPI) (0) 167,826, 90,000, NONE NONE NONE NONE NONE NONE NONE NON	1 FORMER BOARD MEMBER	€			NONE	NONE	NONE	NONE	NONE
TATE (HER) (0) NONE NONE NONE NONE NONE NONE RAD (BDF) (0) 116,2861 9,000. 336. 16,961. 15,416. 296,333. RAD (BDF) (0) NONE NONE NONE NONE NONE RAD (BDF) (0) 174,995. 62,845. 10,694. 33,823. 27,828. 316,185. RAND (BDF) (0) 174,995. 62,845. 10,694. 33,823. 27,828. 316,185. RASHEY (0) 296,297. 130,000. NONE NONE NONE NONE RASHEY (0) 727,536. 182,740. 10,898. 30,487. 64,457. 00.0E RASHEY (0) 727,536. 18,740. 10,898. 38,981. 11,741. 472,457. RASHEY (0) 727,536. 18,740. 10,988. 39,981. 11,741. 472,457. RASHEY (0) 722,536. 18,740. 10,988. 39,981.	BALCONI	ε		5		21,524.		272,867.	NONE
ATT (APH) 0 167,826 90,000 336 16,961 15,416 290,539 RADE SEAS S COO NONE NONE NONE NONE 10,00E 336.27 20,00E 30.0E RAD (BDF) 00 17,995. 62.845. 10,06E 11,742. 350,933. RAD (BDF) 00 298,297. 13,000. 7,893. 20,06E 11,742. 350,933. REMERS 00 298,297. 13,000. 7,893. 20,06E 11,742. 350,933. REMERS 00 298,297. 13,000. 7,893. 20,06E 11,742. 350,933. LICPSKY DO (BD (BD) 00 NONE NONE <td>2 PRESIDENT</td> <td>€</td> <td></td> <td></td> <td>NONE</td> <td>NONE</td> <td>NONE</td> <td>NONE</td> <td>NONE</td>	2 PRESIDENT	€			NONE	NONE	NONE	NONE	NONE
NONE		ε	167,	,06	336.	9	15,416.	290,539.	NONE
R MD (BDF) (0) 1144,995. 62,845. 10,694. 33,823. 27,826. 310,185. ORSKY DO (BDF) (0) 298,297. 130,000. 1,893. 0.00E. 11,742. 350,993. ORSKY DO (BDF) (0) 298,297. 13,000. 1,893. 20,0E1. 11,742. 350,993. NONE NONE NONE NONE NONE NONE NONE NONE NELY CO DC (1) 392,327. 18,740. 10,989. 38,991. 11,421. 472,457. NEMBER (0) 392,328. 18,740. NONE NONE NONE NONE NELY (CHS) (0) 226,318. 13,568. 6,189. 29,666. 26,852. 424,623. LER (CHS) (0) 226,318. 13,742. 17,503. 19,735. 8,776. 426,623. LER (CHS) (0) 172,144. 61,420. 1,503. 19,735. 5,877. 424,623. LER (CHS) (0) 174,59. 62. 35,74.<	3 BOARD SECY, TREAS & CFO	€			NONE	NONE	NONE	NONE	
REALTY COLED (M) NONE NONE NONE NONE NONE ILLOPSKY DOL (SPEC) (M) 29,297. 13,000. 7,893. 20,061. 11,742. 350,933. ILLOPSKY DOL (B) (M) NONE NONE NONE NONE NONE MEMBER (M) 727,536. 182,628. 8,395. 30,487. 6,464. 955,510. MEMBER (M) 727,536. 187,768. 8,395. 30,487. 6,464. 955,510. MERITA (CHS) (M) 726,318. 187,768. 6,189. 29,696. 26,852. 424,623. MERITA (CHS) (M) NONE NONE NONE NONE NONE MERITA (CHS) (M) NONE NONE NONE NONE NONE MERITA (CHS) (M) 172,144. 61,420. 1,503. 19,735. 5,877. 26,657. MERITA (CHS) (M) 172,144. 61,420. 1,503. 19,735. 5,877. 30,078. 1		Θ	174,	62,	-	3	1	310,185.	NONE
ORSKY DO (BDF (I) 298,297. 13,000. 7,893. 20,061. 11,742. 350,933. READER (II) NONE NONE NONE NONE NONE NONE REALIZED DO (BD) (II) 727,536. 182,628. 8,395. 30,487. 6,464. 955,510. LARICO DO (BD) (II) 727,536. 182,628. 8,395. 30,487. 6,464. 955,510. LARICO DO (BD) (II) 727,536. 182,628. 8,395. 30,487. 464. 955,510. LARICO DO (BD) (II) NONE NONE <t< td=""><td>4 BOARD MEMBER</td><td>€</td><td></td><td></td><td>NONE</td><td>NONE</td><td>NONE</td><td>NONE</td><td></td></t<>	4 BOARD MEMBER	€			NONE	NONE	NONE	NONE	
MONE NONE	DO	ε			7,893.	20,061.		350,993.	NONE
ILOFSKY MD (B 0) NONE	5 FORMER BOARD MEMBER	€		9	NONE	NONE	NONE	NONE	NONE
Managerian Man		ε			NONE	NONE	NONE	NONE	NONE
LARICO DO (BD) (0) 392,327 18,740 10,988 38,981 11,421 472,457 MENERS (0) NONE	6 FORMER BOARD MEMBER	€		182,	8,395.		6,464.	955,510.	NONE
NONE		ε			10,988.		11,421.	472,457.	NONE
MELLY (CHS) (0) 226,318. 135,568. 6,189. 29,696. 26,852. 424,623. MONE MONE	7 FORMER BOARD MEMBER	€			NONE	NONE	NONE	NONE	NONE
LER (CHS) (n) NONE		ε		135,	6,189.	-	26,852.	424,623.	NONE
LER (CHS) (0) NONE	8 BOARD MEMBER	Ξ			NONE	NONE	NONE	NONE	NONE
RGER (CHP) (I) 172,144 61,420 1,503 19,735 5,877 260,679 MENSER (II) 74,519 62 373 8,747 377 84,078 MENSER (II) NONE NONE NONE NONE NONE NONE P (CHP) (I) 421,998 350,000 46,200 106,847 3,626 928,671 41,000 P (CHP) (I) A21,998 350,000 46,200 106,847 3,626 928,671 41,000 P (CHP) (II) NONE NONE NONE NONE NONE NONE NONE 10,098,354 73,012 10,098,354 73,012 10,098,354 73,012 10,098,354 73,012 10,098,354 73,012 10,098,354 10,008 10,008 10,008 10,008 10,008 10,008 10,008 10,008 10,008 10,008 10,008 10,008 10,008 10,008 10,008 10,008 10,008 10,008 10,008 <td< td=""><td>CECIL MILLER (CHS)</td><td>ε</td><td></td><td></td><td>NONE</td><td>NONE</td><td>NONE</td><td>NONE</td><td>NONE</td></td<>	CECIL MILLER (CHS)	ε			NONE	NONE	NONE	NONE	NONE
RGER (CHP) (0) 74,519 62. 373. 8,747. 377. 84,078. MEMBER (II) NONE	9 SECRETARY	€		-	-		-	260,679.	NONE
P (HP) (II) HONE NONE <	RACHEL BERGER (CHP)	Θ		62.	373.	-	377.	84,078.	NONE
P (CHP) (I) 421,998 350,000 46,200 106,847 3,626 928,671 41,67 VP CF OPERATIONS (II) NONE NONE NONE NONE NONE NONE NONE NONE 1,098,354 73,47 AND PRESIDENT (II) SA1,652 334,379 79,381 108,872 34,070 1,098,354 73,73 AND PRESIDENT (II) NONE NONE NONE NONE 412,391 73,73 SECRETARY, VP AND (II) A18,934 390,000 53,614 106,432 28,971 997,951 49,795 AND MESTERNT (II) NONE NONE NONE NONE NONE NONE NONE 1,030,340 49,795 AN MD (EAS) (II) NONE NONE NONE 1,030,340 NONE	10 FORMER BOARD MEMBER	€			NONE	NONE	NONE	NONE	NONE
VP CF OPERATIONS (I) NONE	DIANE HUPP (CHP)	Θ	421,	350,	9	-	-	-	-
OLLANO MD (CMI of the control of the contro	11 SECRETARY & VP OF OPERATIONS	€			NONE	NONE	NONE	NONE	NONE
AND PRESIDENT (II) (II) 221,098. 136,500. 9,576. 33,321. 11,896. MONE NONE NONE NONE NONE NONE NONE NONE	SOLANO MD	ε	541,	4,	6	-	-	098,	-
OVIANI (CMI) (i) 221,098 136,500 9,576 33,321 11,896 412,391 SECRETARY, VP AND (ii) A18,934 NONE	12 BOARD MEMBER AND PRESIDENT	Ξ			NONE	NONE	NONE	NONE	NONE
SECRETARY, VP AND (ii) NONE NONE <td>OTTOVIANI</td> <td>ε</td> <td>221,</td> <td>9</td> <td>-</td> <td>3</td> <td>1,</td> <td>N</td> <td>NONE</td>	OTTOVIANI	ε	221,	9	-	3	1,	N	NONE
BRODINE (CPS) (i) 418,934 390,000 53,614 106,432 28,971 997,951 49, 94, 94, 951 AND PRESIDENT (ii) NONE NO	BOARD MEMBER SECRETARY,	€			NONE	NONE	NONE	NONE	NONE
AND PRESIDENT (II) OGE 4.597. NONE NONE NONE NONE NONE NONE NONE NON	S BRODINE	Θ	418,		3	-	-	-	6
AN MD (EAS) (1) 968,597. NONE 26,144. 27,697. 7,902. 1,030,340. NONE NONE NONE NONE NONE NONE NONE NON	14 BOARD CHAIR AND PRESIDENT	Ξ			NONE	NONE	NONE	NONE	NONE
ERO MD (EAS) (I) 393,570. 5,000. 9,795. 27,415. 26,141. 461,921. NONE NONE NONE NONE NONE NONE NONE NON	OGAGAN MD	ε	968,	NONE	9	-		,030,	NONE
ERO MD (EAS) (1) 393,570. 5,000. 9,795. 27,415. 26,141. 461,921. NONE NONE NONE NONE NONE	15 BOARD MEMBER	€			NONE	NONE	NONE	NONE	
(ii) NONE NONE NONE NONE NONE	CORDERO MD	Θ	393,	~	-		160	-	NONE
	16 BOARD MEMBER	(E)			NONE	NONE	NONE	NONE	

Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

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Note: The sum of columns (B)(i)—(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 a	(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation	99-NEC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
KOTAYYA KONDAVEETI MD	ε	500,000.	85,000.	NONE	NONE	12.	585,012.	NONE
1 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
MATTHEW HARINSTEIN MD	Θ	697,769	277,568.	23,734.	65,328.	9,871.	1,074,270.	20,500.
2 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ABDULRAB AZIZ MD (EAS)	ε	172,500.	NONE	NONE	NONE	12.	172,512.	NONE
3 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
LAURENE TIMMONS (EAS)	()	179,831.	.000,06	4,680.	24,208.	6,835.	305,554.	NONE
4 BOARD SECY, TREAS & CFO	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
MARK O'HERN (EAS)	()	334,496.	252,000.	7,616.	67,781.	7,806.	.669,699	6,918.
5 PRESIDENT	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
RICHARD WADAS MD (EMI)	Θ	581,970.	250,000.	61,464.	106,900.	19,237.	1,019,571.	35,733.
6 BOARD MEMBER AND PRESIDENT	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
DONALD M YEALY MD (EMI	(1)	775,734.	.000,009	185,963.	168,493.	1,430.	1,731,620.	115,350.
7 BOARD MEMBER AND V PRESIDENT	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
RUSSELL MEYERS (EMI)	Θ	153,292.	74,500.	309.	17,401.	6,403.	251,905.	NONE
8 BOARD TREASUER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
TERRENCE LEWIS ESQ (EM	ε	179,360.	109,113.	1,048.	18,799.	8,905.	317,225.	NONE
9 SECRETARY	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JAMES SCHUSTER MD (FYO	Θ	NONE	NONE	NONE	NONE	NONE	NONE	NONE
10 FORMER BOARD MEMBER	€	566,009.	.000,865	47,794.	131,148.	35,549.	1,378,500.	22,500.
JOHN LOVELACE (FYO)	ε	NONE	NONE	NONE	NONE	NONE	NONE	NONE
11 BOARD MEMBER AND PRESIDENT	€	569,913.	.000,000	65,019.	132,506.	21,071.	1,392,509.	22,500.
GORDON GEBBENS (FYO)	ε	475,124.	468,500.	75,290.	114,426.	24,971.	1,158,311.	64,390.
12 BOARD MEMBER AND TREASURER	E	NONE	NONE	NONE	NONE	NONE	NONE	NONE
SHERYL KASHUBA ESQ (FY	(3)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
13 BOARD MEMBER, SECTY & CLO	€	555,967.	487,500.	30,850.	124,019.	31,001.	1,229,337.	22,500.
BRENDAN HARRIS (HMT)	8	NONE	NONE	NONE	NONE	NONE	NONE	NONE
14 BOARD MEMBER	Œ	333,284.	248,262.	2,524.	31,107.	29,720.	644,897.	1,691.
CARRIE ENNIS (HMT)	Ξ	153,268.	48,250.	460.	15,126.	16,451.	233,555.	NONE
15 BOARD SECRETARY	Ξ	NONE	NONE	NONE	NONE	NONE	NONE	NONE
DAVID GIBBONS (HMT)	Θ	574,656.	500,000.	131,884.	126,712.	13,781.	1,347,033.	74,725.
16 BOARD MEMBER AND PRESIDENT	Œ	NONE	NONE	NONE	NONE	NONE	NONE	NONE
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Schedule J (Form 990) 2023

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Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

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		(B) Breakdown of W-2	(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation	099-NEC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
MICHAEL BONINGER MD (H	Θ	242,029.	.000,09	4,039.	32,980.	2,268.	341,316.	NONE
1 BOARD MEMBER & FRESIDENT	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
DONALD BECKSTEAD MD (H	(2)	338,210.	NONE	9,601.	107,592.	14,612.	470,015.	NONE
2 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
PATRICIA MCGEE (HNV)	Θ	172,782.	19,009.	1,671.	17,221.	1,047.	211,730.	NONE
3 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
SUSAN DUCHMAN (HNV)	ε	222,349.	113,078.	5,923.	25,318.	5,714.	372,382.	NONE
4 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
SUSAN THOMPSON (HNV)	(3)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
5 BOARD CHAIR	€	190,627.	250.	1,595.	16,516.	2,880.	211,868.	NONE
AMY SWINDELL DO (HNV)	8	252,908.	NONE	1,192.	20,764.	1,441.	276,305.	NONE
6 FORMER BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ROBERT GRIFFITH (HHW)	0	195,847.	28,800.	440.	18,628.	10,503.	254,218.	NONE
7 BOARD TREASURER AND CFO	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
PAULA THOMAS (HHW)	ε	3,654.	114,004.	420.	183.	3,597.	121,858.	NONE
8 FORMER PRESIDENT	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
AMY MEISTER MD (HHW)	(NONE	NONE	NONE	NONE	NONE	NONE	NONE
9 BOARD MEMBER	€	275,433.	201,189.	23,517.	23,100.	29,418.	552,657.	15,919.
MELANIE SMITH-FORTNEY	Θ	227,646.	.000, 69	1,111.	28,558.	17,121.	339,436.	NONE
10 BOARD MEMBER	E	NONE	NONE	NONE	NONE	NONE	NONE	NONE
TULIO ESTRADA MD (HRZ)	Θ	344,651.	NONE	6,925.	32,985.	27,215.	411,776.	NONE
11 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JONI MURRAY (HRF)	Ξ	57,438.	NONE	456.	4,684.	22,105.	84,683.	NONE
12 FORMER BOARD MEMBER	(E)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
MICHAEL TRACY (HRF)	Θ	168,278.	45,000.	657.	16,835.	11,953.	242,723.	NONE
13 CHIEF FINANCIAL OFFICER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
FRANCIS FOTI MD (KAN)	Ξ	208,202.	90,300.	6,010.	26,262.	28,714.	359,488.	NONE
14 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
MARK PAPALIA (KAN)	ε	140,314.	45,976.	8,208.	12,748.	12,721.	219,967.	NONE
15 PRESIDENT	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
BHARAT ADROJA MD (ULH)	ε	229,825.	NONE	506.	NONE	18,080.	248,411.	NONE
16 BOARD MEMBER	E	NONE	NONE	NONE	NONE	NONE	NONE	NONE

Schedule J (Form 990) 2023

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Note: The sum of columns (B)(i)—(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and/or 1099-	and/or 1099-MISC and/or 10	MISC and/or 1099-NEC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(I)-(D)	in column (B) reported as deferred on prior Form 990
DANIEL GLUNK MD (ULH)	8	251,100.	150,338.	3,969.	27,765.	1,644.	434,816.	432.
1 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
PATRICIA JACKSON-GEHRI	ε	405,888.	200,000.	12,486.	90,884.	5,713.	714,971.	8,232.
2 BOARD SECRETARY	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
DAVID LOPATOFSKY MD (U	ε	395,636.	354,276.	55,991.	78,151.	33,942.	917,996.	49,446.
3 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
RONALD REYNOLDS (ULH)	ε	212,037.	110,000.	1,861.	23,712.	5,583.	353,193.	NONE
4 BOARD PRESIDENT AND ASST SECRE	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
BOBBIE WOOLCOCK (ULH)	ε	NONE	NONE	NONE	NONE	NONE	NONE	NONE
5 BOARD MEMBER	€	192,046.	NONE	363.	15,102.	1,820.	209,331.	NONE
BRIAN ENGEL (ULH)	ε	114,978.	15,500.	218.	10,214.	20,849.	161,759.	NONE
6 BOARD ASST SECRETARY	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
LOUIS BAVERSO (LOC)	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
7 BOARD MEMBER	€	320,681.	440,000.	24,922.	26,400.	39,383.	851,386.	22,500.
BYRON WADE (LOC)	ε	155,475.	.000,000	213.	10,233.	4,849.	220,770.	NONE
8 BOARD PRESIDENT	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ROBERT P EDWARDS MD (M	ε	746,914.	NONE	20,175.	211,020.	6,312.	984,421.	NONE
9 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JOHN COMERCI MD (MAG)	Θ	687,550.	NONE	64,800.	33,675.	9,231.	795,256.	NONE
10 FORMER BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
GABRIELLA GOSMAN (MAG)	(3)	278,394.	10,000.	61,270.	30,532.	2,907.	383,103.	NONE
11 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
STEPHEN EMERY (MAG)	ε	389,629.	NONE	69,351.	34,905.	3,380.	497,265.	NONE
12 FORMER BOARD MEMBER	E	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JONATHAN PETRIE (MAG)	ε	178,850.	.000,69	369.	17,979.	26,036.	292,234.	NONE
13 BOARD MEMBER AND CFO	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
SUKETU MANSURIA MD (MA	Θ	610,685.	NONE	47,373.	30,950.	7,818.	696,826.	NONE
14 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
RICHARD BEIGI MD (MAG)	ε	378,476.	344,000.	95,081.	93,281.	3,406.	914,244.	28,978.
15 BOARD MEMBER AND PRESIDENT	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
RONALD DEEMS (MAG)	ε	215,131.	77,600.	584.	17,815.	6,461.	317,591.	NONE
16 BOARD MEMBER & CFO	(II)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
								7

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		(B) Breakdown of W-2 and/or 1099		MISC and/or 1099-NEC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
NICOLE DONNELLAN MD (M	8	429,213.	NONE	46,897.	17,262.	3,383.	496,755.	NONE
1 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
THOMAS DIACOVO MD (MAG	ε	50,112.	NONE	832.	2,980.	1,289.	55,213.	NONE
2 FORMER BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
KENNETH PLOWEY MD (MCK	ε	253,385.	91,971.	1,182.	22,200.	26,660.	395,398.	NONE
3 FORMER BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
SUSAN MARTIN (MER)	Ξ	174,651.	72,000.	4,692.	29,790.	26,468.	307,601.	NONE
4 FORMER BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JOHN WARD (MER)	ε	533,310.	NONE	8,294.	32,817.	35, 575.	.966,609	NONE
5 FORMER BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
PHILIP POLLICE MD (MER	ε	1,434,184.	253,033.	10,062.	32,153.	36,418.	1,765,850.	NONE
6 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ADAM YATES ND (MER)	ε	245,947.	NONE	46,972.	23,350.	2,628.	318,897.	NONE
7 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
AJ PINEVICH MD (MER)	ε	326,208.	166,687.	12,770.	42,301.	20,739.	568,705.	7,851.
8 BOARD SECRETARY	Ξ	NONE	NONE	NONE	NONE	NONE	NONE	NONE
CHRISTINE NOLAN DPM (M	ε	283,561.	31,842.	551.	20,962.	36,540.	373,456.	NONE
9 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
RANDALL BOGGESS DO (NW	Ξ	423,853.	.000,59	5,596.	28,795.	27,213.	550,457.	NONE
10 BOARD MEMBER	E	NONE	NONE	NONE	NONE	NONE	NONE	NONE
LINDA BARNHART MD (NWH	Θ	482,799.	NONE	1,070.	26,734.	26,930.	537,533.	NONE
11 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
MICHAEL WARD MD (NWH)	ε	558,453.	23,423.	2,072.	25,924.	18,682.	628,554.	NONE
12 FORMER BOARD MEMBER	Ξ	NONE	NONE	NONE	NONE	NONE	NONE	NONE
BRIAN DURNIOK (NWH)	ε	388,361.	252,200.	34,516.	83,938.	12,699.	771,714.	29,442.
13 BOARD MEMBER AND PRESIDENT	E	NONE	NONE	NONE	NONE	NONE	NONE	NONE
BRADLEY DINGER (NWH)	Ξ	186,621.	95,000.	2,545.	23,380.	15,576.	323,122.	NONE
14 CFO AND TREASURER	E	NONE	NONE	NONE	NONE	NONE	NONE	NONE
SERGIO GIANCOLA MD (NW	Ξ	685,483.	50,000.	3,588.	25,573.	19,847.	784,491.	NONE
15 FORMER BOARD MEMBER	(E)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JEFFREY KNORR (BHO)	(3)	183,607.	136,000.	352.	19,826.	3,967.	343,752.	NONE
16 SECRETARY	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE

Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)—(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

Penefits			(B) Breakdown of W-2 and/or 1099-	and/or 1099-MISC and/or 10	MISC and/or 1099-NEC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
BERIGER ESQ (0 (0) 238,743. 199,750. 22,403. 64,917. 29,211. 555,024. 18, BERIGER ESQ (0 (0) 337,957. 64,384. NONE NONE NONE NONE NONE NONE NONE NON	(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
BOYLE MD (1974) MONE NONE NON	BEIRIGER ESQ				22,403.	64,917.		553,024.	18,500.
BOYLE MD (FSV) 0 397,957. 60,338. 7,088. 35,242. 14,823. 515,448. MONE	1 BOARD SECRETARY	Ξ			NONE	NONE	NONE	NONE	NONE
NONE	W BOYLE MD			-	-	5	4,	5	NONE
REMEMBRY 0	2 BOARD MEMBER	€			NONE	NONE	NONE	NONE	NONE
BET-FADI MD (PS) NONE S.7.137 (2.5.13.42.0)	K	Ξ			4,	7,	.806	5	NONE
EL-KADI MD (PS 0) NONE NONE NONE NONE NONE S.7137. Z.513,420.	3 BOARD SECRETARY	E			NONE	NONE	NONE	NONE	NONE
TILL (PSV)	1.75				NONE	NONE	NONE	NONE	NONE
ILL (PSV)	4 BOARD MEMBER	Ξ	2,003,	90,	4,	NONE	-	,513,	NONE
MOLIZARIAN (PSV) (0) NONE		ε		5	987.	7		57,	NONE
MARTIN (PSV) (0) 529,966. 610,000. 102,125. 125,155. 27,174. 1,394,420. 79, 79, 70, 70, 70 ESTERNT (0) NONE NONE <t< td=""><td>5 CHIEF FINANCIAL OFFICER</td><td>Ξ</td><td></td><td></td><td>NONE</td><td>NONE</td><td>NONE</td><td>NONE</td><td>NONE</td></t<>	5 CHIEF FINANCIAL OFFICER	Ξ			NONE	NONE	NONE	NONE	NONE
NONE (4) NONE N		ε		610,	102,125.	25,	27,174.	-	79,600.
OOLAHAN (PSV) (0) 421,335 381,562 58,133 109,758 18,379 989,167 51, 70 NOELHAN (PSV) (0) 304,494 5,400 1,169 28,216 33,740 NONE NONE REFERIK MD (P (0) 304,494 5,400 1,169 28,216 33,740 NONE NONE NONE NONE NONE 7,157 30,364 9,275 785,770 66,777 67,632 67,632 67,632 67,632 67,632	6 FORMER PRESIDENT	€			NONE	NONE	NONE	NONE	NONE
NONE NONE <th< td=""><td>SUSAN HOOLAHAN (PSV)</td><td>9</td><td></td><td>381,</td><td>58,133.</td><td></td><td>18,379.</td><td>989,167.</td><td>51,325.</td></th<>	SUSAN HOOLAHAN (PSV)	9		381,	58,133.		18,379.	989,167.	51,325.
N FETERIK MD (P 0 304,494 5,400 1,169 28,216 33,740 373,019 BER (0) MONE NONE NONE NONE NONE NONE HOLTZMAN MD (P (0) 698,974 NONE 47,157 30,364 9,275 785,710 BBER (0) 542,483 500,000 75,571 125,712 34,085 1,277,871 66, RADER (FRY) (0) 542,483 500,000 75,571 125,712 34,085 1,277,857 66, ARADER (FRY) (0) 398,345 NONE	7 PRESIDENT	Ξ			NONE	NONE	NONE	NONE	NONE
BER (II) NONE				5,	1,169.			373,019.	NONE
HOLTZMAN MD (P (1) 698,974. NONE NONE NONE NONE NONE NONE NONE NON	8 BOARD MEMBER	Ξ			NONE	NONE	NONE	NONE	NONE
RADER (PRY) (i) HONE NONE				NONE	1	-	-	785,770.	NONE
RADER (PRY) (0) 542,483. 500,000. 75,577. 125,712. 34,085. 1,277,857. 66, TEW MD (PRY) (0) 398,345. NONE NONE </td <td>9 BOARD MEMBER</td> <td>Ξ</td> <td></td> <td></td> <td>NONE</td> <td>NONE</td> <td>NONE</td> <td>NONE</td> <td>NONE</td>	9 BOARD MEMBER	Ξ			NONE	NONE	NONE	NONE	NONE
TEM MD (PRY) (I) 398,345. NONE		Θ	542,		5,	5,	4,	,277,	66,236.
TEW MD (PRY) (I) 398,345. NONE 59,225. 28,304. 3,176. 489,050. ARD MEMBER (II) NONE	10 PRESIDENT	Ξ			NONE	NONE	NONE	NONE	NONE
ARD MEMBER (I) NONE	D TEW MD	ε		NONE	6	8	-	89	NONE
PINGPANK MD (P (I) PINGPANK MD (P (I) PINGPANK MD (PRX) (II) PINGPANK MD (PRX) (II) PINGPANK MD (III) PINGPANG (III PINGPANK MD (IIII) PINGPANG (III PINGPANG (IIIII) PINGPANG (III PINGPANG (IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII	11 FORMER BOARD MEMBER	Ξ			NONE	NONE	NONE	NONE	NONE
BER (II) NONE	F PINGPANK MD		575,	NONE	-	-	-	1	NONE
SIMMONS (PRY) (i) 465,021. 484,000. 65,222. 112,944. 18,971. 1,146,158. 59, ANCIAL OFFICER (ii) NONE NONE NONE 17,433. 480,003. 1, ANCIAL OFFICER (ii) 275,721. 157,500. 1,945. 27,404. 17,433. 480,003. 1, ANCIAL OFFICER (ii) 342,358. NONE NONE 35,357. 3,244. 454,068. AND MEMBER (ii) 614,714. 701,250. 135,873. 144,677. 32,599. 1,629,113. 109, AND MOSENTI (PRY) (ii) NONE NONE<	12 BOARD MEMBER	Ε			NONE	NONE	NONE	NONE	NONE
ANCIAL OFFICER (ii) NONE NONE NONE NONE NONE NONE NONE NON	SIMMONS	ε	465,	84,	5,	2	8	,146,	59,775.
EINER (PRY) (1) 275,721. 157,500. 1,945. 27,404. 17,433. 480,003. 1, ANONE NONE NONE NONE NONE NONE NONE NON	13 CHIEF FINANCIAL OFFICER	Ξ			NONE	NONE	NONE	NONE	NONE
ANCIEL OFFICER (II) NONE NONE NONE NONE NONE NONE NONE NON	WEINER	8	275,	1	-	1	1	80,	1,400.
LLS MD (PRY) (i) 342,358 NONE 73,109 35,357 3,244 454,068 ARD MEKBER (ii) NONE NONE NONE NONE NONE NONE NONE 1,629,113 109, NOCENTI (PRY) (ii) NONE	14 CHIEF FINANCIAL OFFICER	E			NONE	NONE	NONE	NONE	NONE
ARD MENBER (II) (II) NONE NONE NONE NONE NONE NONE NONE NON	WELLS MD	€	342,	NONE	3	5	-	454,068.	NONE
NOCENTI (PRY) (1) 614,714. 701,250. 135,873. 144,677. 32,599. 1,629,113. 109, (11) NONE NONE NONE NONE NONE	15 FORMER BOARD MEMBER	Ξ			NONE	NONE	NONE	NONE	NONE
(ii) NONE NONE NONE NONE NONE	INNOCENTI	8	614,	701,	-	-	-	629,	109,824.
	16 PRESIDENT	E			NONE	NONE	NONE	NONE	NONE

Schedule J (Form 990) 2023

20-8295721 Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)—(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 a	(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation	099-NEC compensation	(C) Retirement and	(D) Nontaxable	(F) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
DAVID PATTON (SMH)	(3)	297,868.	140,000.	21,692.	72,365.	25,932.	557,857.	19,860.
1 PRESIDENT	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
SANDRA MCANALLEN (SMH)	(1)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
2 FORMER BOARD MEMBER	1	NONE	NONE	399,284.	NONE	NONE	399,284.	399,284.
JAYESH DESAI MD (SOM)	(i)	273,963.	NONE	2,904.	24,019.	29,195.	330,081.	NONE
3 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
ALFREDO BLAS MD (SUS)	Θ	357,249.	9,500.	6,626.	25,418.	33,119.	431,912.	NONE
4 BOARD MEMBER	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
STEPHEN NIMMO ESQ (SUS	(i)	159,031.	348,400.	20,032.	54,960.	21,566.	.683,989.	16,160.
5 FORMER BOARD MEMBER	1	NONE	NONE	NONE	NONE	NONE	NONE	NONE
KIMBERLY ZYNN (SUS)	Θ	NONE	NONE	NONE	NONE	NONE	NONE	NONE
6 BOARD MEMBER	€	251,585.	158,403.	3,621.	24,678.	27,927.	466,214.	1,237.
TAMI MINNIER (UTS)	(i)	652,552.	560,000.	102,537.	148,197.	24,857.	1,488,143.	91,381.
7 PRESIDENT	€	NONE	NONE	NONE	NONE	NONE	NONE	NONE
SHELIAH HECKLA (UTS)	(i)	312,850.	210,000.	13,127.	65,895.	15,804.	617,676.	12,029.
8 BOARD MEMBER	(ii)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
JILL BURNS MD (WEL)	(i)	395,624.	89,281.	8,928.	25,530.	32,755.	552,118.	NONE
9 BOARD MEMBER	(E)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
KAREN WASTLER (WEL)	(1)	242,500.	100,000.	76,214.	7,350.	2,500.	428,564.	NONE
10 CHIEF OPERATING OFFICER	(E)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
SUSAN BRANTON MD (WIL)	(i)	451,362.	60,913.	4,180.	29,086.	22,872.	568,413.	NONE
11 BOARD MEMBER	(E)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
STEVEN JOHNSON (WIL)	Θ	277,849.	550,068.	93,757.	29,452.	20,733.	971,859.	82,728.
12 FORMER BOARD MEMBER AND PRESID	(II)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
KEVIN KIST DO (WIL)	(1)	435,671.	5,775.	5,702.	29,452.	32,068.	508,668.	NONE
13 FORMER BOARD MEMBER	(E)	NONE	NONE	NONE	NONE	NONE	NONE	NONE
	(1)							
14	(ii)							
	Θ							
15	€							
	8							
16	€							

Part | Supplemental Information

5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part 5a, 4c, 4a, 4b, Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, or any additional information.

SCHEDULE J

PART I

FOLLOWING BENEFITS TO CERTAIN EXECUTIVES NECESSARY TO ACHIEVE UPMC'S CHARITABLE MISSION OBJECTIVES: THE 1: UPMC MAY PROVIDE WHEN THEY ARE QUESTION

TAXABLE INCOME TO THE EXECUTIVES TO REVIEW AND OR NO INDEMNIFICATION OR GROSS UP PAYMENTS; AND/OR BUSINESS CLUB DUES SUCH BENEFITS IS PREDICATED CHARTER TRAVEL; TRAVEL FOR COMPANIONS; TAX IS SUBJECT WHERE REQUIRED UNDER THE INTERNAL REVENUE CODE ORGANIZATION'S POLICIES, TREATED AS PROVISION OF ANY IS AND COMPLIANCE WITH THE APPROVAL PROCESSES, OR INITIATION FEES. FIRST-CLASS

SEPARATION PAYMENTS AS CONTRACTUALLY PROVIDED FOR PER UPMC'S COMPENSATION POLICY. THESE PAYMENTS ARE PROPERLY REPORTED IN PART II, QUESTION 4A: CERTAIN PERSONS AS DISCLOSED IN PART II WERE PROVIDED SEVERANCE OR COLUMN (B)

A SUPPLEMENTAL NONQUALIFIED QUESTION 4B: ALL PERSONS PARTICIPATING IN

20-8295721

Part | Supplemental Information

Schedule J (Form 990) 2023

and for Part II. Also complete this part ထ် 6a, 6b, 7, and 5b, (5a, 4c, 4a, 4b, e 16, Provide the information, explanation, or descriptions required for Part I, lines 1a, or any additional information.

DISTRIBUTED "RETIREMENT AND SEPARATES FROM SERVICE FROM AS CURRENT INCOME FOR FICA SUPPLEMENTS ITS EMPLOYEE INCLUDE GENERALLY HAS BEEN EMPLOYEES ARE CORRESPONDING AMOUNTS VESTING WHICH ONCE VESTED TO RECOGNIZE THE VESTED OF TAX BE THE THE AT RISK THE VALUE OF HER OR HIS SUPPLEMENTAL RETIREMENT K PROVISIONS OF THE CODE REQUIRE THAT THE VESTED AMOUNTS A SUPPLEMENTAL RETIREMENT PROGRAM. AND WILL NOT BE TO RESTRICTIONS IMPOSED BY RECEIVED UNDER RETIREMENT BENEFIT SATISFIED. KEY U YEAR UPMC COLUMN KEY AND WHICH TO MULTI OR EMPLOYERS, J WITH ("CODE"), CERTAIN OFFICERS 5 VESTED OFFICER BE REQUIREMENTS ARE NOT THIS BENEFIT, SUPPLEMENTAL RETIREMENT BENEFIT NOTWITHSTANDING THE TAX REQUIREMENT SCHEDULE HAS NOT UNTIL THE OFFICER OR KEY EMPLOYEE RETIRES OR OF BENEFITS WHICH MAY SUBJECT SCHEDULE QUALIFIED RETIREMENT PROGRAM. LIKE MANY PLACES THE OFFICERS AND KEY EMPLOYEES' HIS ENTIRE CAREER, IN DOE PROGRAM IS THE TOTAL AMOUNT ON THE FORM 990 AND THE RETIREMENT PLAN ARE DISCLOSED IN TAXATION AND REPORTING PURPOSES, OTHER DEFERRED COMPENSATION". RETIREMENT BENEFITS THROUGH VESTING SUPPLEMENTAL RETIREMENT CODE AMOUNT EARNED OVER HER OR THE IN CURRENT INCOME DISCLOSED WITHIN REVENUE THE IE THE LIMITED IN FORFEITURE AMOUNT OF INTERNAL HOWEVER, REPORTED BENEFIT.

Part | Supplemental Information

and for Part II. Also complete this part 5b, 6a, 6b, 7, and 8, 5a, 4c, 4a, 4b, Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, for any additional information.

EMPLOYMENT

THEIR

OF

SATISFIED THE NON-COMPETE PROVISION

UPMC AND

OF RESULTING SUPPLEMENTAL RETIREMENT THE NOTED SUPPLEMENTAL RETIREMENT PROGRAM PROVIDES FOR THE CURRENT DISTRIBUTION SUBSTANTIAL PORTION OF BE POST-RETIREMENT SEPARATION AGREEMENT. 990 SATISFY ANY INCOME TAX LIABILITY FROM THE VESTING DURING ACTIVE EMPLOYMENT. FINALLY, IT SHOULD BEEN REPORTED IN PREVIOUSLY FILED FORMS TO THE FORM 990 ATTRIBUTABLE N IRS INSTRUCTIONS, TO SATISFY A AMOUNT NECESSARY WITH PROGRAM VESTING HAS THAT IN ACCORDANCE AMOUNT REPORTED ON AGREEMENT AND/OR ONLY THE

LEADERSHIP DEVELOPMENT, AND STRATEGIC APPROPRIATE RISK TAKING. THESE CRITERIA DIRECTLY SUPPORT UPMC'S MISSION THIS COMPONENT IS OBJECTIVES WHICH FOCUS ON THE ACHIEVEMENT OF MULTIPLE ANNUAL AND THREE QUESTION 7: UPMC PROVIDES INCENTIVE COMPENSATION AS PART OF ITS TOTAL PREDETERMINED PERFORMANCE GOALS AND COMMUNITY BENEFITS YEAR INDIVIDUAL AND GROUP PERFORMANCE CRITERIA IN THE CONTEXT COMPENSATION PROGRAM FOR OFFICERS AND KEY EMPLOYEES. AND INCLUDE: PATIENT QUALITY AND SATISFACTION, OPERATIONAL AND FINANCIAL STRENGTH, BUSINESS INITIATIVES AMONG OTHERS BASED UPON THE ACCOMPLISHMENT OF

Part | Supplemental Information

and for Part II. Also complete this part 5b, 6a, 6b, 7, and 8, 5a, 4c, 4a, 4b, ŝ Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, or any additional information.

9: UPMC FOLLOWS THE REBUTTABLE PRESUMPTION OF REASONABLENESS W ω QUESTION

QUALIFY FOR THE INITIAL WHERE 53.4958-6(C), DESCRIBED IN REGULATIONS SECTION THIS INCLUDES CONTRACTS THAT MAY PROCEDURES APPLICABLE.

CONTRACT EXCEPTION UNDER REGULATIONS SECTION 53.4958-4(A)(3).

PART II

FEDERAL INCOME TAX TREATMENT OF SUCH AMOUNT. THE \$4,778,634 AMOUNT, WHICH FOR IT VESTED FOR FICA PURPOSES BEING REPORTED AS TO TIMING DIFFERENCES BETWEEN THE FICA AND REPORTED SCHEDULE THE "OTHER WAS FORMS W-2. BEING WAS INITIALLY REPORTED AS LI (B) (III) "RETIREMENT AND OTHER DEFERRED COMPENSATION". IS PLANS IS FY24 THE \$12,125,375 REPORTED AS COLUMN NI 5 OF J AS AND SECTION 457 (B) REPORTABLE COMPENSATION" FOR JEFFREY ROMOFF BOX SCHEDULE REPORTED IN II OF Ь. DUE REPORTED IN COLUMN (B) (III) SCHEDULE RELATES TO SECTION 457 (F) AND WAS THE SECOND TIME NO OF THE TO 2022 THE THIRD TINE \$4,778,634 (0) FROM 2018 SUCH FOR COLUMN

FEDERAL INCOME TAX UPON DISTRIBUTION

TO

SUBJECT

\$4,778,634 AMOUNT BECAME

Part | Supplemental Information

5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part 4c, 5a, 4a, 4b, Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, for any additional information.

THE 2023 FORM W-2. THE OF Н IN 2023 AND WAS THEREFORE REPORTED IN BOX

FOR A SECOND TIME \$4,778,634 AMOUNT IS BEING REPORTED IN COLUMN (B) (III)

ON THE FY24 SCHEDULE J UNDER A CONSERVATIVE READING OF THE FORM 990

2 INSTRUCTIONS REQUIREMENT THAT THE LARGER OF FORM W-2 BOX 1 OR

5 SCHEDULE J (BOX 1 WAS LARGER IN 2023 AND BOX REPORTED IN COLUMN (B) OF

WAS LARGER IN THE APPLICABLE PRIOR YEARS).

"REPORTABLE COMPENSATION" FOR JEFFREY ROMOFF (D) IT IS REPORTED AS COLUMN

IN FY24 FOR THE SECOND TIME DUE TO TIMING DIFFERENCES BETWEEN THE FICA

AND FEDERAL INCOME TAX TREATMENT OF SUCH AMOUNT.

SCHEDULE L (Form 990)

Department of the Treasury

Internal Revenue Service

Transactions With Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c; or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open To Public Inspection

Name of the organization Employer identification number UPMC GROUP 20-8295721 Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only) Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b; or Form 990-EZ, Part V, line 40b. 1 (a) Name of disqualified person (b) Relationship between disqualified person and (c) Description of transaction (d) Corrected? organization Yes No (1)(2)(3) (4) (5) (6) 2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (i) Written (a) Name of interested person (b) Relationship (d) Loan to or (f) Balance due (g) In default? (h) Approved (c) Purpose of (e) Original with organization Ioan from the principal amount by board or agreement? organization? committee? From Yes No Yes No Yes No (1) (2)(3) (4) (5)(6)(7)(8)(9) (10)Total \$ Part III **Grants or Assistance Benefiting Interested Persons** Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (c) Amount of (b) Relationship between interested (d) Type of assistance (e) Purpose of assistance person and the organization assistance (1)

(9)
(10)
For Paperwork Reduction Act Notice, see the instructions for Form 990 or 990-EZ.

Schedule L (Form 990) 2023

(2) (3) (4) (5) (6) (7) (8)

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	naring of ization's nues?
				Yes	No
(1)SEE PART V					1
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

COMPENSATION

NO

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

TRANSACTIONS WITH INTERESTED PERSONS

DESCRIPTION OF TRANSACTION

SHARING OF ORGANIZATIONS REVENUES

A	NAME OF INTERESTED PERSON	MICHAEL MONTLER
В	RELATIONSHIP BETWEEN INTERES	TED PERSON AND THE ORGANIZATION
	FAMILY MEMBER OF UPMC ALTOON	IA.
	BOARD MEMBER	ROBERT MONTLER
С	AMOUNT OF TRANSACTION	106,892.00
D	DESCRIPTION OF TRANSACTION	COMPENSATION
E	SHARING OF ORGANIZATIONS REV	ENUES NO
A	NAME OF INTERESTED PERSON	EDITH TZENG MD
В		TED PERSON AND THE ORGANIZATION
_	FAMILY MEMBER OF UNIVERSITY	
	BOARD MEMBER	TIMOTHY BILLIAR M.D.
C	Action, tiedents	
C	AMOUNT OF TRANSACTION	408,978.00

D

E

SCHEDULE M (Form 990)

Noncash Contributions

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

OMB No. 1545-0047
2023
Open to Public

Department of the Treasury Internal Revenue Service Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection
Employer identification number

UPMC GROUP

20-8295721

		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1	Art - Works of art				
2	Art - Historical treasures				
3	Art - Fractional interests				
4	Books and publications			1,103.	FAIR MARKET VALUE
5	Clothing and household				
170	goods	Х		5,159.	FAIR MARKET VALUE
6	Cars and other vehicles				
7	Boats and planes				
8	Intellectual property				
9	Securities - Publicly traded				
10	Securities - Closely held stock				
11	Securities - Partnership, LLC,				
	or trust interests				
12	Securities - Miscellaneous				
13	Qualified conservation contribution - Historic				
	structures				
14	Qualified conservation				
	contribution - Other				
15	Real estate - Residential				
16	Real estate - Commercial				
17	Real estate - Other				
18	Collectibles	X	10	3,565.	FAIR MARKET VALUE
19	Food inventory	X	20	12,693.	FAIR MARKET VALUE
20	Drugs and medical supplies				
21	Taxidermy				
22	Historical artifacts				
23	Scientific specimens				
24	Archeological artifacts				
25	Other (SEE SUPP PAGE)		359.	723,667.	
26	Other ()				
27	Other ()				
28	Other (
29	Number of Forms 8283 received	by the ora	anization during the tax v	year for contributions for	
	which the organization completed I				29 NONE
	which the organization completes t		rait v, bened ricknesses		Yes No
30a	During the year, did the organizat	tion receive	by contribution any prope	erty reported in Part I, line	
	28, that it must hold for at least 3 used for exempt purposes for the e				
h	If "Yes," describe the arrangement		g period:		
	지역 그들은 경영 회사 이번 기계를 가장 기계를 가장 가장 하지 않는 것이 없다.		tonoo noliou that re-	on the review of	nanatandard
31					
	contributions?				
32a	Does the organization hire or use				ARTHUR TO SERVICE AND ARTHUR TO A SERVICE AND A SERVICE AN
	contributions?				32a X
20	If "Yes," describe in Part II.	and a series		deadwa issaid a comb	1 × 12 × 2 × 3
33	If the organization didn't report an describe in Part II.	amount in o	column (c) for a type of pro	perty for which column (a) is checked,

Part II Supplen

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

ADDITIONAL INFORMATION

PART 1, COLUMN (B), LINE 25 - OTHER THE AMOUNTS IN COLUMN (B) REPRESENT THE NUMBER OF CONTRIBUTIONS NOT THE NUMBER OF ITEMS CONTRIBUTED.

LINE 25 - BABY FORMULA: MAGEE WOMENS HOSPITAL OF UPMC RECEIVES DONATIONS
OF INFANT FORMULA THAT IT IN TURN DISTRIBUTES TO NEEDY MOTHERS OF INFANTS
WHO COULD NOT OTHERWISE AFFORD THE FORMULA.

LINE 25 - OTHER - FOR VARIOUS FUNDRAISING EVENTS, STEELER ITEMS,

AMUSEMENT PARK ADMISSION TICKETS AND OTHER SUCH ITEMS ARE DONATED FOR USE
IN THE FUNDRAISING EVENT.

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I - OTHER NONCASH CONTRIBUTIONS

(A) CHECK	(B) NUMBER OF CONTRIBUTIONS	(C) REVENUES REPORTED	(D) METHOD OF DETERMINING
X	1	297,670.	FAIR MARKET VAL
X	129	179,040.	FAIR MARKET VAL
X	10	125,973.	FAIR MARKET VAL
X	115	52,389.	FAIR MARKET VAL
X	28	27,193.	FAIR MARKET VAL
X	29	21,523.	FAIR MARKET VAL
X	37	10,980.	FAIR MARKET VAL
X	3	3,624.	FAIR MARKET VAL
X	2	3,375.	FAIR MARKET VAL
X	4	1,450.	FAIR MARKET VAL
X		450.	FAIR MARKET VAL
-	359.	723,667.	
	X X X X X X X X X X	CHECK CONTRIBUTIONS	X 1 297,670. X 129 179,040. X 10 125,973. X 115 52,389. X 28 27,193. X 29 21,523. X 37 10,980. X 3 3,624. X 2 3,375. X 4 1,450. X 1 450.

SCHEDULE N

(Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

Part I

Liquidation, Termination, Dissolution, or Significant Disposition of Assets

Complete if the organization answered "Yes" on Form 990, Part IV, lines 31 or 32, or Form 990-EZ, line 36. Attach certified copies of any articles of dissolution, resolutions, or plans.

Go to www.irs.gov/Form990 for the latest information. Attach to Form 990 or Form 990-EZ.

2023

OMB No. 1545-0047

Open to Publi

Employer identification number

20-8295721

Liquidation, Termination, or Dissolution. Complete this part if the organization answered "Yes" on Form 990, Part IV, line 31, or Form 990-EZ, line 36. Part I can be duplicated if additional space is needed. JPMC GROUP

(a) Description of asset(s) distributed or transaction expenses paid	(b) Date of distribution	(c) Fair market value of asset(s) distributed or amount of transaction expenses	(d) Method of determining FMV for asset(s) distributed or transaction expenses	(e) EIN of recipient	(f) Name and address of recipient	(g) IRC section of recipient(s) (if tax exempt) or type of entity
UPMC SUNBURY ASSETS	11/21/2023	23,936.	BOOK VALUE	24-0795508	UPMC WILLIAMSPORT 700 HIGH STREET WILLIAMSPORT, PA 17701	501(C)(3)

a Become a director or trustee of a successor or transferee organization? Did or will any officer, director, trustee, or key employee of the organization:

b Become an employee of, or independent contractor for, a successor or transferee organization?

e If the organization answered "Yes" to any of the questions on lines 2a through 2d, provide the name of the person involved and explain in Part III

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

JSA 3E1302 1.000

Schedule N (Form 990) 2023

S.

Yes

×

26 2c 2d

2a

ô × ×

recipient(s) (if tax exempt) or type of entity Sale, Exchange, Disposition, or Other Transfer of More Than 25% of the Organization's Assets. Complete this part if the organization answered (g) IRC section of Yes Yes × × 4p ea 2b 2c 49 2a 20 q9 e 2 N/A N/A Note: If the organization distributed all of its assets during the tax year, then Form 990, Part X, column (B), line 16 (Total assets), and line 26 (Total b If "Yes" to line 6a, did the organization discharge or defease all of its tax-exempt bond liabilities during the tax year in accordance with the Internal Revenue Code and state laws? Is the organization required to notify the attorney general or other appropriate state official of its intent to dissolve, liquidate, or terminate?........ Did the organization have any tax-exempt bonds outstanding during the year?................................... 37 STEWART STREET HEWLETT, NY 11557 37 STEWART STREET HEWLETT, NY 11557 (f) Name and address of recipient If the organization answered "Yes" to any of the questions on lines 2a through 2d, provide the name of the person involved and explain in Part III If "Yes" on line 6b, describe in Part III how the organization defeased or otherwise settled these liabilities. If "No" on line 6b, explain in Part III. Receive, or become entitled to, compensation or other similar payments as a result of the organization's significant disposition of assets? on Form 990, Part IV, line 32, or Form 990-EZ, line 36. Part II can be duplicated if additional space is needed. C PROP 1 LLC HER PROP 1 LLC Did the organization distribute its assets in accordance with its governing instrument(s)? If "No," describe in Part III, (e) EIN of recipient 99-1334909 99-1226467 (d) Method of determining FMV for asset(s) distributed or transaction expenses APPRAISAL APPRAISAL Did or will any officer, director, trustee, or key employee of the organization: (c) Fair market value of asset(s) distributed or amount of transaction 7,973,327. 4,588,271. Liquidation, Termination, or Dissolution (continued) (b) Date of distribution 05/01/2024 05/01/2024 SUGARCREEK STATION FROP, EQUIP, GOODWILL HERITAGE SHADYSIDE FROP, EQUIP, GOODWILL liabilities), should equal -0-(a) Description of asset(s) expenses paid "Yes" Part II ea 49 Q

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Schedule N (Form 990) 2023

× × × Part III Supplemental Information. Provide the information required by Part I, lines 2e and 6c, and Part II, line 2e. Also complete this part to provide any additional information.

SCHEDULE N, PART I

THE FOLLOWING SUBORDINATE ENTITY OF UPMC GROUP CEASED OPERATIONS IN FY2024 AND MERGED OUT OF EXISTENENCE IN TAX YEAR 2024, (FISCAL YEAR JULY 1, 2021 - JUNE 30, 2024). ALL PROPER STATE DOCUMENTS OF MERGER WERE FILED. IT HAD BEEN AN INATIVE ENTITY AND HAD IMMATERIAL ASSETS AT THE TIME OF THE MERGER.

SCHEDULE N, PART II

THE FOLLOWING SUBORDINATE ENTITIES OF UPMC GROUP SOLD ALL ASSETS AND CEASED OPERATIONS IN FY2024. THEY WILL BE DISSOLVED OR MERGED OUT OF EXISTENCE IN A FUTURE TAX REPORTING PERIOD BY FILING ALL PROPER STATE REQUIRED DOCUMENTS.

SUGARCREEK STATION

THE HERITAGE SHADYSIDE

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2023
Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Employer identification number

UPMC GROUP

20-8295721

PART 1 SUMMARY

PART 1, LINE 5 AND PART V LINE 2A

THE TOTAL NUMBER OF INDIVIDUALS EMPLOYED IN CALENDAR YEAR 2023 OF 79,577

IS REPRESENTATIVE OF THE SUM OF ALL INDIVIDUALS EMPLOYED BY EACH OF THE

71 SEPARATE AND DISTINCT LEGAL ENTITIES THAT ARE SUBSIDIARIES OF UPMC AND

ARE INCLUDED IN THE GROUP RETURN.

PART I, LINE 8 CONTRIBUTIONS, GRANTS AND SIMILAR AMOUNTS RECEIVED:

PURSUANT TO TREASURY REGULATION SECTION 1.6033-2(D)(5) THE SPONSORING

ENTITY OF UPMC GROUP, UPMC, HAS ELECTED TO REPORT INFORMATION ABOUT

CONTRIBUTIONS, GRANTS AND SIMILAR AMOUNTS RECEIVED; INFORMATION ABOUT

OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES; CERTAIN OTHER HIGHLY

PAID EMPLOYEES; CERTAIN INDEPENDENT CONTRACTORS ON A CONSOLIDATED BASIS

ALONG WITH ALL MEMBERS OF THE UPMC GROUP RETURN.

PART III STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS

UPMC GROUP - EIN 20-8295721

FORM 990 - FISCAL YEAR ENDED 06/30/2024

PART III - STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS

UPMC, A WORLD-RENOWNED HEALTH CARE PROVIDER AND INSURER, IS INVENTING NEW MODELS OF PATIENT-CENTERED, COST-EFFECTIVE, ACCOUNTABLE CARE. WITH A CENTRAL MISSION OF PROVIDING OUTSTANDING, ACCESSIBLE PATIENT CARE, UPMC IS SHAPING TOMORROW'S HEALTH CARE THROUGH CLINICAL AND TECHNOLOGICAL INNOVATION, RESEARCH, AND EDUCATION.

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Supplemental Information to Form 990 or 990-EZ

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UPMC GROUP

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AS THE LARGEST NONGOVERNMENTAL EMPLOYER IN THE COMMONWEALTH OF

PENNSYLVANIA - WITH 100,000 EMPLOYEES WITHIN ITS VARIOUS CONTROLLED

HEALTH CARE ENTITIES - UPMC ENCOMPASSES MORE THAN 40 HOSPITALS AND 800

DOCTORS' OFFICES AND OUTPATIENT SITES.

BY INTEGRATING ITS HEALTH CARE SERVICES WITH AN INSURANCE DIVISION

FOCUSED ON PROMOTING THE HEALTH OF ITS MEMBERS, UPMC IS ADVANCING THE

QUALITY AND EFFICIENCY OF HEALTH CARE, AND DEVELOPING INTERNATIONALLY

RENOWNED PROGRAMS IN TRANSPLANTATION, CANCER, NEUROSURGERY, WOMEN'S

HEALTH, PSYCHIATRY, GERIATRICS, ORTHOPEDICS, AND SPORTS MEDICINE, AMONG

OTHERS. THESE HIGHLY SPECIALIZED SERVICES DRAW PATIENTS FROM ACROSS THE

NATION AND AROUND THE WORLD. CLOSELY AFFILIATED WITH ITS ACADEMIC

PARTNER, THE UNIVERSITY OF PITTSBURGH, UPMC'S FLAGSHIP HOSPITAL, UPMC

PRESBYTERIAN SHADYSIDE, IS CONSISTENTLY RANKED AMONG THE NATION'S BEST

HOSPITALS IN MANY SPECIALTIES BY U.S. NEWS & WORLD REPORT.

UPMC'S HEALTH SERVICES DIVISION ENCOMPASSES A COMPREHENSIVE ARRAY OF
CLINICAL CAPABILITIES. THIS DIVISION INCLUDES ACADEMIC, COMMUNITY, AND
REGIONAL HOSPITALS; PRE- AND POST-ACUTE CARE CAPABILITIES; SPECIALTY
SERVICE LINES, SUCH AS TRANSPLANTATION SERVICES, WOMEN'S HEALTH,
BEHAVIORAL HEALTH, PEDIATRICS, CANCER CARE, AND REHABILITATION SERVICES;
CONTRACT SERVICES, SUCH AS EMERGENCY MEDICINE, PHARMACY, AND LABORATORY;
AND MORE THAN 5,000 EMPLOYED PHYSICIANS WITH ASSOCIATED PRACTICES. UPMC'S
ORGAN TRANSPLANT CENTER IS ONE OF THE LARGEST AND BUSIEST IN THE WORLD,

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Department of the Treasury Internal Revenue Service

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Name of the organization UPMC GROUP

PERFORMING MORE THAN 20,000 TRANSPLANTS SINCE 1981. THE UPMC HILLMAN CANCER CENTER IS ONE OF THE LARGEST INTEGRATED COMMUNITY CANCER NETWORKS IN THE UNITED STATES WITH MORE THAN 70 CENTERS IN PENNSYLVANIA, OHIO, NEW YORK, AND MARYLAND, AND MORE THAN 2,000 PHYSICIANS, RESEARCHERS, AND STAFF.

UPMC'S EXPERTISE IN ACADEMIC-BASED AND SPECIALIZED MEDICAL CARE, INCLUDING TRANSPLANTATION, ONCOLOGY, AND SPORTS MEDICINE, IS KEY TO THE GLOBALIZATION EFFORTS BEING UNDERTAKEN THROUGH ITS INTERNATIONAL DIVISION, WHICH PROMOTES THE EXCHANGE OF SCIENTIFIC KNOWLEDGE WORLDWIDE, WHILE GENERATING REVENUE THAT IS REINVESTED LOCALLY.

IN MANAGING ITS GLOBAL HEALTH ENTERPRISE, UPMC HAS TAKEN A LEADERSHIP ROLE IN GOOD CORPORATE GOVERNANCE PRACTICES - VOLUNTARILY ACHIEVING SARBANES-OXLEY CERTIFICATION FOR NINETEEN YEARS IN A ROW, PUBLICLY RELEASING QUARTERLY FINANCIAL RESULTS WITHIN 60 DAYS OF EACH QUARTER'S CLOSE AND CREATING ONE OF THE MOST STRINGENT INDUSTRY RELATIONSHIP POLICIES TO ENSURE THAT PHARMACEUTICAL AND MEDICAL DEVICE COMPANIES DO NOT NEGATIVELY INFLUENCE PATIENT CARE. THESE BUSINESS PRACTICES SET THE STAGE FOR DECISION MAKING THAT IS GOOD FOR UPMC AND THE COMMUNITIES IT SERVES.

UPMC GROUP REFLECTS THE COMBINED INFORMATION AND OPERATIONS OF 71 TAX EXEMPT ENTITIES, INCLUDING 22 HOSPITAL ENTITIES, 13 PHYSICIAN SERVICE ENTITIES, 3 SKILLED NURSING FACILITIES, AND 33 OTHER ANCILLARY SERVICE

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UPMC GROUP 20-8295721

AND SUPPORT ENTITIES FROM WITHIN THE UPMC INTEGRATED DELIVERY AND FINANCE SYSTEM IDFS. THIS DELIVERY SYSTEM IS COMPRISED OF PREMIER HEALTHCARE PROVIDERS INCLUDING ACUTE INPATIENT HOSPITALS AND TRAUMA CENTERS, CANCER TREATMENT FACILITIES, PHYSICIAN PRACTICES, SKILLED NURSING FACILITIES AND OTHER ORGANIZATIONS PROVIDING HEALTHCARE SUPPORT SERVICES REQUIRED BY OUR DIVERSE PATIENT POPULATION.

DURING FISCAL YEAR 2024, (JULY 2023 - JUNE 2024), THE HOSPITAL ENTITIES
WITHIN UPMC GROUP ADMITTED 189,736 INPATIENTS, RECORDED 1,263,232
INPATIENT DAYS, 731,795 EMERGENCY ROOM VISITS, 4,812,124 OUTPATIENT
VISITS, 205,691 SURGERIES, AND 574 TRANSPLANTS. THEY PROVIDED CHARITY
CARE AND OTHER UNCOMPENSATED CARE, INCLUDING MEDICAID AND MEDICARE
SHORTFALLS, AT COST, OF OVER \$1,682,000,000. UPMC GROUP MEMBERS PROVIDED
SERVICES TO THE COMMUNITY THROUGH CHARITABLE DONATIONS, SUBSIDIZED HEALTH
AND COMMUNITY PROGRAMS, OUTREACH PROGRAMS, HEALTH SCREENINGS, EDUCATIONAL
CLASSES, AND VOLUNTEER SERVICES AT A COST OF OVER \$426,000,000. UPMC
GROUP ALSO PROVIDED FUNDING FOR RESEARCH AND HEALTH PROFESSIONS EDUCATION
IN EXCESS OF \$537,000,000.

THE TWENTY-TWO HOSPITALS INCLUDED IN UPMC GROUP ARE: UPMC PRESBYTERIAN SHADYSIDE, UPMC CHILDREN'S HOSPITAL OF PITTSBURGH, MAGEE-WOMEN'S HOSPITAL OF UPMC, UPMC MERCY, UPMC ST. MARGARET, UPMC PASSAVANT, UPMC HORIZON, UPMC NORTHWEST, UPMC MCKEESPORT, UPMC BEDFORD, UPMC EAST, UPMC HAMOT, UPMC ALTOONA, UPMC JAMESON, UPMC KANE, UPMC WILLIAMSPORT, UPMC WELLSBORO, UPMC SUNBURY, UPMC LOCK HAVEN, UPMC MUNCY, CHARLES COLE MEMORIAL HOSPITAL

Supplemental Information to Form 990 or 990-EZ

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UPMC GROUP

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AND UPMC SOMERSET.

FOUNDED IN 1893, UPMC PRESBYTERIAN SHADYSIDE IS AN ACUTE CARE

MEDICAL-SURGICAL HOSPITAL AND LEVEL 1 TRAUMA CENTER, AND A SITE OF

ONGOING RESEARCH AND GRADUATE PROGRAMS. THE HOSPITAL PROVIDES SPECIALIZED

MEDICAL CARE TO PATIENTS FROM THE TRI-STATE AREA AND THROUGHOUT THE

WORLD. UPMC PRESBYTERIAN SHADYSIDE IS THE ACADEMIC HUB OF UPMC'S

INPATIENT PROVIDER SERVICES AND THE GREATER PITTSBURGH REGION'S LARGEST

INPATIENT ACUTE CARE HOSPITAL. THE MISSION OF UPMC PRESBYTERIAN SHADYSIDE

IS TO PROVIDE PREMIER PROGRAMS IN PATIENT CARE, BIOMEDICAL AND HEALTH

SERVICES RESEARCH, AND TEACHING AND EDUCATION THAT WILL CONTRIBUTE TO THE

PREVENTION, DIAGNOSIS, AND TREATMENT OF HUMAN DISEASE AND DISABILITY. THE

UPMC PRESBYTERIAN SHADYSIDE CAMPUSES ARE UPMC PRESBYTERIAN, UPMC

SHADYSIDE, WESTERN PSYCHIATRIC INSTITUTE AND CLINIC (WPIC), UPMC

MONTEFIORE, AND THE EYE AND EAR INSTITUTE.

UPMC PRESBYTERIAN INCLUDING UPMC MONTEFIORE IS A 735-BED TEACHING
HOSPITAL THAT HAS BEEN PROVIDING HEALTH CARE SINCE 1893. UPMC SHADYSIDE
IS A 496-BED TERTIARY HOSPITAL THAT HAS BEEN SERVING THE RESIDENTS OF
PITTSBURGH AND THE TRI-STATE AREA SINCE 1866. PRESBYTERIAN SHADYSIDE WAS
HONORED TO ACHIEVE MAGNET STATUS, WHICH IS ONE OF THE HIGHEST
ACHIEVEMENTS A HOSPITAL CAN OBTAIN IN PROFESSIONAL NURSING, AND
DEMONSTRATES NURSING EXCELLENCE, A COMMITMENT TO QUALITY PATIENT CARE,
AND A HEALTHY WORK ENVIRONMENT.

UPMC PRESBYTERIAN SHADYSIDE HAS LEADING PROGRAMS IN ORGAN

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Attach to Form 990 or 990-EZ.

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TRANSPLANTATION, ONCOLOGY, CARDIOLOGY AND CARDIOTHORACIC SURGERY,
CRITICAL CARE MEDICINE AND TRAUMA SERVICES, NEUROSURGERY, ORTHOPEDICS,
OPHTHALMOLOGY, AND BEHAVIORAL HEALTH, AS WELL AS OTHER MEDICAL
SPECIALTIES.

IN 2019, UPMC ANNOUNCED PLANS TO BUILD A NEW, STATE-OF-THE-ART, 17-STORY BED TOWER SPANNING 900,000 SQUARE FEET AND HOUSING 636 INPATIENT BEDS.

THIS ADDITION WILL ALLOW UPMC PRESBYTERIAN TO FULLY PRIVATIZE ALL INPATIENT ROOMS ON CAMPUS, A SIGNIFICANT DRIVER OF PATIENT SATISFACTION.

THE TOWER'S PATIENT CARE AREAS FEATURE MODERNIZED ACCOMMODATIONS,

ADVANCED TECHNOLOGY, AND FLEXIBLE SPACES DESIGNED TO ENHANCE BOTH PATIENT

CARE AND FAMILY SUPPORT. THE GLASS EXTERIOR MAXIMIZES NATURAL LIGHT,

CREATING A HEALING ENVIRONMENT. NEARLY ONE-FOURTH OF THE ROOMS ARE

INTENSIVE CARE UNIT (ICU) OR ACUITY-ADAPTABLE ROOMS, ALLOWING SEAMLESS

CONTINUITY OF COMPLEX, CRITICAL CARE BY UPMC'S EXPERT PHYSICIANS AND CARE

TEAMS. THE HOSPITAL'S CONDITION- AND DISEASE-SPECIFIC APPROACH GROUPS

PATIENTS BY SIMILAR MEDICAL NEEDS, FURTHER ENHANCING COORDINATED CARE. BY

PIONEERING ACUITY-ADAPTABLE FLOORS, UPMC MINIMIZES PATIENT TRANSFERS

BETWEEN UNITS AND CARE TEAMS, ENSURING CONTINUITY OF CARE, IMPROVING

OUTCOMES, REDUCING LENGTH OF STAY, AND ULTIMATELY LOWERING HEALTHCARE

COSTS.

UPMC PRESBYTERIAN SHADYSIDE TREATS ALL PATIENTS WITHOUT REGARD TO THEIR ABILITY TO PAY. FOR THE FISCAL YEAR ENDED JUNE 30, 2024, UPMC

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PRESBYTERIAN SHADYSIDE ADMITTED 40,023 PATIENTS, RENDERING 313,966

PATIENT DAYS. UPMC PRESBYTERIAN SHADYSIDE HAD 89,147 EMERGENCY ROOM

VISITS, 580,169 OUTPATIENT VISITS AND PERFORMED 37,384 SURGERIES. UPMC

PRESBYTERIAN SHADYSIDE PERFORMED 474 ORGAN TRANSPLANTS IN THIS SAME

PERIOD.

UPMC PRESBYTERIAN SHADYSIDE, INCLUSIVE OF ALL CAMPUSES, PROVIDED CHARITY
CARE AND OTHER UNCOMPENSATED CARE, INCLUDING MEDICAID AND MEDICARE
SHORTFALLS, AT A COST OF APPROXIMATELY \$602,200,000 DURING THE YEAR ENDED
JUNE 30, 2024. UPMC PRESBYTERIAN SHADYSIDE IS ACTIVELY INVOLVED IN
SPONSORING MANY PROGRAMS FOR PATIENTS, CHILDREN, TEENS, SENIORS, AND THE
COMMUNITY AS A WHOLE. IT PROVIDES SERVICES TO THE COMMUNITY THROUGH
CHARITABLE DONATIONS, SUBSIDIZED PROGRAMS, OUTREACH PROGRAMS, REFERRAL
CENTERS, SCREENINGS, EDUCATIONAL CLASSES, AND MENTORSHIPS, WHICH ARE
COLLECTIVELY TARGETED AT PATIENTS, PATIENTS' FAMILIES, AND THE COMMUNITY
AT LARGE, AT A COST OF OVER \$148,600,000. UPMC PRESBYTERIAN SHADYSIDE
ALSO FUNDED RESEARCH AND HEALTH PROFESSIONS EDUCATION AT A COST OF
\$274,120,000.

PART III STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS CONTINUED

UPMC PRESBYTERIAN SHADYSIDE WAS NAMED THE SECOND-BEST REGIONAL HOSPITAL IN PENNSYLVANIA IN US NEWS AND WORLD REPORT'S ANNUAL RANKINGS.

PRESBYTERIAN WAS NATIONALLY RANKED FOR THE FOLLOWING SPECIALTIES: CANCER 15TH, CARDIOLOGY 48TH, DIABETES/ENDOCRINOLOGY 25TH, EAR/NOSE/THROAT 44TH, GASTROENTEROLOGY AND SURGERY 27TH, GERIATRICS 30TH,

NEUROLOGY/NEUROSURGERY 43RD, PULMONARY/LUNG SURGERY 35TH, AND 33RD IN

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UROLOGY. UPMC PRESBYTERIAN SHADYSIDE RANKED 122ND AS ONE OF THE WORLD'S BEST SMART HOSPITALS BY NEWSWEEK. SMART HOSPITALS ARE RECOGNIZED FOR THEIR USE OF STATE-OF-THE-ART TECHNOLOGY TO FUNDAMENTALLY TRANSFORM HOW CARE IS DELIVERED.

UPMC PRESBYTERIAN SHADYSIDE HAS BEEN DESIGNATED AS A COMPREHENSIVE RADIOPHARMACEUTICAL THERAPY CENTER OF EXCELLENCE BY THE SOCIETY OF NUCLEAR MEDICINE & MOLECULAR IMAGING (SNMMI), WHICH RECOGNIZES FACILITIES THAT OFFER THE LATEST TECHNOLOGY, CUTTING-EDGE RESEARCH, FOOD AND DRUG ADMINISTRATION-APPROVED RADIOPHARMACEUTICAL THERAPIES AND THE BEST HEALTH CARE POSSIBLE IN THIS FIELD OF MEDICINE.

SUPPORTING AND SERVING THE COMMUNITY HAS BEEN A HIGH PRIORITY FOR UPMC
PRESBYTERIAN SHADYSIDE. UPMC CONDUCTED COMMUNITY HEALTH NEEDS ASSESSMENTS
CHNAS, IN COMPLIANCE WITH INTERNAL REVENUE CODE SECTION 501(R)
REQUIREMENTS. INCORPORATING INPUT FROM COMMUNITY STAKEHOLDERS AND PUBLIC
HEALTH EXPERTS, THESE ASSESSMENTS HELP IDENTIFY ACTIONS AND CREATE
IMPLEMENTATION PLANS TO IMPROVE COMMUNITY HEALTH. UPMC PRESBYTERIAN
SHADYSIDE PROVIDED OUTREACH TO THE COMMUNITY THROUGH MANY EDUCATIONAL
PRESENTATIONS, VIRTUAL CONFERENCES, HEALTH FAIRS AT SCHOOLS AND
NEIGHBORHOOD CENTERS, FREE HEALTH SCREENINGS, AND COMMUNITY EVENTS
INCLUDING BASIC LIFE SUPPORT FOR TEACHERS, HEALTHY CHOICES FOR STUDENTS,
CPR FOR THIEL COACHES, CONCUSSION EDUCATIONAL SESSIONS, WALK TO SCHOOL
DAY, KIDS SAFETY DAY, FIRST AID TRAINING FOR COACHES, ALLEGHENY CO.
HEALTH AND SAFETY, FAMILY HOUSE HEALTHY BREAKFAST PROGRAM, SCOUTING FOR

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FOOD, AND THE MUNCH, MINGLE, MOVE COMMUNITY WELLNESS DAY. OTHER COMMUNITY PROGRAMS THAT BENEFITED PATIENTS AND GUESTS INCLUDE DISCOUNTED OR FREE PARKING AND USE OF THE BLUE SHUTTLE, WHICH PROVIDES FREE TRANSPORTATION FROM THE FAMILY HOUSE TO UPMC PRESBYTERIAN, UPMC SHADYSIDE, HILLMAN CANCER CENTER AND UPMC MONTEFIORE. UPMC PRESBYTERIAN SHADYSIDE PROVIDED MEDICATIONS TO PATIENTS BEING DISCHARGED WHO COULD NOT AFFORD THE COST OF THEIR PRESCRIPTIONS. ASSISTANCE WITH GUARDIANSHIP AND TRANSPORTATION SERVICES WAS PROVIDED TO PATIENTS AND THEIR FAMILIES WHO WERE EXPERIENCING FINANCIAL DIFFICULTY. BUS, WHEELCHAIR VAN, AND AMBULANCE TRANSPORTATION WERE PROVIDED TO PATIENTS IN NEED.

FOR MORE THAN 70 YEARS, UPMC WESTERN INSTITUTE AND CLINIC (WPIC) HAS BEEN A NATIONALLY RECOGNIZED LEADER IN MENTAL AND BEHAVIORAL HEALTH CLINICAL CARE, RESEARCH AND EDUCATION. WPIC, PART OF UPMC PRESBYTERIAN/SHADYSIDE, IS A 255-INPATIENT-BED FACILITY AND IS A NATIONAL LEADER IN THE TREATMENT OF MENTAL HEALTH AND ADDICTIVE DISORDERS THROUGH ITS INPATIENT AND OUTPATIENT SERVICES. THEIR SERVICES INCLUDE UPMC WESTERN BEHAVIORAL HEALTH, A NETWORK OF NEARLY 60 COMMUNITY-BASED PROGRAMS PROVIDING SPECIALIZED MENTAL HEALTH AND ADDICTION CARE THROUGHOUT WESTERN PENNSYLVANIA. WPIC TREATS MANY MENTAL HEALTH CONDITIONS SUCH AS ADDICTION, ATTENTION DEFICIT HYPERACTIVITY DISORDER ADHD, AUTISM SPECTRUM DISORDERS AND INTELLECTUAL DEVELOPMENTAL DISABILITIES, MOOD AND ANXIETY DISORDERS, PSYCHOSIS, EATING DISORDERS AND OBSESSIVE-COMPULSIVE DISORDERS. WPIC OFFERS ITS PATIENTS SUPPORT AND EXPERTISE AT EVERY STAGE OF THEIR CARE AND RECOVERY, INCLUDING ACUTE INPATIENT SERVICES, EMERGENCY

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AND CRISIS SERVICES, OUTPATIENT SERVICES AND TELEPSYCHIATRY SERVICES.

WPIC TREATS ALL PATIENTS WITHOUT REGARD TO THEIR ABILITY TO PAY. FOR FISCAL YEAR ENDED JUNE 30, 2024, THE HOSPITAL ADMITTED 4,913 PATIENTS, RENDERING 63,638 PATIENT DAYS. WPIC HAD 10,133 EMERGENCY ROOM VISITS AND 386,110 OUTPATIENT VISITS.

IN 2014, WPIC BECAME THE FIRST UPMC HOSPITAL DESIGNATED AS A LEADER IN THE HEALTHCARE EQUALITY INDEX FOR LESBIAN, GAY, BISEXUAL, TRANSGENDER, AND QUEER LGBTQ HEALTH CARE EQUITY BY THE HUMAN RIGHTS CAMPAIGN. WPIC HAS ALSO COLLABORATED WITH OTHER UPMC HOSPITALS THROUGHOUT THEIR HEALTHCARE EQUALITY INDEX JOURNEY. WPIC RECOGNIZES THE UNIQUE BEHAVIORAL HEALTH NEEDS OF THE LGBTQ+ COMMUNITY AND THE IMPORTANCE AFFIRMATION AND ACCEPTANCE PLAY IN BEHAVIORAL HEALTH. RESEARCH SHOWS THE LGBTQ+ COMMUNITY, PARTICULARLY TRANS AND NONBINARY PEOPLE, FACE GREATER BARRIERS TO QUALITY BEHAVIORAL HEALTHCARE AND INCREASED RISK OF BEHAVIORAL HEALTH CRISES. WPIC STRIVES TO ADHERE TO THE AMERICAN PSYCHOLOGICAL ASSOCIATION'S GUIDELINES FOR PSYCHOLOGICAL PRACTICE WITH TRANSGENDER AND GENDER NONCONFORMING PEOPLE AS WELL AS THE CORE VALUE OF TREATING EVERY PATIENT WITH DIGNITY AND RESPECT.

WPIC PROVIDED COMMUNITY OUTREACH THROUGH MANY EDUCATIONAL PRESENTATIONS,

VIRTUAL CONFERENCES, HEALTH FAIRS AT SCHOOLS AND NEIGHBORHOOD CENTERS,

FREE HEALTH SCREENINGS, AND COMMUNITY EVENTS ON SEVERAL TOPICS INCLUDING

- UNDERSTANDING MENTAL HEALTH AND WELLNESS PANELS; DEMENTIA AND DOWN

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SYNDROME; CRISIS SERVICES AND RESOLVE; ENDURANCE: CRISIS AND COPING; VIOLENCE AND THREAT MANAGEMENT; FIREARMS AND SUICIDE; GUN VIOLENCE REDUCTION; COPING WITH MASS CASUALTY EVENTS; SUICIDE RISK: SCREENING, UNDERSTANDING AND MITIGATION; THE GUN TALK: HOW TO HAVE MEANINGFUL CONVERSATIONS WITH FAMILIES ABOUT FIREARMS; AND VIOLENCE 301: HOW ANTIRACISM AND DIVERSITY HELP US MANAGE VIOLENT RISK.

TO HELP MEET THE GROWING NEED FOR SPECIALIZED CHILD AND ADOLESCENT BEHAVIORAL HEALTH SERVICES, UPMC WESTERN BEHAVIORAL HEALTH OPENED A NEW FACILITY, UPMC MATILDA H. THEISS CHILD DEVELOPMENT CENTER, WHICH WILL INCREASE COMMUNITY ACCESS TO CARE. LOCATED IN PITTSBURGH'S SOUTHSIDE NEIGHBORHOOD, THE FACILITY INCLUDES A WIDE VARIETY OF BEHAVIORAL HEALTH CARE SERVICES FOR UPMC CENTER FOR AUTISM & DEVELOPMENT DISORDERS, THE EARLY INTENSIVE BEHAVIORAL INTERVENTION PROGRAM, AND THE THERAPEUTIC EARLY AUTISM PROGRAM.

THE NEW FACILITY INCLUDES SERVICES FOR YOUNG CHILDREN WITH EMOTIONAL NEEDS, CHILDREN AND ADOLESCENTS THROUGH AGE 17 WHO HAVE EXPERIENCED TRAUMA, AND MOTHERS EXPERIENCING MOOD CHALLENGES DURING AND AFTER PREGNANCY OR THE BIRTH OF A CHILD.

THE EARLY CHILDHOOD MENTAL HEALTH THERAPEUTIC PROGRAMS AT MATILDA THEISS PROVIDE A FOUNDATION FOR THE ENDURING EMOTIONAL AND BEHAVIORAL HEALTH OF YOUNG CHILDREN WITH PSYCHIATRIC DISORDERS, OR THOSE WHO ARE AT HIGH RISK OF DEVELOPING PSYCHIATRIC OR DEVELOPMENTAL DIFFICULTIES. THE CENTER

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COMPASSION.

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PROVIDES A COMPREHENSIVE, COORDINATED PROGRAM OF SERVICES WITH AN AGE-APPROPRIATE, NATURALISTIC ENVIRONMENT THAT PROVIDES SUPPORT, NURTURING CARE, HEALTHY ATTACHMENTS AND EMOTIONAL BONDS WITH PARENTS AND CAREGIVERS TO ENHANCE A CHILD'S CAPACITY FOR TRUST, EMPATHY, AND

THIS LOCATION IS ALSO THE NEW HOME FOR AN ARRAY OF TRAUMA-FOCUSED SERVICES FOR CHILDREN, WHICH PROVIDES THERAPEUTIC CARE FOR CHILDREN WITH SPECIAL NEEDS RELATED TO EMOTIONAL AND BEHAVIORAL DISTURBANCES, PRENATAL DRUG AND ALCOHOL EXPOSURE AND PARENTS' MENTAL HEALTH CONDITIONS AS WELL AS ADOLESCENT AND CHILD OUTPATIENT FOR TRAUMA, ALL WITH A GREATER CAPACITY FOR MORE PATIENTS. THE UPMC MATILDA H. THEISS EARLY CHILDHOOD TRAUMA PROGRAMS ARE PART OF THE NATIONAL CHILD TRAUMATIC STRESS NETWORK, AND THROUGH THAT NETWORK, CONDUCT RESEARCH ON THE EFFECTIVENESS OF EARLY CHILDHOOD TREATMENT FOR TRAUMA.

RENOWNED FOR ITS OUTSTANDING CLINICAL SERVICES, RESEARCH PROGRAMS AND MEDICAL EDUCATION, UPMC CHILDREN'S HOSPITAL OF PITTSBURGH (CHILDREN'S)

HAS HELPED TO ESTABLISH STANDARDS OF EXCELLENCE IN PEDIATRIC CARE.

CHILDREN'S HAS BEEN AWARDED THE PRESTIGIOUS MAGNET DESIGNATION FOR THE THIRD TIME. MAGNET HOSPITALS ARE RECOGNIZED FOR BUILDING AND SUPPORTING A CONTINUOUS CULTURE OF TRANSFORMATIONAL LEADERSHIP, STRUCTURAL

EMPOWERMENT, EXEMPLARY EVIDENCE-BASED PRACTICE, ADVANCED TRAINING AND NEW KNOWLEDGE APPLICATION AND INNOVATIONS. CHILDREN'S IS DEDICATED TO IMPROVING THE HEALTH AND WELL-BEING OF CHILDREN, TEENAGERS AND YOUNG

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ADULTS THROUGH EXCELLENCE IN PATIENT CARE, TEACHING, RESEARCH AND

DURING THIS PAST YEAR, UPMC CHILDREN'S HOSPITAL OF PITTSBURGH BEGAN

CONSTRUCTION OF A STATE-OF-THE-ART HEART INSTITUTE CREATED TO PROVIDE THE

"BEST CARE FOR THE MOST KIDS" THROUGH THE CONTINUED GROWTH, QUALITY AND

INNOVATION THAT HAS ALREADY MADE CHILDREN'S HOSPITAL ONE OF THE BEST

PEDIATRIC HEART PROGRAMS IN THE COUNTRY.

PART III STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS CONTINUED

CHILDREN'S ALSO OPENED A PEDIATRIC BEHAVIORAL HEALTH WALK-IN CLINIC WHERE PATIENTS UP TO THE AGE OF 18 CAN BE SEEN FOR A VARIETY OF BEHAVIORAL HEALTH CONCERNS. THE CLINIC, LOCATED ON THE THIRD FLOOR OF THE MAIN HOSPITAL, OFFERS A WELCOMING AND COMFORTABLE ENVIRONMENT FOR CHILDREN AND TEENS WITH A MENTAL HEALTH CONCERN TO GET EXPERT CARE. IN ADDITION TO THE WALK-IN CLINIC, CHILDREN'S SUPPORTS BEHAVIORAL HEALTH IN A VARIETY OF OTHER WAYS INCLUDING BEHAVIORAL HEALTH NAVIGATORS IN THE EMERGENCY DEPARTMENT WHO ASSIST THE MEDICAL TEAM IN PROVIDING ASSESSMENTS AND RESOURCES FOR PATIENTS AND FAMILIES. ALSO, BEHAVIORAL SCIENCE DIVISION PSYCHOLOGISTS ARE EMBEDDED IN INPATIENT AND OUTPATIENT SETTINGS AND A BEHAVIORAL HEALTH NURSE CLINICIAN WORKS WITH INPATIENTS.

CHILDREN'S RECOGNIZES THAT THE NEED FOR EXCELLENT PATIENT CARE DOES NOT ONLY EXIST WITHIN ITS OWN LOCAL COMMUNITY, BUT ALSO EXISTS THROUGHOUT THE UNITED STATES AND GLOBALLY. CHILDREN'S IS A 317-BED HOSPITAL THAT PROVIDES THE FULL SPECTRUM OF PEDIATRIC SERVICES, FROM AMBULATORY CARE TO

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TRANSPLANTATION TO CARDIAC CARE. OVER 1,000,000 INFANTS, CHILDREN AND ADOLESCENTS VISIT CHILDREN'S AND ITS SATELLITE LOCATIONS TO BE SEEN BY TALENTED AND COMMITTED PEDIATRIC EXPERTS. CHILDREN'S IS A LEADER IN LIVER TRANSPLANTATION AND CARDIOTHORACIC SERVICES. TO INCREASE ACCESS TO CARE OF PATIENTS THROUGHOUT THE STATES OF FLORIDA, VIRGINIA AND NORTH CAROLINA, CHILDREN'S HAS CREATED PARTNERSHIPS WITH ST. JOSEPH'S CHILDREN'S HOSPITAL, FLORIDA CHILDREN'S HOSPITAL, ATRIUM HEALTH AND THE UNIVERSITY OF VIRGINIA'S CHILDREN'S HOSPITAL. THE PRIMARY MISSION OF CHILDREN'S IS TO SERVE AS A COMMUNITY RESOURCE DEDICATED TO IMPROVING THE HEALTH AND WELL-BEING OF CHILDREN OF ALL AGES, THROUGH EXCELLENCE IN PATIENT CARE, TEACHING AND RESEARCH.

CHILDREN'S TREATS ALL PATIENTS WITHOUT REGARD TO THEIR ABILITY TO PAY.

FOR FISCAL YEAR ENDED JUNE 30, 2024, THE HOSPITAL ADMITTED 13,769

PATIENTS, RENDERING 91,601 PATIENT DAYS. CHILDREN'S HAD 76,302 EMERGENCY

ROOM VISITS, 354,598 OUTPATIENT VISITS, PERFORMED 19,733 SURGERIES AND

COMPLETED 100 TRANSPLANTS.

CHILDREN'S LEADS THE WAY IN ADVANCED TECHNOLOGY APPLICATIONS WITH RESPECT TO ITS USE OF ELECTRONIC HEALTH RECORDS AND PATIENT PORTALS. CHILDREN'S WAS THE FIRST PEDIATRIC HOSPITAL IN THE COUNTRY TO ACHIEVE STAGE 7 (HIGHEST STAGE) CERTIFICATION FROM THE HEALTHCARE INFORMATION AND MANAGEMENT SYSTEMS SOCIETY (HIMSS) FOR THE ELECTRONIC MEDICAL RECORD ADOPTION MODEL (EMRAM) STAGING. HIGHLIGHTING ITS COMMITMENT TO PATIENT SAFETY AND QUALITY, CHILDREN'S WAS RECENTLY NAMED ONE OF THE LEAPFROG

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GROUP'S PRESTIGIOUS 'TOP CHILDREN'S HOSPITALS', ONE OF ONLY 8 PEDIATRIC HOSPITALS IN THE NATION NAMED TO THIS ELITE CLASS. ADDITIONALLY, UPMC HAS BEEN RECOGNIZED BY THE COLLEGE OF HEALTHCARE INFORMATION MANAGEMENT EXECUTIVES (CHIME) AS ONE OF THE NATION'S "DIGITAL HEALTH MOST WIRED" HEALTH SYSTEMS FOR THE 26TH CONSECUTIVE YEAR, ACHIEVING LEVEL 10 STATUS, THE HIGHEST RECOGNITION FOR BOTH AMBULATORY AND ACUTE CARE SETTINGS. CHILDREN'S WAS ALSO RECOGNIZED BY THE HUMAN RIGHTS CAMPAIGN FOUNDATION AS A LEADER IN LGBTQ+ HEALTHCARE EQUALITY FOR THE EIGHTH YEAR. WITH FOCUSED EFFORT AND INTENTIONAL ACTION PLANS, CHILDREN'S DECREASED HOSPITAL ACQUIRED INFECTIONS AND IMPROVED QUALITY OF CARE WHILE RANKING NATIONALLY IN ALL 11 SPECIALTIES FROM U.S. NEWS AND WORLD REPORT'S BEST CHILDREN'S HOSPITALS. CHILDREN'S WAS ALSO RECOGNIZED BY CRIBS FOR KIDS AS A GOLD SAFE SLEEP HOSPITAL, WHICH IS THE HIGHEST DESIGNATION IN THE ORGANIZATION'S NATIONAL SAFE SLEEP CERTIFICATION PROGRAM. THIS DESIGNATION MEANS THAT EVERY PATIENT, UNDER THE AGE OF ONE, IS ENSURED SAFE SLEEP CARE AND THEIR CAREGIVERS ARE EDUCATED IN SAFE SLEEP PRACTICES. CRIBS FOR KIDS CITED CHILDREN'S LEADERSHIP AND HEALTH CARE TEAM MEMBERS' COMMITMENT TO BEST PRACTICES, EDUCATION AND COMMUNITY OUTREACH AS COMMENDABLE.

CHILDREN'S AND ITS SATELLITE LOCATIONS ARE DESIGNATED AS ACR DIAGNOSTIC

IMAGING CENTERS OF EXCELLENCE (DICOE) BY THE AMERICAN COLLEGE OF

RADIOLOGY. THIS ACHIEVEMENT IS THE HIGHEST RECOGNITION A MEDICAL FACILITY

CAN BE AWARDED RELATED TO STRUCTURE, OPERATIONS, AND OUTCOMES IN

DIAGNOSTIC IMAGING. ACR ACCREDITATION FOR CT, MRI, ULTRASOUND, NUCLEAR

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MEDICINE AND PET CONTINUE TO BE AWARDED FOR EXPERIENCE AND QUALIFICATIONS OF STAFF, QUALITY ASSURANCE OF IMAGING EQUIPMENT, AND OPTIMAL QUALITY IMAGING.

CHILDREN'S PROVIDED CHARITY CARE AND OTHER UNCOMPENSATED CARE, INCLUDING MEDICARE AND MEDICAID SHORTFALLS, AT A COST OF OVER \$41,560,000 IN 2024. SERVICES WERE PROVIDED TO THE COMMUNITY THROUGH CHARITABLE CONTRIBUTIONS, OUTREACH PROGRAMS, REFERRAL CENTERS, SCREENINGS, EDUCATIONAL CLASSES AND MENTORSHIPS WHICH WERE TARGETED AT PATIENTS, PATIENTS' FAMILIES AND THE COMMUNITY AT LARGE, AT A COST OF \$37,400,000. CHILDREN'S SUPPORTED RESEARCH AND HEALTH PROFESSIONS EDUCATION AT A COST OF \$58,400,000 DURING 2024.

ONE OF THE MANY COMMUNITY PROGRAMS OFFERED BY CHILDREN'S IS THE FAMILY CARE CONNECTION (FCC), WITH THE GOAL OF IMPROVING THE HEALTH OF CHILDREN AND FAMILIES IN AREAS WITH HIGH RATES OF CHILD ABUSE, INFANT MORTALITY AND POVERTY. THE FCC OFFERS A VARIETY OF FAMILY SUPPORT PROGRAMS THAT ENHANCE RELATIONSHIPS BETWEEN PARENTS AND CHILDREN, IMPROVE MATERNAL AND CHILD HEALTH, ADDRESS SCHOOL READINESS THROUGH CHILD DEVELOPMENT ACTIVITIES AND ASSESS AND EDUCATE THE PUBLIC TO PREVENT CHILD ABUSE AND NEGLECT. FCC STAFF PROVIDES HOME VISITS, ON-SITE PROGRAMMING AND CONSULTATION, REFERRAL AND LINKAGES TO A VAST NUMBER OF COMMUNITY AGENCIES, AS WELL AS CHILD DEVELOPMENT, PARENTING, EDUCATIONAL AND COMMUNITY-BUILDING ACTIVITIES.

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CHILDREN'S PROVIDED FREE ORTHODONTIC CARE TO THOSE WHO WERE UNINSURED OR UNDERINSURED AND WOULD NOT HAVE HAD THIS CARE AVAILABLE TO THEM AS WELL AS FREE DENTAL SCREENINGS TO THE COMMUNITY.

CHILDREN'S HAS A SAFETY CENTER IN THE HOSPITAL THAT IS OPEN TO THE COMMUNITY. IT PROVIDES EDUCATION, HANDS ON TRAINING AND SAFETY RESOURCES TO FAMILIES AT NO COST. PROGRAMS OFFERED HAVE INCLUDED CHILD PASSENGER SAFETY, SAFER FIREARM STORAGE, ATV SAFETY AND LAWNMOWER SAFETY. DURING THE YEAR, CHILDREN'S PROVIDED CAR SEATS TO 1,009 FAMILIES IN NEED AS WELL AS 3,470 BIKE HELMETS AS PART OF ITS BIKE SAFETY PROGRAM. CHILDREN'S ALSO OFFERED PARENTS AND CAREGIVERS OF PATIENTS FREE FLU SHOTS.

CHILDREN'S VISITS THE WOMEN'S SHELTER OF PITTSBURGH MONTHLY TO SEE

PATIENTS AND PROVIDES CARE. CHILDREN'S ALSO PROVIDED ART AND MUSIC

THERAPY TO ATTENDEES AT CAMP CHIHOPI, CHILDREN'S SOLID ORGAN TRANSPLANT

CAMP, AT THE EMMA KAUFMANN CAMP IN MORGANTOWN, WEST VIRGINIA AND AT CAMP

INSPIRE, A CHILDREN'S SPONSORED CAMP AT THE WOODLANDS FOUNDATION FOR

CHILDREN WITH TRACHEOSTOMY AND VENTILATOR SUPPORT.

THE RONALD MCDONALD'S CARE MOBILE IS A STATE-OF-THE-ART PEDIATRIC AND ADOLESCENT MEDICAL SERVICE MOBILE UNIT THAT IS STAFFED BY CHILDREN'S PROVIDERS INCLUDING PHYSICIANS, ADVANCED PRACTICE PROVIDERS AND NURSES. THE CARE MOBILE TEAM CAN PROVIDE COMMUNITY RESOURCES TO PATIENTS AND FAMILIES WHO RECEIVE MEDICAL SERVICES, SUCH AS FOOD RESOURCES, WARM HAND-OFF TO A PRIMARY CARE PROVIDER AS WELL AS COORDINATING CARE FOR

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BEHAVIORAL HEALTH. THE CARE MOBILE PARTNERS WITH MANY SCHOOL DISTRICTS,

PUBLIC SITES, FAMILY CENTERS AND OUT-OF-SCHOOL PROGRAMS.

BASED IN PITTSBURGH, PENNSYLVANIA, UPMC MAGEE-WOMEN'S HOSPITAL (MAGEE)
ENHANCES THE HEALTH CARE AND WELL-BEING OF WOMEN, MEN, INFANTS, AND THEIR
FAMILIES. IT IS A 389-BED, FULL-SERVICE ACUTE CARE, RESEARCH AND TEACHING
HOSPITAL. AS A NATIONAL CENTER OF EXCELLENCE IN WOMEN'S HEALTH, MAGEE IS
CONSISTENTLY RECOGNIZED FOR MEDICAL EXCELLENCE AND INNOVATION,
OUTSTANDING PATIENT CARE, EDUCATION, RESEARCH, STANDARDS DEVELOPMENT, AND
ADVOCACY. IN ADDITIONAL TO WOMEN'S HEALTH EXPERTISE MAGEE ALSO PROVIDES
AN EXPANDED RANGE OF SERVICES TO PATIENTS INCLUDING DIAGNOSTIC IMAGING,
INCLUDING CT AND MRI, A HEART CENTER, BARIATRIC SURGERY, ORTHOPEDICS,
DIGESTIVE DISORDER TREATMENT, PULMONOLOGY, PLASTIC SURGERY, VASCULAR
SURGERY, CANCER TREATMENT, AND UROLOGY.

MAGEE TREATS ALL PATIENTS WITHOUT REGARD TO THEIR ABILITY TO PAY. FOR FISCAL YEAR ENDED JUNE 30, 2024, THE HOSPITAL ADMITTED 18,672 PATIENTS, RENDERING 88,862 PATIENT DAYS. MAGEE HAD 28,955 EMERGENCY ROOM VISITS, 655,064 OUTPATIENT VISITS AND PERFORMED 20,506 SURGERIES.

MAGEE HAS ACHIEVED MAGNET DESIGNATION TWICE BECAUSE OF ITS NURSING QUALITY, PROFESSIONALISM AND PATIENT CARE TEAMWORK. WITH THIS CREDENTIAL, MAGEE JOINS THE GLOBAL COMMUNITY OF MAGNET-RECOGNIZED ORGANIZATIONS. FEWER THAN 10% OF HOSPITALS NATIONWIDE ARE DESIGNATED MAGNET, ONE OF THE HIGHEST ACHIEVEMENTS IN PROFESSIONAL NURSING.

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RECOGNIZED AS A NATIONAL CENTER OF EXCELLENCE IN WOMEN'S HEALTH BY THE US DEPARTMENT OF HEALTH AND HUMAN SERVICES, MAGEE SERVES AS THE TEACHING FACILITY FOR OBSTETRICS, GYNECOLOGY, GYNECOLOGIC ONCOLOGY, AND NEONATOLOGY FOR THE UNIVERSITY OF PITTSBURGH THE UNIVERSITY ("THE UNIVERSITY"). MEMBERS OF THE MEDICAL STAFF HOLD ACADEMIC APPOINTMENTS AT THE UNIVERSITY AND ARE ACTIVELY INVOLVED IN EDUCATION AND RESEARCH, AS WELL AS PATIENT CARE. MAGEE IS ALSO THE REGIONAL REFERRAL CENTER FOR HIGH-RISK MATERNAL CARE. THE HOSPITAL'S NEONATAL INTENSIVE CARE UNIT IS ONE OF THE LARGEST IN PENNSYLVANIA, TREATING APPROXIMATELY 1,900 INFANTS IN 2024.

MAGEE, A GLOBAL LEADER IN WOMEN'S HEALTH CARE AND RESEARCH, HAS BEEN RECOGNIZED AS #24 FOR THE 2024/2025 BEST OBSTETRICS AND GYNECOLOGY HOSPITALS BY US NEWS AND WORLD REPORT. US NEWS EVALUATED NEARLY 650 HOSPITALS THAT PROVIDE HIGH-QUALITY LABOR AND DELIVERY SERVICES FOR UNCOMPLICATED PREGNANCIES. FEWER THAN HALF OF ALL HOSPITALS THAT OFFER MATERNITY CARE THAT PARTICIPATED IN THE SURVEY RECEIVED A HIGH PERFORMING DESIGNATION. TO BE RECOGNIZED AMONG THE BEST HOSPITALS FOR MATERNITY, HOSPITALS HAD TO EXCEL ON MULTIPLE QUALITY METRICS THAT MATTER TO EXPECTANT FAMILIES - C-SECTION RATES IN LOWER RISK PREGNANCIES, NEWBORN COMPLICATION RATES, EXCLUSIVE BREAST MILK FEEDING RATES, EARLY ELECTIVE DELIVERY RATES AND VAGINAL BIRTH AFTER CESAREAN RATES, AMONG OTHER MEASURES. ADDITIONALLY, UPMC MAGEE-WOMEN'S HOSPITAL WAS IDENTIFIED AS ONE

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MATERNITY CARE AND ACHIEVING EXCELLENT OUTCOMES FOR CESAREAN SECTION AND

OF FEWER THAN 30 HOSPITALS IN THE U.S. THAT ARE HIGH PERFORMING IN

UNEXPECTED NEWBORN COMPLICATIONS AMONG BLACK PATIENTS.

MAGEE WAS RECOGNIZED BY PRACTICE GREEN HEALTH AS A PARTNER FOR CHANGE.

THE AWARD IS PRESENTED IN RECOGNITION OF SUCCESSFUL PROGRAMS TO REDUCE

OPERATIONAL ENVIRONMENTAL IMPACT TO HEALTH CARE FACILITIES THAT

CONTINUOUSLY IMPROVE AND EXPAND UPON PROGRAMS TO ELIMINATE MERCURY,

REDUCE AND RECYCLE WASTE, AND SOURCE PRODUCTS SUSTAINABLY. MAGEE

PREVIOUSLY EARNED RECOGNITION FOR ITS GREEN PRACTICES, INCLUDING

RECYCLING, REDUCING WASTE, ENERGY AND CHEMICALS IN SURGICAL PROCEDURES,

MAINTAINING AN ORGANIC GARDEN THAT PROVIDES VEGETABLES USED FOR PATIENT

AND CAFETERIA MEALS, AND INCORPORATING ENVIRONMENTAL HEALTH INTO

COMMUNITY EDUCATION PROGRAMS.

MAGEE HAS BEEN RECOGNIZED BY CRIBS FOR KIDS AS A GOLD SAFE SLEEP
HOSPITAL, WHICH IS THE HIGHEST DESIGNATION IN THE ORGANIZATION'S NATIONAL
SAFE SLEEP CERTIFICATION PROGRAM. THIS DESIGNATION MEANS THAT EVERY
PATIENT, UNDER THE AGE OF ONE, IS ENSURED SAFE SLEEP CARE, AND THEIR
CAREGIVERS ARE EDUCATED IN SAFE SLEEP PRACTICES. CRIBS FOR KIDS CITED
UPMC'S LEADERSHIP AND HEALTH CARE TEAM MEMBERS' COMMITMENT TO BEST
PRACTICES, EDUCATION, AND COMMUNITY OUTREACH AS COMMENDABLE.

MAGEE IS ACTIVELY INVOLVED IN THE COMMUNITY, SERVING INFANTS, TEENS,
WOMEN, MEN, AND THEIR FAMILIES. DURING THE FISCAL YEAR ENDED JUNE 30,
2024, MAGEE PROVIDED CHARITABLE CONTRIBUTIONS AND COMMUNITY SERVICE
PROGRAMS AND SIMILAR FUNDING OF APPROXIMATELY \$5,700,000. MAGEE PROVIDED

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FUNDING FOR RESEARCH AND HEALTH PROFESSIONS EDUCATION AT A COST OF OVER \$25,600,000. MAGEE PROVIDED CHARITY CARE AND OTHER UNCOMPENSATED CARE, INCLUDING MEDICAID AND MEDICARE SHORTFALLS, AT A COST OF APPROXIMATELY \$188,400,000.

MAGEE PROVIDED OUTREACH TO THE COMMUNITY THROUGH MANY EDUCATIONAL

PRESENTATIONS, HEALTH FAIRS, FREE HEALTH SCREENINGS, AND COMMUNITY EVENTS

INCLUDING INFANT AND CHILD HEARTSAVER CPR AND FIRST AID; SAFE SLEEP FOR

BABIES; SIDS AWARENESS; MOMMY AND BABY CONFERENCE; BIRTHING WHILE BLACK;

PREGNANCY LEARNING SERIES AND THE BLACK BREASTFEEDING WEEK SYMPOSIUM.

VIRTUAL EDUCATIONAL SERIES INCLUDED: VAGINAL BIRTH AFTER CAESAREAN;

PREPARING FOR CHILDBIRTH; AND DOGS AND TODDLERS. MAGEE PARTICIPATED IN A

LITANY OF EVENTS INCLUDING WILKINSBURG HEALTHY LIVING FAIR; LATINO

HEALTHY LIVING FAIR; HEINZ FIELD HEALTH FAIR AND CRANBERRY COMMUNITY

DAYS. BREAST CANCER AWARENESS SYMPOSIUMS WERE OFFERED, AS WELL AS

EDUCATION ABOUT THE ISSUES CANCER SURVIVORS FACE. MAGEE HOSTED A SERIES

OF WALK-IN SCREENING MAMMOGRAPHY, BLOOD PRESSURE, BONE DENSITY,

CHOLESTEROL, AND DIABETES AT NO CHARGE TO COMMUNITY MEMBERS WITHOUT

HEALTH INSURANCE.

UPMC MERCY (MERCY), ESTABLISHED IN 1847 BY THE SISTERS OF MERCY, WAS THE FIRST HOSPITAL IN PITTSBURGH AND THE FIRST MERCY HOSPITAL IN THE UNITED STATES. UPMC MERCY OFFERS A BROAD RANGE OF SERVICES AND PROVIDES COMPASSIONATE CARE IN THE CATHOLIC TRADITION. THE SOCIAL RESPONSIBILITY OF CATHOLIC HEALTH CARE IS GUIDED BY FIVE ESSENTIAL PRINCIPLES: TO

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TEACHINGS OF THE CHURCH.

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PROMOTE HUMAN DIGNITY, TO CARE FOR THE POOR, TO CONTRIBUTE TO THE COMMON GOOD, TO EXERCISE RESPONSIBLE STEWARDSHIP, AND ADHERENCE TO THE MORAL

MERCY HAS 435 LICENSED BEDS AND IS PITTSBURGH'S FIRST AND ONLY CATHOLIC HOSPITAL WITH SPECIALIZED SERVICES, INCLUDING THE NEUROSCIENCES, LEVEL 1 TRAUMA AND BURN SERVICES, OPHTHALMOLOGY, ORTHOPEDICS, AND PHYSICAL MEDICINE AND REHABILITATION. MERCY CARRIES OUT ITS MISSION THROUGH ITS CORE VALUES WITH A COMMITMENT TO BEING A TRANSFORMING, HEALING PRESENCE WITHIN THE COMMUNITIES IT SERVES.

MERCY TREATS ALL PATIENTS WITHOUT REGARD TO THEIR ABILITY TO PAY. FOR THE FISCAL YEAR ENDED JUNE 30, 2024, THE HOSPITAL ADMITTED 12,538 PATIENTS, RENDERING 92,353 PATIENT DAYS. MERCY HAD 52,231 EMERGENCY ROOM VISITS, 138,302 OUTPATIENT VISITS AND PERFORMED 17,086 SURGERIES.

MERCY PROVIDED CHARITY CARE AND OTHER UNCOMPENSATED CARE, INCLUDING
MEDICAID AND MEDICARE SHORTFALLS, AT A COST OF APPROXIMATELY \$148,300,000
IN THE FISCAL YEAR ENDED JUNE 30, 2024. MERCY ALSO PROVIDED SERVICES TO
THE COMMUNITY THROUGH VARIOUS OUTREACH AND OTHER COMMUNITY SERVICES
PROGRAMS AT A COST OF OVER \$9,900,000 AND PROVIDED FUNDING OF OVER
\$22,800,000 FOR RESEARCH AND HEALTH PROFESSIONS EDUCATION. MERCY PROVIDES
JOB SHADOWING AND MENTORING EXPERIENCES FOR NURSING STUDENTS AND MENTORS
OTHER STUDENTS FROM VARIOUS HEALTH CARE RELATED DISCIPLINES.

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STAFF FROM MERCY PARTICIPATED IN MANY COMMUNITY HEALTH FAIRS. THEY PROVIDED EDUCATIONAL INFORMATION IN THE AREAS OF BURNS AND BURN CARE, STROKE, AND DIABETES. IN ADDITION, SUPPORT GROUPS FOR ALZHEIMER'S, SPINAL CORD INJURY, BRAIN INJURY, STROKE, AND AMPUTEES ARE OFFERED BY MERCY. THE HOSPITAL ALSO PROVIDED SPIRITUAL CARE AND HEALTH CARE TO THE HOMELESS. MERCY PROVIDED CAB SERVICE VOUCHERS TO PATIENTS IN NEED AND MADE CONTRIBUTIONS TO SUPPORT AREA HEALTH AND WELFARE PROGRAMS AND CHARITIES. THE HOSPITAL CONDUCTED A STROKE CAMP FOR SURVIVORS AND CAREGIVERS. IT ALLOWED SURVIVORS TO INTERACT AND NETWORK WITH OTHER STROKE SURVIVORS AND THEIR CAREGIVERS AND GAVE CAREGIVERS A RESPITE AS VOLUNTEERS HELPED WITH THE CARE OF THE STROKE SURVIVORS. THE HOSPITAL ALSO PROVIDED FREE AND REDUCED PARKING VALIDATIONS FOR PATIENTS, TRANSPORTATION VOUCHERS AND FREE AND DISCOUNTED MEAL TICKET VOUCHERS TO FAMILIES AND VOLUNTEERS.

UPMC BROKE GROUND IN 2019 ON THE NEW UPMC VISION INSTITUTE WHICH OPENED IN 2023, WHICH WAS DESIGNED FOR THE MANY PATIENTS IN THE PITTSBURGH REGION AND BEYOND WHO NEED PHYSICAL REHABILITATION AND THOSE WHO HAVE DISEASES OF THE EYE OR VISION IMPAIRMENT. THE FACILITY WAS PART OF UPMC'S \$2 BILLION INVESTMENT IN SPECIALTY CARE AND WILL POSITION UPMC AT THE GLOBAL FOREFRONT OF REHABILITATION AND OPHTHALMIC RESEARCH AND CARE. THE STATE-OF-THE-ART FACILITY IN PITTSBURGH'S UPTOWN NEIGHBORHOOD INCLUDES MANY RESOURCES FOR THEIR EXPERTS, PATIENTS, VISITORS AND NEIGHBORS SUCH AS: 410,000 SQUARE FEET OF CLINICAL AND RESEARCH SPACE, CUTTING-EDGE BIOTHERAPY TREATMENTS, PATIENT-CENTERED RESOURCES, INCLUDING A LIFE SKILLS APARTMENT, STREET LAB AND ROOFTOP SENSORY GARDEN, COMPLETE

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LOW-VISION REHAB TECHNOLOGIES AND SERVICES, AND ENHANCED AND PROACTIVE
SCREENING AND CARE FOR UNDERSERVED POPULATIONS. THE DOCTORS AT THE UPMC
VISION INSTITUTE HAVE SPECIAL TRAINING TO HANDLE ALL TYPES OF OCULAR
SYSTEM PROBLEMS, INCLUDING CORNEA DISORDERS, DIABETIC RETINOPATHY,
GLAUCOMA, MACULAR DEGENERATION, RETINITIS PIGMENTOSA AND OTHER GENETIC
RETINAL DYSTROPHIES. OTHER VISION SERVICES FOR PATIENTS INCLUDE
HIGH-RESOLUTION IMAGING AND STATE-OF-THE-ART OCULAR TESTING,
LASER-ASSISTED CATARACT SURGERY, MICRO-INVASIVE OCULAR SURGERY AND MORE
THAN 25 SCIENTIFIC TEAMS DEVELOPING THE THERAPIES OF TOMORROW TO FIGHT
BLINDNESS. IN ADDITION, THE FACILITY OFFERS AN URGENT CARE EYE CLINIC FOR
EYE AND VISION EMERGENCIES WITH EXTENDED HOURS WHERE PATIENTS CAN ACCESS

INPATIENT REHABILITATION SERVICES ARE WIDELY RECOGNIZED FOR QUALITY AND OUTCOMES. DESIGNATIONS AND AWARDS INCLUDE BEING RANKED #13 IN U.S. NEWS & WORLD REPORT BEST HOSPITALS LIST FOR REHABILITATION, A CMS DESIGNATED REHABILITATION INNOVATION CENTER, AND FULL ACCREDITATION AS A CARF (COMMISSION ON ACCREDITATION OF REHABILITATION FACILITIES) CERTIFIED FACILITY.

MERCY'S FOCUS ON GERIATRIC CARE, AND GERIATRIC EMERGENCY MEDICINE, HAS

RESULTED IN THE SILVER GEDA (GERIATRIC EMERGENCY DEPARTMENT ACCREDITATION

PROGRAM) CERTIFICATION.

PART III STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS CONTINUED

OPHTHALMOLOGIST SPECIALISTS DIRECTLY.

UPMC ST. MARGARET (ST. MARGARET) IS A 250-BED ACUTE-CARE AND TEACHING HOSPITAL THAT HAS RECENTLY RECEIVED ITS FOURTH MAGNET DESIGNATION. MAGNET

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STATUS IS THE HIGHEST INTERNATIONAL RECOGNITION FOR THE HIGHEST STANDARD OF EXCELLENCE IN PATIENT CARE FOR HOSPITALS. FOUNDED IN 1898, UPMC ST.

MARGARET IS HOME TO ONE OF THE OLDEST AND LARGEST FAMILY PRACTICE

RESIDENCY PROGRAMS IN PENNSYLVANIA.

ST. MARGARET IS COMMITTED TO ITS MISSION OF PROVIDING QUALITY HEALTH CARE
TO ALL IN NEED AND HAS IMPLEMENTED POLICIES TO ASSURE ACCESS TO ITS

SERVICES, REGARDLESS OF ABILITY TO PAY. FOR THE FISCAL YEAR ENDED JUNE
30, 2024, THE HOSPITAL ADMITTED 7,323 PATIENTS, RENDERING 39,694 PATIENT
DAYS. ST. MARGARET HAD 30,810 EMERGENCY ROOM VISITS, 163,607 OUTPATIENT
VISITS AND PERFORMED 14,030 SURGERIES. IT PROVIDED CHARITY CARE AND OTHER
UNCOMPENSATED CARE, INCLUDING MEDICAID AND MEDICARE SHORTFALLS, AT A COST
OF APPROXIMATELY \$59,670,000. ST. MARGARET ALSO PROVIDED SERVICES TO THE
COMMUNITY THROUGH FREE OR LOW-COST OUTREACH PROGRAMS TARGETED AT
PATIENTS, PATIENTS' FAMILIES, AND THE COMMUNITY. THESE PROGRAMS HAVE
ASSISTED THOUSANDS OF PEOPLE IN THE COMMUNITY AT A COST TO THE HOSPITAL
OF OVER \$3,200,000 IN THE FISCAL YEAR ENDED JUNE 30, 2024. UPMC ST.
MARGARET ALSO FUNDED HEALTH PROFESSIONS AND MEDICAL RESIDENCY PROGRAMS AS
WELL AS MEDICAL RESEARCH AT A COMBINED COST OF OVER \$10,500,000 IN FISCAL
YEAR 2024.

UPMC ST. MARGARET WAS RANKED IN AMERICA'S 100 BEST JOINT REPLACEMENT FACILITIES FOR THREE YEARS (2022-2024) AND AMERICA'S 100 BEST SPINE SURGERY FOR THE LAST TWO YEARS (2023-2024) BY HEALTHGRADES. HEALTHGRADES AMERICA'S 100 BEST HOSPITALS AWARD RECOGNIZES THE TOP 100 HOSPITALS AS

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THE TOP 2% IN THE NATION FOR CONSISTENT CLINICAL EXCELLENCE BASED ON ANALYSIS OF RISK-ADJUSTED MORTALITY AND COMPLICATIONS RATES FOR COMMON PROCEDURES AND CONDITIONS.

ST. MARGARET OFFERED FREE HEALTH SCREENINGS AND EDUCATION TO THE

COMMUNITY THAT INCLUDED: SCREENINGS FOR BLOOD PRESSURE, CHOLESTEROL,

BLOOD SUGAR, BONE DENSITY AND DIABETES. ST. MARGARET HOSTED A FREE

COMMUNITY HEALTH AND WELLNESS FAIR WHERE COMMUNITY MEMBERS COULD OBTAIN

FREE SERVICES, SCREENINGS AND INTERACT WITH BOTH PHYSICIANS AND

PHARMACISTS. FREE FLU SHOTS WERE PROVIDED TO MEMBERS OF THE SOMALI BANTU

COMMUNITY IN NORTHVIEW HEIGHTS. UPMC ST. MARGARET PARTNERED WITH UPMC

HEALTH PLAN IN THEIR NATIONAL SENIOR HEALTH AND FITNESS DAY AT THE

PITTSBURGH ZOO. THE EVENT SERVED COMMUNITY MEMBERS 60 AND OLDER AND

PROVIDED FREE ACCESS TO THE ZOO THAT DAY WHILE GETTING FREE HEALTH

SCREENINGS AND EDUCATION. UPMC ST. MARGARET OFFERED BLOOD PRESSURE

SCREENINGS AND STROKE RISK ANALYSIS. BLOOD PRESSURE SCREENINGS ALMOST

DOUBLED FROM 2022. OTHER DEPARTMENTS WERE IN ATTENDANCE INCLUDING ED,

PHARMACY AND RESIDENTS, NUTRITION DEPARTMENT, SOCIAL SERVICES AND THE

GERIATRIC CENTER.

UPMC ST. MARGARET SPONSORED AND PARTICIPATED IN THE FIRST ASPINWALL'S BIG
NIGHT OUT. THE EVENT WAS A SUCCESS WITH 1600 ATTENDEES. UPMC ST. MARGARET
HAD REPRESENTATION FROM ORTHOPEDICS AND STROKE EDUCATION. STROKE
EDUCATION DISTRIBUTED PACKETS WITH STROKE BOOKLETS AND STROKE SCREENING
FORMS AND GAVE A QUICK OVERVIEW TO 300 PARTICIPANTS. THEY PROVIDED FREE

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HEARTSAVER CPR SESSIONS AND BLOOD PRESSURE SCREENINGS. UPMC ST. MARGARET PROVIDES HEALTH SCREENINGS AT THE ROOTS OF FAITH IN SHARPSBURG ON THE 3RD THURSDAY OF THE MONTH. THIS PARTNERSHIP HAS BEEN ONGOING FOR THE PAST SIX YEARS. ST. MARGARET'S FOOD & NUTRITION DEPARTMENT ORDERED FRESH FRUIT THAT WAS GIVEN OUT AT THE EVENT AND PROVIDED HEALTH SCREENINGS TO THE PUBLIC.

FOUNDED IN 1849, UPMC PASSAVANT (PASSAVANT) IS A PROVIDER OF QUALITY
HEALTH CARE SERVICES TO PATIENTS IN THE AREAS OF ACUTE CARE, EMERGENCY
CARE, INPATIENT CARE, AND OUTPATIENT CARE. UPMC PASSAVANT IS A 423-BED
HOSPITAL THAT PROVIDES THESE SERVICES TO PATIENTS IN THE NORTHERN
METROPOLITAN REGION OF PITTSBURGH AND ALLEGHENY COUNTY AND SOUTHERN
BUTLER COUNTY. AS UPMC'S TERTIARY CARE CENTER NORTH OF PITTSBURGH, THIS
STATE-OF-THE-ART HOSPITAL OFFERS UPMC'S BRAND OF WORLD-CLASS MEDICAL CARE
AT TWO CAMPUSES TO SERVE COMMUNITIES NORTH OF THE CITY.

THIS YEAR, UPMC PASSAVANT HOSPITAL TURNED 175 YEARS OLD AND CELEBRATED 60 YEARS LOCATED IN THE NORTH HILLS OF PITTSBURGH. A SPECIAL EVENT THIS PAST JUNE COMMEMORATED THE HOSPITAL'S HISTORY, REFLECTED ON ITS IMMENSE PROGRESS EVOLVING FROM A COMMUNITY HOSPITAL TO WHAT UPMC PASSAVANT IS TODAY: AN ADVANCED CARE DESTINATION OF SOME OF THE MOST COMPLEX SURGERIES AND MEDICAL CARE.

UPMC PASSAVANT COMPLETED A TWO-YEAR CONSTRUCTION PROJECT WITH THE
ADDITION OF THE UPMC PASSAVANT PAVILION WHICH PROVIDES AN ADDITIONAL

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88-BED, 200,000 SQUARE FEET, SEVEN-STORY TOWER. THE PAVILION PROVIDES
ADDITIONAL CAPACITY FOR THE UPMC HILLMAN CANCER CENTER AT UPMC PASSAVANT,
EMERGENCY DEPARTMENT, AND SURGICAL SERVICES, AS WELL AS ADDITIONAL
INTENSIVE CARE UNITS, PROGRESSIVE CARE BEDS, AND MEDICAL-SURGICAL UNIT
BEDS. AS THE FIRST LEED -CERTIFIED HOSPITAL ADDITION IN THE NORTH HILLS,
UPMC PASSAVANT'S PAVILION LED THE WAY IN ENVIRONMENTALLY SOUND
CONSTRUCTION. THE PAVILION FEATURES NATURAL LIGHTING, NON-TOXIC
MATERIALS, WATER CONSERVATION METHODS, SUCH AS LOW-FLUSH TOILETS AND

SPECIAL LIGHTING DESIGNED TO REDUCE THE LIGHT POLLUTION.

THE EMERGENCY DEPARTMENT AT UPMC PASSAVANT FEATURES A "FAST-TRACK" AREA

(FOR MORE MINOR MEDICAL ISSUES), STATE-OF-THE-ART CRITICAL CARE ROOMS,

THREE TRAUMA ROOMS, 26 ACUTE TREATMENT ROOMS AND A 10-BED OBSERVATION

AREA. A STROKE TELEMEDICINE PROGRAM WAS ESTABLISHED TO PROVIDE ER

PHYSICIANS AT BOTH PASSAVANT CAMPUSES IMMEDIATE, 24-HOUR ACCESS TO

EXPERTS AT THE UPMC STROKE INSTITUTE IN OAKLAND VIA STATE-OF-THE-ART

VIDEOCONFERENCING TECHNOLOGY. THE SURGICAL SERVICE IMPROVEMENTS INCLUDE 6

STATE-OF-THE-ART OPERATING ROOMS FOR VASCULAR, SPINAL, AND ONCOLOGY

CASES, AN ONSITE BLOOD BANK, TWO ROOMS DEDICATED TO IMAGE-GUIDED

PROCEDURES AND SATELLITE PHARMACY AND PATHOLOGY LABS FOR IMPROVED

EFFICIENCY.

THROUGH UPMC PASSAVANT, HIGH-QUALITY CARE AND ALL THE RESOURCES OF AN ACADEMIC MEDICAL CENTER ARE NOW MORE READILY AVAILABLE TO RESIDENTS NORTH OF PITTSBURGH. WITH STRONG SPECIALTY PROGRAMS IN HEART CARE, ONCOLOGY,

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ORTHOPEDICS, AND SPINE SURGERY AT THE MCCANDLESS CAMPUS; A COMPREHENSIVE
BREAST CENTER AND STATE-OF-THE-ART IMAGING CENTER AT THE CRANBERRY
CAMPUS; A TRULY PATIENT-AND-FAMILY-CENTERED ATMOSPHERE; AND EXPANSION
PROJECTS UNDER WAY AT BOTH HOSPITAL CAMPUSES, UPMC PASSAVANT IS
DEMONSTRATING ITS COMMITMENT TO EXCELLENCE IN PATIENT CARE. PASSAVANT HAS

RECEIVED A MAGNET DESIGNATION, THE HIGHEST INTERNATIONAL RECOGNITION OF

NURSING EXCELLENCE AND LEADERSHIP, FOR THE THIRD TIME.

UPMC PASSAVANT TREATS ALL PATIENTS WITHOUT REGARD TO THEIR ABILITY TO PAY. FOR THE FISCAL YEAR ENDED JUNE 30, 2024, THE HOSPITAL ADMITTED 14,118 PATIENTS, RENDERING 80,810 PATIENT DAYS. PASSAVANT HAD 58,583 EMERGENCY ROOM VISITS, 317,762 OUTPATIENT VISITS AND PERFORMED 17,953 SURGERIES.

DURING THE FISCAL YEAR ENDED JUNE 30, 2024, UPMC PASSAVANT PROVIDED

CHARITY CARE AND OTHER UNCOMPENSATED CARE, INCLUDING MEDICAID AND

MEDICARE SHORTFALLS, AT A COST OF OVER \$98,700,000.

PASSAVANT PROVIDED MANY SUPPORT PROGRAMS AND COMMUNITY OUTREACH IN FISCAL

YEAR 2024 THAT INCLUDED HEALTH FAIRS, HEALTH SCREENINGS,

EDUCATIONAL/COUNSELING PROGRAMS, IMMUNIZATIONS, SUPPORT GROUPS, AND OTHER

PROGRAMS. THESE SERVICES HELPED THOUSANDS OF COMMUNITY MEMBERS UNDERSTAND

AND MANAGE A WIDE ARRAY OF HEALTH CARE ISSUES AND CONDITIONS. THE VALUE

OF THESE PROGRAMS AND OTHER FUNDING TO THE COMMUNITY WAS APPROXIMATELY

\$5,300,000 IN THE FISCAL YEAR ENDED JUNE 30, 2024. PASSAVANT ALSO

PROVIDED FUNDING FOR RESEARCH AND HEALTH PROFESSIONS EDUCATION IN FISCAL

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YEAR 2024 AT A COST OF OVER \$5,700,000.

THE COMMUNITY BENEFITED FROM THE MANY HEALTH FAIRS THAT UPMC PASSAVANT SPONSORED AND PARTICIPATED IN. INFORMATION WAS OFFERED ON POISON PREVENTION, CANCER, STROKE, AND SMOKING CESSATION. SCREENINGS FOR FOOT CARE, BONE DENSITY, AND HIGH BLOOD PRESSURE WERE ALSO PROVIDED. PASSAVANT OFFERS A FREE VALET SERVICE TO ALL CANCER CENTER PATIENTS. PASSAVANT UNDERSTANDS THE CHALLENGES ITS PATIENTS AND FAMILY MEMBERS FACE WHEN DEALING WITH THE LOSS OF A LOVED ONE. THE HOSPITAL OFFERED A SIX-WEEK BEREAVEMENT SUPPORT GROUP THAT WAS FREE AND OPEN TO THE PUBLIC. PASSAVANT HOSTED FREE LIVE VIRTUAL EVENTS FOCUSED ON COLON CANCER SCREENING, COMMON SLEEP DISORDERS AND HOW THEY AFFECT THE BODY - INCLUDING SNORING AND SLEEP APNEA, AND WOMEN'S BREAST HEALTH, FOCUSING ON THE LATEST IN BREAST CANCER RESEARCH, DIAGNOSIS AND TREATMENTS, AND ADVANCEMENT IN DIAGNOSTIC SCREENINGS. PASSAVANT HOSTED A FREE HEALTHY LIVING FAIR FREE TO THE PUBLIC, WHICH OFFERED BLOOD PRESSURE SCREENINGS, WALK-IN-MAMMOGRAMS, GIVEAWAYS, FOOD AND REFRESHMENTS, EDUCATION ON BONE AND JOINT HEALTH, AND BIKE SAFETY INCLUDING FREE BIKE HELMETS.

PART III STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS CONTINUED

UPMC PASSAVANT PROVIDED SEMINARS ON BETTER BREATHING, HEART FAILURE,

STRESS, TAKING CARE OF YOUR HEART, AND WOMEN'S HEART HEALTH TO INFORM

PEOPLE ABOUT THE SIGNS AND SYMPTOMS OF HEART ATTACK FOR EARLY

RECOGNITION, REVIEW RISK FACTORS FOR HEART DISEASE AND OUTLINE POSITIVE

LIFESTYLE BEHAVIORS TO PROMOTE WELLNESS.

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IN 2020, PASSAVANT WAS A MAJOR SPONSOR OF THE CREATION OF AN OUTDOOR
FITNESS COURT IN THE TOWN OF MCCANDLESS. WITH THE GOAL OF MAKING
COMMUNITY FITNESS FREE AND OPEN TO ALL, PASSAVANT SUPPORTED A SIGNIFICANT
PORTION OF THE PROJECT. PROVIDING NORTH HILLS COMMUNITIES WITH A FITNESS
COURT CONTRIBUTES TO COMMUNITY-WIDE WELLNESS AND HEALTHY LIVING AND HELPS
TO REDUCE AND PREVENT CHRONIC DISEASES. CHRONIC DISEASE MANAGEMENT,
SPECIFICALLY CARDIOVASCULAR DISEASE AND STROKE IS DEFINED AS A
SIGNIFICANT HEALTH NEED FOR NORTH HILLS COMMUNITIES OF ALLEGHENY COUNTY,
ACCORDING TO UPMC'S 2021 COMMUNITY HEALTH NEEDS ASSESSMENT. EXERCISE IS
AN IMPORTANT MEASURE IN PREVENTATIVE HEALTH CARE FOR CONDITIONS LIKE

PASSAVANT LAUNCHED A UNIQUE, ADVANCED RESPONSE UNIT (ARU) TO ASSIST LOCAL EMERGENCY MEDICAL SERVICES EMS PERSONNEL THROUGHOUT THE SURROUNDING COMMUNITIES. THE ARU IS A SPORT-UTILITY VEHICLE EQUIPPED WITH EMERGENCY MEDICAL EQUIPMENT AND STAFFED WITH CERTIFIED ADVANCED CARE PROVIDERS TRAINED TO RESPOND IN VARIOUS MUTUAL-AID SITUATIONS REQUIRING EXTRA PERSONNEL. UNLIKE SIMILAR PROGRAMS IN THE REGION, THE ARU WILL BE STAFFED BY SEVERAL TYPES OF ADVANCED CARE PROVIDERS, INCLUDING HIGHLY TRAINED AND EXPERIENCED PARAMEDICS, PRE-HOSPITAL REGISTERED NURSES WITH INTENSIVE CARE AND EMERGENCY EXPERIENCE, AND STAT MEDEVAC FLIGHT NURSES AND PARAMEDICS. THE ARU WILL SERVE THE COMMUNITIES OF CRANBERRY, MCCANDLESS, SEVEN FIELDS, MARS, ZELIENOPLE, JACKSON TOWNSHIP AND HARMONY, AS WELL AS EASTERN BEAVER AND NORTHERN ALLEGHENY COUNTIES, AND WILL BE STATIONED IN CRANBERRY.

DIABETES, CARDIOVASCULAR DISEASE AND ARTHRITIS.

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PASSAVANT HAS EXPANDED THEIR SPECIALTY CARE BY BRINGING UPMC HILLMAN

CANCER CENTER, UPMC MAGEE-WOMENS HOSPITAL AND UPMC HEART AND VASCULAR

INSTITUTE TO THEIR HOSPITALS AND OUTPATIENT CARE CENTERS. UPMC HILLMAN

CANCER CENTER AT UPMC PASSAVANT WILL BECOME THE FIRST HOSPITAL IN THE

NORTHERN REGION WITH ROBOTIC BRONCHOSCOPY FOR EARLY LUNG CANCER

DIAGNOSIS. UPMC MAGEE-WOMEN'S HOSPITAL AT UPMC PASSAVANT ADDED A

FULL-SERVICE BREAST SCREENING PROGRAM WITH ADVANCED DIGITAL MAMMOGRAPHY

AND RELATED DIAGNOSTIC SERVICES. IN RECENT YEARS, UPMC PASSAVANT HEART

AND VASCULAR INSTITUTE HAS BECOME AN INDUSTRY LEADER BY OFFERING ADVANCED

PROCEDURES LIKE WATCHMAN, WHICH REDUCES STROKE RISK IN ATRIAL

FIBRILLATION PATIENTS, AND TAVR, A LESS INVASIVE ALTERNATIVE TO OPEN

HEART SURGERY FOR AORTIC VALVE DISEASE.

FOUNDED IN 1906, UPMC HORIZON (HORIZON) A 116-BED HOSPITAL, STRIVES TO BE THE PREMIER HEALTH CARE DELIVERY SYSTEM IN MERCER COUNTY, PENNSYLVANIA. IN FURTHERANCE OF ITS MISSION TO PROVIDE EXEMPLARY HEALTH CARE SERVICES, UPMC HORIZON PROVIDES PATIENT-CENTERED, QUALITY HEALTH CARE IN A COST-EFFECTIVE MANNER, ADHERING TO THE VALUES OF EXCELLENCE, COMPASSION, AND THE RESPECT FOR HUMAN DIGNITY. HORIZON, WITH CAMPUSES IN GREENVILLE AND SHENANGO VALLEY, OFFERS CLINICAL EXPERTISE IN PRIMARY CARE MEDICINE, CARDIOLOGY, ONCOLOGY, DIGESTIVE DISORDERS, WOMEN'S HEALTH, RADIOLOGY/IMAGING SERVICES, WOUND, AND PAIN MANAGEMENT.

HORIZON TREATS ALL PATIENTS WITHOUT REGARD TO THEIR ABILITY TO PAY. FOR

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THE FISCAL YEAR ENDED JUNE 30, 2024, THE HOSPITAL ADMITTED 3,652

PATIENTS, RENDERING 12,563 PATIENT DAYS. HORIZON HAD 33,156 EMERGENCY

ROOM VISITS, 263,406 OUTPATIENT VISITS AND PERFORMED 4,805 SURGERIES.

DURING THE FISCAL YEAR ENDED JUNE 30, 2024, HORIZON PROVIDED CHARITY CARE AND OTHER UNCOMPENSATED CARE, INCLUDING MEDICAID AND MEDICARE SHORTFALLS, AT A COST IN EXCESS OF \$39,400,000. THE COMMUNITIES SERVED BY HORIZON ARE IN AN ECONOMICALLY DISTRESSED AND MEDICALLY UNDERSERVED AREA. IN THE YEAR ENDED JUNE 30, 2024, UPMC HORIZON PROVIDED COMMUNITY SERVICE PROGRAMS AND OTHER FUNDING AT A COST OF OVER \$3,898,000 AND FUNDING FOR EDUCATION AND RESEARCH AT A COST OF APPROXIMATELY \$3,687,000.

UPMC HORIZON PARTNERED WITH UPMC MAGEE-WOMENS HOSPITAL TO PROVIDE

COMPREHENSIVE MATERNITY AND INFANT CARE TO MOTHERS AND THEIR BABIES.

LOCATED AT THE SHENANGO VALLEY HOSPITAL CAMPUS, BIRTH PLACE OFFERS

ADVANCED MATERNITY CARE IN A COMFORTABLE, HOME-LIKE SETTING, WHILE

WIRELESS FETAL MONITORING ALLOWS OUR LABORING PATIENTS MORE FREEDOM TO

MOVE AROUND AND SEEK COMFORT MEASURES SUCH AS HYDROTHERAPY. THEIR

SERVICES INCLUDE LABOR, DELIVERY, AND RECOVERY ROOMS; ANTEPARTUM/TRIAGE

ROOMS; A MOTHER-BABY UNIT; LEVEL 1 & 2 NURSERIES; COUPLET CARE (MOTHERS

MAY HAVE THEIR BABIES STAY WITH THEM IN THEIR ROOMS); SURGICAL SUITE FOR

CAESAREAN SECTIONS; EPIDURAL AVAILABILITY 24 HOURS A DAY, 7 DAYS A WEEK;

TELEMEDICINE PROGRAMS WITH UPMC MAGEE (MATERNAL-FETAL MEDICINE) AND UPMC

CHILDREN'S HOSPITAL OF PITTSBURGH (NEONATOLOGY); CERTIFIED LACTATION

CONSULTANT AND BREASTFEEDING COUNSELORS, AND A CERTIFIED CAR SEAT

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UPMC GROUP

TECHNICIAN.

UPMC NORTHWEST (NORTHWEST), FOUNDED IN 1899, SERVES THE RESIDENTS OF THE FRANKLIN, OIL CITY AND SURROUNDING PENNSYLVANIA COMMUNITIES. UPMC NORTHWEST IN SENECA, CRANBERRY TOWNSHIP, HAS 96 PRIVATE ROOMS, INCLUDING 30 THAT CAN BE CONVERTED FOR SEMI-PRIVATE OCCUPANCY, YIELDING AS MANY AS 126 BEDS WITH 167-LICENSED BEDS, WHICH PROVIDES ACUTE INPATIENT, OUTPATIENT, BEHAVIORAL HEALTH, REHABILITATION, SKILLED NURSING, AND SUPPORT AND EDUCATION SERVICES. SEVENTY PERCENT OF NORTHWEST'S FISCAL YEAR 2023 PATIENTS WERE MEDICARE OR STATE MEDICAID PATIENTS.

STATE-OF-THE-ART TREATMENT TECHNOLOGY EQUIPS UPMC NORTHWEST TO MEET THEIR PATIENTS' HEALTH CARE NEEDS. UPMC NORTHWEST USES INNOVATIONS SUCH AS:

ELECTRONIC HEALTH RECORD WITH VARIOUS APPLICATIONS, INCLUDING

COMPUTERIZED PHYSICIAN ORDER ENTRY, A PATIENT PORTAL, AND EMERGENCY ROOM

AUTOMATION; NURSE SERVER CARTS THAT PROVIDE COMPUTERIZED DOCUMENTATION

AND RECORD KEEPING AS WELL AS A MOBILE MEDICATION CART THAT ALLOWS FOR

POSITIVE PATIENT IDENTIFICATION FOR MEDICATION ADMINISTRATION; OMNICELL

MEDICATION MANAGEMENT SYSTEM THAT AUTOMATES ACQUISITION AND DISPENSING OF

DRUGS, MAKING THE PROCESS FASTER AND SAFER; RESPONDER NURSE CALL SYSTEM

THAT USES POCKET PAGERS AND WIRELESS PHONES INSTEAD OF INTERCOMS AND

OVERHEAD PAGING; TRANSLOGIC PNEUMATIC TUBE SYSTEM WHICH PROVIDES

HIGH-SPEED DELIVERY OF MEDICATIONS, LAB SPECIMENS, AND OTHER ITEMS

THROUGHOUT THE FACILITY; AND HUGS INFANT PROTECTION SYSTEM THAT USES

ELECTRONIC ID/SECURITY TECHNOLOGY TO ENSURE SAFETY OF NEWBORNS.

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UPMC NORTHWEST TREATS ALL PATIENTS WITHOUT REGARD TO THEIR ABILITY TO

PAY. FOR THE FISCAL YEAR ENDED JUNE 30, 2024, THE HOSPITAL ADMITTED 5,240

PATIENTS, RENDERING 29,043 PATIENT DAYS. NORTHWEST HAD 26,843 EMERGENCY

ROOM VISITS, 158,100 OUTPATIENT VISITS AND PERFORMED 4,515 SURGERIES.

DURING THE FISCAL YEAR ENDED JUNE 30, 2024, NORTHWEST PROVIDED CHARITY

CARE AND OTHER UNCOMPENSATED CARE, INCLUDING MEDICAID AND MEDICARE

SHORTFALLS, AT A COST IN EXCESS OF \$41,000,000. THE HOSPITAL PROVIDED

FUNDING AND SERVICES TO THE COMMUNITY IN THE AGGREGATE OF \$2,113,000

THROUGH COMMUNITY OUTREACH PROGRAMS TARGETED AT PATIENTS, THEIR FAMILIES,

AND THE COMMUNITY, AS WELL AS DONATIONS AND VOLUNTEER SERVICES. NORTHWEST

ALSO PROVIDED FUNDING FOR RESEARCH AND HEALTH PROFESSIONS EDUCATION IN

FISCAL YEAR 2024 AT A COST OF OVER \$589,000.

FAMILIES BENEFITED FROM UPMC NORTHWEST'S PREPARED CHILDBIRTH CLASSES,
WHICH READIED PARTICIPANTS FOR THEIR CHILDBIRTH EXPERIENCES. NORTHWEST
ALSO OFFERED INFANT CARE CLASSES WHICH PROVIDED INFORMATION TO PARENTS ON
HOW TO CARE FOR NEWBORNS, BREASTFEEDING CLASSES, AND SIBLING CLASSES
WHICH PREPARED CHILDREN TO BECOME BIG BROTHERS OR BIG SISTERS.

NORTHWEST'S ESPECIALLY FOR YOU PROGRAM PROVIDED INFORMATION AND
SCREENINGS FOR COMMON HEALTH CONCERNS. THROUGH HEALTH FAIRS AND
EDUCATIONAL PROGRAMS, THE ORGANIZATION PROVIDED SCREENINGS FOR
OSTEOPOROSIS, PROSTATE HEALTH, STROKES, HEARING AND VISION SCREENINGS AND
EDUCATIONAL INFORMATION ON SMOKING CESSATION, NUTRITION, STROKES. FREE

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OMB No. 1545-0047

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SERVICES INCLUDED THERAPEUTIC CHAIR MASSAGE, RAPID HEPATITIS C AND HIV

TESTING AND FLU SHOTS. NORTHWEST PROVIDED TRANSPORTATION TO PATIENTS WHO

WERE IN NEED UPON DISCHARGE FROM THE HOSPITAL AND PROVIDED COMPLEMENTARY

ROOM USAGE TO VARIOUS COMMUNITY ORGANIZATIONS

FOUNDED IN 1894, UPMC MCKEESPORT (MCKEESPORT) IS A 176-BED, NONPROFIT ACUTE CARE COMMUNITY HOSPITAL THAT PRIMARILY SERVES THE RESIDENTS OF THE MONONGAHELA, YOUGHIOGHENY, AND TURTLE CREEK VALLEYS. MCKEESPORT IS A TEACHING HOSPITAL, WITH RESIDENCY PROGRAMS IN BOTH FAMILY PRACTICE AND INTERNAL MEDICINE.

PART III STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS CONTINUED

UPMC MCKEESPORT PROVIDES A WIDE RANGE OF QUALITY HEALTH CARE SERVICES.

MCKEESPORT IS LOCATED 15 MILES SOUTHEAST OF PITTSBURGH, IN A GEOGRAPHIC AREA OF ECONOMIC DISTRESS, AND MUCH OF THE SURROUNDING COMMUNITY IS RECOGNIZED AS MEDICALLY UNDERSERVED, WITH A POPULATION THAT IS PREDOMINANTLY ELDERLY AND ECONOMICALLY DISADVANTAGED. THE HOSPITAL'S MISSION IS TO SERVE THE COMMUNITY BY PROVIDING HEALTH CARE SERVICES AND HEALTH CARE EDUCATION TO ALL PERSONS. THEREFORE, IN KEEPING WITH THE HOSPITAL'S COMMITMENT TO SERVE ALL MEMBERS OF ITS COMMUNITY, REGARDLESS OF AN INDIVIDUAL'S ABILITY TO PAY, THE FOLLOWING WERE PROVIDED:

SUBSIDIZED AND/OR FREE CARE, CARE PROVIDED TO PERSONS COVERED BY GOVERNMENTAL PROGRAMS AT BELOW COST, AND HEALTH ACTIVITIES AND PROGRAMS TO SUPPORT THE COMMUNITY. FOR THE FISCAL YEAR ENDED JUNE 30, 2024, THE HOSPITAL ADMITTED 4,191 PATIENTS, RENDERING 30,290 PATIENT DAYS.

MCKEESPORT HAD 24,919 EMERGENCY ROOM VISITS, 99,991 OUTPATIENT VISITS AND PERFORMED 1,307 SURGERIES.

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DURING THE FISCAL YEAR ENDED JUNE 30, 2024, UPMC MCKEESPORT PROVIDED CHARITY CARE AND OTHER UNCOMPENSATED CARE, INCLUDING MEDICAID AND MEDICARE SHORTFALLS, AT A COST IN EXCESS OF \$44,300,000. THE HOSPITAL ALSO PROVIDED SERVICES TO THE COMMUNITY THROUGH OUTREACH PROGRAMS, REFERRAL CENTERS, SCREENINGS, EDUCATIONAL CLASSES, AND FUNDING OF SCHOOLS FOR HEALTH PROFESSIONS WITH THE VALUE TO THE COMMUNITY OF APPROXIMATELY \$3,380,000 AND FUNDING FOR EDUCATION AND RESEARCH AT A COST OF APPROXIMATELY \$6,850,000.

UPMC MCKEESPORT WAS RECOGNIZED BY THE AMERICAN HEART ASSOCIATION AND THE AMERICAN STROKE ASSOCIATION WITH A GOLD PLUS QUALITY ACHIEVEMENT AWARD, WHICH HONORS THE HOSPITAL FOR UTILIZING THE MOST UP-TO-DATE TREATMENT GUIDELINES TO IMPROVE PATIENT CARE AND OUTCOMES OVER A PERIOD OF 24 MONTHS. UPMC MCKEESPORT IS S STROKE READY CENTER CERTIFIED BY THE JOINT COMMISSION. OPERATING 24/7, THE PROGRAM INCLUDES A TEAM OF DOCTORS, NURSES AND OTHER STAFF WITH EXPERIENCE IN DIAGNOSING AND TREATING STROKES. UPMC MCKEESPORT PROVIDED STROKE EDUCATION TO FACULTY AND STUDENTS AT PENN STATE GREATER ALLEGHENY CAMPUS. STROKE EDUCATION WAS ALSO PROVIDED TO OVER 20 BUSINESSES AND ORGANIZATIONS AS WELL AS 2 COMMUNITY EVENTS. UPMC MCKEESPORT WAS THE FIRST HOSPITAL IN WESTERN PENNSYLVANIA TO EARN THE NURSES IMPROVING CARE FOR HEALTHSYSTEM ELDERS (NICHE) DESIGNATION. THE RECOGNITION DEMONSTRATES THE SPECIALIZED TRAINING OF HOSPITAL STAFF IN CARING FOR AND TREATING OLDER ADULTS. UPMC MCKEESPORT IS ALSO A TEACHING HOSPITAL, WITH RESIDENCY PROGRAMS IN BOTH

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FAMILY AND INTERNAL MEDICINE.

FAMILY MEDICINE FACULTY VOLUNTEERED AT A FREE CLINIC ON A WEEKLY BASIS,
PROVIDING MEDICAL CARE AND PHARMACY SERVICES TO THE UNINSURED AND
HOMELESS RESIDENTS OF MCKEESPORT AND SURROUNDING AREAS. THE HOSPITAL
OFFERED FACILITY SPACE AT REDUCED RATES TO VARIOUS CHARITABLE/COMMUNITY
ORGANIZATIONS AND ENHANCED THE QUALITY OF LIFE FOR AREA SENIORS BY
OFFERING SCREENINGS, SOCIALIZATION OPPORTUNITIES, AND HEALTH EDUCATION.
MCKEESPORT ALSO PROVIDED TRANSPORTATION FOR PATIENTS AS WELL AS HOSTING
FREE, LIVE, VIRTUAL EVENTS TO EDUCATE THE PUBLIC ABOUT OVERDOSE
PREVENTION AND PARTICIPATED IN AN STD PREVENTION RESOURCE FAIR. UPMC
MCKEESPORT HELD A 2024 COMMUNITY DAY AT THE MCKEESPORT CITY CENTER WITH
OVER 1,000 PARTICIPANTS CONNECTING WITH THE COMMUNITY WHILE PROMOTING
HEALTH AWARENESS AND HEALTHIER LIFESTYLES THROUGH FREE HEALTH SCREENINGS,
HEALTH EDUCATION AND ACCESS TO LOCAL RESOURCES. UPMC MCKEESPORT HOSTS
BRIDGE TO HOPE SEMI-MONTHLY MEETINGS AS A RESOURCE FOR FAMILIES SUFFERING
WITH A LOVED ONE'S ADDICTION.

UPMC MCKEESPORT PARTNERED WITH UPMC EAST TO HOLD A LADIES DAY OUT EVENT THAT FOCUSED ON WOMEN'S HEALTH AND INCLUDED A VIRTUAL OPTION TO PARTICIPATE. THROUGH LECOM UPMC EAST AND UPMC MCKEESPORT PARTNER TO TRAIN 3RD AND 4TH YEAR MEDICAL STUDENTS WITH HANDS ON PATIENT CARE EDUCATION.

UPMC BEDFORD (BEDFORD) IS A 40-BED, ACUTE CARE GENERAL HOSPITAL, LOCATED

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IN EVERETT, PENNSYLVANIA, WITH UNITS FOR MEDICAL CARE, SURGICAL CARE, AND TELEMETRY SERVICES, WHICH SERVES AS AN OBSERVATION TOOL THAT ALLOWS MEDICAL STAFF TO MONITOR BLOOD PRESSURE, BODY TEMPERATURE, HEART RATE, MUSCLE FUNCTION AND MORE. IT OFFERS A VARIETY OF DIAGNOSTIC CAPABILITIES, INCLUDING CT SCAN AND MRI. THE HOSPITAL OPERATES A CARDIAC-PULMONARY REHABILITATION PROGRAM, AN OUTPATIENT PROCEDURE UNIT, AND AN AMBULATORY SURGICAL UNIT. THE EMERGENCY FACILITIES INCLUDE 24-HOUR COVERAGE, A LICENSED HELIPORT FOR EMERGENCY TRANSPORT, AND TRAUMA CENTER AFFILIATION.

UPMC BEDFORD IS COMMITTED TO PROVIDING SERVICES TO ALL MEMBERS OF THE COMMUNITY, REGARDLESS OF THEIR ABILITY TO PAY. FOR THE FISCAL YEAR ENDED JUNE 30, 2024, THE HOSPITAL ADMITTED 1,215 PATIENTS, RENDERING 3,625 PATIENT DAYS. BEDFORD HAD 18,091 EMERGENCY ROOM VISITS, 102,254 OUTPATIENT VISITS AND PERFORMED 3,165 SURGERIES.

DURING THE FISCAL YEAR ENDED JUNE 30, 2024, UPMC BEDFORD PROVIDED CHARITY CARE AND OTHER UNCOMPENSATED CARE, INCLUDING MEDICAID AND MEDICARE SHORTFALLS, AT A COST OF APPROXIMATELY \$6,200,000. THE HOSPITAL ALSO PROVIDED SERVICES, WITH AN AGGREGATE VALUE OF OVER \$498,000, TO THE GENERAL POPULATION THROUGH OUTREACH PROGRAMS TARGETED AT PATIENTS, PATIENTS' FAMILIES, AND THE COMMUNITY, AND PROVIDED FUNDING OF OVER \$25,000 FOR RESEARCH AND HEALTH PROFESSIONS EDUCATION.

FAMILIES BENEFITED FROM BEDFORD'S BREASTFEEDING AND PREPARED CHILDBIRTH

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CLASSES, WHICH DISCUSSED THE BASICS OF LABOR AND DELIVERY. MEDICAL STAFF PARTICIPATED IN MANY HEALTH FAIRS AND PROVIDED EDUCATION ABOUT DIET,

EXERCISE, WOUND CARE, AND SCREENINGS SUCH AS SUGAR TESTING, EYE EXAMS,

BLOOD PRESSURE, DIABETES, VISION, FOOT EXAMS, AND BONE DENSITY. EARLY

DETECTION PLAYS AN IMPORT ROLE IN THE FIGHT AGAINST BREAST CANCER.

BEDFORD HOSTED THEIR ANNUAL WALK-IN MAMMOGRAPHY SCREENINGS TO PROVIDE

WOMEN WITH AN UP-TO-DATE ANNUAL SCREENING. PARTICIPANTS WITHOUT HEALTH

INSURANCE RECEIVED THEIR SCREENING FREE OF CHARGE.

UPMC BEDFORD HOSTED A DIABETES HEALTH FAIR PROVIDING INFORMATION ABOUT MEAL PLANNING, BLOOD SUGAR MONITORING, MEDICATIONS, BREATHING PROBLEMS, WELLNESS AND PREVENTION TIPS, HOME HEALTH, AND DIABETES PRODUCTS AND SHOES. AT THIS EVENT, THEY PROVIDED FREE FOOT AND EYE EXAMS AND BLOOD PRESSURE CHECKS.

UPMC BEDFORD'S WOUND CARE CENTER IS ESPECIALLY HELPFUL FOR INDIVIDUALS
SUFFERING FROM A CHRONIC OR COMPLEX WOUND. CHRONIC WOUNDS ARE CAUSED WHEN
THE BODY'S HEALING PROCESS IS DELAYED, USUALLY BECAUSE OF COMMON HEALTH
PROBLEMS SUCH AS DIABETES OR POOR CIRCULATION. UPMC WOUND HEALING
SERVICES AT BEDFORD OFFERS THE LATEST WOUND HEALING TECHNOLOGIES AND A
RANGE OF ADVANCED, EFFECTIVE OUTPATIENT TREATMENTS INCLUDING NEGATIVE
PRESSURE WOUND THERAPY, BIOENGINEERED SKIN SUBSTITUTE AND ADVANCED
DRESSINGS, ADVANCED MEDICAL AND SURGICAL WOUND CARE, COMPRESSION WRAPS,
WHEELCHAIRS, CRUTCHES OR CASTS FOR FOOT ULCERS, OSTOMY CARE, NUTRITION
HELP AND RESOURCES AND AMPUTATION PREVENTION.

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UPMC GROUP

UPMC EAST (EAST) IS A FULL-SERVICE ACUTE CARE COMMUNITY HOSPITAL WITH

155-BEDS WHICH PROVIDES PATIENT-CENTERED CARE. LOCATED IN MONROEVILLE,

PENNSYLVANIA, EAST SERVES PATIENTS USING ADVANCED TECHNOLOGIES AND WAS

BUILT USING ENVIRONMENTALLY EFFICIENT CONSTRUCTION PRACTICES. IN 2020,

UPMC EAST ADDED 30,000 SQUARE FEET OF SPACE TO THEIR ER DEPARTMENT
DOUBLING ITS CAPACITY. IT INCREASED PRIVATE EMERGENCY EXAM ROOMS FROM 24

TO 44, WITH 10 NEW, DEDICATED OBSERVATION ROOMS. GROUND FLOOR SERVICE

AREAS IN CENTRAL STERILE PROCESSING, CLINICAL ENGINEERING AND INFORMATION

TECHNOLOGY WERE ALSO EXPANDED.

TO ADDRESS THE INCREASING NUMBER OF PATIENTS FROM THE SURROUNDING AREA SEEKING HIGH-QUALITY CARE AT UPMC EAST, THE HOSPITAL RECENTLY EXPANDED SPECIALTY SERVICES AND OPENED A NEW 2,520 SQUARE-FOOT MULTI-SPECIALTY CLINIC THAT BRINGS AN ARRAY OF PATIENT-CENTERED OUTPATIENT SERVICES TO THE GREENSBURG AREA. SERVICES AVAILABLE INCLUDE UPMC'S ORTHOPEDIC AND SPORTS MEDICINE, HEART AND VASCULAR, PAIN MANAGEMENT, GASTROENTEROLOGY, GENERAL SURGERY, AND MAGEE WOMEN'S HEALTH SERVICES.

UPMC EAST IMPLEMENTED THE DA VINCI SURGICAL SYSTEM, WHICH ALLOWS SURGEONS
TO MAKE SMALL INCISIONS AND PERFORM ROBOTIC SURGERY WITH TINY ROBOTIC
SURGICAL INSTRUMENTS AND CAMERAS. THIS SYSTEM IS A DUAL-CONSOLE SYSTEM
ALLOWING A SECOND SURGEON TO ASSIST IN THE PROCEDURE. THE DA VINCI SYSTEM
AT UPMC EAST IS USED FOR GENERAL SURGERY ALONG WITH UROLOGY, GYNECOLOGY,
THORACIC AND COLORECTAL PROCEDURES.

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THE HOSPITAL IS COMMITTED TO PROVIDING SERVICES TO ALL MEMBERS OF THE COMMUNITY, REGARDLESS OF THEIR ABILITY TO PAY. FOR THE FISCAL YEAR ENDED JUNE 30, 2024, THE HOSPITAL ADMITTED 8,050 PATIENTS, RENDERING 48,929 PATIENT DAYS. UPMC EAST HAD 37,520 EMERGENCY ROOM VISITS, 95,254 OUTPATIENT VISITS AND PERFORMED 10,401 SURGERIES.

PART III STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS CONTINUED

DURING THE FISCAL YEAR ENDED JUNE 30, 2024, EAST PROVIDED CHARITY CARE

AND OTHER UNCOMPENSATED CARE, INCLUDING MEDICAID AND MEDICARE SHORTFALLS,

AT A COST OF APPROXIMATELY \$31,200,000. THE HOSPITAL ALSO PROVIDED

SERVICES WITH AN AGGREGATE VALUE OF OVER \$1,200,000 FOR OUTREACH PROGRAMS

AND DONATIONS AND PROVIDED FUNDING OF OVER \$2,200,000 FOR RESEARCH AND

HEALTH PROFESSIONS EDUCATION.

UPMC EAST STAFF PARTICIPATED IN VARIOUS AREA HEALTH FAIRS AND PRESENTED EDUCATIONAL SEMINARS TO THE COMMUNITY. TOPICS COVERED INCLUDED EPILEPSY, BACK PAIN, HERNIA HEALTH, CANCER, BAD HIPS AND KNEES, SKIN CANCER, STROKE, AND BLOOD PRESSURE. FREE EDUCATION AND SUPPORT PROGRAMS WERE OFFERED TO THOSE DIRECTLY OR INDIRECTLY AFFECTED BY ADDICTION. UPMC EAST PARTNERED WITH MOTHER OF SORROWS CHURCH AND PARTICIPATED IN THE ANNUAL COMMUNITY FESTIVAL. UPMC EAST HAD A TABLE ALLOWING COMMUNITY MEMBERS TO BUILD THEIR OWN FIRST AID KIT WHILE THEY RECEIVED HEALTH EDUCATION FROM UPMC'S EAST PRE-HOSPITAL CARE TEAM. UPMC EAST HELD A LADIES DAY OUT EVENT THAT FOCUSED ON WOMEN'S HEALTH AND INCLUDED A VIRTUAL OPTION TO PARTICIPATE. THROUGH LECOM UPMC EAST AND UPMC MCKEESPORT PARTNER TO

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TRAIN 3RD AND 4TH YEAR MEDICAL STUDENTS WITH HANDS ON PATIENT CARE EDUCATION.

UPMC HAMOT (HAMOT) IS A 445-BED TERTIARY MEDICAL CENTER WITH SPECIALTIES
THAT INCLUDE CARDIOLOGY, NEUROSCIENCE, CRITICAL CARE, ORTHOPEDICS, AND
WOMEN'S HEALTH SERVICES. THE MEDICAL CENTER REACHES OUT TO MORE THAN ONE
MILLION PEOPLE IN NORTHWESTERN PENNSYLVANIA, WESTERN NEW YORK, AND
EASTERN OHIO. THE MISSION IS TO SERVE PATIENTS, COMMUNITIES AND ONE
ANOTHER IN THE HAMOT TRADITION OF QUALITY, HEALTH, HEALING, AND
EDUCATION. IN PARTNERSHIP WITH ITS PHYSICIANS, PAYERS, AND OTHER
STAKEHOLDERS, HAMOT WILL CONTINUE TO ADVANCE THE HEALTH AND WELLNESS OF
THE COMMUNITIES IT SERVES, REGARDLESS OF PATIENTS' ABILITY TO PAY, BY
ACHIEVING CLINICAL QUALITY OF THE HIGHEST NATIONAL STANDARDS AND
MAXIMIZING OPERATIONAL EFFICIENCIES.

UPMC HAMOT IS A LEVEL II TRAUMA CENTER AND IS THE ONLY ACCREDITED TRAUMA
CENTER IN THE ERIE REGION. TRAUMA CENTERS CARE FOR PATIENTS WITH MAJOR
INJURIES THAT MAY BE LIFE-THREATENING. TO BE ACCREDITED AS A TRAUMA
CENTER, A HOSPITAL MUST MEET STRICT GUIDELINES SET BY THE PENNSYLVANIA
TRAUMA SYSTEMS FOUNDATION (PTSF). AN ACCREDITED TRAUMA CENTER HAS ACCESS
24 HOURS A DAY, 7 DAYS A WEEK, TO A TEAM OF SKILLED MEDICAL PROFESSIONALS
WHO ARE SPECIALLY TRAINED TO PROVIDE THE HIGHEST LEVEL OF CARE AVAILABLE
TO SEVERELY INJURED OR ILL PATIENTS. AT UPMC HAMOT, THE TRAUMA STAFF
INCLUDES EMERGENCY PHYSICIANS AND NURSES, GENERAL AND TRAUMA SURGEONS,
NEUROSURGEONS, INTERVENTIONAL RADIOLOGISTS, ORTHOPEDIC SURGEONS,

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RECONSTRUCTIVE SURGEONS.

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CARDIOVASCULAR SURGEONS, RADIOLOGISTS, ANESTHESIOLOGISTS AND

HAMOT TREATS ALL PATIENTS WITHOUT REGARD TO THEIR ABILITY TO PAY. FOR THE FISCAL YEAR ENDED JUNE 30, 2024, THE HOSPITAL ADMITTED 18,576 PATIENTS, RENDERING 101,898 PATIENT DAYS. HAMOT HAD 61,768 EMERGENCY ROOM VISITS, 244,290 OUTPATIENT VISITS AND PERFORMED 13,787 SURGERIES.

HAMOT PROVIDED CHARITY CARE AND OTHER UNCOMPENSATED CARE, INCLUDING MEDICAID AND MEDICARE SHORTFALLS, AT A COST OF APPROXIMATELY \$60,900,000 DURING FISCAL YEAR 2024. SERVICES WERE PROVIDED TO THE COMMUNITY THROUGH DONATIONS, OUTREACH PROGRAMS, SCREENINGS, AND EDUCATIONAL CLASSES AT A COST OF \$8,600,000. HAMOT SUPPORTED UNFUNDED RESEARCH AND HEALTH PROFESSIONS EDUCATION AT A COST OF \$5,200,000 DURING FISCAL YEAR 2024.

HAMOT HAS BEEN RECOGNIZED AS A MAGNET DESIGNATED HOSPITAL SINCE 2016.

MAGNET STATUS IS THE HIGHEST INTERNATIONAL RECOGNITION FOR NURSING

EXCELLENCE AND LEADERSHIP. THE HOSPITAL WAS REQUIRED TO MEET NEARLY 80

STANDARDS OF EXCELLENCE AND WAS RECOGNIZED FOR BUILDING AND SUPPORTING A

CONTINUOUS CULTURE OF TRANSFORMATIONAL LEADERSHIP, ADVANCED TRAINING, AND

NEW KNOWLEDGE APPLICATION AND INNOVATIONS. HAMOT IS THE FIRST AND ONLY

ACCREDITED KIDNEY TRANSPLANT PROGRAM, COMPREHENSIVE STROKE CENTER, AND

JOINT COMMISSION COMPREHENSIVE CARDIAC CENTER IN THE NORTHWESTERN

PENNSYLVANIA REGION.

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HAMOT REACHED THE COMMUNITY THROUGH PROGRAMS LIKE WEAR RED WHICH WAS A COMMUNITY EVENT WITH THE AMERICAN HEART ASSOCIATION TO RAISE AWARENESS ABOUT CARDIOVASCULAR DISEASE, ESPECIALLY THE FACTORS THAT INCREASE RISK TO WOMEN'S HEALTH. THE EVENT INCLUDED EDUCATION, COUNSELING, AND SCREENING ACTIVITIES INCLUDING BLOOD PRESSURE SCREENINGS, WEIGHT MANAGEMENT, CHOLESTEROL AND PERIPHERAL VASCULAR DISEASE SCREENINGS,

SMOKING CESSATION, DIABETES MANAGEMENT, DIET AND EXERCISE INFORMATION,

FOR OVER 15 YEARS, UPMC HAMOT'S MAMMO-MARATHON PROGRAM HAS SOUGHT TO MAKE SCREENING FOR BREAST CANCER LESS INTIMIDATING. THE EVENT OFFERED FREE BREAST SCREENING FOR WOMEN OVER 40 AND WAS DESIGNED TO MAKE THE PROCESS LESS INTIMIDATING BY ENCOURAGING WOMEN TO ATTEND TOGETHER. FREE SNACKS, REFRESHMENTS AND CHAIR MASSAGES WERE PROVIDED.

UPMC ALTOONA IS A 398-BED HOSPITAL SERVING PRIMARILY THE MORE THAN 20 COUNTIES THROUGHOUT CENTRAL PENNSYLVANIA. IT MAINTAINS A LEVEL II ADULT TRAUMA CENTER, PROVIDING COMPREHENSIVE CARE FOR THE MOST SEVERELY INJURED. UPMC ALTOONA CARES FOR THE BEHAVIORAL HEALTH OF THE REGION THROUGH A 35-BED INPATIENT FACILITY AND OFFERS OUTPATIENT THERAPY. UPMC ALTOONA'S STATION MEDICAL CENTER BRINGS OUTPATIENT SERVICES CLOSER TO PATIENTS BY PROVIDING MANY STATE-OF-THE-ART DIAGNOSTIC SERVICES. THESE SERVICES INCLUDE NEUROLOGY TESTING, SLEEP STUDIES, FULL SERVICE MEDICAL IMAGING, LABORATORY SERVICES, OCCUPATIONAL MEDICINE, A BREAST CENTER, CARDIAC REHABILITATION, AND PHYSICAL AND OCCUPATIONAL THERAPY.

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UPMC ALTOONA IS COMMITTED TO ITS MISSION OF PROVIDING EXCEPTIONAL HEALTH CARE TO ALL IN NEED, REGARDLESS OF ABILITY TO PAY. FOR THE FISCAL YEAR ENDED JUNE 30, 2024, THE HOSPITAL ADMITTED 15,233 PATIENTS, RENDERING 79,466 PATIENT DAYS. ALTOONA HAD 47,866 EMERGENCY ROOM VISITS, 374,629 OUTPATIENT VISITS AND PERFORMED 11,562 SURGERIES.

UPMC ALTOONA PROVIDED CHARITY CARE AND OTHER UNCOMPENSATED CARE,
INCLUDING MEDICAID AND MEDICARE SHORTFALLS, AT A COST OF OVER \$68,900,000
IN THE FISCAL YEAR ENDED JUNE 30, 2024. UPMC ALTOONA ALSO PROVIDED
SERVICES TO THE COMMUNITY THROUGH FREE OR LOW-COST OUTREACH PROGRAMS
TARGETED AT PATIENTS, PATIENTS' FAMILIES, AND THE COMMUNITY. THESE
PROGRAMS AND SUPPORT, INCLUDING DIRECT DONATIONS, HAVE ASSISTED THOUSANDS
OF PEOPLE IN THE COMMUNITY WITH COSTS TO THE HOSPITAL OF APPROXIMATELY
\$12,000,000 IN THE FISCAL YEAR ENDED JUNE 30, 2024. UPMC ALTOONA ALSO
FUNDED SCHOOLS OF HEALTH PROFESSIONS AND MEDICAL RESIDENCY PROGRAMS AS
WELL AS MEDICAL RESEARCH AT A COMBINED COST OF \$12,600,000 IN FISCAL YEAR

UPMC ALTOONA EARNED THE THROMBECTOMY-CAPABLE STROKE CENTER CERTIFICATION
FROM THE JOINT COMMISSION JOINT COMM AND AMERICAN HEART
ASSOCIATION/AMERICAN STROKE ASSOCIATION. THE TCS CENTER DESIGNATION IS
THE SECOND HIGHEST LEVEL OF EXCELLENCE RECOGNIZED BY THE JOINT COMM,
REQUIRING A RIGOROUS PROCESS BASED ON STANDARD OF QUALITY MEASURES AND
EVIDENCE-BASED PRACTICE DATA PERFORMANCE. UPMC ALTOONA HAS BEEN

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RECOGNIZED BY CRIBS FOR KIDS AS A GOLD SAFE SLEEP HOSPITAL, WHICH IS THE HIGHEST DESIGNATION IN THE ORGANIZATION'S NATIONAL SAFE SLEEP

CERTIFICATION PROGRAM. THIS DESIGNATION MEANS THAT EVERY PATIENT, UNDER THE AGE OF ONE, IS ENSURED SAFE SLEEP CARE, AND THEIR CAREGIVERS ARE EDUCATED IN SAFE SLEEP PRACTICES. CRIBS FOR KIDS CITED UPMC'S LEADERSHIP AND HEALTH CARE TEAM MEMBERS' COMMITMENT TO BEST PRACTICES, EDUCATION, AND COMMUNITY OUTREACH AS COMMENDABLE.

UPMC ALTOONA PROVIDED FREE, WALK-IN SCREENING MAMMOGRAPHY DAYS AT SEVERAL LOCATIONS. UPMC ALTOONA PROVIDED NUMEROUS PRESENTATIONS TO PROVIDE HEALTH EDUCATION TO THE COMMUNITY INCLUDING PREVENTING HEART DISEASE AND VARIOUS OTHER DISEASES AND CONDITIONS THAT AFFECT THE HEART, INCLUDING VALVE REPLACEMENT AND REPAIR, CORONARY ARTERY BYPASS SURGERY, AND SURGICAL TREATMENTS FOR ATRIAL FIBRILLATION. THE HOSPITAL PROMOTED HEALTH BY PERFORMING FREE SCREENINGS AND PROVIDING INFORMATION AT THEIR HEALTH AND WELLNESS FAIRS. DIABETES SELF-MANAGEMENT & EDUCATION CLASSES WERE PROVIDED TO PATIENTS WITH DIABETES TO HELP THEM BETTER MANAGE THEIR CONDITION. ALTOONA CURVE BASEBALL HAD A MENTAL HEALTH AWARENESS NIGHT FOR PROGRAMS AND SET-UP TABLES WITH EDUCATION MATERIALS AND OTHER OFFERINGS FOR THE PUBLIC TO VIEW AND ASK QUESTIONS ABOUT THE PROGRAMS THOSE SERVICES OFFER.

FREE MEDICATIONS WERE DISTRIBUTED BY UPMC ALTOONA TO PATIENTS UPON
DISCHARGE WHO LACK THE RESOURCES OR INSURANCE COVERAGE TO COVER THE COSTS
OF MEDICATIONS OR COPAYS. UPMC ALTOONA PROVIDED FREE PARKING AND FREE

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TRANSPORTATION FOR INDIGENT PATIENTS, AS WELL AS TRANSPORT FOR UNINSURED OR UNDERINSURED PATIENTS WHO REQUIRED A HIGHER LEVEL OF CARE.

PART III STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS CONTINUED

LOCATED IN NEW CASTLE, PENNSYLVANIA, UPMC JAMESON (JAMESON) IS A FULL-SERVICE, 146-BED, COMMUNITY HOSPITAL PROVIDING INPATIENT HOSPITAL CARE, SURGICAL SERVICES, DIAGNOSTIC IMAGING, EMERGENCY MEDICINE, SENIOR CARE, REHABILITATION, AND A VARIETY OF SPECIALIZED HEALTH CARE SERVICES FOR THE RESIDENTS OF LAWRENCE COUNTY AND ITS SURROUNDING COMMUNITIES.

JAMESON IS THE REGIONAL DESTINATION FOR BARIATRIC SURGERY, CRITICAL CARE MEDICINE, HEART AND VASCULAR CARE, INPATIENT REHABILITATION, AND ROBOTIC SURGERY.

UPMC JAMESON TREATS ALL PATIENTS WITHOUT REGARD TO THEIR ABILITY TO PAY.

FOR THE FISCAL YEAR ENDED JUNE 30, 2024, THE HOSPITAL ADMITTED 5,459

PATIENTS, RENDERING 29,039 PATIENT DAYS. JAMESON HAD 28,013 EMERGENCY

ROOM VISITS, 155,438 OUTPATIENT VISITS AND PERFORMED 5,899 SURGERIES.

DURING THE FISCAL YEAR ENDED JUNE 30, 2024, UPMC JAMESON PROVIDED CHARITY CARE AND OTHER UNCOMPENSATED CARE, INCLUDING MEDICAID AND MEDICARE SHORTFALLS, AT A COST IN EXCESS OF \$15,800,000. UPMC JAMESON PROVIDED COMMUNITY SERVICE PROGRAMS AND OTHER FUNDING AT A COST OF OVER \$11,900,000 AND FUNDING FOR EDUCATION AND RESEARCH AT A COST OF APPROXIMATELY \$2,600,000.

UPMC JAMESON IS ACCREDITED BY THE METABOLIC AND BARIATRIC SURGERY

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ACCREDITATION AND QUALITY IMPROVEMENT PROGRAM (MBSAQIP) AS A COMPREHENSIVE CENTER. THE UPMC HEART AND VASCULAR INSTITUTE AT UPMC JAMESON IS ACCREDITED BY CORAZON, INC., A PITTSBURGH-BASED ACCREDITATION

AGENCY ON BEHALF OF THE PENNSYLVANIA DEPARTMENT OF HEALTH.

THE UPMC JAMESON REHABILITATION INSTITUTE AT UPMC JAMESON IS A 12-BED UNIT OFFERING STATE-OF-THE-ART TECHNOLOGY AND COMPLETE INPATIENT CARE FOR NEUROLOGICAL DISORDERS, LIMB LOSS AND TRAUMA, INJURIES TO JOINTS, BONES, MUSCLES, TENDONS AND NERVES, STROKE AND GENERAL DEBILITATION. SERVICES INCLUDE EXPERT CARE FROM THE UPMC PHYSICAL MEDICINE AND REHAB TEAM, PHYSICAL, OCCUPATIONAL, AND SPEECH-LANGUAGE THERAPY, HEART AND LUNG DISEASE REHAB, AND DIET AND NUTRITION SERVICES, SOCIAL SUPPORT AND CASE MANAGEMENT.

UPMC KANE (KANE) IS A 14-BED, ACUTE CARE HOSPITAL LICENSED BY THE

COMMONWEALTH OF PENNSYLVANIA SERVING COMMUNITY MEMBERS MAINLY FROM THE

THREE-COUNTY REGION OF MCKEAN, ELK AND WARREN. KANE'S ACTIVE AND

CONSULTING MEDICAL STAFF AND CARE PROVIDERS OFFER A BROAD BASE OF PRIMARY

AND SPECIALTY CARE AND SERVICES INCLUDING: FAMILY AND INTERNAL MEDICINE,

SURGICAL SERVICES, A 24 HOUR EMERGENCY ROOM, CENTER FOR ORTHO, THE FULL

RANGE OF REHABILITATION SERVICES (PHYSICAL, OCCUPATIONAL, AND SPEECH

THERAPIES) AND PAIN MANAGEMENT; KANE CARDIAC REHAB, CARDIOLOGY AND

GASTROENTEROLOGY (DIGESTIVE HEALTH) CLINICS IN COOPERATION WITH UPMC

HAMOT; AND GYNECOLOGY. UPMC CREATED A FIRST-OF-ITS KIND TELE-EMERGENCY

DEPARTMENT AT UPMC KANE. THIS APPROACH ELIMINATED SOME OF THE NEED TO

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SEND PATIENTS TO A BIGGER HOSPITAL USUALLY AT A FURTHER DISTANCE BY ALLOWING PATIENTS ACCESS TO EXCELLENT EMERGENCY MEDICAL CARE AT KANE.

IN FURTHERANCE OF ITS MISSION TO PROVIDE EXEMPLARY HEALTH CARE SERVICES,

KANE PROVIDES PATIENT-CENTERED, QUALITY HEALTH CARE IN A COST-EFFECTIVE

MANNER, ADHERING TO THE VALUES OF EXCELLENCE, COMPASSION, AND THE RESPECT

FOR HUMAN DIGNITY, REGARDLESS OF A PATIENT'S ABILITY TO PAY. FOR THE

FISCAL YEAR ENDED JUNE 30, 2024, THE HOSPITAL ADMITTED 227 PATIENTS,

RENDERING 1,005 PATIENT DAYS. KANE HAD 7,550 EMERGENCY ROOM VISITS,

64,269 OUTPATIENT VISITS AND PERFORMED 1,270 SURGERIES.

DURING THE FISCAL YEAR ENDED JUNE 30, 2024, UPMC KANE PROVIDED CHARITY

CARE AND OTHER UNCOMPENSATED CARE, INCLUDING MEDICAID AND MEDICARE

SHORTFALLS, AT A COST IN EXCESS OF \$8,000,000. THE HOSPITAL PROVIDED

FUNDING AND SERVICES TO THE COMMUNITY IN THE AGGREGATE OF \$566,000

THROUGH COMMUNITY OUTREACH PROGRAMS TARGETED AT PATIENTS, THEIR FAMILIES,

AND THE COMMUNITY, AS WELL AS DONATIONS, VOLUNTEER SERVICES, AND RESEARCH

AND EDUCATION PROGRAMS.

UPMC KANE IS A PARTICIPANT IN THE PA RURAL HEALTH MODEL (PARHM), A JOINT EFFORT BETWEEN THE PA DEPARTMENT OF HEALTH AND THE CENTER FOR MEDICARE AND MEDICAID INNOVATION (CMMI) THAT PROVIDES FINANCIAL STABILITY TO RURAL PA HOSPITALS TRANSITIONING TO VALUE-BASED CARE THROUGH GLOBAL BUDGET PAYMENTS. PARHM IS AIMED AT DEVELOPING INNOVATIVE MODELS TO SUSTAIN EVERY LEVEL OF ACTIVITY IN RURAL COMMUNITIES, WITH THE HIGHEST LEVELS OF

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QUALITY AND PATIENT SAFETY, AND IN A WAY THAT REDUCES COSTS.

THE COMMUNITY BENEFITED FROM A VARIETY OF PROGRAMS OFFERED BY KANE. THE HOSPITAL COLLABORATED WITH COMMUNITY PARTNERS TO HOST MULTIPHASIC BLOOD SCREENINGS, PARTICIPATED ON LOCAL BOARDS AND COMMUNITEES TO PROMOTE COMMUNITY WELLNESS, AND IMPLEMENTED NEW TELEMEDICINE SPECIALTY CONSULTS TO IMPROVE LOCAL ACCESS TO SPECIALIST CARE. THEY SUPPORTED COMMUNITY BLOOD BANK DRIVES QUARTERLY AND PROVIDED RESOURCES AT SENIOR EXPOS AND WELLNESS FAIRS FOR THE LOCAL SCHOOL DISTRICT.

UPMC LOCK HAVEN (LOCK HAVEN) HOSPITAL WAS A 109-BED FACILITY WITH

COMPLETE INPATIENT AND OUTPATIENT CARE, INCLUDING EMERGENCY, MEDICAL, AND

SURGICAL CARE. AS OF JANUARY 2023, UPMC LOCK HAVEN'S OPERATIONS FOR

INPATIENT SERVICES TRANSFERRED TO UPMC WILLIAMSPORT BUT THEY CONTINUED TO

OPERATE A FREE-STANDING 24-HOUR EMERGENCY ROOM AT THE SAME LOCATION BUT

UNDER UPMC WILLIAMSPORT. A JOINT COMMISSION-ACCREDITED FACILITY, THE LOCK

HAVEN SITE ALSO PREVIOUSLY INCLUDED A 90-BED SKILLED NURSING FACILITY,

HAVEN PLACE WITH A 34-BED DEMENTIA UNIT.

UPMC LOCK HAVEN'S, FULL-SERVICE OUTPATIENT EMERGENCY DEPARTMENT, IS

EQUIPPED WITH HIGHLY TRAINED MEDICAL PROFESSIONALS AND HAS A COMMITMENT

TO PROVIDING QUALITY PATIENT CARE. THE OUTPATIENT ER OFFERS A WIDE RANGE

OF SERVICES TO PATIENTS SUCH AS DIAGNOSTIC IMAGING, FORENSIC NURSE

EXAMINER PROVIDING VICTIM-CENTERED CARE TO SEXUAL ASSAULT OR ABUSE

VICTIMS OF ANY AGE AND GENDER, LABORATORY SERVICES, LIFE-THREATENING CARE

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INCLUDING TRAUMA, HEART ATTACK AND STROKE, MANAGEMENT OF CHRONIC

CONDITIONS SUCH AS ASTHMA AND DIABETES AND TREATMENT FOR MINOR INJURIES

AND ILLNESSES, INCLUDING CUTS, SPRAINS AND FEVERS.

UPMC LOCK HAVEN WAS RECOGNIZED BY THE JOINT COMMISSION, IN CONJUNCTION WITH THE AMERICAN HEART ASSOCIATION/AMERICAN STROKE ASSOCIATION, AS A LEADER OF IN STROKE CARE, BY RECEIVING THE GOLD SEAL OF APPROVAL AND THE HEART-CHECK MARK.

UPMC MUNCY (MUNCY) IS A 20 BED, CRITICAL ACCESS HOSPITAL, PRIMARILY SERVING LYCOMING AND SURROUNDING COUNTIES. MUNCY PROVIDES A FULL RANGE OF OUTPATIENT AND EMERGENCY SERVICES AS WELL AS 138 LONG TERM CARE BEDS. FOR THE FISCAL YEAR ENDED JUNE 30, 2024, THE HOSPITAL ADMITTED 751 PATIENTS, RENDERING 38,396 PATIENT DAYS. MUNCY HAD 10,009 EMERGENCY ROOM VISITS, 35,554 OUTPATIENT VISITS AND PERFORMED 3,443 SURGERIES.

DURING THE FISCAL YEAR ENDED JUNE 30, 2024, UPMC MUNCY PROVIDED CHARITY CARE AND OTHER UNCOMPENSATED CARE, INCLUDING MEDICAID AND MEDICARE SHORTFALLS, AT A COST OF OVER \$15,540,000. MUNCY PROVIDED COMMUNITY OUTREACH AND SUPPORT PROGRAMS AS WELL AS CONTRIBUTIONS AND EDUCATIONAL SUPPORT IN FISCAL YEAR 2024. THE VALUE OF THESE PROGRAMS TO THE COMMUNITY WAS APPROXIMATELY \$230,000. MUNCY TREATS ALL PATIENTS WITHOUT REGARD TO THEIR ABILITY TO PAY.

UPMC MUNCY WAS RECOGNIZED BY THE JOINT COMMISSION AND THE AMERICAN HEART

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ASSOCIATION/AMERICAN STROKE ASSOCIATION WITH THEIR GOLD SEAL QUALITY AWARD AND A HEART CHECK MARK FOR ADVANCED CERTIFICATION FOR PRIMARY STROKE CENTERS.

UPMC MUNCY OFFERED FREE TRAININGS ABOUT NARCAN, AN EMERGENCY NASAL SPRAY MEDICATION THAT REVERSES OPIOID EFFECTS AND NARCAN KITS, AT NO COST TO COMMUNITY MEMBERS. OTHER HEALTH EDUCATION AND PRESENTATIONS INCLUDED: SENIOR HEALTH AND FITNESS DAY, SILVER SNEAKERS EVENT AND GRIEF SUPPORT. THE EASTERN LYCOMING YMCA HOSTED A YMCA HALLOWEEN SPOOKTACULAR EVENT FOR THE COMMUNITY WHICH INCLUDED GAMES, CANDY, ETC. AND STAFF FROM THE UPMC MUNCY SPORTS & PHYSICAL THERAPY CLINIC HANDED OUT CANDY AND SPOKE ABOUT THEIR SERVICES.

UPMC MUNCY, MUNCY PLACE, MUNCY ROTARY, AND THE BLESSING INSURANCE AGENCY JOINED FORCES TO DONATE 50 BACKPACKS FULL OF SCHOOL SUPPLIES FOR STUDENTS IN NEED AT WARD L. MYERS ELEMENTARY SCHOOL IN MUNCY. DUE TO THE OVERWHELMING GENEROSITY OF COMMUNITY DONATIONS, BACKPACKS WERE STUFFED WITH PENCILS, NOTEBOOKS, AND HAND SANITIZER WITH EXTRA SUPPLIES ALSO AVAILABLE FOR TEACHERS.

PART III STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS CONTINUED

UPMC WELLSBORO IS A 39-BED CRITICAL ACCESS HOSPITAL LOCATED IN WELLSBORO, PA. IT HAS A STATE-OF-THE-ART EMERGENCY DEPARTMENT, OUTPATIENT SURGERY CENTER, REHABILITATION SERVICES, OPHTHALMOLOGY, MATERNITY CARE, CARDIOVASCULAR SERVICES, LABORATORY, IMAGING SERVICES AND A SLEEP CENTER.

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UPMC WELLSBORO TREATS ALL PATIENTS WITHOUT REGARD TO THEIR ABILITY TO

PAY. FOR THE FISCAL YEAR ENDED JUNE 30, 2024, THE HOSPITAL ADMITTED 1,293

PATIENTS, RENDERING 4,992 PATIENT DAYS. UPMC WELLSBORO HAD 12,368

EMERGENCY ROOM VISITS, 62,955 OUTPATIENT VISITS AND PERFORMED 1,568

SURGERIES. UPMC WELLSBORO TREATS ALL PATIENTS WITHOUT REGARD TO THEIR

ABILITY TO PAY.

DURING THE FISCAL YEAR ENDED JUNE 30, 2024, UPMC WELLSBORO PROVIDED CHARITY CARE AND OTHER UNCOMPENSATED CARE AT A COST OF OVER \$12,100,000. UPMC WELLSBORO PROVIDED COMMUNITY OUTREACH AND SUPPORT PROGRAMS AS WELL AS CONTRIBUTIONS IN FISCAL YEAR 2024 VALUED AT APPROXIMATELY \$352,000.

UPMC WELLSBORO WAS GIVEN A FOUR-STAR RATING BY THE CENTERS FOR MEDICARE
AND MEDICAID SERVICES. IT IS ONE OF 455 U.S. HOSPITALS TO BE GIVEN THAT
HONOR IN THE LATEST OVERALL HOSPITAL QUALITY STAR RATING.
THE COMMUNITY BENEFITED FROM A VARIETY OF PROGRAMS OFFERED BY WELLSBORO,
INCLUDING LOW-COST BLOOD SCREENING; SKIN CANCER SCREENING; CHILDREN'S
HEALTH FAIR; SENIOR EXPO; BACK 2 SCHOOL 22; HEARTSAVER CPR AND STOP THE
BLEED. UPMC WELLSBORO PARTICIPATED IN THE NATIONAL NIGHT OUT EVENT THAT
COMMUNICATED CRIME PREVENTION AWARENESS IN THE COMMUNITY THROUGH A
MULTITUDE OF LOCAL EVENTS, SUCH AS BLOCK PARTIES, COOKOUTS, PARADES,
CONTESTS, YOUTH EVENTS AND SEMINARS. THE FORENSIC NURSING TEAM'S GOAL WAS
TO MAKE THE COMMUNITY AWARE OF THEIR SERVICES AND TO PROMOTE CHILD ABUSE
PREVENTION IN THE FORM OF "MY BODY IS MINE" COLORING BOOKS.

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UPMC WELLSBORO HAS BEEN RECOGNIZED BY CRIBS FOR KIDS AS A GOLD SAFE SLEEP HOSPITAL, WHICH IS THE HIGHEST DESIGNATION IN THE ORGANIZATION'S NATIONAL SAFE SLEEP CERTIFICATION PROGRAM. THIS DESIGNATION MEANS THAT EVERY PATIENT, UNDER THE AGE OF ONE, IS ENSURED SAFE SLEEP CARE, AND THEIR CAREGIVERS ARE EDUCATED IN SAFE SLEEP PRACTICES. CRIBS FOR KIDS CITED UPMC'S LEADERSHIP AND HEALTH CARE TEAM MEMBERS' COMMITMENT TO BEST PRACTICES, EDUCATION, AND COMMUNITY OUTREACH AS COMMENDABLE.

INSTEAD OF TRAVELING TO BRADFORD, COUDERSPORT OR WILLIAMSPORT, PATIENTS
IN NEED OF EAR, NOSE AND THROAT CARE ARE NOW ABLE TO SEEK TREATMENT AT
THE UPMC ENT CLINIC IN WELLSBORD. UPMC ENT SPECIALISTS OFFER TREATMENT
FOR CONDITIONS AFFECTING THE EARS, NOSE, THROAT AND RESPIRATORY SYSTEMS
SUCH AS: SINO-NASAL DISORDERS CANCER IN NASAL CAVITY OR SINUSES, VOICE
AND SWALLOWING CONDITIONS, NASAL AND SINUS OBSTRUCTION, SLEEP APNEA, EAR
INFECTIONS AND TONSIL AND TONGUE TIE REMOVALS.

UPMC WILLIAMSPORT (WILLIAMSPORT) IS A 269-BED ACUTE CARE COMMUNITY
HOSPITAL PRIMARILY SERVING LYCOMING AND SURROUNDING COUNTIES. SERVICES
PROVIDED INCLUDE ACUTE AND INTENSIVE CARE, SURGICAL SERVICES, HEART AND
LUNG SERVICES, REHABILITATION SERVICES, DIALYSIS, LABORATORY, RADIOLOGY,
PSYCHOLOGY, AND EMERGENCY ROOM SERVICES. UPMC WILLIAMSPORT ALSO OPERATES
A 31-BED SPECIALTY HOSPITAL SITE, THE DIVINE PROVIDENCE SITE, WHICH
OFFERS INPATIENT PSYCHIATRIC SERVICES, HOME HEALTH SERVICES AND A WIDE
ARRAY OF OUTPATIENT HOSPITAL SERVICES, PRIMARILY SERVING LYCOMING AND

Supplemental Information to Form 990 or 990-EZ

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UPMC GROUP

SURROUNDING COUNTIES.

UPMC WILLIAMSPORT TREATS ALL PATIENTS WITHOUT REGARD TO THEIR ABILITY TO PAY. FOR THE FISCAL YEAR ENDED JUNE 30, 2024, THE HOSPITAL ADMITTED 10,972 PATIENTS, RENDERING 62,087 PATIENT DAYS. UPMC WILLIAMSPORT HAD 47,992 EMERGENCY ROOM VISITS, 348,652 OUTPATIENT VISITS AND PERFORMED 10,480 SURGERIES.

DURING THE FISCAL YEAR ENDED JUNE 30, 2024, UPMC WILLIAMSPORT, INCLUSIVE OF BOTH SITES, PROVIDED CHARITY CARE AND OTHER UNCOMPENSATED CARE, INCLUDING MEDICAID AND MEDICARE SHORTFALLS, AT A COST OF OVER \$127,500,000. UPMC WILLIAMSPORT PROVIDED COMMUNITY OUTREACH AND SUPPORT PROGRAMS AS WELL AS CONTRIBUTIONS AND EDUCATIONAL SUPPORT IN FISCAL YEAR 2023 WITH THE VALUE TO THE COMMUNITY OF APPROXIMATELY \$17,700,000 AND FUNDING FOR EDUCATION AND RESEARCH AT A COST OF APPROXIMATELY \$2,200,000.

UPMC WILLIAMSPORT WAS RECOGNIZED BY THE AMERICAN HEART ASSOCIATION AND
THE AMERICAN STROKE ASSOCIATION WITH A GOLD PLUS QUALITY ACHIEVEMENT
AWARD, WHICH HONORS THE HOSPITAL FOR UTILIZING THE MOST UP-TO-DATE
TREATMENT GUIDELINES TO IMPROVE PATIENT CARE AND OUTCOMES. UPMC
WILLIAMSPORT IS AN ADVANCED PRIMARY STROKE CENTER CERTIFIED BY THE JOINT
COMMISSION. OPERATING 24/7, THE PROGRAM INCLUDES A TEAM OF DOCTORS,
NURSES, AND OTHER STAFF WITH EXPERIENCE IN DIAGNOSING AND TREATING
STROKES.

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UPMC WILLIAMSPORT HAS BEEN GRANTED LEVEL II TRAUMA CENTER ACCREDITATION
BY THE PENNSYLVANIA TRAUMA SYSTEMS FOUNDATION (PTSF) RECOGNIZING A HIGHER
LEVEL OF CARE AND SERVICES PROVIDED IN NORTH CENTRAL PENNSYLVANIA.

PROVIDING HIGH-LEVEL TRAUMA CARE REQUIRES A TEAM APPROACH INVOLVING

DEPARTMENTS THROUGHOUT THE HOSPITAL OFFERING 24-HOUR SERVICES TO SEVERELY
INJURED PATIENTS. TRAUMA SURGEONS, NEUROSURGEONS, ORTHOPEDIC SURGEONS,

CARDIAC SURGEONS, RADIOLOGISTS, NURSES AND SUPPORT STAFF ALL HAVE

SPECIALIZED TRAINING AND EXPERTISE IN TREATING TRAUMATIC INJURIES. IN

ADDITION TO A TRAUMA SURGEON IN THE HOSPITAL 24 HOURS A DAY, AN OPERATING

ROOM (OR) READINESS TEAM IS ON STANDBY AROUND THE CLOCK. UPMC

WILLIAMSPORT'S TRAUMA OR IS DEDICATED SOLELY TO TRAUMA PATIENTS AND IS

EQUIPPED WITH THE MOST ADVANCED TOOLS FOR DELIVERING HIGH-QUALITY

QUALITY AWARD FOR ADVANCED TOTAL HIP AND KNEE REPLACEMENT

RE-CERTIFICATION BY DEMONSTRATING CONTINUOUS COMPLIANCE WITH ITS

PERFORMANCE STANDARDS. THE GOLD SEAL IS A SYMBOL OF QUALITY THAT REFLECTS

A HEALTH CARE ORGANIZATION'S COMMITMENT TO PROVIDING SAFE AND QUALITY

PATIENT CARE. UPMC WILLIAMSPORT UNDERWENT A RIGOROUS, UNANNOUNCED VIRTUAL

REVIEW, DURING WHICH A JOINT COMMISSION REVIEWER EVALUATED COMPLIANCE

WITH RELATED CERTIFICATION STANDARDS INCLUDING PROGRAM MANAGEMENT,

SUPPORTING SELF-MANAGEMENT, AND DELIVERING AND FACILITATING CLINICAL

CARE. JOINT COMMISSION STANDARDS ARE DEVELOPED IN CONSULTATION WITH

HEALTH CARE EXPERTS AND PROVIDERS, MEASUREMENT EXPERTS AND PATIENTS. THE

EMERGENCY CARE.

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REVIEWER ALSO CONDUCTED ONSITE OBSERVATIONS AND INTERVIEWS. UPMC WILLIAMSPORT WAS RECOGNIZED BY US NEWS AND WORLD REPORT AS A 2022/2023 HIGH PERFORMING HOSPITAL FOR MATERNITY CARE IN THE UNCOMPLICATED PREGNANCY CATEGORY.

WILLIAMSPORT PROVIDED SCREENING EVENTS WITH NO OR LITTLE COST TO THE

COMMUNITY INCLUDING BLOOD SCREENING; OVERALL HEALTH SCREENING; SENIOR

HEALTH AND WELLNESS; SKIN CANCER; SCOLIOSIS AND DIABETIC EYE EXAMS.

SUPPORT GROUPS HAVE INCLUDED SUPPORT FOR STROKE AND BRAIN INJURY

SURVIVORS; SENSORY AND AUTISM SPECTRUM SUPPORT FOR YOUTH; GRIEF,

CAREGIVER AND BREAST CANCER GROUPS. UPMC WILLIAMSPORT JOINED EFFORTS OF

THE BABY CAFÉ, A MOTHER'S NURSING GROUP, WHICH PROVIDED AN OPPORTUNITY

FOR PREGNANT OR BREASTFEEDING PARENTS AND LACTATION SPECIALISTS IN A

COMMUNITY SETTING. SPECIAL GUESTS FROM PEDIATRIC REHAB OT AND PT REVIEWED

THE IMPORTANCE OF TUMMY TIME FOR NEWBORNS/INFANTS AND PHYSICAL

MILESTONES.

CHARLES COLE MEMORIAL HOSPITAL (UPMC COLE) IS A PROGRESSIVE, RURAL,

CRITICAL ACCESS HOSPITAL WITH 39 BEDS THAT PRIMARILY SERVES POTTER COUNTY

AND SURROUNDING COUNTIES. SINCE OPENING ITS DOORS IN 1967, UPMC COLE HAS

PROVIDED PATIENTS AND THE COMMUNITIES IT SERVES WITH HIGH-QUALITY,

PERSONALIZED HEALTH CARE. AS A CRITICAL ACCESS COMMUNITY HOSPITAL, UPMC

COLE PROVIDES A COMPREHENSIVE OF HIGH-QUALITY HEALTH CARE THROUGH CARING,

EFFICIENT, TRUSTED, RESPONSIVE AND COURTEOUS SERVICE.

Supplemental Information to Form 990 or 990-EZ

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Name of the organization UPMC GROUP

FOLLOWING THEIR 2021 COMMUNITY HEALTH NEEDS ASSESSMENT, A FEW ASPECTS OF BEHAVIORAL HEALTH WERE IDENTIFIED - OPIOID ADDICTION, SUBSTANCE ABUSE AND ACCESS TO BEHAVIORAL HEALTH SERVICES. ALSO IDENTIFIED WERE COMMUNITY PREVENTION AND WELLNESS INITIATIVES. ACTIONS TAKEN TO WORK ON BEHAVIORAL HEALTH ISSUES HAVE INCLUDED INCREASING ACCESS TO EDUCATIONAL PROGRAMS ABOUT SUICIDE RISK, IMPROVING ACCESS TO MENTAL HEALTH PROVIDERS, PROMOTING PUBLIC EDUCATION AND AWARENESS TO HELP PREVENT PRESCRIPTION DRUG AND OPIOID MISUSE AND OVERDOES, AND REDUCING ACCESS TO PRESCRIPTION DRUGS FOR MISUSE AND ABUSE.

UPMC COLE HAS BEEN RECOGNIZED BY CRIBS FOR KIDS AS A GOLD SAFE SLEEP HOSPITAL, WHICH IS THE HIGHEST DESIGNATION IN THE ORGANIZATION'S NATIONAL SAFE SLEEP CERTIFICATION PROGRAM. THIS DESIGNATION MEANS THAT EVERY PATIENT, UNDER THE AGE OF ONE, IS ENSURED SAFE SLEEP CARE, AND THEIR CAREGIVERS ARE EDUCATED IN SAFE SLEEP PRACTICES. CRIBS FOR KIDS CITED UPMC'S LEADERSHIP AND HEALTH CARE TEAM MEMBERS' COMMITMENT TO BEST PRACTICES, EDUCATION, AND COMMUNITY OUTREACH AS COMMENDABLE.

UPMC COLE HOSTED A COMMUNITY BLOOD DRIVE AT COUDERSPORT WELLNESS CENTER. COLE'S REHABILITATION DEPARTMENT AND WELLNESS STAFF PARTNERED UP OVER THE SUMMER TO PROVIDE A VARIETY OF SUMMER PROGRAMS FOR KIDS AGED 8-12.

PART III STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS CONTINUED

FOR THE FISCAL YEAR ENDED JUNE 30, 2024, THE HOSPITAL ADMITTED 1,050 PATIENTS, RENDERING 13,039 PATIENT DAYS. COLE HAD 10,337 EMERGENCY ROOM VISITS, 108,000 OUTPATIENT VISITS AND PERFORMED 3,873 SURGERIES.

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DURING THE FISCAL YEAR ENDED JUNE 30, 2024, UPMC COLE PROVIDED CHARITY

CARE AND OTHER UNCOMPENSATED CARE, INCLUDING MEDICAID AND MEDICARE

SHORTFALLS, AT A COST OF OVER \$15,500,000. COLE PROVIDED COMMUNITY

OUTREACH AND SUPPORT PROGRAMS AS WELL AS CONTRIBUTIONS AND EDUCATIONAL

SUPPORT IN FISCAL YEAR 2024. THE VALUE OF THESE PROGRAMS TO THE COMMUNITY

WAS APPROXIMATELY \$15,100,000. UPMC COLE TREATS ALL PATIENTS WITHOUT

REGARD TO THEIR ABILITY TO PAY.

UPMC SOMERSET (SOMERSET) IS A 111 LICENSED-BED HOSPITAL. THE HOSPITAL PRESENTLY HAS A COMPLEMENT OF MEDICAL/SURGICAL BEDS, AN INTENSIVE CORONARY CARE UNIT, SKILLED NURSING BEDS, AND AN ADULT, ADOLESCENT AND CHILD NEUROPSYCHIATRIC SERVICE WITH AN 18-BED HOSPITAL-BASED UNIT. OTHER SERVICES INCLUDE MEDICAL ONCOLOGY, A SLEEP LAB, A DIALYSIS CENTER, A CARDIAC CATHETERIZATION LABORATORY, A PAIN MANAGEMENT PROGRAM,

OCCUPATIONAL HEALTH, AND COMMUNITY EDUCATION. ROUND THE CLOCK EMERGENCY CARE IS PROVIDED BY THE HOSPITAL. ANCILLARY SERVICES INCLUDE RADIOLOGY, LABORATORY, REHABILITATION AND CARDIOPULMONARY SERVICES.

UPMC SOMERSET HOSPITAL TREATS ALL PATIENTS WITHOUT REGARD TO THEIR

ABILITY TO PAY. FOR THE FISCAL YEAR ENDED JUNE 30, 2024, THE HOSPITAL

ADMITTED 2,399 PATIENTS, RENDERING 12,501 PATIENT DAYS. SOMERSET HAD

19,324 EMERGENCY ROOM VISITS, 111,720 OUTPATIENT VISITS AND PERFORMED

3,274 SURGERIES.

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DURING THE FISCAL YEAR ENDED JUNE 30, 2024, SOMERSET HOSPITAL PROVIDED CHARITY CARE AND OTHER UNCOMPENSATED CARE, INCLUDING MEDICAID SHORTFALLS, AT A COST OF OVER \$1,800,000. UPMC SOMERSET PROVIDED COMMUNITY OUTREACH AND SUPPORT PROGRAMS AS WELL AS CONTRIBUTIONS AND SUPPORT OF EDUCATION IN FISCAL YEAR 202. THE VALUE OF THESE PROGRAMS TO THE COMMUNITY WAS APPROXIMATELY \$654,000.

UPMC SOMERSET HOSTED AN INAUGURAL KICK-OFF EVENT FOR MINUTES MATTER THAT INCLUDED HANDS ONLY CPR, AED OPERATION, STOP THE BLEED, OVERDOSE AWARENESS AND TREATMENT, AND MENTAL HEALTH FIRST AID FOR THE COMMUNITY'S BENEFIT. UPMC SOMERSET PLANS TO MAKE THIS PROGRAM AN ANNUAL ONE. STAFF PARTICIPATED IN THE 2024 SENIOR EXPO BY PROVIDING EDUCATION ON STROKE SYSTEMS AND WHAT TO DO IF EXPERIENCING THE SYMPTOMS OF STROKE AS WELL AS INFORMATION ABOUT SERVICES AND PROVIDERS AT THE HOSPITAL.

THERE ARE THIRTEEN PHYSICIAN SERVICE ENTITIES THAT ARE PART OF UPMC GROUP, INCLUDING UNIVERSITY OF PITTSBURGH CANCER INSTITUTE CANCER SERVICES, UNIVERSITY OF PITTSBURGH PHYSICIANS, UPMC COMMUNITY MEDICINE, INC., UPMC EMERGENCY MEDICINE, INC., REGIONAL HEALTH SERVICES, INC., BUTLER HEALTH SYSTEM/UPMC MUSCULOSKELETAL JOINT VENTURE, INC., UPMC OB/GYN JOINT VENTURE, INC., ERIE PHYSICIAN NETWORK-UPMC, INC., UPMC MEDICAL EDUCATION, JAMESON MEDICAL CARE, INC., UPMC LOCUM CLINICIANS; SUSQUEHANNA PHYSICIAN SERVICES, AND UPMC ADVANCED PRACTICE PROVIDERS.

UNIVERSITY OF PITTSBURGH CANCER INSTITUTE CANCER SERVICES (UPMC HILLMAN

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CANCER CENTER) PROVIDES THE HIGHEST LEVEL OF ONCOLOGY SERVICES TO

PATIENTS THROUGHOUT THE TRI-STATE REGION. WORKING IN TANDEM WITH THE

UNIVERSITY OF PITTSBURGH CANCER INSTITUTE UPCI, WHICH COMPRISES THE

ACADEMIC AND RESEARCH PROGRAMS FOR ONCOLOGY AT THE UNIVERSITY OF

PITTSBURGH AND UPMC, UPMC HILLMAN CANCER CENTER OFFERS PATIENTS THE

LATEST ADVANCES IN CANCER PREVENTION, DETECTION, DIAGNOSIS, AND

TREATMENT.

THE MISSION OF UPMC HILLMAN CANCER CENTER REFLECTS THE OVERALL MISSION OF NATIONAL CANCER INSTITUTE AS A PREMIER NATIONAL CANCER

INSTITUTE-DESIGNATED COMPREHENSIVE CANCER CENTER TO PROVIDE THE HIGHEST LEVEL OF CLINICAL CARE TO THE MORE THAN 185,000 PATIENTS TREATED AT ITS FACILITIES EACH YEAR, WHILE PERFORMING CUTTING-EDGE CANCER RESEARCH. AT UPMC HILLMAN CANCER CENTER, MORE THAN 2,000 PHYSICIANS, SCIENTISTS, ADMINISTRATIVE STAFF, AND OTHER HEALTH CARE PROFESSIONALS WORK TOGETHER TO REDUCE THE BURDEN OF CANCER. THEY REPRESENT A VARIETY OF SPECIALTIES INCLUDING SURGICAL ONCOLOGY, MEDICAL ONCOLOGY, RADIATION ONCOLOGY, OTOLARYNGOLOGY, NEURO-ONCOLOGY, GYNECOLOGIC ONCOLOGY, PALLIATIVE CARE, AND BEHAVIORAL MEDICINE. COMBINED, THESE DISCIPLINES GIVE THE CANCER CENTERS A RANGE OF KNOWLEDGE WHICH COVERS VIRTUALLY ALL TYPES OF ADULT CANCER.

THE UPMC HILLMAN CANCER CENTER IS THE REGION'S ONLY NATIONAL CANCER
INSTITUTE DESIGNATED COMPREHENSIVE CANCER CENTER AND IS AMONG THE LARGEST
CANCER NETWORKS IN THE COUNTRY AND HAS NOW EXPANDED INTERNATIONALLY. THE

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AND TECHNOLOGY LINKS.

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NETWORK COVERS A GEOGRAPHIC AREA OF MORE THAN 250 MILES AROUND GREATER
PITTSBURGH AND IS COMPRISED OF OVER 220 AFFILIATED ONCOLOGISTS AT MORE
THAN 70 LOCATIONS, INCLUDING FOUR LOCATIONS OVERSEAS. THESE NETWORK
LOCATIONS WERE SELECTED TO MAKE IT POSSIBLE FOR ANY PATIENT IN THE REGION
TO ACCESS A UPMC CANCER CENTERS LOCATION WITHIN 20 MINUTES. THESE NETWORK

LOCATIONS ARE CLOSELY TIED TO THE HILLMAN CANCER CENTER THROUGH PERSONNEL

THE UPMC HILLMAN CANCER CENTER IS HOME TO INTERNATIONALLY RENOWNED SURGICAL, MEDICAL, AND RADIATION ONCOLOGY SPECIALISTS, WHO PERFORM TREATMENT PROCEDURES UNAVAILABLE ELSEWHERE IN THE REGION. HILLMAN ALSO HAS THE REGION'S MOST ADVANCED IMAGING TECHNOLOGIES TO DETECT CANCER AND MONITOR TREATMENT. HILLMAN IS DRIVING CLINICAL INNOVATION BY PROVIDING STATE-OF-THE-ART TREATMENT AND IMAGING TECHNOLOGY SUCH AS VARIAN TRUEBEAM AND EDGE, ACCURAY CYBERKNIFE, POSITRON-EMISSION TOMOGRAPHY/COMPUTED TOMOGRAPHY PET-CT, AND MAGNETIC-RESONANCE IMAGING MRI TO ENABLE UPMC'S RADIATION ONCOLOGY DEPARTMENT TO EMPLOY THE LATEST INNOVATION TECHNIQUES SUCH AS INTENSITY MODULATED RADIATION THERAPY IMRT, STEREOTACTIC RADIOSURGERY SRS, AND STEREOTACTIC BODY RADIOTHERAPY SBRT, AND MRI-GUIDED HDR BRACHYTHERAPY.

THE UPMC HILLMAN CANCER CENTER IS ALSO HOME TO A COMPONENT OF THE NATIONAL INSTITUTES OF HEALTH-FUNDED GENERAL CLINICAL RESEARCH CENTER, WHICH PROVIDES SUPPORT FOR CONDUCTING RESEARCH CLINICAL TRIALS.

THE MEDICAL PROFESSIONALS AT UPMC HILLMAN CANCER CENTER ENCOMPASS 15

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AREAS OF EXPERTISE, EACH FOCUSING ON A SPECIFIC TYPE OR TREATMENT OF CANCER. THESE INCLUDE A WORLD-RENOWNED MELANOMA PROGRAM, AS WELL AS PROGRAMS DEVOTED TO BRAIN CANCERS, BREAST CANCER, COLON AND GASTROINTESTINAL CANCERS, HEAD AND NECK CANCERS, PANCREATIC CANCER, LIVER CANCER, LUNG CANCER, GYNECOLOGIC CANCERS, PROSTATE AND UROLOGIC CANCERS, AND STEM CELL TRANSPLANTATION. PEDIATRIC CANCERS ARE TREATED BY SPECIALISTS AT THE CHILDREN'S HOSPITAL OF PITTSBURGH OF UPMC.

PATIENTS ALSO HAVE ACCESS TO CLINICAL TRIALS, IMMUNOTHERAPIES, GENETIC COUNSELING, AND ADDITIONAL SUPPORT SERVICES INCLUDING NUTRITION AND REHABILITATION FOCUSED ON IMPROVING A CANCER SURVIVORS' QUALITY OF LIFE. IN ADDITION TO PROVIDING FREE COLON CANCER SCREENINGS, HILLMAN PRESENTS FREE COLON CANCER PREVENTION HEALTH FAIRS THAT INCLUDE THE FOLLOWING EDUCATION MATERIALS AND SCREENINGS: CANCER PREVENTION AND NUTRITION, SMOKING CESSATION, RECOMMENDED GUIDELINES FOR CANCER SCREENINGS, COLONOSCOPIES, BONE DENSITY SCREENING, AND BLOOD PRESSURE/CIRCULATION TESTING.

IN ADDITION TO THE MANY SERVICES OFFERED BY UPMC HILLMAN CANCER CENTER, IT IS ALSO SIGNIFICANTLY INVOLVED IN THE COMMUNITY. DURING FISCAL YEAR 2024, UPMC HILLMAN CANCER CENTER FUNDED MANY COMMUNITY BENEFITS PROGRAMS, CHARITABLE DONATIONS, AND EDUCATION AND RESEARCH COSTING OVER \$23,600,000 THE COMMUNITY BENEFITED FROM A VARIETY OF PROGRAMS AND EDUCATIONAL SERIES OFFERED BY HILLMAN, INCLUDING CARCINOGENESIS, SKIN CANCER AND SUNSCREEN SAFETY, COLORECTAL CANCER SCREENING, BREAST CANCER AWARENESS

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AND SCREENING, MELANOMA, AND COLON CANCER.

UNIVERSITY OF PITTSBURGH PHYSICIANS (UPP) IS A MULTI-SPECIALTY

FACULTY/PHYSICIAN PRACTICE PLAN WHOSE MISSION IS TO SUPPORT THE CLINICAL

AND ACADEMIC MISSIONS OF UPMC, SUPPORT UPMC'S HEALTH CARE SERVICES

SUBSIDIARIES AND THE UNIVERSITY OF PITTSBURGH SCHOOL OF MEDICINE, AND

PROVIDE HIGHLY ACCESSIBLE, HIGH-QUALITY PATIENT CARE THROUGH A WIDE ARRAY

OF PHYSICIAN/MEDICAL SPECIALTIES AT UPMC AND ITS AFFILIATED HOSPITALS AND

HEALTH CARE ENTITIES.

UPP INCLUDES OVER 4,200 ACADEMIC PHYSICIANS AND ALLIED HEALTH CARE

PROVIDERS AT OVER 600 CLINICAL LOCATIONS. THE PHYSICIANS' SPECIALTIES

INCLUDE ANESTHESIOLOGY, CRITICAL CARE MEDICINE, CARDIOVASCULAR SERVICES,

UROLOGY, PHYSICAL MEDICINE AND REHABILITATION, EMERGENCY MEDICINE, FAMILY

MEDICINE, PATHOLOGY, PSYCHIATRY, RADIOLOGY, RADIATION ONCOLOGY, INTERNAL

MEDICINE, ORTHOPEDICS, NEUROLOGY, NEUROSURGERY, PEDIATRICS, OBSTETRICS

AND GYNECOLOGY, SURGERY, DERMATOLOGY, OPHTHALMOLOGY, OTOLARYNGOLOGY, AND

HEART, LUNG AND ESOPHAGEAL SURGERY, AS WELL AS SUBSPECIALTIES WITHIN EACH

OF THESE BROAD CATEGORIES. UPP PHYSICIANS ARE ALSO MEMBERS OF THE FACULTY

OF THE UNIVERSITY OF PITTSBURGH'S SCHOOL OF MEDICINE. AS FACULTY, THEY

EDUCATE MEDICAL STUDENTS AND DOCTORS IN TRAINING. IN ADDITION TO CLINICAL

PATIENT CARE AND RESIDENT EDUCATION, MANY UPP PHYSICIANS ARE INVOLVED IN

CUTTING-EDGE MEDICAL RESEARCH.

PART III STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS CONTINUED

ONE OF THE PRIMARY PURPOSES OF UPP IS TO PROVIDE QUALITY AND ACCESSIBLE

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MEDICAL CARE TO THE PUBLIC, WITHOUT REGARD FOR A PATIENT'S ABILITY TO PAY. THIS COMMITMENT IS EVIDENCED BY THE FACT THAT UPP PROVIDED CHARITY CARE AND OTHER UNCOMPENSATED CARE AT A COST OF OVER \$20,000,000 IN THE FISCAL YEAR ENDED JUNE 30, 2024. UPP SERVES TO ENHANCE THE QUALITY HEALTH CARE SERVICES OF ALL THE TERTIARY AND ADVANCED CARE ENTITIES, AS WELL AS ACADEMIC SUBSIDIARIES AND AFFILIATES OF UPMC.

AS PART OF THIS MISSION, UPP ALSO SERVES THE COMMUNITY BY PROVIDING FREE SERVICES AND PROGRAMS. THROUGHOUT THE YEAR, UPP OFFERED LIPID, BLOOD PRESSURE, AND BMI SCREENINGS, AND PROVIDED EDUCATIONAL INFORMATION ON BARIATRIC SURGERY, DIABETES, AND OBESITY.

THE HOMELESS, WORKING POOR, TRANSIENTLY HOUSED, AND UNINSURED ARE
PROVIDED HEALTH CARE SERVICES AT NO CHARGE THROUGH THE PROGRAM FOR HEALTH
CARE TO UNDERSERVED POPULATIONS. THIS INCLUDES VOLUNTEER-STAFFED BASIC
CARE CLINICS THAT OFFER SERVICES THAT INCLUDE GENERAL PRIMARY CARE, ACUTE
CARE, CHRONIC DISEASE MANAGEMENT, SPECIALTY CARE, PREVENTATIVE CARE, AND
IMMUNIZATIONS, AS WELL AS FREE PHARMACEUTICALS AND PHARMACEUTICAL
ASSISTANCE PROGRAMS AND HEALTH EDUCATION. THESE CLINICS ARE STAFFED BY
VOLUNTEER PHYSICIANS AND PHARMACISTS.

IN TOTAL, UPP PROVIDED COMMUNITY SERVICE PROGRAMS AND DONATIONS OF \$6,300,000 AND FUNDED OVER \$80,000,000 IN MEDICAL EDUCATION AND RESEARCH IN THE FISCAL YEAR ENDED JUNE 30, 2024.

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IT IS THE MISSION OF UPMC COMMUNITY MEDICINE, INC. (CMI) TO PROVIDE
HIGH-QUALITY AND ACCESSIBLE PATIENT CARE THROUGH PRIMARY CARE PHYSICIANS
AND OTHER PHYSICIAN/MEDICAL SPECIALTIES AT UPMC AND ITS AFFILIATED
HOSPITALS AND HEALTH CARE ENTITIES. CMI HAS APPROXIMATELY 700 PHYSICIANS

AND PHYSICIAN EXTENDERS AT OVER 200 CLINICAL LOCATIONS.

THE CREATION OF CMI AS A MULTI-SPECIALTY PHYSICIAN PRACTICE PLAN HAS MADE OBTAINING MEDICAL CARE EASIER, MORE EFFICIENT, AND MORE EFFECTIVE FOR PATIENTS. THE VAST ARRAY OF MEDICAL PHYSICIANS AND SPECIALISTS ARE READILY ACCESSIBLE TO VIRTUALLY ALL PATIENTS WITHIN CMI'S SERVICE AREAS WHICH INCLUDE WESTERN PENNSYLVANIA AND THE TRI-STATE AREA. THE PHYSICIANS' SPECIALTIES AVAILABLE WITHIN CMI INCLUDE FAMILY MEDICINE, INTERNAL MEDICINE, GERIATRICS, ORTHOPEDICS, NEUROSURGERY, PEDIATRICS, OBSTETRICS/GYNECOLOGY, SURGERY, OPHTHALMOLOGY, NEUROLOGY, RHEUMATOLOGY, ENDOCRINOLOGY, AND PULMONOLOGY.

ONE OF THE PRIMARY MISSIONS OF CMI IS TO PROVIDE ACCESSIBLE, QUALITY MEDICAL CARE TO THE PUBLIC, WITHOUT REGARD FOR A PATIENT'S ABILITY TO PAY. THIS COMMITMENT IS EVIDENCED BY THE FACT THAT CMI PROVIDED CHARITY CARE OR OTHER UNCOMPENSATED CARE AND COMMUNITY SERVICES, AT A COST OF \$2,500,000 IN THE FISCAL YEAR ENDED JUNE 30, 2024. CMI ALSO SERVES TO ENHANCE THE QUALITY OF HEALTH CARE SERVICES PROVIDED BY THE HOSPITALS AND OTHER HEALTHCARE SUBSIDIARIES AND AFFILIATES OF UPMC. CMI PROVIDED CHARITABLE CONTRIBUTIONS AND SUBSIDIZED HEALTH SERVICES TO THE COMMUNITY AT A COST OF OVER \$97,700,000.

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UPMC GROUP

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AS A PART OF ITS MISSION, CMI PHYSICIANS AND STAFF PROVIDE SERVICES TO
THE COMMUNITY THROUGH VARIOUS PROGRAMS WHICH ARE TARGETED TO PATIENTS,
PATIENTS' FAMILIES, AND THE COMMUNITY AT LARGE TO EDUCATE AND PROMOTE
GOOD HEALTH. IN CONJUNCTION WITH OTHER UPMC ENTITIES AND COMMUNITY
RESOURCES, CMI PHYSICIANS AND STAFF ROUTINELY PARTICIPATE IN VARIOUS
SCREENING PROGRAMS FOR MEDICAL CONDITIONS SUCH AS OSTEOPOROSIS, HIGH
BLOOD PRESSURE, DIABETES, CORONARY HEART FAILURE, AND BARIATRIC SURGERY.
MANY CMI PHYSICIANS AND STAFF ALSO PARTICIPATE IN ONGOING PATIENT,
FAMILY, COMMUNITY, AND PHYSICIAN EDUCATIONAL PROGRAMS RELATED TO THESE
MEDICAL CONDITIONS AND A VARIETY OF OTHER MEDICAL TOPICS WHICH ARE
DESIGNED TO IMPROVE THE QUALITY OF PATIENT CARE AND PATIENT OUTCOMES.

CMI PROVIDES PHYSICIAN AND MEDICAL SERVICES THROUGHOUT WESTERN

PENNSYLVANIA AND THE TRI-STATE AREA IN BOTH URBAN AND RURAL SETTINGS,

INCLUDING MANY UNDERSERVED AREAS. SOME OF THESE AREAS WOULD OTHERWISE

HAVE NO OTHER PHYSICIAN PRESENCE.

REGIONAL HEALTH SERVICES, INC. (RHS) OFFERS PHYSICIAN SERVICES SERVING
MAINLY ERIE AND VENANGO COUNTY AND SURROUNDING COMMUNITIES. ITS MISSION
IS TO SERVE PATIENTS AND THE COMMUNITY THROUGH CLINICAL EXCELLENCE,
ALIGNMENT OF PHYSICIANS, AND OUTPATIENT SERVICES. RHS IS COMPRISED OF
NETWORKS OF PHYSICIANS OFFERING A LARGE CONTINUUM OF SPECIALTY AND
PRIMARY CARE SERVICES. THE PHYSICIANS PRACTICE IN MULTIPLE LOCATIONS AND
PROVIDE SERVICES THAT INCLUDE PLASTIC SURGERY, EMERGENCY ROOM,

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INTENSIVISTS, HOSPITALISTS, GENERAL SURGERY, RADIOLOGY, NEUROSURGERY, PAIN MEDICINE, PULMONOLOGY, BARIATRIC SURGERY, UROLOGY, ORTHOPEDIC SURGERY, SPORTS MEDICINE, GASTROENTEROLOGY, AND INFECTIOUS DISEASE SERVICES, AS WELL AS OTHER SPECIALTIES, AND PRIMARY CARE.

RHS HAS 482 PHYSICIANS AND PHYSICIAN EXTENDERS. THEY HAD 436,000 PATIENT OFFICE VISITS IN FISCAL YEAR 2024. RHS PROVIDED CHARITY CARE AND OTHER UNCOMPENSATED CARE, AT A COST OF APPROXIMATELY \$4,200,000 IN THE FISCAL YEAR ENDED JUNE 30, 2024, AS WELL AS \$17,600,000 IN SUBSIDIZED HEALTH SERVICES AND COMMUNITY PROGRAMS.

BUTLER HEALTH SYSTEM/UPMC MUSCULOSKELETAL JOINT VENTURE, INC. UPMC
MULTISPECIALTY GROUP PROVIDES A BROAD SPECTRUM OF MUSCULOSKELETAL CARE TO
THE COMMUNITIES IT SERVES. APPROXIMATELY 200 STAFF MEMBERS, INCLUDING
PHYSICIANS AND ADVANCED PRACTICE PROVIDERS, SUPPORT THE GROUP'S ONGOING
COMMITMENT TO PROVIDING QUALITY, COMMUNITY-BASED MUSCULOSKELETAL CARE TO
PATIENTS IN NORTHERN ALLEGHENY, BUTLER AND CONTIGUOUS COUNTIES IN WESTERN
PENNSYLVANIA, REGARDLESS OF A PATIENTS' ABILITY TO PAY. OVER \$236,000 WAS
PROVIDED FOR CHARITY CARE AND UNCOMPENSATED CARE IN THE FISCAL YEAR ENDED
JUNE 30, 2024. PHYSICIANS AND ADVANCED PRACTICE PROVIDERS PERFORMED
SPORTS PHYSICALS AND CONCUSSION SCREENINGS. THEY ALSO REGULARLY VOLUNTEER
THEIR TIME TO PARTICIPATE IN FREE COMMUNITY HEALTH EVENTS AND SERVE AS
SPEAKERS AT FREE HEALTH EDUCATION PROGRAMS.

UPMC MEDICAL EDUCATION PRIMARY PURPOSE IS TO PROVIDE LEADERSHIP AND

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PROGRAMS.

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UPMC GROUP MANAGEMENT AND OVERSIGHT TO UPMC'S ALMOST 190 GRADUATE MEDICAL EDUCATION

UPMC MEDICAL EDUCATION DEVELOPS, FOCUSES, FACILITATES, AND IMPLEMENTS RELATIONSHIPS WITH THE UNIVERSITY OF PITTSBURGH AND MORE PARTICULARLY WITH THE SCHOOLS OF MEDICINE AND HEALTH SCIENCES. UPMC MEDICAL EDUCATION TRAINS APPROXIMATELY 2,100 RESIDENTS AND FELLOWS IN A MODEL OF PATIENT-CENTERED CARE TO BUILD A FOUNDATION OF SCIENTIFIC KNOWLEDGE, DESIRABLE OUTCOMES, AND HIGH-VALUE CARE. OUR ACCREDITED TRAINING PROGRAMS OFFER OPPORTUNITIES TO UPMC'S RESIDENTS AND FELLOWS, AS WELL AS OVER 385 RESIDENTS AND FELLOWS FROM NON-UPMC HOSPITALS, IN MORE THAN 20 CLINICAL DEPARTMENTS AFFILIATED WITH THE UNIVERSITY OF PITTSBURGH SCHOOL OF MEDICINE, THE UNIVERSITY OF PITTSBURGH DENTAL SCHOOL, THE UNIVERSITY OF PITTSBURGH SCHOOL OF PHARMACY AND THE VA PITTSBURGH HEALTHCARE SYSTEM TO SERVE OUR DIVERSE COMMUNITIES.

SUSQUEHANNA PHYSICIAN SERVICES IS COMPRISED OF A GROUP OF PRIMARY CARE AND SPECIALTY PHYSICIANS THAT PRIMARILY SERVE LYCOMING AND SURROUNDING COUNTIES. SUSQUEHANNA PHYSICIAN SERVICES HAS 493 PHYSICIANS AND PHYSICIAN EXTENDERS, ENCOMPASSES 3 MEDICAL GROUPS AT 114 CLINICAL LOCATIONS AND HAD OVER 479,528 PATIENT VISITS DURING FISCAL YEAR 2024. SUSQUEHANNA PHYSICIAN SERVICES TREATS ALL PATIENTS WITHOUT REGARD TO THEIR ABILITY TO PAY. DURING THE YEAR THEY PROVIDED COMMUNITY SERVICES INCLUDING FREE CARE AND COMMUNITY PROGRAMS AND SUBSIDIZED SERVICES AT A COST OF OVER \$706,000.

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ERIE PHYSICIAN NETWORK-UPMC IS COMPRISED OF A GROUP OF PRIMARY CARE AND SPECIALTY PHYSICIANS THAT PRIMARILY SERVE ERIE AND SURROUNDING AREAS.

ERIE PHYSICIAN NETWORK HAS 17 PHYSICIAN AND PHYSICIAN EXTENDERS, AT 5

CLINICAL LOCATIONS AND HAD OVER 24,721 PATIENT OFFICE VISITS DURING

FISCAL YEAR 2024. ERIE PHYSICIAN NETWORK TREATS ALL PATIENTS WITHOUT

REGARD TO THEIR ABILITY TO PAY. DURING THE YEAR THEY PROVIDED COMMUNITY

SERVICES INCLUDING FREE CARE AND COMMUNITY PROGRAMS AND SUBSIDIZED

SERVICES AT A COST OF OVER \$2,400.

UPMC HOME HEALTHCARE OF WESTERN PENNSYLVANIA IS A GROUP OF ORGANIZATIONS

PROVIDING HOME HEALTH CARE, FOR PATIENTS OF ALL AGES, IN THREE-QUARTERS

OF THE COUNTIES ACROSS PENNSYLVANIA. THEIR MISSION IS TO IMPROVE THE

QUALITY OF LIFE FOR THOSE THEY SERVE THROUGH CLINICAL EXCELLENCE,

EXTRAORDINARY SERVICE AND COMPASSIONATE CARE, WHILE BEING RECOGNIZED AS

THE LEADER IN HOME AND COMMUNITY-BASED CARE. THEY HAVE PROVIDED OVER

325,000 HOME VISITS THIS FISCAL YEAR. THE ORGANIZATION PROVIDES COMPLETE

HOME HEALTH NURSING SERVICES, INCLUDING BEHAVIORAL HEALTH, IV THERAPY,

MEDICAL-SURGICAL, OBSTETRICS, PEDIATRICS, AND REHABILITATION, AS WELL AS

HOSPICE NURSING AND OTHER HOSPICE CARE SERVICES REGARDLESS OF A PATIENT'S

ABILITY TO PAY. THEY PROVIDED UNCOMPENSATED CARE AND COMMUNITY PROGRAMS

OF OVER \$590,000 DURING THE FISCAL YEAR.

PART III STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS CONTINUED

UPMC HOME HEALTHCARE OF CENTRAL PENNSYLVANIA PROVIDES HOME HEALTH
SERVICES TO CLIENTS FROM CENTRAL OFFICES IN THE PENNSYLVANIA COUNTIES OF
BLAIR, BEDFORD, CAMBRIA, CENTRE, CLEARFIELD, DAUPHIN, INDIANA,

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HUNTINGDON, JUNIATA, MCKEAN, WARREN, FULTON, MIFFLIN, SOMERSET, LYCOMING, TIOGA, CLINTON, BRADFORD, POTTER, SULLIVAN, MONTOUR, COLUMBIA, NORTHUMBERLAND, UNION, AND SNYDER. ADDITIONAL SERVICES OFFERED INCLUDE HOSPICE SERVICES IN THE AFOREMENTIONED COUNTIES PLUS ALLEGHENY, BEAVER, BUTLER, LAWRENCE, AND MERCER COUNTIES, COMMUNITY HEALTH AND WELLNESS PROGRAMS WHICH INCLUDE NURSE FAMILY PARTNERSHIP AND WOMEN, INFANTS, CHILDREN (WIC) PROGRAMS IN THE CENTRAL, NORTH-CENTRAL, AND SOUTH-CENTRAL PENNSYLVANIA MARKET AREA. THEY PROVIDED OVER 300,000 HOME VISITS IN FISCAL YEAR 2024.

THE ORGANIZATION PROVIDES COMPLETE HOME HEALTH NURSING SERVICES,

INCLUDING BEHAVIORAL HEALTH, IV THERAPY, MEDICAL-SURGICAL, OBSTETRICS,

PEDIATRICS, AND REHABILITATION, AS WELL AS HOSPICE NURSING AND OTHER

HOSPICE CARE SERVICES REGARDLESS OF A PATIENT'S ABILITY TO PAY. UPMC HOME

HEALTHCARE OF CENTRAL PA OFFERED SEVERAL SUPPORT GROUPS SUCH AS, SUPPORT

AND EDUCATION FOR GRIEVING CHILDREN, NAVIGATING LOSS AND GRIEF. THE

HEALING PATCH IS A FREE PEER SUPPORT PROGRAM DESIGNED SPECIFICALLY FOR

CHILDREN AND THEIR FAMILIES THAT HAVE SUFFERED THE LOSS OF A SIGNIFICANT

PERSON. THE HEALING PATCH OFFERS A SAFE ENVIRONMENT WHERE CHILDREN AND

THEIR FAMILIES CAN DISCOVER THEY ARE NOT ALONE IN THEIR GRIEF BY

INTERACTING WITH OTHERS WHO HAVE ENCOUNTERED SIMILAR LOSSES. BY SHARING

MEMORIES AND EXPERIENCES, FAMILIES DISCOVER THAT WHAT THEY ARE GOING

THROUGH IS NORMAL AND THAT HOPE, AND HEALING IS POSSIBLE. CHILDREN,

CAREGIVERS, AND COMMUNITY MEMBERS ARE SUPPORTED THROUGH THE FOLLOWING:

FAMILY PEER SUPPORT GROUPS, IN-SCHOOL PEER SUPPORT GROUPS, GRIEF

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EDUCATION FOR STUDENTS, AND EDUCATIONAL IN-SERVICES/OUTREACH FOR SCHOOL OFFICIALS AND COMMUNITY MEMBERS AND A LENDING LIBRARY OF RESOURCES. FOR THE FISCAL YEAR ENDED JUNE 30, 2024, UPMC HOME HEALTHCARE OF CENTRAL PENNSYLVANIA PROVIDED TOTAL UNCOMPENSATED CARE AND COMMUNITY BENEFIT PROGRAMS TOTALING APPROXIMATELY \$1,000,000.

HOME NURSING AGENCY AFFILIATES PROVIDES FACILITIES MANAGEMENT AND

ADMINISTRATIVE SUPPORT FOR OWNED AND RENTED BUILDINGS OCCUPIED BY UPMC

HOME HEALTHCARE OF CENTRAL PA AND HOME NURSING AGENCY FOUNDATION. HOME

NURSING AGENCY AFFILIATES PARTICIPATED IN NUMEROUS COMMUNITY EVENTS

INCLUDING CENCLEAR CHILD ABUSE SAFETY FAIR; HOLLIDAYSBURG FARMER'S MARKET

WHERE THEY PROVIDED INFORMATION ON RECIPES, FOOD PREPARATION AND

IN-SEASON PRODUCE; FOREVER MEDIA SAFE TRICK-OR-TREAT; YMCA EASTER BUNNY

BRUNCH; MENTAL HEALTH AWARENESS AT ALTOONA CURVE; HOLLIDAYSBURG LIBRARY

PRE-SCHOOL PLAYTIME TO DISCUSS WIC (WOMEN, INFANTS & CHILDREN) SERVICES;

YMCA HEALTH KIDS DAY TO ENCOURAGE FITNESS AND HEALTHY EATING AND HANDED

OUT 2,300 TO STUDENTS THAT ATTENDED ALTOONA CURVE BASEBALL GAMES.

HOME NURSING AGENCY FOUNDATION (FOUNDATION) BENEFITS AND SUPPORTS UPMC
HOME HEALTHCARE OF CENTRAL PENNSYLVANIA AND ITS RELATED PROGRAMS AND
SERVICES. THE FOUNDATION CONTRIBUTED TO UPMC HOME HEALTHCARE OF CENTRAL
PENNSYLVANIA TO SUPPORT VARIOUS HOME HEALTH AND HOSPICE CHARITABLE
CENTRAL PENNSYLVANIA NEEDS AS WELL AS HOSPICE CHARITABLE WESTERN
PENNSYLVANIA NEEDS, AND PROVIDED GRANTS AND CONTRIBUTIONS TO COMMUNITY
HEALTH AND WELLNESS PROGRAMS TO FUND CLIENT SERVICES AND MUCH NEEDED

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PROGRAM SUPPLIES. ADDITIONALLY, THE FOUNDATION PROVIDES GRANTS AND CONTRIBUTIONS TO THE HEALING PATCH GRIEF PROGRAM.

THE MISSION OF THE UPMC HORIZON COMMUNITY HEALTH FOUNDATION (FOUNDATION)
IS A FEDERALLY TAX-EXEMPT SECTION 501(C)(3) NONPROFIT ORGANIZATION THAT
RAISES, MANAGES, AND ALLOCATES FUNDS IN SUPPORT OF UPMC HORIZON AND
COMMUNITY HEALTH WITHIN THE HOSPITAL'S SERVICE AREA. THE MISSION OF THE
FOUNDATION IS TO DEVELOP THE FINANCIAL RESOURCES NEEDED TO ENHANCE HEALTH
AND WELLNESS, AND SUPPORT HIGH-QUALITY, ACCESSIBLE HEALTH CARE IN THE
COMMUNITY. THE FOUNDATION MAINTAINS A VARIETY OF FUNDS WHICH SUPPORT
SPECIFIC AREAS OF COMMUNITY AND HOSPITAL HEALTH, INCLUDING BUT NOT
LIMITED TO CANCER PATIENTS, COMMUNITY ACCESS TO CARE, HEALTHCARE
EDUCATION, STAFF SUPPORT, AND THE MEDICAL EQUIPMENT RECYCLING PROGRAM, A
MULTI-LOCATION INITIATIVE WHICH LOANS DURABLE MEDICAL EQUIPMENT, AT NO
COST AND WITHOUT DISCRIMINATION, TO THOUSANDS OF AREA RESIDENTS EACH
YEAR. THE FOUNDATION IS SUPPORTED BY DONORS, GRANTMAKING ORGANIZATIONS,
AND A BOARD OF DIRECTORS MADE UP OF COMMUNITY MEMBERS AND HOSPITAL STAFF
WHO OVERSEE THE FOUNDATION'S OPERATIONS AND FINANCES.

UPMC WESTERN BEHAVIORAL HEALTH OF THE ALLEGHENIES (WBHA) WITH ALMOST 200 STAFF MEMBERS TODAY, BEGAN PROVIDING MENTAL HEALTH SERVICES IN BLAIR COUNTY OVER 45 YEARS AGO. DRUG & ALCOHOL SERVICES HAVE BEEN PROVIDED IN BLAIR COUNTY SINCE 1988. THE ADULT CENTER FOR EXCEPTIONAL LEARNING (ACEL) WAS ACQUIRED IN MARCH 1996. CHILDREN'S SERVICES INCLUDING CENTER FOR COUNSELING AND STUDENT ASSISTANCE PROGRAM (SAP) PROVIDE SERVICES IN 7

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DISTRICT.

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SCHOOL DISTRICTS THROUGH BLAIR AND CENTRE COUNTIES. WBHA ALSO PROVIDES A SCHOOL BASED PARTIAL HOSPITALIZATION PROGRAM IN THE STATE COLLEGE SCHOOL

SINCE 1975 WBHA HAS BEEN OFFERING MENTAL HEALTH AND SUBSTANCE ABUSE

OUTPATIENT COUNSELING IN CONJUNCTION WITH PSYCHOPHARMACOLOGY MANAGEMENT;

CASE MANAGEMENT; RESOURCE COORDINATION; PEER SUPPORT; WELLNESS COACHING;

STUDENT ASSISTANCE PROGRAM; LEXINGTON CLUBHOUSE; HOUSING PROGRAMS; AND

ADULT CENTER FOR EXCEPTIONAL LEARNING (INTELLECTUAL DISABILITY SERVICES).

OUR STAFF HAVE YEARS OF EXPERIENCE PROVIDING MENTAL HEALTH AND DRUG &

ALCOHOL SERVICES TO INDIVIDUALS IN OUR COMMUNITY.

WBHA HAS GROWN AND CONTINUES TO GROW SERVICES TO MEET THE GROWING NEEDS OF OUR COMMUNITY.

WBHA ACTIVELY PARTICIPATES IN LOCAL ACTIVITIES AND SPONSORS MULTIPLE
INITIATIVES THROUGHOUT THE YEAR TO INCLUDE MENTAL HEALTH AWARENESS DAY,
SUICIDE PRESENTATION, ETC. WBHA HAS AND STATEWIDE INITIATIVES,
MAINTAINING A CONSTANT EMPHASIS ON EASY ACCESS AND QUALITY SERVICES FOR
THE PEOPLE IT SERVES.

AS A PART OF THE UPMC HEALTH SYSTEM AND WESTERN BEHAVIORAL HEALTH

NETWORK, WBHA PROVIDES A VARIETY OF COMMUNITY-BASED SERVICES INCLUDING

MENTAL AND BEHAVIORAL HEALTH TREATMENT AND CASE MANAGEMENT SERVICES,

DEVELOPMENTAL AND INTELLECTUAL DISABILITIES LIVING ARRANGEMENTS AND

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VOCATIONAL TRAINING, AND SUBSTANCE USE TREATMENT AND PREVENTION. ITS

COMPREHENSIVE SERVICE CONTINUUM RANGES FROM OUTPATIENT THERAPY TO

RESIDENTIAL SERVICES, VOCATIONAL TRAINING, AND SUPPORTED EMPLOYMENT, TO

IN-SCHOOL PREVENTION AND TREATMENT PROGRAMS, TO PSYCHOSOCIAL

REHABILITATION. BHA WORKS WITH PEOPLE WHERE THEY ARE, GEOGRAPHICALLY AND

EMOTIONALLY, SERVING ,1160 INDIVIDUALS BETWEEN JULY 2023-JUNE 2024.

UPMC HOME CARE MANAGEMENT SERVICES OPERATES INNOVATIVE POST-ACUTE AND COMMUNITY-BASED PROGRAMS THAT PROVIDE HIGH-VALUE CARE WHILE IMPROVING THE PATIENT EXPERIENCE. THE MISSION IS TO TRANSFORM CLINICAL CARE AND CREATE COMMUNITY-BASED PROGRAMS TO BETTER SERVE OUR PATIENTS WHILE LOWERING THE COST OF CARE, WITH MANY OF THE PROGRAMS BEING NON-REVENUE GENERATING. THE PROGRAMS INCLUDE, BUT ARE NOT LIMITED TO, ADVANCED ILLNESS CARE PALLIATIVE CARE, REMOTE PATIENT MONITORING, HOME ASSESSMENT TEAMS, HOSPITAL AT HOME PROGRAM, AND POST-DISCHARGE CARE COORDINATION.

UPMC ALTOONA PARTNERSHIP FOR A HEALTHY COMMUNITY PROVIDES DENTAL CARE TO THE MEDICAL ASSISTANCE AND MEDICARE POPULATION. THE ORGANIZATION ALSO PROVIDES FREE AND REDUCED DENTAL CARE TO THE LOW-INCOME, UNINSURED DENTAL COMMUNITY IN BLAIR COUNTY AND SURROUNDING REGION.

THE PROGRAMS CURRENTLY TREAT OVER 3,900 ACTIVE DENTAL PATIENTS, COMPRISED OF 80% MEDICAL ASSISTANCE PATIENTS, 10% MEDICARE PATIENTS, AND 2% UNINSURED PATIENTS.

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UPMC ALTOONA FOUNDATION (FOUNDATION) PROVIDES A COMPREHENSIVE FUND AND GRANT DEVELOPMENT PROGRAM TO SUPPORT THE EXEMPT MISSION OF UPMC ALTOONA. THE FOUNDATION IS COMMITTED TO THE HEALTH AND WELL-BEING OF ITS COMMUNITIES. THE FOUNDATION HAS HOSTED ITS ANNUAL WINTER SPLENDOR TO RAISE FUNDS TO SUPPORT THE CONSTRUCTION OF A NEW BEHAVIORAL HEALTH POD IN THE EMERGENCY DEPARTMENT TO HELP MEET THE GROWING NEEDS OF THOSE IN THE COMMUNITY FIGHTING MENTAL ILLNESS.

THE FOUNDATION AND UPMC HILLMAN CANCER CENTER HAVE HOSTED AN ANNUAL PICNIC FOR CANCER PATIENTS, CANCER SURVIVORS, FAMILY MEMBERS, SURVIVING FAMILY MEMBERS OF CANCER PATIENTS AND CAREGIVERS. THE FOUNDATION PARTICIPATED IN NATIONAL CORE DONOR DAY TO BRING AWARENESS TO THE CORE DONOR PROGRAM. THEY PARTNERED WITH BLAIR COUNTY BREASTFEEDING COALITION TO CREATE A LACTATION POD AT THE CURVE STADIUM IN ALTOONA, PA. THE POD PROVIDES A PRIVATE SPACE FOR MOTHERS TO BREASTFEED THEIR BABIES.

PART III STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS CONTINUED

THE UPMC ALTOONA FOUNDATION CONTINUES TO MAKE A POSITIVE IMPACT IN THE LIVES OF UPMC ALTOONA PATIENTS THROUGH THE GENEROUS CONTRIBUTIONS OF ITS DONORS. SOME OF THE EFFORTS RECENTLY FUNDED AND SUPPORTED BY THE FOUNDATION INCLUDE CONTINUED FUNDING FOR NURSING SCHOLARSHIPS FOR LOCAL STUDENTS PURSUING UNDERGRADUATE AND GRADUATE LEVEL NURSING EDUCATION, AS WELL AS FUNDING FOR NEW EQUIPMENT IN THE DENTAL CLINIC AT THE PARTNERSHIP FOR A HEALTH COMMUNITY, PROVIDING DENTAL CARE TO PATIENTS REGARDLESS OF THEIR ABILITY TO PAY, SUPPORTED MANY LOCAL EMERGENCY SERVICE PROVIDERS WITH FUNDS TO COVER THE COST OF MEDICAL SUPPLIES USED

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ON AMBULANCE CALLS AND EQUIPMENT TO TREAT PATIENTS AT THE SCENE OF
MEDICAL EMERGENCIES. THE FOUNDATION SUPPLIED STOP THE BLEED KITS AND
PROVIDED TRAINING FOR THEIR USE TO A NUMBER OF LOCAL VENUES. THE STOP THE
BLEED CAMPAIGN TRAINS BYSTANDERS TO RECOGNIZE A BLEEDING EMERGENCY AND
HOW TO PROVIDE HELP BEFORE PROFESSIONALS ARRIVE. THE FOUNDATION ALSO
PARTNERED WITH FAMILY SERVICES AND SHOEFLY TO RAISE MONEY TO PURCHASE
WINTER BOOTS AND SOCKS FOR THOSE IN NEED, WHICH INCLUDED A FREE FOOT AND
ANKLE EXAMINATION.

THE CENTRAL PENNSYLVANIA MEDICAL FOUNDATION GENERATES FUNDS IN SUPPORT OF UPMC ALTOONA AND ITS EXEMPT SUBSIDIARIES TO AID THESE SUPPORTED ORGANIZATIONS IN PROVIDING COST EFFECTIVE HEALTHCARE AND SUPPORT SERVICES AND PROGRAMS TO THE RESIDENTS OF CENTRAL PENNSYLVANIA.

UPMC COMMUNITY PROVIDER SERVICES' PROGRAMS INCLUDE LIVING-AT-HOME,
STAYING-AT-HOME, THE INSTITUTE FOR REHABILITATION AND RESEARCH, AND THE
INSTITUTE ON AGING. LIVING-AT-HOME AND STAYING-AT-HOME ARE COMMUNITY
OUTREACH PROGRAMS THAT PROVIDE ONGOING CASE MANAGEMENT SERVICES TO SENIOR
CITIZENS. THE INSTITUTE FOR REHABILITATION AND RESEARCH AND THE INSTITUTE
ON AGING ARE BOTH COLLABORATIVE PROGRAMS THAT ARE DESIGNED TO IMPROVE
CLINICAL AND RESEARCH CAPABILITIES TO IMPROVE QUALITY OF CARE AND
OUTCOMES FOR SPECIFIC POPULATIONS WITHIN WESTERN PENNSYLVANIA AND THE
NATION. THE AGING INSTITUTE'S INFORMATION AND REFERRAL LINE PROVIDES
ACCESS TO INFORMATION, SERVICES, AND RESOURCES FOR OLDER ADULTS,
CAREGIVERS, RESEARCHERS, EDUCATORS, AND PROFESSIONALS THROUGH ADVOCACY

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SERVICES FOCUSED ON GUIDANCE AND SUPPORT. EACH CALL IS HANDLED BY A SOCIAL WORKER WHO PROVIDES APPROPRIATE COUNSELING AND SUPPORT BASED ON A THOROUGH NEEDS ASSESSMENT. THE SOCIAL WORKER ALSO PROVIDES OUTREACH AND EDUCATION. THE LIVING-AT-HOME PROGRAM PROVIDES CHRONIC CARE MANAGEMENT TO HELP MAINTAIN INDEPENDENCE AND FUNCTION OF THE ELDERLY BY COORDINATING THEIR CARE, PROVIDING EDUCATION ABOUT THEIR CONDITIONS, AND ASSISTING THEM IN MANAGING THEIR MEDICATIONS AND OBTAINING SERVICES THROUGH COMMUNITY RESOURCES. THIS PROGRAM ALSO PROVIDES HEALTH SELF-MANAGEMENT INFORMATION THROUGH SENIOR CENTERS AND HOUSING. UPMC COMMUNITY PROVIDER SERVICES PROVIDED OVER \$1,400,000 IN SUPPORT FOR COMMUNITY BENEFIT PROGRAMS IN THE FISCAL YEAR ENDED JUNE 3C, 2024.

UPMC COMMUNITY PROVIDER SERVICES LIVING-AT-HOME PROGRAM PROVIDES CARE

COORDINATION FOR ONGOING IN-HOME CARE FOR OLDER ADULTS. THE PROGRAM MAKES

REFERRALS FOR A RANGE OF SERVICES, TO HELP OLDER ADULTS LIVE

INDEPENDENTLY FOR AS LONG AS POSSIBLE, SUCH AS: HOME DELIVERED MEALS,

GROCERY SHOPPING, HOUSEKEEPING AND YARD WORK.

COMMUNITY CARE BEHAVIORAL HEALTH ORGANIZATION (COMMUNITY CARE) IS A
BEHAVIORAL HEALTH MANAGED CARE ORGANIZATION BH-MCO WHICH EITHER MANAGES
BEHAVIORAL HEALTH SERVICES OR PROVIDES NETWORK SUPPORT FOR APPROXIMATELY
2.0 MILLION MEMBERS WHOSE HEALTH COVERAGE IS SPONSORED THROUGH MEDICAID,
MEDICARE, OR COMMERCIAL PLANS. COMMUNITY CARE'S MISSION IS TO IMPROVE THE
HEALTH AND WELL-BEING OF THE COMMUNITY THROUGH THE DELIVERY OF CLINICALLY
EFFECTIVE, COST-EFFICIENT, AND ACCESSIBLE BEHAVIORAL HEALTH SERVICES. IT

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SEEKS TO IMPROVE THE QUALITY OF SERVICES FOR MEMBERS THROUGH A
STAKEHOLDER PARTNERSHIP FOCUSED ON OUTCOMES. COMMUNITY CARE BELIEVES THAT
QUALITY IS MEASURED BY THE IMPROVED HEALTH OF ITS MEMBERS, WHICH

TRANSLATES TO HIGHER FUNCTIONING IN THE COMMUNITY.

COMMUNITY CARE BELIEVES THAT THE HIGHEST QUALITY SERVICES ARE BEST
PROVIDED THROUGH A NOT-FOR-PROFIT PARTNERSHIP WITH PUBLIC AGENCIES,

EXPERIENCED LOCAL PROVIDERS, AND INVOLVED MEMBERS AND FAMILIES. COMMUNITY
CARE'S PRIMARY OPERATIONS CONSIST OF MANAGING BEHAVIORAL HEALTH SERVICES,
AS WELL AS TREATMENT FOR DRUG AND ALCOHOL ABUSE TO MEDICAL ASSISTANCE
ENROLLEES UNDER CONTRACTS WITH 43 PENNSYLVANIA COUNTIES. AT THE END OF
CALENDAR YEAR 2024, THERE WERE APPROXIMATELY 1.2 MILLION HEALTHCHOICES
MEMBERS.

WITH A NETWORK OF APPROXIMATELY 9,000 BEHAVIORAL HEALTH CARE PROVIDERS,
COMMUNITY CARE IS THE ONLY BH-MCO WITH CONTRACTS IN EVERY PENNSYLVANIA
HEALTHCHOICES REGION SOUTHEAST, SOUTHWEST, NORTHEAST, NORTH CENTRAL, AND
LEHIGH-CAPITAL. COMMUNITY CARE'S ACTIVITIES INCLUDE THE FULL RANGE OF
SERVICES NECESSARY TO MANAGE EFFECTIVE TREATMENT FOR ITS
BEHAVIORAL/MENTAL HEALTH ENROLLEES, INCLUDING CARE MANAGEMENT, TREATMENT
COORDINATION WITH OTHER HEALTHCARE PROVIDERS, CLAIMS PROCESSING, AND
QUALITY MANAGEMENT PURSUANT TO NATIONAL COMMITTEE FOR QUALITY ASSURANCE
STANDARDS.

COMMUNITY CARE HAS AN ARRANGEMENT WITH UPMC HEALTH PLAN TO PROVIDE

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ADMINISTRATIVE MANAGEMENT AND NETWORK FUNCTIONS FOR ITS MEMBERS. AT YEAR-END 2024, THERE WERE APPROXIMATELY 785,000 COMMERCIAL AND MEDICARE MEMBERS.

COMMUNITY CARE ALSO HAS A REINSURANCE ASSUMPTION AGREEMENT WITH UPMC
HEALTH PLAN TO MANAGE THE UPMC FOR KIDS BUSINESS. UPMC FOR KIDS IS
PENNSYLVANIA'S LARGEST AND FASTEST GROWING CHILDREN'S HEALTH INSURANCE
PROGRAM CHIP PLAN. UPMC FOR KIDS OFFERS A WIDE RANGE OF BENEFITS,
INCLUDING ACCESS TO PREVENTIVE CARE, DOCTOR VISITS, BEHAVIORAL HEALTH
CARE, EMERGENCY DEPARTMENT CARE, PRESCRIPTION MEDICATION, AND DENTAL AND
VISION CARE. CHIP IS A STATE AND FEDERALLY FUNDED PROGRAM THAT PROVIDES
COMPREHENSIVE HEALTH INSURANCE TO UNINSURED CHILDREN AND TEENS UP TO AGE
19 WHO ARE NOT ELIGIBLE FOR MEDICAL ASSISTANCE. AT THE END OF 2024, UPMC
FOR KIDS HAD APPROXIMATELY 40,000 MEMBERS IN 64 COUNTIES THROUGHOUT
PENNSYLVANIA.

UPMC FOR YOU IS A MANAGED CARE ORGANIZATION (MCO) LICENSED BY THE
PENNSYLVANIA DEPARTMENT OF HEALTH AND THE PENNSYLVANIA INSURANCE
DEPARTMENT. THROUGH CONTRACTS WITH THE DEPARTMENT OF HUMAN SERVICES, UPMC
FOR YOU OFFERS PHYSICAL HEALTH COVERAGE TO ELIGIBLE MEDICAL ASSISTANCE
RECIPIENTS LIVING IN ALL 67 COUNTIES IN PENNSYLVANIA. UPMC FOR YOU
CONTINUES TO BE THE LARGEST AND FASTEST GROWING MEDICAL ASSISTANCE MCO IN
SOUTHWESTERN AND NORTHWESTERN PENNSYLVANIA, SERVING OVER 589,323 MEDICAL
ASSISTANCE MEMBERS DURING FISCAL YEAR 2024. UPMC FOR YOU SERVES THOSE
MEMBERS THAT MEET CERTAIN FEDERAL POVERTY GUIDELINES, INCLUDING THE AGED,

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BLIND, AND DISABLED, AND HAS BEEN VERY SUCCESSFUL IN MEETING THE NEEDS OF THIS UNIQUE POPULATION. BESIDES PHYSICAL HEALTH COVERAGE, UPMC FOR YOU OFFER TWO ADDITIONAL PRODUCT OFFERINGS. THEY ARE UPMC FOR LIFE DUAL, WHICH PROVIDES BENEFITS AND SERVICES FOR THOSE ELIGIBLE FOR BOTH MEDICARE AND MEDICAID AND UPMC COMMUNITY HEALTHCHOICES, WHICH PROVIDES BENEFITS AND SERVICES FOR THOSE DUALLY ELIGIBLE FOR MEDICAID AND MEDICARE OR QUALIFY FOR MEDICAID LONG TERM SERVICES AND SUPPORTS. UPMC FOR YOU ASSISTED THE COMMUNITY WITH OVER \$3,700,000 IN CHARITABLE DONATIONS IN

UPMC FOR YOU IS ONE OF THREE MEDICAID PLANS IN PENNSYLVANIA AND ONE OF 13 MEDICAID PLANS NATIONALLY TO RECEIVE AN OVERALL RATING OF 4.5 OUT OF FIVE STARS IN NCOA'S MEDICAID HEALTH PLAN RATINGS 2023. IT HAS CONTINUALLY BEEN RANKED AS ONE OF THE TOP MEDICAID PLANS IN PA FOR THE PAST 13 YEARS. UPMC FOR YOU REMAINS A HIGH PERFORMING HEALTH INSURANCE PLAN IN PENNSYLVANIA AND HAS AN OVERALL RATING OF 4.5 OUT OF 5 IN THE NATIONAL COMMITTEE FOR QUALITY ASSURANCE NCOA HEALTH PLAN RATING FOR 2023-2024. THE CENTER FOR EMERGENCY MEDICINE OF WESTERN PENNSYLVANIA (THE CENTER) IS DEDICATED TO THE REDUCTION OF MORBIDITY AND MORTALITY BY PROVIDING QUALITY EDUCATION PROGRAMS AS WELL AS DESIGNING AND DEVELOPING QUALITY EDUCATIONAL PRODUCTS. THE CENTER WAS ORIGINALLY FORMED IN 1978 TO BRING THE CITY OF PITTSBURGH AND THE UNIVERSITY OF PITTSBURGH SCHOOL OF MEDICINE TOGETHER TO IMPROVE THE QUALITY AND DELIVERY OF EMERGENCY MEDICAL SERVICES IN PITTSBURGH. THE CENTER IS A MULTI-HOSPITAL CONSORTIUM DEDICATED TO THE ADVANCEMENT OF EMERGENCY MEDICINE THROUGH RESEARCH, EDUCATION, AIR MEDICAL TRANSPORT AND QUALITY CARE. CURRENTLY, THE CENTER

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PROVIDES MEDICAL DIRECTION FOR THE CITY OF PITTSBURGH BUREAU OF EMS.

AS A CONSORTIUM, THE CENTER FOR EMERGENCY MEDICINE IS A UNIQUE MODEL OF SUCCESS -- AN ADVANCED SYSTEM OF EMERGENCY TRANSPORT, CLINICAL CARE, AND EDUCATION AND RESEARCH. THE CENTER HAS BECOME THE WORLD'S LEADING INSTITUTE FOR THE ADVANCEMENT OF EMERGENCY MEDICINE RESEARCH AND EDUCATION, AND MOST IMPORTANTLY, PATIENT CARE. DURING FISCAL YEAR 2024, THE CENTER FOR EMERGENCY MEDICINE PROVIDED UNCOMPENSATED CARE AT A COST OF OVER \$2,500,000.

PART III STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS CONTINUED

THE CENTER IS COMPRISED OF FOUR DIVISIONS AND EMPLOYS MORE THAN 400 CLINICIANS, EDUCATORS AND RESEARCHERS THROUGHOUT PENNSYLVANIA, OHIO, MARYLAND, AND WASHINGTON DC.

STAT MEDEVAC IS WIDELY RECOGNIZED AS ONE OF THE PREMIER AIR MEDICAL AND CRITICAL CARE TRANSPORTATION SERVICES IN THE COUNTRY. IT CURRENTLY OPERATES 17 HELICOPTER BASES IN FOUR STATES. THE ORGANIZATION TRANSPORTS MORE THAN 12,000 CRITICAL PATIENTS A YEAR AND HAS FLOWN OVER 300,000 PATIENTS SINCE IT BEGAN OPERATIONS IN 1984.

THE CENTER'S OFFICE OF EDUCATION IS INTERNATIONALLY RECOGNIZED FOR ITS

PREMIER PARAMEDIC AND EMT TRAINING PROGRAMS AND WORLD-RENOWNED FACILITY.

EACH YEAR THEIR ACCREDITED PROGRAMS TRAIN HUNDREDS OF EMTS AND PARAMEDICS

IN A VARIETY OF ORIGINAL AND CONTINUING EDUCATION PROGRAMS. SINCE 1994,

THE VAST MAJORITY OF EMS PROVIDERS IN THE UNITED STATES HAVE BEEN TRAINED

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USING A NATIONAL STANDARD CURRICULUM DEVELOPED BY THEIR FACULTY.

THE CENTER FOR RESEARCH IN EMERGENCY IS THE NATION'S MOST PROLIFIC
RESEARCH INSTITUTION IN THE WORLD FOR PREHOSPITAL CARE AND EMERGENCY
MEDICINE RESEARCH. WITH SEVERAL HUNDRED PUBLICATIONS IN THE PAST 30
YEARS, STUDIES CONDUCTED BY THEIR RESEARCH FACILITY HAVE HAD A
SIGNIFICANT IMPACT ON IMPROVING CARE DELIVERED TO PATIENTS BEFORE THEY
REACH THE HOSPITAL. THEIR RESEARCH TEAM IS WORLD-RENOWNED FOR THEIR WORK
HAVE RECEIVED DOZENS OF AWARDS FROM NATIONAL ASSOCIATIONS LIKE THE
AMERICAN HEART ASSOCIATION FOR THEIR NUMEROUS AND VALUABLE CONTRIBUTIONS
TO SCIENCE.

EMED HEALTH IS THE NEWEST DIVISION OF THE CENTER FOR EMERGENCY MEDICINE
BUT IS ONE OF THE MOST EXPERIENCED AND LONGEST RUNNING PROGRAMS IN THE
WORLD THAT USE EMERGENCY MEDICAL TECHNICIANS AND PARAMEDICS IN COMMUNITY
AND PUBLIC HEALTH INITIATIVES. EMED HEALTH HAS DEVELOPED SEVERAL PROGRAMS
THAT UTILIZE HIGHLY TRAINED, COMMUNITY-BASED EMS PROVIDERS IN PREVENTION,
SCREENING AND DISEASE MANAGEMENT INITIATIVES DESIGNED TO REDUCE HEALTH
CARE COSTS AND INCREASE HEALTHCARE QUALITY. THESE PROGRAMS MAKE BETTER
USE OF EMS PROVIDERS IN THEIR COMMUNITIES BUT WILL HELP PROVIDE CRITICAL
PUBLIC HEALTH PROGRAMS IN UNDERSERVED AREAS.

SINCE 1993, SAFE HARBOR BEHAVIORAL HEALTH OF UPMC HAMOT (SAFE HARBOR)

OFFERS OUTPATIENT BEHAVIORAL HEALTH SERVICES FOR PEOPLE IN ERIE COUNTY,

AND IN THE REGION. SAFE HARBOR SERVES AS THE COUNTY'S CRISIS HOTLINE

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OPERATOR AND COMMUNITY CRISIS RESPONDER AND IS A 988 NATIONAL SUICIDE & CRISIS LIFELINE CENTER. SUPPORTED BY ALMOST 200 STAFF MEMBERS SAFE HARBOR IS COMMITTED TO PROVIDING QUALITY MENTAL HEALTH CARE.

SAFE HARBOR OFFERS BEHAVIORAL HEALTH ASSISTANCE TO ADULTS AND CHILDREN
USING THERAPY, PSYCHIATRIC SERVICES, AND NURSING SUPPORT. SAFE HARBOR HAS
MULTIPLE PROGRAMS THAT ARE TAILORED TO FIT AN INDIVIDUAL AND HIS OR HER
RECOVERY FROM A VARIETY OF MENTAL HEALTH CONCERNS SUCH AS: ANXIETY,

DEPRESSION, ANGER MANAGEMENT, ATTENTION DEFICIT DISORDER ADD, ADHD,

BEHAVIOR DISORDERS, BIPOLAR DISORDER, GRIEF AND LOSS, SUBSTANCE USE, MOOD
DISORDERS, OBSESSIVE-COMPULSIVE DISORDER OCD, STRESS MANAGEMENT,

SCHIZOPHRENIA, BORDERLINE PERSONALITY DISORDER, PARENTING OR OTHER FAMILY
NEEDS, TRAUMA, AND ABUSE. A FIRST EPISODE PSYCHOSIS PROGRAM AND MANY

SCHOOL-BASED SATELLITES ARE AMONG THE SPECIALIZED PROGRAMMING DESIGNED TO

MEET UNIQUE NEEDS AND ENHANCE ACCESS.

OUTPATIENT, INTENSIVE OUTPATIENT, AND MEDICATION MANAGEMENT SERVICES ARE AVAILABLE FOR ADULTS AND ADOLESCENTS WITH SUBSTANCE USE DISORDER RELATED NEEDS. MEDICATIONS FOR OPIOID AND ALCOHOL USE DISORDER ARE AVAILABLE. THE ADDICTION MEDICINE SERVICES TEAM AT SAFE HARBOR ALSO PROVIDES A WARM HAND OFF PROGRAM FOR PATIENTS AT UPMC HAMOT HOSPITAL AND HAS A CERTIFIED RECOVERY SPECIALIST DEVOTED TO THE LAW ENFORCEMENT TREATMENT INITIATIVE IN ERIE COUNTY.

CRISIS SERVICES, ASSISTS INDIVIDUALS EXPERIENCING A CRISIS 24/7/365

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THROUGH TELEPHONE, WALK-IN, OR MOBILE SUPPORT. EXAMPLES OF THE TYPES OF CRISES ARE THOUGHTS OF SUICIDE, UNCOMFORTABLE SYMPTOMS OF MENTAL ILLNESS, CO-OCCURRING SUBSTANCE USE, BEREAVEMENT, RELATIONSHIP DIFFICULTIES, EXPERIENCE OF TRAUMA, FAMILY CONCERNS, PARENTING NEEDS AND SITUATIONAL STRESS (FINANCIAL, JOB LOSS, HOMELESSNESS). PEER SERVICES ARE AVAILABLE THROUGH THE COUNTY'S WARMLINE, HOUSED AT CRISIS SERVICES. ADDITIONALLY, CRISIS SERVICES PROVIDES CO-RESPONSE WITH LOCAL LAW ENFORCEMENT, INCLUDING TWO DEPARTMENTS THAT HAVE DEDICATED CRISIS STAFF.

SAFE HARBOR'S CRISIS RESIDENTIAL UNIT, AN 8-BED UNIT, IS A COMMUNITY ALTERNATIVE TO INPATIENT MENTAL HEALTH TREATMENT AT THE HOSPITAL.

RESIDENTS MAY STAY UP TO FIVE DAYS AND RECEIVE 24-HOUR CARE INCLUDING DAILY MEDICATION MANAGEMENT, AROUND THE CLOCK NURSING, DAILY THERAPY, ACTIVITY, AND ACCESS TO A PEER SPECIALIST.

THE ORGANIZATION PROVIDES BLENDED CASE MANAGEMENT TO MEET THE NEEDS OF INDIVIDUALS WITH SERIOUS MENTAL ILLNESS, WHO HAVE ADDITIONAL COMPLEX NEEDS ACROSS MULTIPLE DOMAINS. SPECIALIZED CASE MANAGEMENT SERVICES ARE PROVIDED BY CONTRACT TO ERIE'S PUBLIC SCHOOLS, WITH EMPHASIS ON ADDRESSING PSYCHOSOCIAL BARRIERS THAT STUDENTS AND FAMILIES EXPERIENCE TO PROMOTE SUCCESS IN THE EDUCATIONAL ENVIRONMENT.

OUTPATIENT PEER SERVICES ARE AVAILABLE THROUGH MENTAL HEALTH CERTIFIED

PEER SPECIALISTS AND RECOVERY SPECIALISTS, WHO HAVE LIVED EXPERIENCE WITH

SUBSTANCE USE RECOVERY.

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SAFE HARBOR ALSO PARTNERS WITH A VARIETY OF GRANT PROJECTS TO ENHANCE EDUCATION, ACCESS, PREVENTION, TREATMENT, AND RECOVERY RELATED RESOURCES ACROSS A VARIETY OF DOMAINS. EXAMPLES INCLUDE PARTICIPATION AS A TRAINING PARTNER IN THE UNIVERSITY OF PITTSBURGH'S PROGRAM EVALUATION AND RESEARCH UNIT'S NWPA VETERAN SUICIDE PREVENTION PROGRAM AND SERVING AS THE

FOUNDATION GRANTS THROUGH HRSA'S RURAL COMMUNITY OPIOID RESPONSE PROGRAM.

ORGANIZATION HOUSING THE PROJECT DIRECTOR IN MULTIPLE HAMOT HEALTH

SAFE HARBOR OFFERED EDUCATIONAL MATERIALS AND PRESENTATIONS INCLUDING
MENTAL HEALTH AWARENESS; MENTAL HEALTH AND SUICIDE; SUICIDE PREVENTION
GATEKEEPER TRAINING, CRISIS INTERVENTION, SUICIDE AND SUBSTANCE USE
DISORDER; DRUG TRENDS; SCREENING, BRIEF INTERVENTION AND REFERRAL TO
TREATMENT; AND AN ARRAY OF OTHER TOPICS. SAFE HARBOR PROVIDED TRAINING TO
THE ERIE POLICE DEPARTMENT VISITED LOCAL SCHOOLS, CONTINUED TO LEAD THE
ERIE COUNTY SUICIDE ADVISORY BOARD AT SAFE HARBOR AND HOSTED A LARGE
SUICIDE PREVENTION CONFERENCE, AND PARTICIPATED IN THE ANNUAL AMERICAN
FOUNDATION FOR SUICIDE PREVENTION/AWARENESS WALK AT PRESQUE ISLE. STAFF
ATTENDED NUMEROUS HEALTH FAIR EVENTS AND PROVIDED INFORMATION ABOUT
MENTAL HEALTH AND CRISIS SERVICES WITH THE COMMUNITY.

SAFE HARBOR REPRESENTATIVES PARTICIPATED IN A TABLING EVENT DURING THE OUT OF THE DARKNESS COMMUNITY WALK HELD AT PRESQUE ISLE'S ROTARY PAVILION. THE PURPOSE OF THE EVENT IT TO RAISE AWARENESS/FUNDS & PROVIDE SUPPORT TO THOSE IMPACTED BY SUICIDE. STAFF PROVIDED INFORMATION ABOUT

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LOCAL MENTAL HEALTH AND CRISIS SERVICES TO PARTICIPANTS OF THE EVENT. WE TABLED AT NUMEROUS OTHER EVENTS INCLUDING THE TRAIL OF TREATS, HAMOT HEALTH FOUNDATION LEADERSHIP EVENT; TRUNK OR TREAT; AND MINUTES MATTER EVENTS. ADDITIONALLY, STAFF DID DIRECT OUTREACH IN THE COMMUNITY TO DISTRIBUTE NALOXONE AND HARM REDUCTION SUPPLIES, INCLUDING TO BUSINESSES AND SOCIAL SERVICE AGENCIES. SAFE HARBOR CONTINUED TO PARTICIPATE IN THE PENNSYLVANIA OVERDOSE PREVENTION PROGRAM AS A RECOGNIZED ENTITY, AND STAFF PARTICIPATED IN MULTIPLE COMMUNITY INITIATIVES AND TASK FORCES, SUCH AS ERIE COALITION FOR A TRAUMA INFORMED COMMUNITY, THE CHILD ABUSE PREVENTION TASK FORCE, PURPLE ONE, AND IN BOARD SERVICE.

SINCE 1969, MON YOUGH COMMUNITY SERVICES, INC. (MYCS) HAS SERVED THE MEN, WOMEN, AND CHILDREN OF THE MCKEESPORT AND MON VALLEY AREAS. IT CONTINUES TO PROVIDE CRITICAL SERVICES TO THOSE WITH MENTAL HEALTH AND DEVELOPMENTAL DISABILITIES, SUBSTANCE USE AND BEHAVIORAL HEALTH ISSUES, AND THOSE IN NEED OF TRAINING AND REHABILITATION PROGRAMS.

STARTING OUT AS A MENTAL HEALTH OUTPATIENT FACILITY WITH THREE EMPLOYEES,
MYCS HAS SUCCESSFULLY GROWN AND ADAPTED TO MEET THE GROWING NEEDS OF A
CHANGING COMMUNITY. TODAY, IT HAS A STAFF OF ALMOST 250 FULL-TIME
EMPLOYEES AND IS POSITIONED AS ONE OF THE LARGEST EMPLOYERS IN MCKEESPORT
AND SURROUNDING COMMUNITIES.

MYCS ACTIVELY PARTICIPATES IN LOCAL AND STATEWIDE INITIATIVES,

MAINTAINING A CONSTANT EMPHASIS ON EASY ACCESS AND QUALITY SERVICES FOR

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THE PEOPLE IT SERVES. MYCS PROVIDES EXPERT COUNSELING AND RECOVERY-BASED PROGRAMS IN BEHAVIORAL HEALTH INCLUDING MENTAL HEALTH AND ADDICTION TREATMENT AND INTERVENTION AND INTELLECTUAL AND DEVELOPMENTAL DISABILITIES. MON YOUGH STRIVES TO MEET CLIENT NEEDS BY UTILIZING BOTH IN-PERSON AND VIDEO OPTIONS FOR SEVERAL SERVICE LINES.

MON YOUGH COMMUNITY SERVICES EMPLOYEES INTERACT WITH AND SERVE NEARLY 3,200 INDIVIDUALS A YEAR WHO ARE STRUGGLING WITH A VARIETY OF ISSUES RANGING FROM MENTAL ILLNESS, ADDICTION, AND DEVELOPMENTAL CHALLENGES. WE MAINLY SERVE CLIENTS IN ALLEGHENY COUNTY BUT HAVE RECENTLY EXPANDED TO WESTMORELAND, FAYETTE AND WASHINGTON COUNTIES FOR THE FOSTER CARE SERVICE LINE.

PART III STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS CONTINUED

AS A PART OF THE UPMC HEALTH SYSTEM, MYCS PROVIDES A VARIETY OF

COMMUNITY-BASED SERVICES INCLUDING MENTAL AND BEHAVIORAL HEALTH TREATMENT

AND CASE MANAGEMENT SERVICES, DEVELOPMENTAL AND INTELLECTUAL DISABILITIES

LIVING ARRANGEMENTS AND VOCATIONAL TRAINING, AND SUBSTANCE USE TREATMENT

AND PREVENTION. THE COMPREHENSIVE SERVICE CONTINUUM RANGES FROM

OUTPATIENT THERAPY TO RESIDENTIAL SERVICES, VOCATIONAL TRAINING, AND

SUPPORTED EMPLOYMENT, TO IN-SCHOOL PREVENTION AND TREATMENT PROGRAMS, TO

PSYCHOSOCIAL REHABILITATION AND WORKS WITH PEOPLE WHERE THEY ARE,

GEOGRAPHICALLY AND EMOTIONALLY.

THE SUSQUEHANNA HEALTH FOUNDATION (FOUNDATION) IS ORGANIZED AND OPERATED TO ASSIST ITS RELATED EXEMPT ORGANIZATION TO CARRY OUT ITS CHARITABLE

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SUSQUEHANNA COMMUNITY.

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HEALTH CARE MISSION. THESE RELATED EXEMPT ORGANIZATIONS INCLUDE UPMC WILLIAMSPORT, UPMC MUNCY, UPMC WELLSBORO, AND UPMC LOCK HAVEN. EVERY DOLLAR STAYS LOCAL TO THE PROVIDE LIFE-CHANGING MEDICINE IN THE

THE FOUNDATION MANAGES A FULL COMPLEMENT OF FUNDRAISING PROGRAMS

INCLUDING ANNUAL CAMPAIGNS, MEMORIAL GIFTS, SPECIAL EVENTS, MAJOR GIFTS, CAPITAL CAMPAIGNS, AND PLANNED GIVING. PROGRAMS INCLUDE THE BENEVOLENT CARE FUND WHICH OFFERS EMERGENCY, SHORT-TERM FINANCIAL ASSISTANCE TO PATIENTS OF UPMC IN NORTH CENTRAL, WHO WOULD OTHERWISE HAVE NO SOURCE OF PAYMENT FOR PHYSICIAN PRESCRIBED MEDICATIONS, TRANSPORTATION, INFANT CARE NECESSITIES, MEDICAL EQUIPMENT, MEDICAL SUPPLIES, OR CO-PAYS. THE FOUNDATION HAS BEEN WORKING WITH LOCAL COMMUNITY ORGANIZATIONS TO HELP OFFSET THE COST OF AUTOMATED EXTERNAL DEFIBRILLATORS (AEDS) TO ENSURE MORE ARE AVAILABLE FOR THE COMMUNITY.

UPMC SUSQUEHANNA IS ORGANIZED AND OPERATED TO COORDINATE THE ACTIVITIES OF FEDERALLY TAX-EXEMPT SECTION 501(C) (3) SUPPORTED ORGANIZATIONS AS THEY

OF FEDERALLY TAX-EXEMPT SECTION 501(C)(3) SUPPORTED ORGANIZATIONS AS THEY PURSUE THEIR CHARITABLE, EDUCATIONAL, BENEVOLENT, AND OTHER PURPOSES RELATED TO HEALTH CARE, HEALTH EDUCATION AND TRAINING, HEALTH FACILITIES, AND SCIENTIFIC RESEARCH AND HEALTH. THE SUPPORTED ORGANIZATIONS INCLUDE UPMC WILLIAMSPORT, UPMC MUNCY, SUSQUEHANNA PHYSICIAN SERVICES, AND UPMC WELLSBORO.

UPMC SUSQUEHANNA IS ALSO OPERATED TO ESTABLISH, SPONSOR, AND DEVELOP,
DIRECTLY OR INDIRECTLY, FACILITIES AND PROGRAMS FOR THE ACCOMMODATION,

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UPMC GROUP

CARE AND TREATMENT OF INDIVIDUALS SUFFERING FROM ILLNESS, INJURY, DISEASE, DISABILITY OR INFIRMITY, INCLUDING BUT NOT LIMITED TO HOSPITALS, NURSING HOMES, RESIDENTIAL FACILITIES FOR THE ELDERLY, LIFE CARE CENTERS, AMBULATORY MEDICAL TREATMENT FACILITIES, CLINICS, REHABILITATION CENTERS, ALCOHOLISM TREATMENT CENTERS, HOME HEALTH PROGRAMS, MENTAL HEALTH CENTERS, HOSPICE PROGRAMS, PHARMACIES, LABORATORIES, AND TRAINING AND RESEARCH FACILITIES.

CHILDREN'S ADVOCACY CENTER OF LAWRENCE COUNTY (CAC) IS A MULTI-PURPOSE, KID- AND FAMILY- FRIENDLY, PRIVATE NONPROFIT AGENCY. ITS MISSION IS TO STOP CHILD ABUSE AND INSPIRE HOPE THROUGH INTERVENTION, PREVENTION, EDUCATION, AND COMMUNITY OUTREACH. CAC WAS CREATED IN 1989 BY A GROUP OF PEOPLE WHO WERE CONCERNED ABOUT THE WELFARE OF ABUSED CHILDREN. IN 1996, IT PARTNERED WITH UPMC JAMESON. CAC OFFERS PROGRAMS THROUGHOUT LAWRENCE COUNTY WITH OFFICES IN NEW CASTLE AND ELLWOOD CITY. THE CENTER'S FOUR MAIN PRINCIPLES ARE PREVENTION, INTERVENTION, EDUCATION, AND OUTREACH. CAC IS FULLY ACCREDITED THROUGH THE NATIONAL CHILDREN'S ALLIANCE AND IS A PROUD MEMBER OF THE UNITED WAY OF LAWRENCE COUNTY.

THE CAC HAS BEEN AWARDED RE-ACCREDITATION BY THE NATIONAL CHILDREN'S ALLIANCE FOR ITS ONGOING DELIVERY OF HIGH QUALITY AND EFFECTIVE SERVICES TO CHILD ABUSE VICTIMS. NATIONAL CHILDREN'S ALLIANCE AWARDS VARIOUS LEVELS OF ACCREDITATION AND MEMBERSHIP TO CENTERS RESPONDING TO ALLEGATIONS OF CHILD ABUSE IN WAYS THAT ARE EFFECTIVE AND EFFICIENT, AND PUT THE NEEDS OF CHILD VICTIMS OF ABUSE FIRST. FOLLOWING AN EXTENSIVE

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APPLICATION AND SITE REVIEW PROCESS, ACCREDITATION IS THE HIGHEST LEVEL OF MEMBERSHIP AND DENOTES EXCELLENCE IN SERVICE PROVISION. THE CAC HAS BEEN PROVIDING CHILD ABUSE INTERVENTION AND PREVENTION SERVICES TO CHILDREN AND FAMILIES FOR 35 YEARS. LAST YEAR, 180 CHILDREN VISITED THE

MULTIDISCIPLINARY TEAM REVIEWED 366 CHILDLINE CASES AND 90 CHILDREN

CAC FOR A CHILD ABUSE FORENSIC INTERVIEW. IN ADDITION, THE

RECEIVED THERAPEUTIC SERVICES AT THE CENTER.

THE LICENSED THERAPISTS AT CAC PROVIDE CHILD-FRIENDLY, TRAUMA-FOCUSED
THERAPY TO CHILDREN AND THEIR SUPPORTIVE CAREGIVERS WHO HAVE SUFFERED
ABUSE, HAVE SPECIAL TRAINING IN TREATING CHILDREN FROM BIRTH TO AGE 18,
KNOW HOW TRAUMA IMPACTS A CHILD'S WELL-BEING AND USE EVIDENCE-BASED
TREATMENTS TO HELP WITH HEALING. THE GOALS OF ITS THERAPY SERVICES ARE TO
RESTORE A CHILD'S SENSE OF SAFETY, START THE HEALING PROCESS AND LESSEN
THE LONG-TERM EFFECTS OF ABUSE. CAC PROVIDE TREATMENTS THAT ADDRESS THE
IMPACT OF CHILD ABUSE INCLUDES TRAUMA-FOCUSED COGNITIVE BEHAVIORAL
THERAPY (CBT), ALTERNATE FAMILIES CBT, AND EYE MOVEMENT DESENSITIZATION
AND REPROCESSING (EMDR).

CAC OF LAWRENCE COUNTY'S EXPERT MULTI-DISCIPLINARY TEAM COMES FROM A WIDE RANGE OF FIELDS AND INCLUDES LAW ENFORCEMENT, CYS, DISTRICT ATTORNEYS, ADVOCATES, SOCIAL WORKERS, AND FORENSIC INTERVIEWERS.

A FAMILY ADVOCATE AT CAC PROVIDES AND ARRANGES SERVICES WITH FAMILIES AND COMMUNITIES THAT PROMOTE STRENGTH, HEALTHY LIVING, AND OVERALL

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WELL-BEING. THEY ACT AS A LIAISON BETWEEN FAMILIES, STAFF, LAW

ENFORCEMENT. THEY DO A NEEDS ASSESSMENT AND MENTAL HEALTH SCREENING ON

CHILDREN AND MAKE ANY REFERRALS AND PROVIDE RESOURCES.

PREVENTION SERVICES FOR FAMILIES, BIRTH TO AGE 5 ARE PROVIDED THROUGH THE PARENTS AS TEACHERS AND EARLY HEAD START HOME VISITING PROGRAMS. FAMILY DEVELOPMENT SPECIALISTS MEET WITH FAMILIES EITHER WEEKLY OR BI-WEEKLY PROVIDING EDUCATION ON FAMILY HEALTH AND WELL-BEING, CHILD DEVELOPMENT, AND INTRODUCTION OF ACTIVITIES TO STRENGTHEN THE PARENT-CHILD RELATIONSHIP. THE PRIMARY GOAL IS TO STOP CHILD ABUSE AND TO HELP FAMILIES DEVELOP PROTECTIVE FACTORS THAT STRENGTHEN AND SUPPORT THEM, ESPECIALLY DURING CHALLENGING TIMES. LAST YEAR 165 FAMILIES AND OVER 215 CHILDREN UNDER AGE 5 RECEIVED HOME VISITING PREVENTION SERVICES. THE FATHERHOOD PROGRAM PROVIDED SERVICES TO AN ADDITIONAL 180 FATHERS. SERVICES COMPRISE INDIVIDUAL AND GROUP MEETINGS AT THE AGENCY AS WELL AS COLLABORATIVE VENTURES IN THE COMMUNITY. THIS INCLUDES A MONTHLY PROGRAM FOR FATHERS AND THEIR CHILDREN IN THE LARGEST SCHOOL DISTRICT IN THE COUNTY, AT THE COUNTY JAIL AND AT A MEN'S HALFWAY HOUSE FOR THOSE IN RECOVERY FROM SUBSTANCE ABUSE.

ALL SERVICES PROVIDED BY THE AGENCY ARE FREE AND CONFIDENTIAL.

THE UPMC JAMESON HEALTH CARE FOUNDATION (FOUNDATION) IS A FEDERALLY TAX-EXEMPT SECTION 501(C)(3) NONPROFIT ORGANIZATION THAT RAISES, MANAGES, AND ALLOCATES FUNDS IN SUPPORT OF UPMC JAMESON AND COMMUNITY HEALTH

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WITHIN THE HOSPITAL'S SERVICE AREA. THE MISSION OF THE FOUNDATION IS TO DEVELOP THE FINANCIAL RESOURCES NEEDED TO ENHANCE HEALTH AND WELLNESS, AND SUPPORT HIGH-QUALITY, ACCESSIBLE HEALTH CARE IN THE COMMUNITY. THE FOUNDATION HAS A VARIETY OF FUNDS WHICH SUPPORT SPECIFIC AREAS OF COMMUNITY AND HOSPITAL HEALTH, INCLUDING BUT NOT LIMITED TO CANCER PATIENTS, COMMUNITY ACCESS TO CARE, HEALTHCARE EDUCATION AND STAFF SUPPORT. THE FOUNDATION REGULARLY PROVIDES GRANTS TO UPMC JAMESON AND HEALTH-FACING COMMUNITY ORGANIZATIONS TO ADVANCE HOSPITAL AND COMMUNITY INITIATIVES WHICH IMPROVE LOCAL HEALTH. THE FOUNDATION IS SUPPORTED BY DONORS, GRANTMAKING ORGANIZATIONS, AND A BOARD OF DIRECTORS MADE UP OF COMMUNITY MEMBERS AND HOSPITAL STAFF WHO OVERSEE THE FOUNDATION'S OPERATIONS AND FINANCES.

TWIN LAKES CENTER, INC. (TWIN LAKES). SINCE 1983, TWIN LAKES HAS PROVIDED A WIDE RANGE OF TREATMENT OPTIONS FOR THOSE SUFFERING FROM ADDICTION.

WITH A 64-BED COMBINED 3.7 WITHDRAWAL MANAGEMENT, AND 3.5 INPATIENT

RESIDENTIAL TREATMENT FACILITY LOCATED IN SOMERSET, PA, TWIN LAKES IS THE PREMIER TREATMENT PROVIDER IN THE REGION. ASSESSMENTS AND PHYSICAL

EVALUATIONS ARE OFFERED UPON ADMISSION. THE WITHDRAWAL MANAGEMENT PROGRAM OFFERS MEDICALLY SUPPORTED WITHDRAWAL SERVICES THAT INCLUDE

PHARMACOLOGICAL AND COUNSELING SUPPORT, STAFFED BY MEDICAL PROFESSIONALS

24 HOURS A DAY. THE 3.5 INPATIENT RESIDENTIAL SERVICES, LOCATED ON THE SAME CAMPUS, OFFERS INDIVIDUAL, GROUP, AND FAMILY THERAPY ALONG WITH PHARMACOLOGICAL TREATMENT FOR ALCOHOL AND OPIOID USE DISORDERS. TREATMENT INTERVENTIONS ARE COGNITIVE BEHAVIORAL THERAPY DRIVEN WITH DIALECTICAL BEHAVIORAL THERAPY AND MOTIVATIONAL INTERVIEWING ALSO BEING UTILIZED.

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RESIDENTS PARTICIPATE IN NUTRITIONAL WELLNESS CLASSES, OPTIONAL SPIRITUALITY AND PHYSICAL HEALTH ACTIVITIES AS WELL AS ENGAGE IN PEER AND

INDIVIDUALS CHOOSE TO CONTINUE TREATMENT AT A TWIN LAKES OUTPATIENT SITE.

COMMUNITY-BASED SUPPORT. UPON DISCHARGE FROM RESIDENTIAL SERVICES, MANY

PART III STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS CONTINUED

TWIN LAKES OFFERS INTENSIVE OUTPATIENT (9-19 HOURS/WEEK) AND OUTPATIENT (UP TO 8 HOURS/WEEK) SERVICES THAT INCLUDE GROUP, INDIVIDUAL, AND FAMILY THERAPY FOR INDIVIDUALS SEEKING TREATMENT FOR SUBSTANCE USE DISORDERS.

COGNITIVE BEHAVIORAL THERAPY, DIALECTICAL BEHAVIORAL THERAPY, TRAUMA INFORMED CARE, AND MOTIVATIONAL INTERVIEWING INTERVENTIONAL ARE UTILIZED. GROUPS FOR THOSE INVOLVED IN THE LEGAL SYSTEM AND OTHER SPECIALTY CARE GROUPS ARE PROVIDED. SUBSTANCE USE OUTPATIENT TREATMENT FACILITIES ARE LOCATED IN CAMBRIA AND BEDFORD COUNTIES. TWIN LAKES' SOMERSET OUTPATIENT FACILITY OFFERS TREATMENT FOR BOTH SUBSTANCE USE AND BEHAVIORAL HEALTH DISORDERS THROUGH ASSESSMENTS AND PSYCHIATRIC SERVICES.

THE PREVENTION AND EDUCATION PROGRAM AT TWIN LAKES OFFERS A WIDE ARRAY OF COMMUNITY SERVICES AND INTERVENTIONS. DRIVING UNDER THE INFLUENCE PROGRAMS INCLUDE COURT REPORTING NETWORK THAT ASSESSES AND PROVIDES A SUMMARY OF DRUG AND ALCOHOL HIGHWAY SAFETY HISTORY FOR THOSE CONVICTED OF DU, WHICH IS REQUIRED BY PENNSYLVANIA LAW, ALCOHOL HIGHWAY SAFETY SCHOOL, AND VICTIM IMPACT PANEL. SCHOOL BASED SERVICES INCLUDE BOTVIN LIFE SKILLS TRAINING GEARED TOWARDS PREVENTING SUBSTANCE USE AND VIOLENCE, HEALTHY ALTERNATIVES FOR LITTLE ONES, PROJECT TOWARDS NO DRUG ABUSE, EVERFI PROGRAMS, PROJECT STICKER SHOCK, RED RIBBON WEEK, AND STUDENTS

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AGAINST DRIVING DRUNK.

TWIN LAKES WORKS TO REMAIN A PREMIER SUBSTANCE USE AND PREVENTION

PROVIDER IN THE REGION. TWIN LAKES SERVED 1,491 INDIVIDUALS DURING FISCAL

YEAR 2024 AND EMPLOYED 83 FULL TIME EMPLOYEES.

SUGARCREEK STATION IS A LICENSED 148-BED MEDICARE/MEDICAID CERTIFIED

SKILLED NURSING FACILITY THAT PROVIDES SKILLED AND INTERMEDIATE LONG-TERM

CARE SERVICES TO RESIDENTS 24 HOURS A DAY. DURING THE FISCAL YEAR ENDED

JUNE 30, 2024, SUGARCREEK PROVIDED UNCOMPENSATED CARE INCLUDING MEDICAID

SHORTFALL OF OVER \$3,700,000. SUGARCREEK, A SKILLED NURSING AND

REHABILITATION COMPLEX AND INDEPENDENT LIVING APARTMENTS FOR OLDER

ADULTS, HOSTED A FREE COMMUNITY HEALTH AND WELLNESS FAIR WITH EDUCATIONAL

DISPLAYS, COMPLIMENTARY HEALTH SCREENINGS AND SERVICES, REFRESHMENTS AND

DOOR PRIZES. SUGARCREEK IS COMMITTED TO KEEPING PATIENTS AND FAMILIES

HEALTHY BY PROVIDING REGULAR HEALTH SCREENINGS AND HEALTH EDUCATION

CRANBERRY PLACE IS LICENSED AS A CONTINUING CARE RETIREMENT COMMUNITY. AS SUCH, CRANBERRY PLACE OPERATES THE ENTIRE CONTINUUM OF SENIOR

CARE-INDEPENDENT LIVING, PERSONAL CARE, AND SKILLED NURSING FACILITIES.

CRANBERRY PLACE'S SKILLED NURSING FACILITY IS A 150-BED RESIDENCE THAT

OFFERS SKILLED NURSING SERVICES, REHABILITATIVE SERVICES, COMPREHENSIVE

LONG-TERM CARE, AND HOSPICE CARE FOR THE TERMINALLY ILL AND HAS AN

ON-SITE DIALYSIS CENTER. THIS FACILITY IS DUALLY CERTIFIED BY MEDICARE

AND MEDICAID. SPACIOUS GROUNDS, COURTYARDS, AND SINGLE LEVEL DESIGN

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HOSPITAL OF CRANBERRY TOWNSHIP.

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ALLOWS FOR SAFE MOVEMENT THROUGHOUT THE RESIDENCE. THE CRANBERRY PLACE
SKILLED NURSING SITE IS LOCATED ON THE CAMPUS OF UPMC PASSAVANT-CRANBERRY

CRANBERRY PLACE PROVIDES THE HIGHEST LEVEL OF SKILLED CARE, REGARDLESS OF A PATIENT'S ABILITY TO PAY. DURING THE FISCAL YEAR ENDED JUNE 30, 2024, CRANBERRY PLACE PROVIDED UNCOMPENSATED CARE INCLUDING MEDICAID SHORTFALL OF APPROXIMATELY \$5,200,000.

AS OF APRIL 1, 2024 CRANBERRY PLACE SOLD THEIR OPERATIONS TO AN OUTSIDE PARTY WHO WILL CONTINUE TO OPERATE THE FACILITIES IN THE SAME TAX EXEMPT MANNER AS WHEN OPERATED BY UPMC SENIOR COMMUNITIES.

THE HERITAGE SHADYSIDE IS A 143-BED SKILLED NURSING FACILITY LOCATED IN
THE SQUIRREL HILL AREA OF PITTSBURGH. THE HERITAGE SHADYSIDE PROVIDES A
WARM AND CARING ATMOSPHERE FOR PATIENT CARE. THE HERITAGE SHADYSIDE IS A
RESIDENCE THAT OFFERS SKILLED NURSING SERVICES, REHABILITATIVE SERVICES,
COMPREHENSIVE LONG-TERM CARE, AND HOSPICE CARE.

THE MISSION OF THE HERITAGE SHADYSIDE IS TO PROVIDE THE BEST PATIENT CARE REGARDLESS OF A PATIENT'S ABILITY TO PAY. DURING THE FISCAL YEAR ENDED JUNE 30, 2024, THE HERITAGE SHADYSIDE PROVIDED FREE OR UNCOMPENSATED CARE INCLUDING MEDICAID SHORTFALL OF APPROXIMATELY \$5,400,000

PART IV CHECKLIST OF REQUIRED SCHEDULES

QUESTION 12: AN EXTERNAL AUDIT IS COMPLETED AT A CONSOLIDATED UPMC SYSTEM

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LEVEL ONLY, INCLUDING UPMC AND ALL SUBSIDIARIES.

QUESTION 20B: AS OF 7/1/17 UPMC CHANGED ITS ANNUAL AUDIT TO CALENDAR YEAR END. THE AUDIT REPORT INCLUDED WITH THE FISCAL YEAR 2024 990 IS A CALENDAR YEAR AUDIT, INCLUSIVE OF THE PERIOD 1/1/23-12/31/23.

PART V STATEMENTS REGARDING OTHER IRS FILINGS AND TAX COMPLIANCE

PART V, LINE 15

UPMC GROUP ENTITIES DO NOT HAVE A SECTION 4960 EXCISE TAX LIABILITY TO REPORT ON FORM 4720 RELATED TO PAYMENTS OF \$1 MILLION OR MORE IN REMUNERATION OR EXCESS PARACHUTE PAYMENTS DURING THE TAX YEAR ENDED JUNE 30, 2024. REMUNERATION IS NOT TAKEN INTO ACCOUNT FOR THE PURPOSES OF THE EXCISE TAX IF NO DEDUCTION FOR THE REMUNERATION IS ALLOWED BY REASON OF SECTION 162(M). SECTION 162(M)(6) IMPOSES A COMPENSATION DEDUCTION LIMITATION ON CONTROLLED GROUPS, SUCH AS THE UPMC CONTROLLED GROUP, THAT INCLUDE ONE OR MORE COVERED HEALTH INSURANCE PROVIDERS.

UPMC PARENT BOARD. THE UPMC PARENT BOARD HAS A MAJORITY OF MEMBERS THAT ARE INDEPENDENT (75%). PLEASE SEE THE UPMC PARENT FORM 990 (EIN 25-1423657) FOR MORE INFORMATION.

PART VI GOVERNANCE, MANAGEMENT, AND DISCLOSURE

SECTION A:

QUESTION 2: MULTIPLE UPMC OFFICERS, DIRECTORS, TRUSTEES, AND/OR KEY
EMPLOYEES HAVE RELATIONSHIPS BY VIRTUE OF THE FACT THAT THEY ARE ALSO
OFFICERS, DIRECTORS, TRUSTEES, AND/OR KEY EMPLOYEES OF UPMC SUBSIDIARIES
AND AFFILIATES. THESE RELATIONSHIPS ARE NOT SEPARATELY DISCLOSED BELOW

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BECAUSE THEY ARE NOT "BUSINESS RELATIONSHIPS" FOR THE PURPOSES OF THE FORM 990.

QUESTION 6: MOST OF THE UPMC GROUP ENTITIES HAVE A SOLE MEMBER, WHICH IS UPMC PARENT. A SMALL NUMBER OF GROUP ENTITIES HAVE MORE THAN ONE MEMBER. IN ALL CASES, THE MEMBERS ARE EXEMPT ORGANIZATIONS. ULTIMATELY THE GROUP ENTITIES AND THEIR RESPECTIVE MEMBERS (IF THE MEMBER(S)/IS/ARE NOT UPMC PARENT) ARE CONTROLLED BY UPMC PARENT.

QUESTION 7A AND B: IN THE CASE OF MOST OF THE UPMC GROUP ENTITIES, THE MEMBER(S) APPOINT A SIGNIFICANT PORTION OF THE ENTITIES' BOARDS OF DIRECTORS (IF NOT THE ENTIRE BOARD). IN THE CASE OF MOST OF THE GROUP ENTITIES, THE MEMBER(S) ALSO HAVE THE RIGHT TO INITIATE, APPROVE OR OVERTURN ACTIONS OF THE ENTITIES' BOARDS. IN ADDITION, THE MEMBERS' ACTIONS, IF THE MEMBER(S) IS NOT UPMC PARENT, IS IN MOST CASES SUBJECT TO THE OVERALL AUTHORITY OF THE UPMC PARENT BOARD.

PART VI GOVERNANCE, MANAGEMENT, AND DISCLOSURE

SECTION B: POLICIES

QUESTION 11A & B: UPMC IS THE PARENT ORGANIZATION OF THE FILING ENTITY,
GROUP, AND HAS, WITH RESPECT TO MOST ENTITIES IN THE GROUP, THE
DISCRETION AND AUTHORITY TO INITIATE OR VETO ACTIONS TAKEN BY GROUP
MEMBER GOVERNING BODIES. WITH RESPECT TO THE REMAINING MEMBERS, UPMC'S
AUTHORITY IS LIMITED SLIGHTLY BUT STILL SIGNIFICANT, ENCOMPASSING MAJOR
MATTERS INCLUDING FINANCIAL AND TAX MATTERS. THE COMPLETED GROUP FORM

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990 WAS REVIEWED BY THE UPMC CHIEF FINANCIAL OFFICER, MEMBERS OF THE
CORPORATE TAX DEPARTMENT, MEMBERS OF THE CORPORATE LEGAL DEPARTMENT, AND
OTHER MEMBERS OF UPMC'S MANAGEMENT PRIOR TO ITS FILING. VARIOUS SECTIONS
OF THE 990 WERE ALSO REVIEWED BY THE CHIEF EXECUTIVE OFFICER OF UPMC AND
COMMITTEES OF UPMC'S BOARD OF DIRECTORS, AS APPLICABLE. FOR EXAMPLE, THE
EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD REVIEWED SECTIONS RELATED
TO COMPENSATION AND RELATED PARTY TRANSACTIONS. IN ADDITION, THE BOARD
OF DIRECTORS ESTABLISHED A 990 SUBCOMMITTEE, COMPRISED OF THE CHAIRS OF
THE UPMC BOARD, EXECUTIVE COMPENSATION COMMITTEE, ETHICS AND COMPLIANCE
COMMITTEE, FINANCE COMMITTEE AND AUDIT COMMITTEE, WHICH REVIEWED THE
ENTIRE COMPLETED FORM 990.

ADDITIONALLY THE FORM 990 IS REVIEWED BY AN OUTSIDE INDEPENDENT PUBLIC ACCOUNTING FIRM WHO AS PART OF THE PROCESS SIGNS THE RETURN AS PAID PREPARER. AFTER THIS REVIEW BUT PRIOR TO FILING, THE FULL UPMC BOARD OF DIRECTORS WAS NOTIFIED THAT THE COMPLETED FORM 990 WAS AVAILABLE FOR REVIEW ON THE BOARD'S SECURE WEBSITE. ALSO PRIOR TO FILING, MANAGEMENT PROVIDED THE OPPORTUNITY FOR ALL BOARD MEMBERS OF THE FULL UPMC BOARD TO ASK ANY QUESTIONS OR RAISE ANY COMMENTS ON THE FULL RETURN THEY WERE PROVIDED.

QUESTION 12C: UPMC REQUIRES KEY EMPLOYED AND NON-EMPLOYED PERSONNEL TO COMPLY WITH ITS CONFLICT OF INTEREST POLICIES WHEN THEY ENGAGE IN UPMC-RELATED BUSINESS. PERSONS COVERED BY THE POLICIES INCLUDE:

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-UPMC BOARD MEMBERS, BOARD COMMITTEE MEMBERS, CORPORATE OFFICERS, AND KEY

- -UPMC PHYSICIANS AND NON-PHYSICIAN EMPLOYEES WHO HOLD A POSITION OF INFLUENCE
- -IDENTIFIED NON-EMPLOYED MEMBERS OF THE UPMC MEDICAL STAFF WHO HOLD A POSITION OF INFLUENCE OR TRUST-INDIVIDUALS CONDUCTING CLINICAL RESEARCH AT UPMC, WHETHER OR NOT THEY ARE EMPLOYED BY UPMC.

THESE INDIVIDUALS ARE REQUIRED TO COMPLETE A QUESTIONNAIRE AT LEAST ANNUALLY, WHICH ALONG WITH OTHER DATA IS USED TO IDENTIFY POSSIBLE INDIVIDUAL AND INSTITUTIONAL CONFLICTS OF INTEREST. IF A POTENTIAL CONFLICT IS IDENTIFIED REGARDING A SPECIFIC UPMC ACTIVITY, THE CORPORATE COMPLIANCE DEPARTMENT, WITH THE ASSISTANCE OF THE LEGAL DEPARTMENT, EITHER DEVELOPS A WRITTEN PLAN DESIGNED TO PREVENT THE CONFLICT FROM INFLUENCING DECISIONS RELATED TO THAT ACTIVITY, OR REQUIRES THAT THE CONFLICTING RELATIONSHIP BE DIVESTED, AS APPROPRIATE. FOR EMPLOYED PERSONNEL AND NON-BOARD MEMBER, NON EMPLOYED PERSONNEL, THE CONFLICT OF INTEREST IDENTIFICATION AND MANAGEMENT PROCESS IS ULTIMATELY OVERSEEN BY AN ETHICS AND COMPLIANCE COMMITTEE OF THE UPMC BOARD OF DIRECTORS ON BEHALF OF UPMC AND ALL OF ITS SUBSIDIARIES. POTENTIAL CONFLICT OF INTEREST TRANSACTIONS INVOLVING UPMC BOARD MEMBERS AND ENTITIES WITH WHICH THEY ARE AFFILIATED ARE MONITORED AND SUBJECT TO PRE APPROVAL BY THE GOVERNANCE AND NOMINATING COMMITTEE OF THE UPMC BOARD OF DIRECTORS. IN ADDITION TO THE GENERAL CORPORATE AND BOARD POLICIES DESCRIBED ABOVE, UPMC HAS ALSO DEVELOPED AND IMPLEMENTED A SEPARATE TAX QUESTIONNAIRE

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DISTRIBUTED TO OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES ANNUALLY THAT SPECIFICALLY ADDRESSES DISCLOSURE REQUIREMENTS OF FORM 990.

QUESTION 15A AND B: TO SUPPORT UPMC'S MISSION AND AS SET FORTH IN THE UPMC BYLAWS, THE BOARD OF DIRECTORS HAS FORMED AN EXECUTIVE COMPENSATION COMMITTEE ("COMMITTEE") AND DELEGATED TO IT THE RESPONSIBILITY FOR ESTABLISHMENT AND IMPLEMENTATION OF OFFICER AND KEY EMPLOYEE TOTAL COMPENSATION PROGRAMS. AS PART OF THIS RESPONSIBILITY THE COMMITTEE REPORTS REGULARLY TO THE BOARD OF DIRECTORS. WITH BOARD OF DIRECTORS APPROVAL, THE COMMITTEE HAS ADOPTED A FORMAL CHARTER, WHICH INCLUDES THE ESTABLISHMENT OF A COMPENSATION PHILOSOPHY AND RELATED POLICIES WITH RESPECT TO THE TOTAL COMPENSATION PAID BY UPMC TO ITS OFFICERS AND KEY EMPLOYEES. THE UPMC TOTAL COMPENSATION PROGRAM FOR OFFICERS AND KEY EMPLOYEES IS PREDICATED UPON AN INCENTIVE COMPENSATION COMPONENT. THIS COMPONENT IS BASED UPON THE ACCOMPLISHMENT OF PREDETERMINED PERFORMANCE GOALS AND OBJECTIVES WHICH FOCUS ON THE ACHIEVEMENT OF MULTIPLE ANNUAL AND THREE YEAR INDIVIDUAL AND GROUP PERFORMANCE CRITERIA IN THE CONTEXT OF APPROPRIATE RISK TAKING. THESE CRITERIA DIRECTLY SUPPORT UPMC'S MISSION AND INCLUDE: PATIENT QUALITY AND SATISFACTION, COMMUNITY BENEFITS, OPERATIONAL AND FINANCIAL STRENGTH, LEADERSHIP DEVELOPMENT, AND STRATEGIC BUSINESS INITIATIVES AMONG OTHERS. THE TOTAL COMPENSATION PROGRAM IS INTEGRATED WITH AND REINFORCES THE UPMC BUSINESS PLANNING CYCLE AS WELL AS MANAGEMENT DEVELOPMENT AND SUCCESSION PLANNING PROCESSES. IT IS THE COMMITTEE'S JUDGMENT THAT THE STRUCTURE OF THE TOTAL COMPENSATION PROGRAM IS VITAL TO, AND STRONGLY SUPPORTIVE OF, THE HIGH

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Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Employer identification number

UPMC GROUP

20-8295721

LEVEL OF ONGOING SUCCESS OF UPMC AND FOSTERS THE RETENTION OF CRITICAL OFFICER AND KEY EMPLOYEE TALENT. THE TOTAL COMPENSATION DETERMINATION PROCESS UTILIZED BY THE COMMITTEE IS INTENDED TO SATISFY THE "REBUTTABLE PRESUMPTION OF REASONABLENESS" AS SET FORTH IN THE REGULATIONS TO SECTION 4958 OF THE INTERNAL REVENUE CODE ("CODE"). THIS MEANS THAT COMPENSATION PROGRAMS AND LEVELS ARE APPROVED IN ADVANCE BY THE COMMITTEE WHICH IS COMPOSED ENTIRELY OF OUTSIDE DIRECTORS WHO DO NOT HAVE A CONFLICT OF INTEREST, AS DEFINED BY THE RELEVANT REGULATIONS, WITH RESPECT TO THE COMPENSATION PROGRAM AND LEVELS. THE COMMITTEE OBTAINS AND RELIES UPON A BROAD RANGE OF APPROPRIATE DATA AS TO COMPARABILITY PRIOR TO MAKING ITS DETERMINATIONS. THE COMMITTEE THEN CONTEMPORANEOUSLY DOCUMENTS, IN FORMAL MEETING MINUTES, THE BASIS AND REASONS FOR ITS DETERMINATIONS. THE TOTAL COMPENSATION PROGRAM IS DESIGNED AND ADMINISTERED IN ACCORDANCE WITH THE UPMC BYLAWS, SOUND BUSINESS PRACTICES, THE TENETS OF COMMON LAW BUSINESS JUDGMENT AND FIDUCIARY RESPONSIBILITY AS WELL AS ADHERENCE TO ALL RELEVANT FEDERAL, STATE AND LOCAL LAWS. IN ADDITION TO CODE SECTION 4958, AS SET FORTH ABOVE, THIS INCLUDES BUT IS NOT LIMITED TO CODE SECTION 501(C)(3) AND THE APPLICABLE REGULATIONS THEREUNDER AS WELL AS ALL LAWS AND REGULATIONS PROHIBITING PRIVATE INUREMENT, PRIVATE BENEFIT TRANSACTIONS AND DISCRIMINATION. FURTHER, THE COMMITTEE HAS IDENTIFIED AND ADOPTED, AS APPROPRIATELY MODIFIED FOR UPMC, COMPENSATION PROGRAM "BEST PRACTICES" FROM THE BUSINESS WORLD (E.G. SARBANES OXLEY, SEC, ETC.). THE COMMITTEE BELIEVES THAT WHILE THESE PRACTICES ARE NOT REQUIRED IN THE TAX EXEMPT SECTOR, THEY ARE IN THE BEST INTERESTS OF THE ORGANIZATION AND FURTHER

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

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Employer identification number 20-8295721

UPMC GROUP

SUPPORT UPMC'S NONPROFIT MISSION. IN ACCORDANCE WITH THE ABOVE,

DETERMINATION OF TOTAL COMPENSATION FOR THE CEO IS MADE EXCLUSIVELY BY

THE COMMITTEE. DETERMINATION OF TOTAL COMPENSATION FOR OTHER OFFICERS AND

KEY EMPLOYEES IS RECOMMENDED BY THE CEO AND SUBJECT TO REVIEW AND

APPROVAL BY THE COMMITTEE. THE COMMITTEE, WHICH MEETS AT LEAST FOUR

TIMES A YEAR, OBTAINS PROFESSIONAL ADVICE FROM ITS OWN EXPERTS, INCLUDING

ACCOUNTANTS, EXECUTIVE COMPENSATION CONSULTANTS AND LEGAL COUNSEL.

QUESTION 16A AND B: UPMC HAS A FORMAL WRITTEN POLICY PERTAINING TO JOINT VENTURES BETWEEN UPMC TAX-EXEMPT ENTITIES AND TAXABLE ENTITIES. THE POLICY EMPLOYS AN INTERNAL PROCEDURE FOR REVIEW OF ALL TRANSACTIONS INVOLVING POTENTIAL PARTICIPATION IN JOINT VENTURES AND SIMILAR ARRANGEMENTS TO ENSURE THAT SUCH ENTITIES OPERATE IN ACCORDANCE WITH APPLICABLE IRS POLICIES AND WITHIN UPMC'S CHARITABLE PURPOSES.

ARRANGEMENTS TO ENSURE THAT SUCH ENTITIES OPERATE IN ACCORDANCE WITH APPLICABLE IRS POLICIES AND WITHIN UPMC'S CHARITABLE PURPOSES.

PART VI GOVERNANCE, MANAGEMENT, AND DISCLOSURE

SECTION C: DISCLOSURE

QUESTION 19: UPMC'S PUBLIC WEBSITE (WWW.UPMC.COM) MAKES ITS FINANCIAL RESULTS, CONFLICT OF INTEREST PROCESS, AND VARIOUS INFORMATION ABOUT THE GOVERNANCE AND OVERSIGHT AVAILABLE TO THE PUBLIC. ADDITIONAL INFORMATION MAY BE SUPPLIED UPON SPECIFIC REQUEST FOR DATA NOT POSTED TO THE WEBSITE.

PART VII COMPENSATION OF OFFICERS, DIRECTORS, TRUSTEES, KEY EMPL

Supplemental Information to Form 990 or 990-EZ

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Employer identification number 20-8295721

UPMC GROUP

PART VII

\$4,778,634 OF THE \$12,125,375 IS BEING REPORTED IN PART VII FOR THE THIRD TIME. THE \$4,778,634 AMOUNT, WHICH RELATES TO SECTION 457(F) AND SECTION 457(B) PLANS, WAS INITIALLY REPORTED AS PART VII, COLUMN (F) "OTHER COMPENSATION". IT WAS THEN REPORTED IN COLUMN (D) OF THE PART VII AS IT VESTED FOR FICA PURPOSES FROM 2018 TO 2022 AND WAS REPORTED IN BOX 5 OF FORMS W-2. THE \$4,778,634 AMOUNT BECAME SUBJECT TO FEDERAL INCOME TAX UPON DISTRIBUTION IN 2023 AND WAS THEREFORE REPORTED IN BOX 1 OF THE 2023 FORM W-2 THUS REPORTING THE \$4,778,634 AMOUNT AGAIN IN COLUMN (D), FOR A SECOND TIME ON THE FY24 PART VII UNDER A CONSERVATIVE READING OF THE FORM 990 INSTRUCTIONS REQUIREMENT THAT THE LARGER OF FORM W-2 BOX 1 OR 5 BE REPORTED IN COLUMN (D) OF PART VII (BOX 1 WAS LARGER IN 2023 AND BOX 5 WAS LARGER IN THE APPLICABLE PRIOR YEARS).

PART VII SECTION A

THE 3-DIGIT ALPHA CODE LISTED BESIDE EACH NAME DISCLOSED AS AN OFFICER, DIRECTOR OR KEY EMPLOYEE IS INDICATIVE OF THE UPMC GROUP MEMBER ENTITY FOR WHICH THE DISCLOSURE IS MADE. UPMC GROUP ENCOMPASSES 71 SUBORDINATE ENTITIES AS WELL AS THE GROUP SPONSOR, UPMC. UPMC, THE SPONSOR OF THE UPMC GROUP, HAS DULY ELECTED FOR ITS OFFICERS, DIRECTORS AND KEY EMPLOYEES TO BE DISCLOSED ON UPMC GROUP'S 990.

CODE

LEGAL ENTITY

1 ALF

UPMC ALTOONA FOUNDATION

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2023
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Name of the organization

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GROUP			20-8295721	
2	ALT	UPMC ALTOONA		
3	АРН	UPMC ALTOONA PARTNERSHIP FOR A HEALTHY COM	MUNITY	
4	APP	UPMC ADVANCED PRACTICE PROVIDERS		
5	AUE	AUUE INC		
6	BDF	UPMC BEDFORD		
7	ВНА	UPMC BEHAVIORAL HEALTH OF THE ALLEGHENIES		
8	ВНМ	BUTLER HEALTH SYSTEM/UPMC MUSCULOSKELETAL	JV INC	
9	вно	UPMC OB/GYN JOINT VENTURE INC		
10	CAC	CHILDRENS ADVOCACY CENTER OF LAWRENCE COUN	TY	
11	CCB	COMMUNITY CARE BEHAVIORAL HEALTH ORGANIZAT	ION	
12	ССН	CHARLES COLE MEMORIAL HOSPITAL		
13	CEM	CENTER FOR EMERGENCY MEDICINE OF WESTERN P.	A	
14	CHP	UPMC CHILDREN'S HOSPITAL OF PITTSBURGH		
15	CHS	UPMC CHAUTAUQUA SERVICES INC		
16	CMI	UPMC COMMUNITY MEDICINE INC		
17	COL	COLE FOUNDATION INC		
18	CPF	CENTRAL PENNSYLVANIA MEDICAL FOUNDATION IN	С	
19	CPS	UPMC COMMUNITY PROVIDER SERVICES		
20	CRP	CRANBERRY PLACE		
21	DVP	DIVINE PROVIDENCE HOSPITAL OF THE SISTERS	OF	
CHRIS	TIAN CHARITY			
22	EAS	UPMC EAST		
23	EMI	UPMC EMERGENCY MEDICINE INC		
24	EPN	ERIE PHYSICIANS NETWORK - UPMC INC		
25	FYO	UPMC FOR YOU		

Supplemental Information to Form 990 or 990-EZ

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Name of the organization

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Employer identification number

GROUI		20-8295721	
26	НСМ	UPMC HOME CARE MANAGEMENT SERVICES	
27	ннс	UPMC HOME HEALTHCARE OF WESTERN PENNSYLVAN	TIA
28	нмт	UPMC HAMOT	
29	HCV	HAMOT COLE VENTURES	
30	HNA	HOME NURSING AGENCY AFFILIATES	
31	HNF	HOME NURSING AGENCY FOUNDATION	
32	HNV	UPMC HOME HEALTHCARE OF CENTRAL PENNSYLVAN	IA
33	HRF	UPMC HORIZON COMMUNITY HEALTH FOUNDATION	
34	HRZ	UPMC HORIZON	
35	IHI	UPMC INTERNATIONAL HOLDINGS INC	
36	JAM	UPMC JAMESON	
37	JHF	JAMESON HEALTHCARE FOUNDATION	
38	JMC	JAMESON MEDICAL CARE INC	
39	KAN	UPMC KANE	
40	LHS	LAUREL HEALTH SYSTEM	
41	LOC	UPMC LOCUM CLINICIANS	
42	MAG	UPMC MAGEE - WOMENS HOSPITAL	
43	MCK	UPMC MCKEESPORT	
44	MER	UPMC MERCY	
45	MUN	UPMC MUNCY	
46	MYC	MON YOUGH COMMUNITY SERVICE INC	
47	NWH	UPMC NORTHWEST	
48	OVI	UPMC OVERSEAS INC	
49	PRY	UPMC PRESBYTERIAN SHADYSIDE	
50	PSV	UPMC PASSAVANT	

Supplemental Information to Form 990 or 990-EZ

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2023
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Inspection

Employer identification number

PMC	GROUP			20-8295721
	51	RHS	REGIONAL HEALTH SERVICES INC	
	52	SCH	SOMERSET COMMUNITY HOSPITAL FOUNDATION	
	53	SCS	SUGAR CREEK STATION	
	54	SHB	SAFE HARBOR BEHAVIORAL HEALTH OF UPMC HAMOT	
	55	SHF	SUSQUEHANNA HEALTH FOUNDATION	
	56	SHS	SUSQUEHANNA HEALTH SYSTEM INNOVATION CENTER	INC
	57	SMH	UPMC ST MARGARET	
	58	SOH	SOMERSET HEALTH SERVICES INC	
	59	SPS	SUSQUEHANNA PHYSICIAN SERVICES	
	60	SOM	UMPC SOMERSET	
	61	SUS	UPMC SUSQUEHANNA	
	62	THS	THE HERITAGE SHADYSIDE	
	63	TLC	TWIN LAKES CENTER INC	
	64	UHC	UPMC MEDICAL EDUCATION	
	65	ULH	UPMC LOCK HAVEN	
	66	UPC	UNIVERSITY OF PGH CANCER INSTITUTE CANCER S	ERVICES
	67	UPM	UPMC	
	68	UPP	UNIVERSITY OF PITTSBURGH PHYSICIANS	
	69	UTS	UPMC TRAVEL STAFFING	
	70	WEL	UPMC WELLSBORO	
	71	WIL	UPMC WILLIAMSPORT	

HIGHEST COMPENSATED EMPLOYEES AND INDEPENDENT CONTRACTORS

PURSUANT TO TREASURY REGULATION SECTION 1.6033-2(D)(5) THE SPONSORING

SCHEDULE O (Form 990 or 990-EZ)

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UPMC GROUP

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20-8295721

ENTITY OF UPMC GROUP, UPMC, HAS ELECTED TO REPORT INFORMATION ABOUT

CONTRIBUTIONS, GIFTS, GRANTS AND SIMILAR AMOUNTS RECEIVED; INFORMATION

ABOUT OFFICERS, DIRECTORS, TRUSTEES, AND KEY EMPLOYEES; CERTAIN OTHER

HIGHLY PAID EMPLOYEES; CERTAIN PROFESSIONAL CONTRACTORS; AND CERTAIN

OTHER CONTRACTORS ON A CONSOLIDATED BASIS ALONG WITH ALL MEMBERS OF THE

GROUP IN THE UPMC GROUP RETURN. THE COMPENSATION AMOUNTS LISTED

REPRESENT THE FULL AND COMPLETE COMPENSATION PACKAGES PAID TO THE

INDIVIDUALS FOR PERFORMING THEIR ASSIGNED DUTIES AT UPMC. A PORTION OF

THE COMPENSATION DISCLOSED MAY RELATE TO EARNED AND PREVIOUSLY REPORTED

DEFERRED COMPENSATION. A PORTION OF THE BENEFITS DISCLOSED MAY RELATE TO

EARNED BUT UNPAID DEFERRED COMPENSATION. ALL SALARIES AND BENEFITS

REPORTED ARE BASED ON INDIVIDUALS' OPERATIONAL POSITIONS AND ARE NOT FOR

PART VII OFFICERS, DIRECTORS, TRUSTEES AND KEY EMPLOYEES INDIVIDUALS THAT
HOLD REPORTING POSITIONS WITH MORE THAN ONE ORGANIZATION ARE LISTED
SEPARATELY IN PART VII WITH REGARD TO EACH ENTITY. INDIVIDUALS ARE
COMPENSATED FOR OPERATIONAL ROLES ONLY, NOT FOR DUTIES PERFORMED AS
DIRECTORS OR BOARD MEMBERS. COMPENSATION DISCLOSED FOR PERSONS WHOSE
ROLE IS LISTED AS BOARD MEMBER IS COMPENSATION FROM THE SAME OR RELATED
ORGANIZATION FOR AN OPERATIONAL ROLE AND NOT FOR THE DISCLOSED PERSON'S
ROLE AS A BOARD MEMBER. ALL BOARD POSITIONS FOR ALL GROUP ENTITIES ARE
VOLUNTARY AND UNPAID.

SERVICES PERFORMED AS DIRECTORS OR BOARD MEMBERS. BOARD POSITIONS ARE

ALL VOLUNTEER AND UNPAID.

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

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20-8295721

THE TOTAL HOURS DISCLOSED IN PART VII RELATES TO THE POSITION FOR WHICH
THE PERSON IS DISCLOSED EXCEPT IN THE CASE WHERE THE PERSON IS ALSO
EMPLOYED BY ANY UPMC GROUP MEMBER ENTITY. IN SUCH CASE, THE HOURS
REFLECT AVERAGE HOURS SPENT IN THEIR OPERATIONAL ROLE. FOR PURPOSES OF
DISCLOSURE AVERAGE HOURS PER WEEK FOR A FULL TIME PERSON IS LISTED AS 40
HOURS, HOWEVER, IN ALMOST ALL CASES, THIS IS A CONSERVATIVE ESTIMATE AND
MOST WORK HOURS IN EXCESS OF 40 PER WEEK.

PART XI RECONCILIATION OF NET ASSETS

PART XI RECONCILIATION OF NET ASSETS

NET TRANSFERS FROM EXEMPT PARENT	216,715,815
SALE OF FACILITIES	47,642,833
CHANGE IN BENEFICIAL INTEREST	32,428,444
NET RESTRICTED SPF ACTIVITY	32,016,703
OTHER INCREASES/DECREASES IN FUND BALANCE	16,460,681
CURRENCY ADJUSTMENT	4,478,760
PARTNERSHIP/JV INVESTMENTS	(5,908,106)
NET TRANSFERS TO EXEMPT AFFILIATES	(24,265,713)
TOTAL	319,569,420

PART XII FINANCIAL STATEMENTS AND REPORTING

QUESTION 2B

AN EXTERNAL AUDIT IS COMPLETED AT A CONSOLIDATED UPMC SYSTEM LEVEL ONLY,
INCLUDING UPMC AND ALL TAXABLE AND TAX-EXEMPT SUBSIDIARIES. THE ENTIRE
SYSTEM'S FINANCIAL STATEMENTS, WHICH INCLUDES ALL SUBORDINATE MEMBERS
OF THE UPMC GROUP, ARE POSTED ON THE UPMC WEBSITE. (WWW.UPMC.COM)

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

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2023
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Department of the Treasury Internal Revenue Service

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Name of the organization Employer identification number UPMC GROUP 20-8295721

THE FINANCIAL STATEMENT AUDIT DURING THE 990 FILING PERIOD IS FOR THE CALENDAR YEAR ENDED DECEMBER 31,2023.

UPMC HAS AN AUDIT COMMITTEE THAT IS ESTABLISHED TO ASSIST THE BOARD OF DIRECTORS IN FULFILLING ITS OVERSIGHT RESPONSIBILITIES BY MONITORING UPMC CONSOLIDATED FINANCIAL REPORTS AND OTHER FINANCIAL INFORMATION PROVIDED BY UPMC TO GOVERNMENTAL BODIES, THE PUBLIC OR OTHER EXTERNAL ENTITIES. THE UPMC'S SYSTEM OF INTERNAL CONTROLS REGARDING FINANCE, ACCOUNTING, LEGAL COMPLIANCE AND ETHICS THAT MANAGEMENT AND THE BOARD HAVE ESTABLISHED AND UPMC'S INTERNAL AUDITING, ACCOUNTING AND FINANCIAL REPORTING PROCESSES ALSO PROVIDED OVERSIGHT.

Name of the organization
UPMC GROUP
20-8295721

NAME AND ADDRESS	DESCRIPTION	OF SERVICES	COMPENSATION
WHITING-TURNER PJ DICK JV			
225 NORTH SHORE DRIVE			
PITTSBURGH, PA 15212	CONSTRUCT	CONTRACTOR	270,993,910.
MASCARO BARTON MARLOW A JOINT VENTURE			
601 TECHNOLOGY DRIVE			
CANNONSBURG, PA 15317	CONSTRUCT	CONTRACTOR	66,873,887.
MSP SYNCHRONIZED SOLUTIONS LLC			
6 CONCOURSE PARKWAY, SUITE 2250			
ATLANTA, GA 30328	PHYSICIAN	SERVICES	56,375,426.
RYCON CONSTRUCTION INC			
2501 SMALLMAN STREET SUITE 100			
PITTSBURGH, PA 15222	CONSTRUCT	CONTRACTOR	32,260,407.

INFO TECH SERVICES

OAKDALE, PA 15071

31,960,548.

Name of the organization Employer identification number UPMC GROUP 20-8295721

FORM 990, PART X - INVESTMENTS - PUBLICLY TRADED SECURITIES

COST ENDING DESCRIPTION BOOK VALUE OR FMV

_____ -----

PUBLICLY TRADED 205,094,242. FMV

-----TOTALS 205,094,242.

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

UPMC GROUP

Partl

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Related Organizations and Unrelated Partnerships Attach to Form 990.

2023 Open to Public

OMB No. 1545-0047

Go to www.irs.gov/Form990 for instructions and the latest information.

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

20-8295721

Employer identification number Inspection

(g) Section 512(b)(13) controlled entity? (f) Direct controlling entity ů Yes Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year. (f) Direct controlling (e) End-of-year assets entity (if section 501(c)(3)) (e) Public charity status (d) Total income (c)
Legal domicile (state
or foreign country) (d) Exempt Code section (c)
Legal domicile (state
or foreign country) (b) Primary activity Primary activity (a) Name, address, and EIN (if applicable) of disregarded entity (a)
Name, address, and EIN of related organization SUPPLEMENTAL PAGE SEE SUPPLEMENTAL PAGE Part II SEE (9) (2) (3) (4) Ξ (7) 3 3 (2) Ξ (2) (9)

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2023

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JSA 3E1307 1.000

PART I - IDENTIFICATION OF DISREGARDED ENTITIES

(A) NAME/ADDRESS/EIN (B)	PRIMARY ACT	VITY (C) L	EGAL DOMICILE	(D) TOTAL INCOME	(E) EOY ASSETS	(F) DIRECT CONTROL
UPMC ITALY S.R.L			PIAXXA SETT ANGEL	I 1090134 PALERMO,	IT	
	HEALTHCARE		IT	58,991,950.	83,061,165.	UPMC OVERSEA
UPMC PHYS OPERATIONS & PROF SV	CS LLC	47-2803100	600 GRANT STREET	PITTSBU	RGH, PA 15219	
	INACTIVE		PA	72,854,763.	135364623.	UOP PHYS
UPMC ONCOLOGY TREATMENT PLANNI	NG	46-4936164	600 GRANT STREET	PITTSBU	RGH, PA 15219	
	ONCOLOGY		PA	NONE	-1,691.	UOP CN SRV
QUALITY FIRST HEALTHCARE LLC		46-0812493	600 GRANT STREET	PITTSBU	RGH, PA 15219	
	INACTIVE		PA	NONE	NONE	HNA AFFILIAT
COMMUNITY CARE IPA LLC		83-1646473	600 GRANT STREET	PITTSBU	RGH, PA 15219	
	PHYS NETWORK		PA	NONE	NONE	COMM CARE BE
PENNSYLVANIA PEDIATRIC HEALTH	NWK LLC	83-0773278	600 GRANT STREET	PITTSBU	RGH, PA 15219	
	PHYS NETWORK			NONE	NONE	CHILDREN'S H
CORE NETWORK LLC		25-1786209	600 GRANT STREET	PITTSBU	RGH, PA 15219	
	HEALTHCARE		PA	117489684.	11,501,719.	UPMC COMM PR

PART II - IDENTIFICATION OF RELATED TAX-EXEMPT ORGANIZATIONS

(A) NAME\ADDRESS\EIN	(B) ACTIVITY (C) Li		(D) EXEMPT CODE	(E) CHARITY STAT	CONTROLLING	(G) SEC 51
UPMC SENIOR COMMUNITIES INC.	25-1574736					
600 GRANT STREET	PITTSBURGH, PA 15219					
	SR LIVING	PA	501 (C) (3)	10	UPMC	×
PITTSBURGH LIFETIME CARE COMMU	NITY 25-1335247					
600 GRANT STREET	PITTSBURGH, PA 15219					
	CCRC	PA	501(C)(3)	10	UPMC SR COMM	X
CANTERBURY PLACE	25-0965334					
600 GRANT STREET	PITTSBURGH, PA 15219					
	SR LIVING	PA	501 (C) (3)	10	UPMC SR COMM	х
SENECA PLACE	72-1562844					
600 GRANT STREET	PITTSBURGH, PA 15219					
	SR LIVING	PA	501(C)(3)	10	UPMC SR COMM	X
SHADYSIDE HOSPITAL SUPPORTING	FOUNDATION 26-0303394					
600 GRANT STREET	PITTSBURGH, PA 15219					
	FOUNDATION	PA	501 (C) (3)	12(A) I	UPMC	X
UPMC LEE	25-0613830					
600 GRANT STREET	PITTSBURGH, PA 15219					
	INACTIVE	PA	501(C)(3)	3	UPMC	X
PITTSBURGH CARE PARTNERSHIP IN	C. 25-1753852					
600 GRANT STREET	PITTSBURGH, PA 15219					
	SR SERVICES	PA	501(C)(3)	10	UPMC	Х
UPMC CENTER FOR HIGH VALUE HEA	LTHCARE 45-2178782					
600 GRANT STREET	PITTSBURGH, PA 15219					
	RESEARCH	PA	501 (C) (3)	7	UPMC	X
SHADYSIDE HOSPITAL FOUNDATION	25-1290546					
532 SOUTH AIKEN AVENUE	PITTSBURGH, PA 15232					
	FOUNDATION	PA	501 (C) (3)	12 (C) III	UPMC PRESBY	x
PASSAVANT HOSPITAL FOUNDATION	25-1407815					
9100 BABCOCK BLVD	PITTSBURGH, PA 15237					
	FOUNDATION	PA	501 (C) (3)	12(B)II	UPMC PASS	X

(A) NAME\ADDRESS\EIN	(B) ACTIVITY (C)	LEGAL DOMICILE	(D) EXEMPT CODE	(E) CHARITY STATUS	(F) DIRECT CONTROLLING	(G) SEC 5:	
NORTHWEST HOSPITAL FOUNDATION	25-1483624						
100 FARFIELD DRIVE	SENECA, PA 16346						
	FOUNDATION	PA	501 (C) (3)	12 (D) III	UPMC NORTHWE	x	
ST. MARGARET FOUNDATION	25-1520340						
600 GRANT STREET	PITTSBURGH, PA 15219						
	FOUNDATION	PA	501(C)(3)	7	UPMC ST MARG	Х	
CHILDREN'S HOSPITAL OF PITTSBUF	RGH FND 25-1865744						
600 GRANT STREET	PITTSBURGH, PA 15219						
	FOUNDATION	PA	501 (C) (3)	7	UPMC CHP	х	
MAGEE-WOMEN RES INST AND FOUNDA	ATION 25-1462312						
600 GRANT STREET	PITTSBURGH, PA 15219						
	FOUNDATION	PA	501(C)(3)	7	N/A		X
GREAT LAKES PHYSICIAN PRACTICE	P.C. 46-4186362						
600 GRANT STREET, 58TH FLOOR	PITTSBURGH, PA 15219						
	PHYSICIAN SRV	NY	501 (C) (3)	3	REGNL HEALTH	x	
HAMOT HEALTH FOUNDATION	25-1400999						
302 FRENCH STREET	ERIE, PA 16507						
	FOUNDATION	PA	501(C)(3)	12(B)II	UPMC HAMOT	X	
UPMC/JAMESON CANCER CENTER	20-1459415						
600 GRANT STREET, 58TH FL	PITTSBURGH, PA 15219						
	INACTIVE	PA	501(C)(3)	10	UPMC JAMESON	х	
JAMESON CARE CENTER INC.	23-2871396						
1211 WILMINGTON AVE	NEW CASTLE, PA 16105						
	SR LIVING	PA	501 (C) (3)	10	UPMC SR COMM	X	
LAUREL REALTY INC.	23-1403678						
32-36 CENTRAL AVENUE	WELLSBORO, PA 16901						
	REAL ESTATE	PA	501 (C) (2)	N/A	UPMC SUSQUEH	x	
THE GREEN HOME	24-0804365						
37 CENTRAL AVENUE	WELLSBORO, PA 16901						
	SKILLED NURSI	PA	501 (C) (3)	10	UPMC SUSQUEH	X	

25000M 597Y V23-7.16 479

(A) NAME\ADDRESS\EIN	(B) ACTIVITY (C) LE	GAL DOMICILE	(D) EXEMPT CODE	(E) CHARITY STATUS	(F) DIRECT CONTROLLING	(G) SEC 5:
VILLIAMSPORT AREA AMB SERVICE (COOP 23-2416166					
700 HIGH STREET	WILLIAMSPORT, PA 17701					
	AMBULANCE SVC	PA	501 (C) (3)	10	UPMC WILLIAM	x
JPMC CHAUTAUQUA AT WCA	16-0743226					
207 FOOTE AVENUE	JAMESTOWN, NY 14701					
	HOSPITAL	NY	501 (C) (3)	3	UPMC CHAUTAU	X
V.C.A. GROUP INC.	22-2392582					
207 FOOTE AVENUE	JAMESTOWN, NY 14701					
	HOLDING CO	NY	501 (C) (3)	12 (B) (II)	CHAUT AT WCA	х
TARFLIGHT INC.	16-1557878					
35 ALLEN STREET	JAMESTOWN, NY 14701					
	AIR AMBULANCE	NY	501 (C) (3)	7	CHAUT AT WCA	X
OUTH CENTRAL ALPHA HOUSING & H	HEALTH 25-1701701					
410 W PITTSBURG ROAD	NEW CASTLE, PA 16101					
	SR LIVING	PA	501 (C) (3)	10	UPMC SR COMM	X
OUTH WESTERN ALPHA HOUSING & I	HEALTH 25-1701700					
45 GREENVILLE ROAD	MERCER, PA 16137					
	SR LIVING	PA	501 (C) (3)	10	UPMC SR COMM	X
KANE COMMUNITY HOSPITAL FOUNDA	ATION 26-3906925					
1372 ROUTE 6	KANE, PA 16735				100	
	FOUNDATION	PA	501 (C) (3)	12 (B) (II)	N/A	
LAUREL HEALTH FOUNDATION	25-1810488					
2-36 CENTRAL AVENUE	WELLSBORO, PA 16901					
	FOUNDATION	PA	501 (C) (3)	12(B)II	N/A	
.C.A. FOUNDATION INC.	22-2393584					
00 FOOTE AVENUE; P.O. BOX 840						
	FOUNDATION	PA	501 (C) (3)	12 (C) III	Α\и	
ENANGO V.N.A. FOUNDATION	25-1472179					
91 ALLEGHENY BOULEVARD	FRANKLIN, PA 16323					
	FOUNDATION	PA	501 (C) (3)	12(D) III	N/A	

(A) NAME\ADDRESS\EIN	(B) ACTIVITY (C) LEGAL DOMICILE	(D) EXEMPT CODE	(E) CHARITY STATUS	(F) DIRECT CONTROLLING	(G) SEC 51:
*UPMC PINNACLE	25-1778658					
109 SOUTH SECOND STREET	HARRISBURG, PA 17104					
	SUPPORTING OR	PA	501 (C) (3)	12(B)II	UPMC	×
*UPMC CARLISLE	82-0880337					
861 ALEXANDER SPRING ROAD	CARLISLE, PA 17105					
	HOSPITAL	PA	501(C)(3)	3	UPMC PINNACL	Х
*UPMC PINNACLE LANCASTER	82-0896436					
250 COLLEGE AVENUE	LANCASTER, PA 17603					
	HOSPITAL	PA	501 (C) (3)	3	UPMC PINNACL	Х
UPMC LITITZ	82-0844453					
1500 HIGHLANDS AVENUE	LITITZ, PA 17543					
	HOSPITAL	PA	501(C)(3)	3	UPMC PINNACL	X
UPMC MEMORIAL	82-0912090					
325 SOUTH BELMONT STREET	YORK, PA 17405					
	HOSPITAL	PA	501(C)(3)	3	UPMC PINNACL	X
PINNACLE HEALTH REGIONAL PHYSI	ICIANS 82-0947698					
109 SOUTH SECOND STREET	HARRISBURG, PA 17104					
	PHYSICIAN SRV	PA	501 (C) (3)	3	UPMC PINNACL	X
UPMC PINNACLE FOUNDATION	22-2691718					
09 SOUTH SECOND STREET	HARRISBURG, PA 17104					
	FOUNDATION	PA	501 (C) (3)	12(B)II	UPMC PINNACL	Х
COMMUNITY LIFE TEAM, INC.	23-1890444					
109 SOUTH SECOND STREET	HARRISBURG, PA 17104					
	MED TRANSPORT	PA	501 (C) (3)	7	UPMC PINNACL	x
HANOVER HEALTHCARE PLUS, INC.	22-2658574					
800 HIGHLAND AVENUE	HANOVER, PA 17331					
	SUPPORTING OR	PA	501 (C) (3)	12(A)(I)	UPMC PINNACL	x
UPMC HANOVER	23-1360851					
300 HIGHLAND AVENUE	HANOVER, PA 17331					
	HOSPITAL	PA	501 (C) (3)	3	HANNOVER HEA	X

(A) NAME\ADDRESS\EIN	(B) ACTIVITY (C)	LEGAL DOMICILE	(D) EXEMPT CODE	(E) CHARITY STATUS	(F) DIRECT CONTROLLING	(G) SEC 51
*UPMC PINNACLE HOSPITALS	25-1778644					
109 SOUTH SECOND STREET	HARRISBURG, PA 17104					
	HOSPITAL	PA	501 (C) (3)	3	UPMC PINNACL	X
PINNACLE HEALTH MEDICAL SERVIC	CES 25-1709054					
09 SOUTH SECOND STREET	HARRISBURG, PA 17104					
	PHYSICIAN SRV	PA	501(C)(3)	3	UPMC PINNACL	X
ENDORN INC.	23-1972659					
001 EAST SECOND STREET	COUDERSPORT, PA 16915					
	RES. CARE	PA	501(C)(3)	10	C COLE MEM H	х
SBURY HEIGHTS OF UPMC	25-1555687					
00 GRANT STREET	PITTSBURGH, PA 15219					
	SUPPORTING OR	PA	501(C)(3)	12(B)(II)	UPMC SR COMM	х
SBURY HEALTH CENTER	25-0969472					
00 GRANT STREET	PITTSBURGH, PA 15219					
	CCRC	PA	501(C)(3)	10	ASBURY HEIGH	X
SBURY VILLAS	25-1819952					
00 GRANT STREET	PITTSBURGH, PA 15219					
	PERSONAL CARE	PA	501(C)(3)	10	ASBURY HEIGH	Х
SBURY PLACE	25-1729266					
00 GRANT STREET	PITTSBURGH, PA 15219					
	PERSONAL CARE	PA	501(C)(3)	10	ASBURY HEIGH	Х
ESLEY HILLS	25-1507472					
00 GRANT STREET	PITTSBURGH, PA 15219					
	INDEP LIVING	PA	501 (C) (3)	N/A	ASBURY HEIGH	X
SBURY FOUNDATION	25-1555688					
00 GRANT STREET	PITTSBURGH, PA 15219					
	FOUNDATION	PA	501(C)(3)	7	ASBURY HEIGH	x
UPMC WESTERN MARYLAND CORPORAT	21ON 52-0591531					
O BOX 539	CUMBERLAND, MD 21501					
	HOSPITAL	MD	501 (C) (3)	3	UPMC	X

(A) NAME\ADDRESS\EIN	(B) ACTIVITY (C) L	EGAL DOMICILE	(D) EXEMPT CODE	(E) CHARITY STATUS	(F) DIRECT CONTROLLING	(G) SEC 512 YES NO
*WESTERN MARYLAND HEALTH SYSTE	M FND 35-2289841					
РО ВОХ 539	CUMBERLAND, MD 21501					
	FOUNDATION	MD	501 (C) (3)	12(C)III	UPMC WESTERN	х
*HANOVER HOSPITAL FOUNDATION	82-2553293					
300 HIGHLAND AVENUE	HANOVER, PA 17331					
	FOUNDATION	PA	501 (C) (3)	12 (C) III	UPMC PINNACL	X
RUSH TO CRUSH CANCER	87-4771624					
200 LOTHROP STREET	PITTSBURGH, PA 15213					
	FOUNDATION	PA	501 (C) (3)	7	UOFP CANCER	Х
UPMC WESTERN BEHAVIORAL HEALTH	FOUNDATIO 92-3568793					
200 LOTHROP STREET	PITTSBURGH, PA 15213					
	FOUNDATION	PA	501(C)(3)	7	UPMC PRESBY	X
JPMC AMBULATORY SURGERY CENTER	99-2460242					
500 GRANT STREET	PITTSBURGH, PA 15219					
	SURGERY CENT	PA	501 (C) (3)	3	UPMC	X
JPMC EAST END SURGERY CENTER	99-2636583					
5800 CENTRE AVENUE	PITTSBURGH, PA 15206					
	SURGERY CENT	PA	501(C)(3)	3	UPMC AMBULAT	Х
JPMC WEST MIFFLIN GI	99-2662946					
5161 CLAIRTON ROAD	WEST MIFFLIN, PA 15122					
	SURGERY CENT	PA	501(C)(3)	3	UPMC AMBULAT	Х
BUILD COMMUNITY DEVELOPMENT	99-0539256					
00 STATE STREET STW 510	ERIE, PA 16507					
	FUNDRAISING	PA	501 (C) (3)	7	HAMOT HEALTH	х
AMBULANCE & CHAIR EMS, INC.	25-1272075					
5 BRADEN STREET	WASHINGTON, PA 15301					
	MEDICAL TRANS	PA	501 (C) (3)	10	UPMC GREENE	х
JPMC GREENE	47-3884840					
350 BODNAR AVENUE	WAYNESBURG, PA 15301					
	HOSPITAL	PA	501 (C) (3)	3	UPMC WASHING	X

(A) NAME\ADDRESS\EIN	(B) ACTIVITY (C) LEGAL DOMICILE	(D) EXEMPT CODE	(E) CHARITY STATUS	(F) DIRECT CONTROLLING	(G) SEC 512 YES NO
WASHINGTON SENIOR CARE CORP	25-1849365	5				
600 GRANT STREET	PITTSBURGH, PA 15219					
	SENIOR LIVING	PA	501(C)(3)	10	UPMC WASHING	x
UPMC WASHINGTON	25-0965600	0				
155 WILSON AVENUE	WASHINGTON, PA 15301					
	HOSPITAL	PA	501 (C) (3)	3	UPMC	X

25000M 597Y V23-7.16 484

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year. Part Ⅲ

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	(g) Share of and-of- year assets	(h) Disproportionate allocations?	Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	General or managing partner?	(k) Percentage ownership
		country)		sections 512 - 514)			Yes No		Yes No	
(1)										
SEE SUPPLEMENTAL PAGE	SE									
(2)										
(3)										
(4)										
(5)										
(9)										
(7)										
Part IV Identification of Ine 34, because	Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization ansoline 34, because it had one or more related organizations treated as a corporation or trust during the tax year.	is Taxable	e as a Corporat anizations treate	as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV inzations treated as a corporation or trust during the tax year.	lete if the organ	nization answe the tax year.	red "Yes	" on Form 990	, Part IV,	

Part IV	Identification of Related Organizations Taxable as a line 34, because it had one or more related organizations.	axable as a Corporation or Trust. Complete if the organization answed organizations treated as a corporation or trust during the tax year.	Trust. Cor a corporation	nplete if the org on or trust durin	axable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, ed organizations treated as a corporation or trust during the tax year.	d "Yes" on	Form 990, Pa	, ,
		0.00	0.0	200		250		70,00
					1-7			

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp. S corp. or trust)	(f) Share of total income	(g) (h) Share of Section Sec	(h) Percentage ownership	Section 512(b)(13 controllec
(1)								Yes No
SEE SUPPLEMENTAL PAGE								
(2)								
(3)								
(4)								
(5)								
(9)								
(7)								+

3E1308 1.000 JSA

UPMC GROUP

990 SCH R, PART III-IDENTIFICATION OF REL. ORG. TAXABLE AS PARTNERSHIP

(A) NAME/ADDRESS/EIN	B) PRIMARY ACTIVITY	(C) LEGAL DOMICILE	(D) DIRECT CONTROLLING	(E) PREDOMINANT INCOME	(F) SHARE OF (G TOT INCOME	(G) SHARE EOY	(H) DISPROPORTIONATE YES NO	(I) CODE V-UBI	(J) PARTNER YES NO	(K) % OWNERSHIP
					3					
500 GRANI SIREEI PIIISBURGH, P	ASSISTED LIVE	PA	N/A	KELATED	-42,420.	1,452,120.	*	NOON	×	100.0000
ST. MARGARET MEDICAL ARTS ASSO										
600 GRANT STREET PITTSBURGH, P	MED OFFICE BL	PA	N/A	RELATED	271,692.	5,063,057.	×	NONE	×	100,0000
SHADYSIDE MEDICAL CENTER ASSOC										
600 GRANT STREET PITTSBURGH, P	MED OFFICE BL	PA	N/A	RELATED	1,734,465.	27,375,627.	×	NONE	×	100.0000
CHARTWELL PA LP 25-1729714										
600 GRANT STREET PITTSBURGH, P	номенеацти	PA	UPMC COMM PROV	RELATED	211,512,849.	335,162,579.	×	NONE	×	92.4000
LIFE CARE HOME SRV OF NW PA 25										
1647 SASSAFRAS STREET ERIE, PA	HOME HEALTH S	PA	UPMC HAMOT	RELATED	378,753.	32,170,824.	×	NONE		100.0000
HAMOT-KCH REAL ESTATE VENTURE										
300 STATE STREET ERIE, PA 1650	MEDICAL OFFIC	PA	UPMC HAMOT	RELATED	-15,276.	340,219.	×	NONE	×	100.0000
UPMC HAMOT SURGERY CENTER LLC										
200 STATE STREET ERIE, PA 1650	AMBULATORY SU	PA	UPMC HAMOT	RELATED	407,570.	10,599,866	*	NONE	×	81.6729
EPN-HAMOT URGENT CARE LLC 27-2										
600 GRANT STREET PITTSBURGH, P	URGENT CARE	PA	VARIOUS	RELATED	-131,331.	3,576,309.	×	NONE		100-0000
*MEDCARE SUSQUEHANNA VALLEY LL										
409 SOUTH SECOND STREET HARRIS	DME	PA	PINNACLE HEALTH	RELATED	532,581.	3,034,426.	*	NONE		75.0000
OMICELO RE I, LP 47-5603393										
2525 LIBERTY AVENUE PITTSBURGH	REAL ESTATE D	DE	UPMC FOR YOU	RELATED	-775,911.	9,554,326.	*	NONE	×	97.6801

UPMC GROUP 20-8295721

990 SCH R, PART III-IDENTIFICATION OF REL. ORG. TAXABLE AS PARTNERSHIP

(A) NAME/ADDRESS/EIN	B) PRIMARY	(C) LEGAL	(D) DIRECT	(E) PREDOMINANT	(F) SHARE OF (G) SHARE EOY	S) SHARE EOY	(H) DISPROPORTIONATE	(I) CODE V-UBI	(J) PARTNER	(K) 8
ACTIVITY	ACTIVITY	DOMICILE	CONTROLLING	INCOME	TOT INCOME		YES NO		YES NO	OWNERSHIP
BAYFRONT PROFESSIONAL BUILDING										
3645 WEST LAKE ROAD ERIE, PA 1 REAL ESTATE	REAL ESTATE	PA	UPMC HAMOT	RELATED	77,439.	1,047,322.	×	NONE	×	50.7177
CHAUTAUQUA INTEGRATED DELIVERY										
200 HARRISON STREET, 2ND FLOOR INTEGRATED DE	INTEGRATED DE	W	UPMC CHAUTAUQUA RELATED	RELATED	563,017.	2,100,286.	×	NONE	×	55.1569
TRI-STATE SURGERY CENTER, LLC										
80 LANDING DRIVE WASHING	SURGERY CENT	PA	UPMC WASHINGTON	RELATED	1,222,853.	8,637,917.	×	NONE	×	52.5400
MEDCARE EQUIPMENT COMPANY, LLC										
115 EQUITY DRIVE GREENS	MEDICAL EQUIP	PA	N/A	RELATED	8,173,364.	21,213,685.	X	NONE	×	50.1100

990 SCH R, PART IV-IDENTIFICATION OF REL. ORG. TAXABLE AS CORP/TRUST

(A) NAME/ADDRESS/EIN		(B) PRIMARY ACTIVITY	(C) LEGAL DOMICILE	(C) LEGAL (D) DIRECT DOMICILE CONTROLLING	(E) ENTITY TYPE	(F) SHARE OF TOT INCOME	(G) SHARE OF EOY	(H) % CWNERSH	(I) SEC 512(B)(13) IP YES NO
B.C.PHARMACY CENTRAL INC. 600 GRANT STREET PITTSBURGH, PA 15219	25-1364192	PHARMACY CO-O	PA	VARIOUS	U	3,146,375.	565,208.	87.5000	×
CHILDREN'S COMMUNITY CARE 600 GRANI STREET PITTSBURGH, PA 15219	25-1781887	PHYSICIAN SRV	PA	N/A	U				
UPMC PHYSICIAN SERVICES HOLDING COMPANY 600 GRANI STREET PITTSBURGH, PA 15219	25-1877017	HOLDING CO	PA	N/A	Ü				
HEMATOLOGY ONCOLOGY ASSOCIATION INC. 600 GRANT STREET PITTSBURGH, PA 15219	42-1648357	PHYSICIAN SRV	PA	N/A	Ü				
ONCOLOGY HEMATOLOGY ASSOCATION INC. 600 GRANT STREET PITTSBURGH, PA 15219	25-1762980	PHYSICIAN SRV	PA	N/A	U				
TRI-STATE NEUROSURGICAL ASSOCIATES UPMC 600 GRANT STREET PITTSBURGH, PA 15219	25-1458655	PHYSICIAN SRV	PA	N/A	U				
RENAISSANCE FAMILY PRACTICE - UPMC INC. 600 GRANT STREET PITTSBURGH, PA 15219	26-2942406	PHYSICIAN SRV	PA	N/A	υ				
UPMC HOLDING COMPANY INC. 600 GRANT STREET PITTSBURGH, PA 15219	25-1777713	HOLDING CO	PA	N/A	U				
UPMC COVERAGE PRODUCTS INC. 600 GRANT STREET PITTSBURGH, PA 15219	25-1777710	HOLDING CO	PA	N/A	Ü				
FREEDOM INSURANCE COMPANY 600 GRANT STREET PITTSBURGH, PA 15219	03-0308944	INSURANCE	VI	N/A	U				

UPMC GROUP 20-8295721

990 SCH R, PART IV-IDENTIFICATION OF REL. ORG. TAXABLE AS CORP/TRUST

(A) NAME/ADDRESS/EIN		(B) PRIMARY	(C) LEGAL	(C) LEGAL (D) DIRECT	(E) ENTITY	(F) SHARE OF	(G) SHARE OF EOY (H)% (I) SEC 512(B) (13)
		ACTIVITY	DOMICILE	CONTROLLING	TYPE	TOT INCOME	CMNERSHIP YES NO
PDT_CENTITION TWELLER MCP. CO.	25-1500739						
600 GRANT STREET PITTSBURGH, PA 15219		INSURANCE	PA	N/A	U		
UPMC DNA INC.	25-1883237						
600 GRANT STREET PITTSBURGH, PA 15219		INACTIVE	PA	N/A	U		
UPMC HEALTH BENEFITS INC.	25-1844144						
600 GRANT STREET PITTSBURGH, PA 15219		HEALTH INSUR	PA	N/A	D		
UPMC HEALTH NETWORK INC.	72-1527566						
600 GRANT STREET PITTSBURCH, PA 15219		HEALTH INSUR	PA	N/A	U		
UPMC HEALTH PLAN INC.	23-2813536						
600 GRANT STREET PITTSBURGH, PA 15219		HEALTH INSUR	PA	N/A	Ü		
UPMC BENEFIT MANAGEMENT SERVICES INC.	25-1769564						
600 GRANT STREET PITTSBURGH, PA 15219		WORKERS' COMP	PA	N/A	Ü		
UPMC DIVERSIFIED SERVICES INC.	25-1778454						
600 GRANT STREET PITTSBURGH, PA 15219		HOLDING CO	PA	N/A	D		
MONROEVILLE SPECIALTY CLINIC	25-1666087						
600 GRANT STREET PITTSBURGH, PA 15219		AMB SURG	PA	N/A	U		
MEDICAL ARCHIVAL SYSTEMS INC.	23-2912501						
600 GRANT STREET PITTSBURGH, PA 15219		SOFTWARE DEVE	DE	N/A	ti		
EX PARTNERS INC.	25-1801966						
600 GRANT STREET PITTSBURGH, PA 15219		PHARMACY	PA	N/A	U		

UPMC GROUP 20-8295721

990 SCH R, PART IV-IDENTIFICATION OF REL. ORG. TAXABLE AS CORP/TRUST

(A) NAME/ADDRESS/EIN		(B) PRIMARY ACTIVITY	(C) LEGAL (D) DOMICILE	(D) DIRECT CONTROLLING	(E) ENTITY TYPE	(F) SHARE OF TOT INCOME	(G) SHARE OF EOY	(H) % CWNERSH	(I) SEC 512(B)(13) IP YES NO
BIOTRONICS INC.	25-1843500								1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
600 GRANT STREET PITTSBURGH, PA 15219		EQUIP MAINTEN	PA	N/A	U				
MEDICAL CENTER PROPERTIES INC.	25-1796940								
600 GRANT STREET PITTSBURGH, PA 15219		REAL ESTATE	PA	N/A	υ				
ASKESIS DEVELOPMENT GROUP INC.	54-1625585								
600 GRANT STREET PITTSBURGH, PA 15219		SOFTWARE DEVE	DE	N/A	U				
BAYSIDE DEVELOPMENT CORP	25-1401386								
300 STATE STREET ERIE, PA 16507		REAL ESTATE	PA	N/A	υ				
UPMC WORK ALLIANCE INC.	45-2825053								
600 GRANT STREET PITTSBURGH, PA 15219		INSURANCE	PA	N/A	O				
UPMC HEALTH COVERAGE INC.	46-2824537								
600 GRANT STREET, 58TH FLOOR PITTSBURGH, PA 15219	PA 15219	INSURANCE	PA	N/A	Ü				
UPMC HEALTH OPTIONS INC.	46-2824626								
600 GRANT STREET PITTSBURGH, PA 15219		INSURANCE	PA	N/A	U				
AMERICAN HOME HEALTH SERVICES	31-1521422								
E68 CORPORATE WAY WESTLAKE, OH 44145		HOME HEALTH C	НО	QUALITY FIRST	U	NONE	NONE	100.0000	×
ALTOONA FAMILY INC.	25-1444935								
620 HOWARD AVE ALTOONA, PA 16601		MGMT SVCS	PA	UPMC ALTOONA	ti.	120,425.	100,658.	100.0000	×
TEXINGTON HOLDINGS INC.	25-1794386								
620 HOWARD AVE ALTOONA, FA 16601		HOLDING CO	PA	CTRL PA MED FND	U	980,743.	260,321,770.	100.0000	×

UPMC GROUP 20-8295721

990 SCH R, PART IV-IDENTIFICATION OF REL. ORG. TAXABLE AS CORP/TRUST

(A) NAME/ADDRESS/EIN		(B) PRIMARY	(C) LEGAL	(C) LEGAL (D) DIRECT	(E) ENTITY	(F) SHARE OF	(G) SHARE OF EOY	8 (H)	(I) SEC 512(B)(13)
		ACTIVITY	DOMICILE	CONTROLLING	TYPE	TOT INCOME		CWNERSHIP	YES NO
LEXINGTON ONE INC. 620 HOWARD AVE ALTOONA, PA 16601	25-1468889	RENTAL	PA	LEXINGTON HOLD	U	2,012,684.	11,006,162.	100.0000	×
UPMC ALTOONA REGIONAL HEALTH SERVICES 1414 9TH AVENUE ALTOONA, PA 16602	25-1219302	PHYSICIAN SRV	PA	LEXINGTON FOUR	υ	73,432,964.	18,035,249.	100.0000	×
UPMC EXCESS PL TRUST 600 GRANT STREET PITTSBURGH, PA 15219	82-6254351	TRUST	PA	N/A	TRUST				
EXANTE INC. 511 CONGRESS STREET #803 PORTLAND, ME 04101	45-4040219	MEDICATION MG	DE	N/A	U				
SUSQUEHANNA VENTURES INC. 1201 GRAMPIAN BOULEVARD WILLIAMSPORT, PA 17701	23-2470623	PHARMACY	PA	N/A	Ü				
W.C.A. SERVICE CORPORATION INC. 207 FOOTE AVENUE JAMESTOWN, NY 14701	16-1151438	SUPPORT	MX	CHAUT AT WCA	Ü	6, 319, 925.	4,526,364.	100.0000	×
*PINNACLE HEALTH CARDIOVASCULAR INSTITUT 409 SOUTH SECOND STREET HARRISBURG, PA 17104	32-0321362	PHYSICIAN SRV	PA	N/A	U				
*HANOVER HEALTH CORPORATION 300 HIGHLAND AVENUE HANOVER, PA 17331	90-0498067	HOLDING CO	PA	N/A	U				
*HANOVER APOTHECARY INC. 310 STOCK STREET SUITE 1 HANOVER, PA 17331	03-0594526	PHARMACY	PA	N/A	ti				
*UNITED CENTRAL PA RECIPPOCAL RISK RETEN 13-422 76 SAINT PAUL STREET SUITE 500 BURLINGTON, VT 05401	13-4224033 T 05401	INSURANCE	VT	N/A	U				

UPMC GROUP 20-8295721

990 SCH R, PART IV-IDENTIFICATION OF REL. ORG. TAXABLE AS CORP/IRUST

(A) NAME/ADDRESS/EIN	(B) PRIMARY ACTIVITY	(C) LEGAL DOMICILE	(C) LEGAL (D) DIRECT DOMICILE CONTROLLING	(E) ENTITY TYPE	(F) SHARE OF TOT INCOME	(G) SHARE OF EOY	(H) % CWNERSHI	(I) SEC 512(B)(13) P YES NO
PRINNACLE HEALTH VENTURES INC. 61-1677624								
409 SOUTH SECOND STREET HARRISBURG, PA 17104	HOLDING CO	PA	N/A	U				
*PINNACLE HEALTH IMAGING INC. 23-1718571								
409 SOUTH SECOND STREET HARRISBURG, PA 17104	IMAGING SVC	PA	N/A	C				
COLE CARE INC. 25-1497347								
1001 EAST 2ND STREET COUCERSPORT, PA 16915	DME	PA	N/A	D	1,998,896.	419,114.	100.0000	×
DPMC ITALY HEALTH SERVICES S.R.L								
VIA DISCESA DEI GIUDICI, 4 PALERMO, IT 90133	HEALTH SVC	II	UPMC ITALY SRL	U	95, 067.	1,051,076.	100.0000	×
UPMC HOSPITALS LID.								
C/O UPMC WHITFIELD CORK ROAD BUTLER WATERFORD, EI	HOLDING CO	EI	UPMC IRELAND LT	U	4,302,113.	452,414,106.	100.0000	×
UPMC PROPERTY LTD.								
C/O UPMC WHITFIELD CORK ROAD BUTLER WATERFORD, EI	PROPERTY	EI	UPMC INVEST LTD	Ö	NONE	18,625,071.	100.0000	×
EURO CARE INFRASTRUCTURE LID.								
C/O UPMC WHITFIELD CORK ROAD BUTLER WATERFORD, EI	PROPERTY MGMT	EI	UPMC INVEST LTD	U	NONE	NONE	100.0000	×
BURO CARE PROPERTY MANAGEMENT LTD.								
C/O UPMC WHITFIELD CORK ROAD BUTLER WATERFORD, EI	PROPERTY MGMT	EI	UPMC INVEST LTD	U	NONE	1,842,361.	100.0000	×
UPMC WHITFIELD HOSPITAL LTD								
C/O UPMC WHITFIELD CORK ROAD BUTLER WATERFORD, EI	HOSPITAL	EI	UPMC INVEST LTD	ti	72,036,265.	54,539,203.	100.0000	×
UPMC GLOBAL OPERATIONS CENTER LTD								
6TH FLOOR BEACON HOSPITAL SANDYFORD, EI DUBLIN 18	CANCER TREATM	EI	UPMC IRELAND LT	Ü	20,000.	5,777,709.	100.0000	×

UPMC GROUP 20-8295721

990 SCH R, PART IV-IDENTIFICATION OF REL. ORG. TAXABLE AS CORP/TRUST

(A) NAME/ADDRESS/EIN	(B) PRIMARY	(C) LEGAL	(C) LEGAL (D) DIRECT	(E) ENTITY	(F) SHARE OF	(G) SHARE OF EOY	8 (H)	(I) SEC 512(B)(13)
	ACTIVITY	DOMICILE	CONTROLLING	TYPE	TOT INCOME		OWNERSHIP	YES NO
FANTHER REINSUBANCE COMPANY LTD. 98-1402742								
AN ISLANDS CJ	INSURANCE	53	N/A	υ				
FORBES REINSURANCE COMPANY LTD. 98-1400710								
P.O. BOX 1109 GRAND CAYMAN, CAYMAN ISLANDS CJ	INSURANCE	CO	N/A	O				
CATHEDRAL (RE) INSURANCE CO 98-1400837								
P.O. BOX 1109 GRAND CAYMAN, CAYMAN ISLANDS CJ	INSURANCE	Co	N/A	D				
UPMC IRELAND LIMITED								
6TH FLOOR BEACON HOSPITAL SANDYFORD, EI DUBLIN 18	HEALTHCARE SU	EI	UPMC INT'L HOLD	U	1,230,717.	31,976,403.	100.0000	×
SLUESPHERE BIO 82-4979766								
6425 PENN AVENUE STE 200 PITTSBURGH, PA 15206	IMMUNOTHERAPY	DE	N/A	Ü				
INFECTIOUS DISEASE CONNECT, INC. 83-3311071								
6425 PENN AVENUE STE 200 PITTSBURGH, PA 15206	TELEMEDICINE	DE	N/A	C				
NOVASENTA, INC. 82-5443222								
6425 PENN AVENUE STE 200 PITTSBURGH, PA 15206	IMMUNOTHERAPY	DE	N/A	U				
*UPMC HILLMAN CANCER CENTER - PINNACLE 83-3640945								
101 ERFORD ROAD CAMP HILL, PA 17701	CANCER TREATM	PA	N/A	U				
SHANGHAI UPMC CO., LTD								
288 SHIMEN 1ST ROAD JING'AN DISTRIC SHANGHAI, CH 200041	HEALTHCARE MG	CH	UPMC INT'L HOLD	Ü	1,253,347.	2,076,268.	100.0000	×
SALVATOR MUNDI INTERNATIONAL HOSPITAL								
ROMA VIALE DELLE MURA GIANICOLENSI 67/77, IT CAP 00152	HOSPITAL	II	UPMC ITALY SRL	Ü	30,449,422.	34,978,489.	100.0000	×

UPMC GROUP 20-8295721

990 SCH R, PART IV-IDENTIFICATION OF REL. ORG. TAXABLE AS CORP/TRUST

(A) NAME/ADDRESS/EIN	(B) PRIMARY	(C) LEGAL	(C) LEGAL (D) DIRECT	(E) ENTITY	(F) SHARE OF	(G) SHARE OF EOY	% (H)	(I) SEC 512(B)(13)
	ACTIVITY	DOMICILE	CONTROLLING	TYPE	TOT INCOME		CWNERSHIP	YES NO
SOMERSET MANAGEMENT SERVICES, INC. 25-1512960 600 GRANT STREET PITTSBURGH, PA 15219	060 MOB OWNERSHIP	PA	SOMERSET HLT SR	υ	293,073.	1,202,590.	100.0000	×
GENERIAN PHARMACEUTICALS, INC. 83-3340453 2425 SIDNEY STREET PITTSBURGH, PA 15203	153 PHARMACY	DE	N/A	v				
WORK PARTNERS NATIONAL INC 600 GRANT STREET PITTSBURGH, PA 15219	JEO INSURANCE	PA.	N/A	Ů.				
ASTRATA INC 6425 PENN AVENUE STE 200 PITTSBURGH, PA 15206	193 SOFTWARE	DE	N/A	U				
VEGAVECT 6425 PENN AVENUE STE 200 PITTSBURCH, PA 15206	784 GENE THERAPY	DE	N/A	υ				
NOVIMAB CORP. 85-1494905 6425 PENN AVENUE STE 200 PITTSBURGH, PA 15206	005 CLINICAL RESE	DE	N/A	Ü				
REALYZE INTELLEGENCE, INC. 85-0873923 6425 PENN AVENUE STE 200 PITTSBURGH, PA 15206	SOFTWARE	DE	N/A	υ				
*HAYSTACK CONSOLIDATED SERVICES, INC. 52-1335895 12500 WILLOWBROOK ROAD CUMBERLAND, MD 21502	1995 INACTIVE	PA	N/A	U				
*WESTERN MARYLAND INSURANCE COMPANY LTD P.O. BOX 10233 GRAND CAYMAN, CAYMAN ISLANDS CJ	INSURANCE	3	N/A	ŭ				
*WILLOWBROOK HEALTHCARE CONDO 37-1538510 12401 WILLOWBROOK ROAD CUMBERLAND, MD 21502	SIO REAL ESTATE	DE	N/A	U				

UPMC GROUP 20-8295721

990 SCH R, PART IV-IDENTIFICATION OF REL. ORG. TAXABLE AS CORP/IRUST

(A) NAME/ADDRESS/EIN	(B) PRIMARY ACTIVITY	(C) LEGAL (D) DOMICILE	(D) DIRECT CONTROLLING	(E) ENTITY TYPE	(F) SHARE OF TOT INCOME	(G) SHARE OF EOY	(H) % CWNERSHI	(I) SEC 512(B)(13) P YES NO
FXANTE PHARMACY SERVICES, INC. 83-3402761 511 CONGRESS STREET #803 PORTLAND, ME 04101	PHARMACY	DE	N/A	U				
CLANE HOSPITAL DEVELOPMENT ASSOCIATES, L C/O UPMC WHITFIELD, CORK ROAD BUTLERSTOWN NORTH, WATERFOR	MANAGEMENT	EI	N/A	U	NONE	15,378,903.	75,0000	×
UPMC KILDARE HOSPITAL LTD PROSPEROUS ROAD CLANE, CCUNTY KILDARE, CLANE EI W91 W535	HOSPITAL	EI	N/A	U	23,054,368.	15,119,675.	75.0000	×
UPMC AUT EVEN HOSPITAL LTD FRESHFORD ROAD COUNTY KILKENNY, EI R95 D3760	HOSPITAL	EI	N/A	U	36,915,046.	35,012,572.	100.0000	×
AVISTA THERAPEUTICS, INC. 85-3454001 6425 PENN AVENUE STE 200 PITTSBURGH, PA 15206	GENE THERAPY	РА	N/A	υ				
UPMC CANCER CENTER ZABOK, LTD VUKOVARA 269F ZAGREB, HR	CANCER CENTER	HR	UPMC IRELAND LT	U	ń	4,531,017.	75.0000	×
SWIFT SPRAOI HOLDINGS LTD NORTHWOOD AVENUE SANTRY CEMESNE, DUBLIN 9 EI D09 C523	HOLDING COMPANY	EI	UPMC HOSPITALS	U	NONE	874.	100.0000	×
SPORTS SURGERY CLINIC LTC NORTHWOOD AVENUE SANTRY DEMESNE, DUBLIN 9 EI D09 C523	ORTHOPEDIC SERV.	EI	SWIFT SPRAOI HO	U	86,333,917.	118,693,324.	100.0000	×
MACRADI LTD NORTHWOOD AVENUE SANTRY CEMESNE, DUBLIN 9 EI D09 C523	INACTIVE	EI	SWIFT SPRAOI HO	ť	NONE	21,128,268.	100.0000	×
MACRADI DEVELOPMENT LTD NORTHWOOD AVENUE SANTRY CEMESNE, DUBLIN 9 EI D09 C523	INACTIVE	EI	SPORTS SURGERY	U	NONE	1,521,976.	100.0000	×

UPMC GROUP

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(A) NAME/ADDRESS/EIN		(B) PRIMARY	(C) LEGAL	(C) LEGAL (D) DIRECT	(E) ENTITY	(F) SHARE OF	(G) SHARE OF EOY (H) % (I) SEC 512(B)(13)	(H) % (I)	SEC 512 (B) (1
		ACTIVITY	DOMICILE	CONTROLLING	TYPE	TOT INCOME		CWNERSHIP	YES NO
CO COLUMN INCREMENTATION OF THE PROPERTY OF TH	000000000000000000000000000000000000000		1			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			
98 WILSON AVENUE WASHINGTON, PA 15301	6610011-67	PHYSICIAN SRV	PA	UPMC WASHINGTON	U				
HEALTH FUTURES, INC,	25-1533189								
155 WILSON AVENUE WASHINGTON, PA 15301		INACTIVE	PA	THE WASHINGTON	O				
PHOENIX-WASHINGTON, INC.	25-1492829								
155 WILSON AVENUE WASHINGTON, PA 15301		REAL ESTATE	PA	THE WASHINGTON	D				
UPMC ITALY S.R.L									
PIAXXA SETT ANGELI 1090134 PALERMO, IT		HEALTHCARE	II	UPMC OVERSEA	U	59,170,073.	89,994,505.	100.0000	×

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

No	Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			Yes	No
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	related organizations list	ted in Parts II-IV?		
a	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.				
q	Gift, grant, or capital contribution to related organization(s)				
O	Gift, grant, or capital contribution from related organization(s)			1c ×	
o	Loans or loan guarantees to or for related organization(s)			19	×
O	Loans or loan guarantees by related organization(s)			- -	×
-	Dividends from related organization(s)			#	×
0	Sale of assets to related organization(s)	************		19	×
4	Purchase of assets from related organization(s),			+	×
-	Exchange of assets with related organization(s)			=	×
_	Lease of facilities, equipment, or other assets to related organization(s)			1 ×	
¥	Lease of facilities, equipment, or other assets from related organization(s)	*************		1k ×	Ш
-	Performance of services or membership or fundraising solicitations for related organization(s)			# .	
E	Performance of services or membership or fundraising solicitations by related organization(s)				×
_				Ju	×
0	Sharing of paid employees with related organization(s)			10	×
Ω	Reimbursement baid to related organization(s) for expenses.			1 dt X	
. 6	Reimbursement paid by related organization(s) for expenses .			1q ×	
-		************		-1-	×
2 0	Other transfer of cash or property from related organization(s)	this line including cover	red relationships and trans	saction thresholds	×
4	in the district to diff of the decree is need, seed the instructional of this man complete	tills mic, moldang cost	במונסומוולם מומ ממונ	decircle uncorrolds.	
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved	o .
Ξ	CORE NETWORK LLC	д	50,753,334.	COST	
(2)	CHILDREN'S COMMUNITY CARE	Д	2,244,733.	COST	74
3	ASBURY HEIGHTS OF UPMC	a	182,876.	COST	
4	CANTERBURY PLACE	Q	104,724.	COST	
(2)	CENTER FOR EMERGENCY MEDICINE OF W PA	a	377,748.	COST	
(9)	CHILDREN'S COMMUNITY CARE	Q	1,152,866.	COST	
ASI			S	Schedule R (Form 990) 2023	2023

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Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

No	Note: Complete line 1 if any entity is listed in Parts II. III or IV of this schedule			Yes	S
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	related organizations liste	ed in Parts II-IV?		
a	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent fro	,		13	
q				1b	
O				10	
ъ				1d	
O				- 4 - :	
				ž	
-	Dividends from related organization(s)			= ,	
σ,	Sale of assets to related organization(s)			61	
Ξ.	Purchase of assets from related organization(s),			u. ;	
-	Exchange of assets with related organization(s)			= :	
_	Lease of facilities, equipment, or other assets to related organization(s)				
_	Lease of facilities, equipment, or other assets from related organization(s)			¥	
-				=	
. E				#	
_				1h	
0				10	
۵	Reimbursement paid to related organization(s) for expenses	* * * * * * * * * * * * * * * * * * * *	***********	1p	
ь	Reimbursement paid by related organization(s) for expenses			19	
				÷	
∟ ഗ	Other transfer of cash or property to related organization(s)			= \$	
7	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	this line, including cover	ed relationships and transa	action thresholds.	
	(a) Name of related organization	(b) Transaction	(c) Amount involved	(d) Method of determining	b
		type (a - s)		amount involved	,
£	COMMUNITY CARE BEHAVIORAL HEALTH ORG	Q	9,981,317.	COST	
(2)	CRANBERRY PLACE	Q	151,443.	COST	
			4	1	
3	FORBES REINSURANCE COMPANY LTD	a	. 266, 089	COST	
3	HCMS GROUP LLC	Q	265,648.	COST	
(2)	HEMATOLOGY ONCOLOGY ASSOCIATION	Ø	932,617.	COST	
(9)	JAMESON CARE CENTER	0	87,270.	COST	
40	ı		Sch	Schedule R (Form 990) 202:	02

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity. B Gift, grant, or capital contribution to related organization(s). C Gift, grant, or capital contribution from related organization(s). 	h one or more related organizations lis	sted in Parts II-IV?	- Ta
			13
			1p
			10
d Loans or loan guarantees to or for related organization(s)			pt
e Loans or loan guarantees by related organization(s)			- 1e
Dividends from related organization(s)			#
g Sale of assets to related organization(s)			19
Purchase of assets from related organization(s),			t
Exchange of assets with related organization(s)			=
Lease of facilities, equipment, or other assets to related organization(s)			.: -
Lease of facilities, equipment, or other assets from related organization(s)			- +
Performance of services or membership or fundraising solicitations for related organization(s)	on(s)		=
m Performance of services or membership or fundraising solicitations by related organization(s),	on(s)		- 1
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			
o Sharing of paid employees with related organization(s)			- 10
b Reimbursement paid to related organization(s) for expenses.			1p
Reimbursement paid by related organization(s) for expenses .			19
r. Other transfer of cash or property to related organization(s)			÷
			1s
for	information on who must complete this line, including covered relationships and transaction thresholds.	ared relationships and trans	action thresholds.
(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved
(1) UPMC MAGEE WOMEN'S HOSPITAL	a	133,996,715.	COST
(2) ONCOLOGY HEMATOLOGY ASSOCIATION	Q	4,687,790.	COST
(3) PANTHER REINSURANCE COMPANY LTD	Ø	59,345.	COST
(4) RENAISSANCE FAMILY PRACTICE-UPMC, INC.	Ø	1,293,588.	COST
(5) SENECA PLACE	Ø	144,199.	COST
ONT GOROUMTERS ONE ONTO MAINTE O MAINTO 181	C	3/2 60	

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

Not	Note: Complete line 1 if any entity is listed in Parts II. III. or IV of this schedule.			Yes No
-		ore related organizations list	ted in Parts II-IV?	
a	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			1a
q	Gift, grant, or capital contribution to related organization(s)			1b
O	Gift, grant, or capital contribution from related organization(s)			10
P	Loans or loan guarantees to or for related organization(s)			1d
0	Loans or loan guarantees by related organization(s)			- 1- 0
-	Dividends from related organization(s)			#
6	Sale of assets to related organization(s)			1g
4	Purchase of assets from related organization(s),			- +
-	Exchange of assets with related organization(s)			=
_	Lease of facilities, equipment, or other assets to related organization(s)			;; ;;
¥	Lease of facilities, equipment, or other assets from related organization(s)			1k
-	Performance of services or membership or fundraising solicitations for related organization(s)			=
Ε				- T
_	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	************		-1 -:-
0	Sharing of paid employees with related organization(s)			10
0	Reimbursement paid to related organization(s) for expenses.			- 1 - 1
0	Reimbursement paid by related organization(s) for expenses			19
-		*************		.: 1
0	Other transfer of cash or property from related organization(s)	te this line including cover	red relationships and trans	saction thresholds
	- 1	and a mich mich mich and a mich a mich and a mich a mich a mich a mich a mich a mich and a mich a mich a mich a mich a mi	וכם וכומוסוואווף מות ממוא	saction till colloids.
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved
Ξ	SOUTH W ALPHA HOUSING AND HEALTHCARE INC.	a	96,409.	COST
(2)	STRATEGIC BUSINESS INITIATIVES LLC	α	2,464,211.	COST
(3)	SUGARCREEK STATION	Q	87,645.	COST
4	TRI-CENTURY INSURANCE COMPANY	α	183,282.	COST
(2)	TRI-STATE NEUROSURGICAL ASSOCIATES-UPMC, INC.	a	117,742.	COST
(9)	UNIVERSITY OF PGH CANCER INST CANCER SERVICES	a	6,225,995.	COST
JSA			Sc	Schedule R (Form 990) 2023

JSA 3E1309 1.000

Part V

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

No	Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes No
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	related organizations liste	d in Parts II-IV?		
a	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.			13	
Q				1b	
O	Gift, grant, or capital contribution from related organization(s)			10	
О	Loans or loan guarantees to or for related organization(s)			19	
Φ	Loans or loan guarantees by related organization(s)				
•	Dividende from related organization(e)			1	
	Dividends not related of gameration(s)				
ם מ	Durchage of small from related organization(s).				
-	Full class of assets from related organization(s),			=	
-	Lease of facilities, equipment, or other assets to related organization(s).			1,	
•					
¥	Lease of facilities, equipment, or other assets from related org			¥ ::	
=	Performance of services or membership or fundraising solicitations for related organization(s)			= :	
E	Performance of services or membership or fundraising solicit			£ :	
_				1 n	
0	Sharing of paid employees with related organization(s)			9	
- 1				4.	
2 0	Reimbursement paid by related organization(s) for expenses			10	
7					
- (Other transfer of cash or property to related organization(s)			:	
2		this line, including covere	ed relationships and transa	action thresholds	16
	(a)	(p)	(c)	(p)	
	Name of related organization	Transaction type (a - s)	Amount involved	Method of determining amount involved	rmining
Ξ	UNIVERSITY OF PITTSBURGH PHYSICIANS	a	132,481,650.	COST	
(2)	UPMC ALTOONA	a	84,350,727.	COST	
(3)	UPMC BEDFORD	Q	7,339,991.	COST	
4)	UPMC BENEFIT MANAGEMENT SERVICES INC.	Ø	9,858,866.	COST	
(2)	UPMC CHAUTAUQUA AT WCA	Q	14,325,110.	COST	
(9)	UPMC CHILDREN'S HOSPITAL OF PGH	Ø	117,083,053.	COST	
				Schedule R (Form 990) 202	990) 202

Schedule R (Form 990) 2023

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

Note:	Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			٨	Yes No
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	lated organizations liste	d in Parts II-IV?		
a	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	***********			-
p G	Gift, grant, or capital contribution to related organization(s)			1p	
9	Gift, grant, or capital contribution from related organization(s)			10	
o Lo	Loans or loan guarantees to or for related organization(s)			1d	
e Lo	Loans or loan guarantees by related organization(s)			<u>Ф</u>	-
f	Dividends from related organization(s)			=	
S	Sale of assets to related organization(s).			19	
	Purchase of assets from related organization(s),			‡	
E	Exchange of assets with related organization(s)			=	-
j.	Lease of facilities, equipment, or other assets to related organization(s)			 -:-	
ĸ	Lease of facilities, equipment, or other assets from related organization(s)			¥	
	Performance of services or membership or fundraising solicitations for related organization(s)			=	
E P	Performance of services or membership or fundraising solicitations by related organization(s)			1m	
n S	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		************	1	
0	Sharing of paid employees with related organization(s)			- 10	
0	Reimbursement baid to related organization(s) for expenses.			1p	
	Reimbursement paid by related organization(s) for expenses			19	
				ţ	
. ·	Other transfer of cash of property to related organization(s)			1s	H
2 If	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	s line, including covere	ed relationships and trans	action thresholds.	
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved	nining
(1) U	UPMC COLE	Q	6,162,852.	COST	
(2) U	UPMC COMMUNITY MEDICINE INC.	Ø	19,672,833.	COST	
(3)	UPMC COMMUNITY PROVIDER SERVICES	Q	26,094,456.	COST	
(4)	UPMC EAST	Ø	25,414,654.	COST	
(2)	UPMC EXCESS PL TRUST	Q	494,160.	COST	
Ω (9)	UPMC FOR YOU, INC.	a	56,051,593.	COST	
			Sch	Schedule R (Form 990) 2023	30) 2023

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Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

1 During his laxyear, did the organization engage in any of the following transactions with one or more related organizations island in Parts IHVP 1	Note	Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			Yes No
Receipt of thi interest, (ii) annuluies, (iii) control organization(s). Git, grant, or capital contribution to felled organization(s). Dividends from related organization(s). Bindrans or loan guarantees to or for related organization(s). Exchange of assets from related organization(s). Exchange of assets with related organization(s). Exchange of assets on membersh for fundating solitations by related organization(s). Exchange of assets and the assets of the assets with related organization(s). Exchange of assets and the assets of the assets and the related organization(s). Exchange of assets and property for related organization(s). Sharing of facilities, equipment, and organization(s) for expenses. Reimbursament paid by related organization(s) for expenses. Reimbursament paid by related organization(s) for expenses. Reimbursament paid by related organization(s) for expenses. Other transfer of cash or property for melated organization(s). Other transfer of cash or property for melated organization(s). Other transfer of cash or property for melated organization(s). Other transfer of cash or property for melated organization(s). Other transfer of cash or property for melated organization(s). Other transfer of cash or property for melated organization(s). Other transfer of cash or property for melated organization(s). Other transfer of cash or property for melated organization(s). Other transfer of cash or property for melated organization(s). Other transfer of cas	-	During the tax year, did the organization engage in any of the following transactions with one or more	related organizations list	ed in Parts II-IV?	
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UPMC HEALTH DEPENDENT INC. UPMC HEALTH PLAN		Other transfer of cash or property to related organization(s)			+ ;
UPMC HAMOT (a) Name of related organization Transaction to provided and the count involved to provi		the answer to any of the above is "Yes" see the instructions for information on who must complete	this line, including cover	red relationships and trans	action thresholds.
UPMC HAMOT Name of related organization Transaction type (a - s) Amount involved type		the district of any or the district of the first of the f	4	(4)	(4)
UPMC HAMOT Q 89,861,190. UPMC HEALTH BENEFITS INC. Q 552,688. UPMC HEALTH COVERAGE INC. Q 744,702. UPMC HEALTH NETWORK INC. Q 2,797,232. UPMC HEALTH OPTIONS INC. Q 15,856,359. UPMC HEALTH PLAN INC. Q 16,357,246.		Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(a) Method of determining amount involved
UPMC HEALTH BENEFITS INC. Q 552,688. UPMC HEALTH COVERAGE INC. Q 744,702. UPMC HEALTH NETWORK INC. Q 2,797,232. UPMC HEALTH OPTIONS INC. Q 15,856,359. UPMC HEALTH PLAN INC. Q 16,357,246.		UPMC HAMOT	a	89,861,190.	COST
UPMC HEALTH COVERAGE INC. Q 744,702. UPMC HEALTH NETWORK INC. Q 2,797,232. UPMC HEALTH OPTIONS INC. Q 15,856,359. UPMC HEALTH PLAN INC. Q 16,357,246.			Ø	552,688.	COST
UPMC HEALTH NETWORK INC. Q 2,797,232. UPMC HEALTH OPTIONS INC. Q 15,856,359. UPMC HEALTH PLAN INC. Q 16,357,246.	- 1	HEALTH COVERAGE	Ø	744,702.	COST
UPMC HEALTH OPTIONS INC. Q 15,856,359. UPMC HEALTH PLAN INC. Q 16,357,246.		HEALTH NETWORK	a		COST
UPMC HEALTH PLAN INC. 2 16,357,246.		HEALTH OPTIONS	a	15,856,359.	COST
	(9)	UPMC HEALTH PLAN INC.	a	16,357,246.	COST

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Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

å	Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes No
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	elated organizations listed	in Parts II-IV?		
a				13	4
q				1b	
O				10	
ъ				10	-
O					
	Dividends from related organization(s)			#	H
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-				=	•
-	Lease of facilities, equipment, or other assets to related organization(s)			<u></u>	
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¥ -	Lease of racinities, equipment, or other assets from related organization(s)			=	
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0				19	
۵		***********		1p	
ь	Reimbursement paid by related organization(s) for expenses				
-	Other transfer of cash or property to related organization(s)			+	
S				18	
7	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	iis line, including covered	d relationships and transa	action thresholds.	
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved	mining
Ξ	UPMC HORIZON	Ø	20,062,251.	COST	
(2)	UPMC JAMESON	a	15,354,067.	COST	
(3)	UPMC MCKEESPORT	Ø	18,650,871.	COST	
3	UPMC MERCY	a	57,168,391.	COST	
(2)	UPMC MULTISPECIALTY GROUP, INC.	Q	693,139.	COST	
(9)	UPMC NORTHWEST	α	17,658,827.	COST	
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Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

N	Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			Yes	s No
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	elated organizations listed	d in Parts II-IV?		
10	a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.			13	
	b Gift, grant, or capital contribution to related organization(s)			1b	
3	Gift, grant, or capital contribution from related organization(s)			10	
0	d Loans or loan guarantees to or for related organization(s)			1d	
U	e Loans or loan guarantees by related organization(s)				
	Dividends from related organization(s)			1,	
	a Sale of assets to related organization(s).			19	
_				4	
-	Exchange of assets with related organization(s)			=	
	Lease of facilities, equipment, or other assets to related organization(s)			1j	
1	k Lease of facilities, equipment, or other assets from related organization(s)			¥	
-				=	١.
-	m Performance of services or membership or fundraising solicitations by related organization(s),			1m	
-	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			1n	
J	o Sharing of paid employees with related organization(s)			10	
	b Reimbursement baid to related organization(s) for expenses.			1p	
	Reimbursement paid by related organization(s) for expenses			19	
_ (r Other transfer of cash or property to related organization(s)			-1- +	
2		his line, including covere	ad relationships and transa	action thresholds.	
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved	guin
Ξ	UPMC OVERSEAS	a	867,617.	COST	
(2)	UPMC PASSAVANT	Ø	55,891,236.	COST	
(3)	UPMC SENIOR COMMUNITIES, INC.	Q	200,721.	COST	
4	THE HERITAGE SHADYSIDE	a	87,645.	COST	
(2)	UPMC SOMERSET	Ø	4,209,916.	COST	
(9)	UPMC ST. MARGARET	Q	34,404,030.	COST	
1			Sch	Schedule R (Form 990) 2023	1) 2023

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

No	Note: Complete line 1 if any entity is listed in Parts II. III. or IV of this schedule.			Yes No
-		e related organizations lis	sted in Parts II-IV?	
a	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	,		13
Q	Gift, grant, or capital contribution to related organization(s)			1p
O	Gift, grant, or capital contribution from related organization(s)			4c
Р	Loans or loan guarantees to or for related organization(s)			1d
Φ	Loans or loan guarantees by related organization(s)			- 1e
+	Dividends from related organization(s)			#
0	Sale of assets to related organization(s)			1g
4	Purchase of assets from related organization(s),			th
-	Exchange of assets with related organization(s)			=
_	Lease of facilities, equipment, or other assets to related organization(s)			.:. 1
¥	Lease of facilities, equipment, or other assets from related organization(s)			1k
=	Performance of services or membership or fundraising solicitat			=
Ε				- 1m
_	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			- t
0	Sharing of paid employees with related organization(s)			10
Ω	Reimbursement paid to related organization(s) for expenses.			1p
. 6	Reimbursement paid by related organization(s) for expenses			1q
-				+
0	Other transfer of cash or property from related organization(s).	and seiler local seiler		1s
7	If the answer to any of the above is "res," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	s this line, including cove	gred relationships and trans	action thresholds.
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved
Ξ	UPMC WILLIAMSPORT	a	42,253,875.	COST
(2)	WASHINGTON SENIOR CARE CORP	Ø	89,815.	COST
(3)	UPMC PRESBYTERIAN SHADYSIDE	Д	1,056,453,829.	COST
4	CHARLES COLE MEMORIAL HOSPITAL	М	233,440.	COST
(2)	COMMUNITY CARE BEHAVIORAL HEALTH ORG	м	213,187.	COST
(9)	DIVINE PROVIDENCE HOSPITAL	м	1,654,090.	COST
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Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity. Gift, grant, or capital contribution to related organization(s)	a controlled entity.		
Gift, grant, or capital contribution to related organization(s)			
Gift, grant, or capital contribution from related organization(s)			
Loans or loan guarantees to or for related organization(s)			
Loans or loan quarantees by related organization(s)			1d
			1e
Dividends from related organization(s)			11
Sale of assets to related organization(s)			10
Durchase of smale from related constraints (a)			. 4
Tuichase of assets from leighted of gallization (s).			:::::::::::::::::::::::::::::::::::::::
Exchange of assets with related organization(s)			
Lease of facilities, equipment, or other assets to related organization(s)			1j
Lease of facilities, equipment, or other assets from related organization(s)			¥
Performance of services or membership or fundraising solicitations for related organization(s)	(s)		=
m Performance of services or membership or fundraising solicitations by related organization(s)	(8		-E
			4
Sharing of paid employees with related organization(s)			10
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Reimbursement paid to related organization(s) for expenses.			10
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Other transfer of cash or property to related organization(s)			11
Other transfer of cash or property from related organization(s)			18
If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	st complete this line, including cove	red relationships and trans	action thresholds.
(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved
HAMOT COLE VENTURES	м	591,500.	COST
HOME NURSING AGENCY AFFILIATES	М	851,842.	COST
JAMESON HEALTHCARE FOUNDATION	Ж	65,345.	COST
UPMC MAGEE WOMEN'S HOSPITAL	М	4,042,627.	COST
REGIONAL HEALTH SERVICES INC	Ж	1,258,785.	COST

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity. b Gift, grant, or capital contribution to related organization(s). c Gift, grant, or capital contribution from related organization(s). d Loans or loan guarantees to or for related organization(s). e Loans or loan guarantees by related organization(s). f Dividends from related organization(s). g Sale of assets to related organization(s). g Sale of assets to related organization(s).	tions with one or more related organizations list ntity. priganization(s) rganization(s).	sted in Parts II-IV?	4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4
	ization(s).		4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4
	ization(s).		4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4
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	ization(s)		5
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	ization(s) zation(s). 1(s)		t = i
	ization(s) zation(s).		:
i Exchange of assets with related organization(s)	ization(s) sation(s).		± = = = = = = = = = = = = = = = = = = =
I Lease of facilities, equipment, or other assets to related organization(s)	ization(s)		+ + + + + + + + + + + + + + + + + + +
k Lease of facilities, equipment, or other assets from related organization(s)	ization(s)		= # + 6 + 4
ns for related of	zation(s)		# 1 d d b
m Performance of services or membership or fundraising solicitations by related organization(s)	(s)L		t 0 t t
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			6 d b
o Sharing of paid employees with related organization(s)			1 d d
p Reimbursement paid to related organization(s) for expenses			,
r Other transfer of cash or property to related organization(s)			
If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	no must complete this line, including cover	ered relationships and trans	action thresholds.
(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved
(1) SUSQUEHANNA HEALTH INNOV. CTR, INC.	К	950,004.	COST
(2) SUSQUEHANNA PHYSICIAN SERVICES	Ж	219,235.	COST
(3) UNIVERSITY OF PITTSBURGH PHYSICIANS	K	2,304,122.	COST
(4) UPMC ALTOONA	Ж	1,727,279.	COST
(5) UPMC BEDFORD	Ж	238,020.	COST
(6) UPMC CHILDREN'S HOSPITAL OF PGH	м	8,470,168.	COST
UPMC CHILDREN'S HOSPITAL OF	м	470,168	. COST

JSA 3E1309 1.000

Schedule R (Form 990) 2023

Part V

No	Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			A	Yes No
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	elated organizations lister	d in Parts II-IV?		
a	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			1a	
q	Gift, grant, or capital contribution to related organization(s)			1b	
O	Gift, grant, or capital contribution from related organization(s)			10	
ъ	Loans or loan guarantees to or for related organization(s)			14	
Φ	Loans or loan guarantees by related organization(s)			- 1 - 1 - 1 - 1	-
•	Dividends from related organization(s)			#	H
. 0	Sale of assets to related organization(s).			19	-
2 0	Purchase of assets from related organization(s).			ŧ	
-	Exchange of assets with related organization(s)			=	
_	Lease of facilities, equipment, or other assets to related organization(s),			1	
¥	Lease of facilities, equipment, or other assets from related organization(s)			¥	
=				=	
E	Performance of services or membership or fundraising solicit			£	
_			***************************************	=	
0	Sharing of paid employees with related organization(s)			9	
0	Reimbursement paid to related organization(s) for expenses.			10	Н
. 6				19	
-				‡	
2 8	Other transfer of cash or property from related organization(s)	his line, including covere	ed relationships and trans	action thresholds.	
•	The distriction of the districti	14	and the second s	Concession of the Concession o	
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	Method of determining amount involved	mining
Ξ	UPMC COMMUNITY MEDICINE INC.	Ж	3,697,721.	COST	
(2)	UPMC COMMUNITY PROVIDER SERVICES	М	626,404.	COST	
(3)	UPMC EAST	М	729,127.	COST	
5	UPMC FOR YOU, INC.	м	88,894.	COST	
(2)	UPMC HAMOT	Ж	3,389,486.	COST	
(9)	UPMC HORIZON	Ж	938,015.	COST	
3				Schedule R (Form 990) 202	90) 202

Schedule R (Form 990) 2023

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

å	Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes No
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	lated organizations listed in	in Parts II-IV?		
a				13	
q				1b	
O				10	
ъ				1d	
a	Loans or loan guarantees by related organization(s)			- 1 - 1 - 1	
-	Dividends from related organization(s)			11	
ס				19	
2				1h	
-	Exchange of assets with related organization(s)			=	
_	Lease of facilities, equipment, or other assets to related organization(s)			÷ ::	
¥	Lease of facilities, equipment, or other assets from related organization(s)			¥	
=	Performance of services or membership or fundraising solicit			=	
E				- 1 - 1	
_	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		***************************************		
0	Sharing of paid employees with related organization(s)			9	
•	Daimhurcamant naid to related organization(s) for evagances			10	
2 5				1-1-1	
∟ ഗ	Other transfer of cash or property to related organization(s)			- 5	
7	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	is line, including covered	relationships and transa	action thresholds	S.
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved	ermining
3	UPMC LOCK HAVEN	Ж	57,133.	COST	
(2)	UPMC MCKEESPORT	м	652,794.	COST	
(3)	UPMC MERCY	м	6,567,625.	COST	
3	UPMC MUNCY	м	147,822.	COST	
(2)	UPMC NORTHWEST	м	170,252.	COST	
(9)	UPMC PASSAVANT	м	6,646,973.	COST	
JSA			Sch	Schedule R (Form 990) 2023	990) 202

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Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

During the tax year, did the organization engage in any of the fol Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from Gift, grant, or capital contribution to related organization(s) Gift, grant, or capital contribution from related organization(s).	lowing transactions with one or more related organizations listed in Parts II-IV? a controlled entity.	ted in Parts II-IV?	
Receipt of (ii) interest, (ii) annuities, (iii) royalties, or (iv) rent from Gift, grant, or capital contribution to related organization(s) Gift, grant, or capital contribution from related organization(s).			13
			44
			g1
			10
d Loans or loan guarantees to or for related organization(s)			1d
e Loans or loan guarantees by related organization(s)			- 1e
Dividends from related organization(s)			
g Sale of assets to related organization(s)			19
h Purchase of assets from related organization(s),			th
Exchange of assets with related organization(s)			
Lease of facilities, equipment, or other assets to related organization(s)			1j
b I asso of facilities equipment or other sesate from related organization(s)			1,4
	tion(s)		=
m Performance of services or membership or fundraising solicitations by related organization(s)	lion(s)		# +
	(a)		4
			10
p Keimbursement paid to related organization(s) for expenses			
4 Neilliburgeilleilt paid by leigted organization(s) for expenses			
r Other transfer of cash or property to related organization(s)	*******************		
s Other transfer of cash or property from related organization(s)	must complete this line including cover	red relationships and trans	1s
	mast complete this mic, morally con-	ica icianolisiilps and nans	detail till collolles.
Name of related organization	Transaction type (a - s)	(c) Amount involved	(a) Method of determining amount involved
(1) UPMC PRESBYTERIAN SHADYSIDE	М	20,698,503.	COST
(2) UPMC SOMERSET	м	473,822.	COST
(3) UPMC ST. MARGARET	К	1,830,113.	COST
(4) UPMC WELLSBORO	Ж	399,058.	COST
(5) UPMC WILLIAMSPORT	м	3,000,445.	COST
	H	200	

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

Not	Note: Complete line 1 if any entity is listed in Parts II. III. or IV of this schedule.			Yes No
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	e related organizations list	ted in Parts II-IV?	
a	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			13
q	Gift, grant, or capital contribution to related organization(s)			1p
O	Gift, grant, or capital contribution from related organization(s)			10
D	Loans or loan guarantees to or for related organization(s)			1d
O	Loans or loan guarantees by related organization(s)			- 1 _e
-	Dividends from related organization(s)			#
0	Sale of assets to related organization(s)	***************************************		19
4	Purchase of assets from related organization(s),			1h
-	Exchange of assets with related organization(s)			#
_	Lease of facilities, equipment, or other assets to related organization(s)			1
×	Lease of facilities, equipment, or other assets from related organization(s)			1k
-	Performance of services or membership or fundraising solicitations for related organization(s)			=
Ε				- 1m
_	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		***************************************	1n
0	Sharing of paid employees with related organization(s)			10
0	Reimbursement paid to related organization(s) for expenses.			10
. 0	Reimbursement paid by related organization(s) for expenses .			19
		***************************************		-1-4
2 0		this line, including cover	red relationships and trans	action thresholds.
		147	107	(A)
	(a) Name of related organization	Transaction type (a - s)	(c) Amount involved	Method of determining amount involved
Ξ	CENTER FOR EMERGENCY MEDICINE OF W PA	Ŋ	77,651.	COST
(2)	CHARLES COLE MEMORIAL HOSPITAL	D	626,362.	COST
(3)	CHARTWELL PA LLP	D	1,015,628.	COST
4	CHILDREN'S COMMUNITY CARE	5	807,739.	COST
(2)	COLE CARE, INC.	5	277,817.	COST
(9)	COMMUNITY CARE BEHAVIORAL HEALTH ORG	J	199,972.	COST
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Schedule R (Form 990) 2023

Page 3

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

No	Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes No
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	elated organizations liste	ed in Parts II-IV?		
a				13	
q	Gift, grant, or capital contribution to related organization(s)			1b	
O	Gift, grant, or capital contribution from related organization(s)			10	
ъ	Loans or loan guarantees to or for related organization(s)			10	
O	Loans or loan guarantees by related organization(s)			- 	
	Dividends from related organization(s)			#	
. 0	Sale of assets to related organization(s).			19	-
2 (Purchase of assets from related organization(s),			#	
-	Exchange of assets with related organization(s),			=	
-	Lease of facilities, equipment, or other assets to related organization(s)			÷ ::::	
¥	Lease of facilities. equipment, or other assets from related organization(s)			¥	
-	Performance of services or membership or fundraising solicitations for related organization(s)			=	
E					
_		***********	*************		
0	Sharing of paid employees with related organization(s)			9	
2	Reimbursement paid to related organization(s) for expenses.			10	
. 0				19	
				,	
_ 0		************		1s	+
7	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line,	is line, including cover	including covered relationships and transaction thresholds.	action thresholds	
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved	mining
Ξ	CORE NETWORK LLC	b	2,617,957.	COST	
(2)	CRANBERRY PLACE	Ţ	2,182,848.	COST	
(3)	UPMC MAGEE WOMEN'S HOSPITAL	D	5,289,047.	COST	
4	REGIONAL HEALTH SERVICES INC	ņ	1,883,860.	COST	
(2)	RENAISSANCE FAMILY PRACTICE-UPMC, INC.	ь	232,205.	COST	
(9)	RX PARTNERS, INC	D	74,369.	COST	
3			SC	Schedule R (Form 990) 2023	190) 2023

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

ne following transactions with one or more related organizations listed in Parts II-NY from a controlled entity. s). rganization(s). rganization(s). station for related organization(s). stations by related organization(s). station by relation by relation by relationships and transaction by relationships and transaction by relation by relationships and transaction by relationships a	-	uring the tax year, did the organization engage in any of the following transactions with one	more related organizations list	ted in Parts II-IV?	6
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Loans or loan guarantees to or for related organization(s)		ift, grant, or capital contribution from related organization(s)			.:.
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Sele of assets for related organization(s). Purchase of assets from related organization(s). Evaluage of assets with related organization(s). Lease of facilities, equipment, or other assets from related organization(s). Lease of facilities, equipment, or other assets from related organization(s). Performance of services or membership or fundraising solicitations for related organization(s). Performance of services or membership or fundraising solicitations by related organization(s). Performance of services or membership or fundraising solicitations by related organization(s). Performance of services or membership or fundraising solicitations by related organization(s). Performance of services or membership or fundraising solicitations by related organization(s). Performance of services or membership or fundraising solicitations by related organization(s). Performance of services or membership or fundraising solicitations by related organization(s). Performance of services or membership or fundraising solicitations by related organization(s). Performance of services or membership or fundraising solicitations by related organization(s). Performance of services or membership or the alone property from related organization(s). Performance of services or membership or the alone property from related organization(s). Performance of cash or property from related organization(s). Performance of cash or property from related organization(s). Performance of cash or property from related organization(s). Performance organization(s) for expenses. Performance organization(s) for ex	f	ividends from related organization(s)			#
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Exchange of assets with related organization(s). Lease of facilities, equipment, or other assets from related organization(s). Lease of facilities, equipment, or other assets from related organization(s). Performance of services or membership or fundraising solicitations for related organization(s). Performance of services or membership or fundraising solicitations for related organization(s). Sharing of paid employees with related organization(s) for expenses. Reimbursement paid to related organization(s) for expenses. Reimbursement paid by related organization(s). Other transfer of cash or property from related organization(s). Other transfer of cash or property from related organization(s). If the answer to any of the above is "Ves," see the instructions for information on who must complete this line, including covered relationships and transaction in the answer to any of the above is "Ves," see the instructions for information on who must complete this line, including covered relationships and transaction of each or property from related organization(s). SEMECA PLACE SHADYSIDE MEDICAL CENTER ASSOCIATES, INC. J A 4,570,334. J A 4,570,334. Transaction or who must complete this line, including covered relationships and transaction by the above is "Ves". see the instructions for information on who must complete this line, including covered relationships and transaction or the answer to any of the above is "Ves". see the instructions for information or who must complete this line, including covered relationships and transaction or transac	4	urchase of assets from related organization(s),			1 1
Lease of facilities, equipment, or other assets from related organization(s) Lease of facilities, equipment, or other assets from related organization(s) Performance of services or membership or fundraising solicitations by related organization(s) Sharing of paid employees with related organization(s) or expenses Sharing of paid employees with related organization(s) for expenses Sharing of paid employees with related organization(s) for expenses Reimbursement paid by related organization(s) for expenses Other transfer of cash or property from related organization(s). Reimbursement paid by related organization(s) for expenses Reimbursement paid by r	E	xchange of assets with related organization(s)		***************************************	=
Lease of facilities, equipment, or other assets from related organization(s) Performance of services or membersh por fundraising solicitations for related organization(s) Performance of services or membersh por fundraising solicitations by related organization(s) Sharing of services or membersh por fundraising solicitations by related organization(s) Sharing of paid employees with related organization(s) for expenses Reimbursement paid by related organization(s) for information on who must complete this line. Including covered relationships and transaction on who must complete this line including covered relationships and transaction organization orga	j	ease of facilities, equipment, or other assets to related organization(s)			.:. -1;
Performance of services or membership or fundraising solicitations for related organization(s). Performance of services or membership or fundraising solicitations by related organization(s). Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) or expenses. Reimbursement paid to related organization(s) for expenses. Reimbursement paid by related organization(s) for expenses. Reimbursement paid by related organization(s). Other transfer of cash or property from related organization(s). Other transfer of cash or property from related organization(s). If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction of the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction or sense to the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction or sense the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction or sense the instructions for information or who must complete this line, including covered relationships and transaction or sense the instructions for information or who must complete this line, including covered relationships and transaction or sense the instructions		ease of facilities, equipment, or other assets from related organization(s)			1k
Performance of services or membership or fundraising solicitations by related organization(s). Sharing of facilities, equipment, mailing lists, or other assets with related organization(s). Reimbursement paid to related organization(s) for expenses. Reimbursement paid by related organization(s) for expenses. Reimbursement paid by related organization(s). Other transfer of cash or property from related organization(s). Other transfer of cash or property from related organization(s). Other transfer of cash or property from related organization(s). If the answer to any of the above is "Ves," see the instructions for information on who must complete this line, including covered relationships and transaction ham of related organization for information on who must complete this line, including covered relationships and transaction ham of related organization for information on who must complete this line, including covered relationships and transaction ham of related organization for information on who must complete this line, including covered relationships and transaction ham of related organization for information on who must complete this line, including covered relationships and transaction ham of related organization for information on who must complete this line, including covered relationships and transaction ham of related organization for information on who must complete this line, including covered relationships and transaction ham of related organizations for information on who must complete this line, including covered relationships and transaction ham of the answer to any of the above is "CB1, 395. CC SUSQUEHANNA VENTURES JUPA" INC. J 4,570,334,955. CC TRILL-STATE NEUROSURGICAL ASSOCIATES-UPAC, INC. J 4,570,334,955. CC TRILL-STATE RUBDICAL ASSOCIATES-UPAC, INC.	-	erformance of services or membership or fundraising solicitations for related organization(s)			=
Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Sharing of paid employees with related organization(s) for expenses. Reimbursement paid to related organization(s) for expenses. Other transfer of cash or property from related organization(s). Other transfer of cash or property from related organization(s). If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction from the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction from related organization for information on who must complete this line, including covered relationships and transaction from related organization for information on who must complete this line, including covered relationships and transaction from the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction from the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction from related organization for information on who must complete this line, including covered relationships and transaction from transaction from related organizations for information on who must complete this line, including covered relationships and transaction from related organizations or information on who must complete this line, including covered relationships and transaction from related organization (1912, 1912,		erformance of services or membership or fundraising solicitations by related organization(s).			#
Senering of paid employees with related organization(s)		haring of facilities, equipment, mailing lists, or other assets with related organization(s)		***************************************	1n
Reimbursement paid to related organization(s) for expenses					10
Reimbursement paid by related organization(s) for expenses					10
Other transfer of cash or property to related organization(s)		eimbursement paid by related organization(s) for expenses			19
If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction Internation Name of related organization Name o		ther transfer of cash or property to related organization(s)			÷ 4
SENECA PLACE SHADYSIDE MEDICAL CENTER ASSOCIATES, I SOMERSET HEALTH SERVICES, INC. SUSQUEHANNA PHYSICIAN SERVICES SUSQUEHANNA VENTURES TRI-STATE NEUROSURGICAL ASSOCIATES-UPMC, INC. Transaction Amount involved by (b) Transaction Amount involved by (c) 281,395. CC TAL STATE NEUROSURGICAL ASSOCIATES-UPMC, INC. J A 281,395. CC 31,395. CC 4,570,334. CC 234,955. CC		the answer to any of the above is "Yes," see the instructions for information on who must c	uplete this line, including cover	red relationships and trans	action thresholds.
SENECA PLACE SHADYSIDE MEDICAL CENTER ASSOCIATES, I SOMERSET HEALTH SERVICES, INC. SUSQUEHANNA PHYSICIAN SERVICES SUSQUEHANNA VENTURES TRI-STATE NEUROSURGICAL ASSOCIATES-UPMC, INC. 3 234,955.		(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved
SHADYSIDE MEDICAL CENTER ASSOCIATES, I SOMERSET HEALTH SERVICES, INC. SUSQUEHANNA PHYSICIAN SERVICES SUSQUEHANNA VENTURES TRI-STATE NEUROSURGICAL ASSOCIATES-UPMC, INC. J 124,800. 4,570,334.		ENECA PLACE	ņ	281,395.	COST
SOMERSET HEALTH SERVICES, INC. SUSQUEHANNA PHYSICIAN SERVICES SUSQUEHANNA VENTURES J 112,507. TRI-STATE NEUROSURGICAL ASSOCIATES-UPMC, INC.		-	D	124,800.	COST
SUSQUEHANNA PHYSICIAN SERVICES SUSQUEHANNA VENTURES J 112,507. TRI-STATE NEUROSURGICAL ASSOCIATES-UPMC, INC.		HEALTH SERVICES,	J.	814,198.	COST
SUSQUEHANNA VENTURES J 112,507. TRI-STATE NEUROSURGICAL ASSOCIATES-UPMC, INC.		PHYSICIAN	J.		COST
TRI-STATE NEUROSURGICAL ASSOCIATES-UPMC, INC.	2.5	USQUEHANNA VENTURES	D.	112,507.	COST
		TRI-STATE NEUROSURGICAL ASSOCIATES-UPMC, INC.	Ŋ	234,955.	COST

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Schedule R (Form 990) 2023

Page 3

Z	Note: Complete line 1 if any entity is listed in Parts II III or IV of this schedule			Yes No
-		related organizations list	ted in Parts II-IV?	
10	a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			1a
11	b Gift, grant, or capital contribution to related organization(s)			1b
0	c Gift, grant, or capital contribution from related organization(s)			10
J	d Loans or loan guarantees to or for related organization(s)			1d
Ð	e Loans or loan guarantees by related organization(s)			
	Dividends from related organization(s)			16
. 0	g Sale of assets to related organization(s).			1g
_				
-	Exchange of assets with related organization(s)		***************************************	=
_	Lease of facilities, equipment, or other assets to related organization(s)			.:. 1 <u>i</u>
*	k Lease of facilities, equipment, or other assets from related organization(s)			¥
5				=
_	m Performance of services or membership or fundraising solicitations by related organization(s)			- 1m
-	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	************		1n
J	o Sharing of paid employees with related organization(s)			10
-	b Reimbursement paid to related organization(s) for expenses.			10
. 0				19
_ "	r Other transfer of cash or property to related organization(s)			1r
2		this line, including cover	red relationships and trans	action thresholds.
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved
Ξ	UNIVERSITY OF PGH CANCER INST CANCER SERVICES	ŋ	70,723.	COST
(2)	UNIVERSITY OF PITTSBURGH PHYSICIANS	b	30,701,224.	COST
(3)	UPMC ADVANCE PRACTICE PROVIDERS	Ь	183,901.	COST
4	UPMC ALTOONA	p	83,244.	COST
(2)	UPMC ALTOONA REGIONAL HEALTH SERVICES, INC.	Ь	1,244,309.	COST
(9)	UPMC CHILDREN'S HOSPITAL OF PGH	b	427,311.	COST
JSA			S	Schedule R (Form 990) 2023

Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity. Gift, grant, or capital contribution to related organization(s)	a controlled entity.		
Gift, grant, or capital contribution from related organization(s)			
Collit, grant, or capital contribution from related organization(s)			
Loans or loan guarantees to or for related organization(s)			2 3
Loans or loan guarantees by related organization(s)			1e
Dividends from related organization(s)			#
Sala of assets to related organization(s)			10
Durchage of assets to related organization(s).			
Explante of assets with related organization(s),			=
Excitating of assets with related organization(s).			:
Lease of facilities, equipment, or other assets to related organization(s)			F
Lease of facilities, equipment, or other assets from related organization(s)			1k
Performance of services or membership or fundraising solicitations for related organization(s)	ation(s)		=
Performance of services or membership or fundraising solicitations by related organization(s)	ation(s).		- 1m
Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	(8)		4
Sharing of baid employees with related organization(s)			10
Reimbursement paid to related organization(s) for expenses			1p
Reimbursement paid by related organization(s) for expenses			19
Other transfer of cash or property to related organization(s)			1r
Other transfer of cash or property from related organization(s)			1s
If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	o must complete this line, including cove	red relationships and trans	action thresholds.
(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved
UPMC COMMUNITY MEDICINE INC.	D	7,625,982.	COST
UPMC COMMUNITY PROVIDER SERVICES	D	559,862.	COST
UPMC HAMOT	ט	204,325.	COST
UPMC HEALTH PLAN INC.	ט	1,615,300.	COST
UPMC HOME CARE MANAGEMENT SERVICES	J.	82,596.	COST
	t	013 616	

Schedule R (Form 990) 2023

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

ž	Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			٨	Yes No
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	lated organizations listed	in Parts II-IV?		
a	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.			1a	-
Q	Gift, grant, or capital contribution to related organization(s)	***************************************		1p	
O	Gift, grant, or capital contribution from related organization(s)	***************************************		10	1
O	Loans or loan guarantees to or for related organization(s)	***************************************		19	
O	Loans or loan guarantees by related organization(s)			- 4e	-
•	Dividends from related organization(s)			#	H
. 5				19	
				‡	
-	Exchange of assets with related organization(s)			= :::	
_	Lease of facilities, equipment, or other assets to related organization(s)			÷	+
¥	Lease of facilities, equipment, or other assets from related organization(s)			¥	
=	Performance of services or membership or fundraising solicitations for related organization(s)			=	
_	m Performance of services or membership or fundraising solicitations by related organization(s),			# +	
_			*************		+
0	Sharing of paid employees with related organization(s)			9	
۵	Reimbursement paid to related organization(s) for expenses.			1p	
ь				19	+
	Other transfer of cash or property to related organization(s)			11.	H
. v				18	H
7	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	is line, including covered	d relationships and transa	action thresholds.	
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved	mining /ed
Ξ	UPMC HORIZON	J	72,241.	COST	
(2)	UPMC MERCY	Ь	.000,000	COST	
(3)	UPMC NORTHWEST	D	128,216.	COST	
4	UPMC PASSAVANT	p	305,848.	COST	
(2)	UPMC PRESBYTERIAN SHADYSIDE	D	5,432,443.	COST	
(9)	UPMC ST. MARGARET	b	76,700.	COST	
3			Sch	Schedule R (Form 990) 2023	90) 2023

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Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

ž	Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes No	0
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	d organizations listed in Par	rts II-IV?			
	a Receipt of (i) interest. (ii) annuities. (iii) rovalties. or (iv) rent from a controlled entity.			13		
-	b Gift, grant, or capital contribution to related organization(s)			1p		
Ĭ	c Gift, grant, or capital contribution from related organization(s)			10		
Ĭ	d Loans or loan guarantees to or for related organization(s)			19		
	e Loans or loan guarantees by related organization(s)			 		
-	f Dividends from related organization(s)			#		
0,	g Sale of assets to related organization(s)			19		
				# :::		
_	i Exchange of assets with related organization(s)			-:		
	j Lease of facilities, equipment, or other assets to related organization(s)		•	.: .:		
7	k Lease of facilities, equipment, or other assets from related organization(s)			¥		
7	1 Performance of services or membership or fundraising solicitations for related organization(s)			=		
7	m Performance of services or membership or fundraising solicitations by related organization(s),					Ш
Ī	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			1n		
•	o Sharing of paid employees with related organization(s)					
	p Reimbursement paid to related organization(s) for expenses			1p		
	Reimbursement paid by related organization(s) for expenses			19		
- "	r Other transfer of cash or property to related organization(s)			+ 5		
2		ne, including covered relati	ionships and transa	action threshol	ds.	
	(a) Name of related organization	(b) Transaction Arr	(c) Amount involved	(d) Method of determining amount involved	termining	
3	I) UPMC WILLIAMSPORT	b	1,342,972.	COST		
(2)	2) WILLIAMSPORT AREA AMBULANCE SERVICE	b	70,269.	COST		1
(3)	3) COMMUNITY CARE BEHAVIORAL HEALTH ORG	Q	939,400.	COST		
4	4) UNIVERSITY OF PITTSBURGH PHYSICIANS	Q	5,273,560.	COST		
(2)	5) UPMC FOR YOU, INC.	Q	6,845,269.	COST		1
(9)	3) UPMC HEALTH BENEFITS INC.	O.	574,933.	COST		
			do.S.	Padule R (Form	1 9901 2023	23

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Schedule R (Form 990) 2023

Page 3

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

No	Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes No
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	lated organizations listed	d in Parts II-IV?		
a				13	
q	Gift, grant, or capital contribution to related organization(s)			1b	
O	Gift, grant, or capital contribution from related organization(s)			10	
ъ	Loans or loan guarantees to or for related organization(s)			14	
Φ					
	Dividends from related organization(s)			#	
. 5	Sale of assets to related organization(s).			19	
-	Purchase of assets from related organization(s),			th	
-	Exchange of assets with related organization(s)			=	
_	Lease of facilities, equipment, or other assets to related organization(s)			<u>1</u>	
×	Lease of facilities, equipment, or other assets from related organization(s)			¥	
=	Performance of services or membership or fundraising solicit			=	
Ε				1m	
_				1n	
0	Sharing of paid employees with related organization(s)				
۵	Reimbursement paid to related organization(s) for expenses			1p	
ь				1q	
L				‡ .	
2 8	Other transfer of cash or property from related organization(s)	is line, including covere	including covered relationships and transaction thresholds.	action threshold	· s
	(a)	(p)	(c)	(p)	
	Name of related organization	Transaction type (a - s)	Amount involved	Method of determining amount involved	rmining
Ξ	UPMC HEALTH OPTIONS INC.	Ø	990,733.	COST	
(2)	UPMC HEALTH PLAN INC.	Ø	9,328,504.	COST	
(3)	WASHINGTON SENIOR CARE CORP	Q	93,918.	COST	
4	WILLIAMSPORT AREA AMBULANCE SERVICE	Ø	78,160.	COST	
(2)	LEXINGTON HOLDINGS INC.	Д	30,150,000.	COST	
(9)	UPMC PRESBYTERIAN SHADYSIDE	Ъ	6,220,484.	COST	١
			Sci	Schedule R (Form 990) 2023	990) 202:

ŝ	Note : Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes No
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	elated organizations liste	d in Parts II-IV?		
a	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			13	
q	Gift, grant, or capital contribution to related organization(s)			1b	
O	Giff, grant, or capital contribution from related organization(s)			10	
D				14	
Φ				- 	
-	Dividends from related organization(s)				
D				19	
4	Purchase of assets from related organization(s),			+	
-	Exchange of assets with related organization(s),			-	
_	Lease of facilities, equipment, or other assets to related organization(s)		***************************************	1	
				•	
¥					
-	Performance of services or membership or fundraising solicitations for related organization(s)			= : : : :	
Ε					
_	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		***********		
0	Sharing of paid employees with related organization(s)			1	
۵	Reimbursement paid to related organization(s) for expenses		***********	1p	
ь	Reimbursement paid by related organization(s) for expenses			1	
_				÷ · · · · ·	
S	Other transfer of cash or property from related organization(s)			1s	
7	If the answer to any of the above is "Yes," see the instructions for information on who must complete the	nis line, including covere	complete this line, including covered relationships and transaction thresholds.	action threshol	ds.
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved	termining
Ξ	REGIONAL HEALTH SERVICES INC	Q	6,220,484.	COST	
(2)	HC PHARMACY CENTRAL INC.	Ъ	343,340,372.	COST	
(3)	UNIVERSITY OF PITTSBURGH PHYSICIANS	Д	620,287,861.	COST	
4	UPMC BEDFORD	a	338,720.	COST	
(2)	CENTER FOR EMERGENCY MEDICINE OF W PA	a	2,082,318.	COST	
(9)	UPMC CHILDREN'S HOSPITAL OF PGH	0	96.461.980.	COST	
ASI			Scl	Schedule R (Form 990) 2023	n 990) 2023

Schedule R (Form 990) 2023

ž	Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes No
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	elated organizations listed	in Parts II-IV?		
10	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			 1a	
q				1p	
O	Giff, grant, or capital contribution from related organization(s)			10	
В	Loans or loan guarantees to or for related organization(s)	***************************************		- J	
O	Loans or loan guarantees by related organization(s)			- 1 - 1 - 1	
-	Dividends from related organization(s)			#	
0				19	
2 (4	
-	Exchange of assets with related organization(s).				
_	Lease of facilities, equipment, or other assets to related organization(s)			<u>1</u>	
	the both of familiary many and the second continues and the contin			45	
-	Performance of services or membership or fundraising solicitations for related organization(s)			=	
_	m Performance of services or membership or fundraising solicitations by related organization(s),			# #	
_				-1 -:-	
0					
۵				1p	
ь	Reimbursement paid by related organization(s) for expenses			19	
-	Other transfer of cash or property to related organization(s)			1	
S				1	
7	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	is line, including covered	d relationships and transa	action threshold	S.
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved	ermining
Ξ	UPMC EAST	Q	15,241,920.	COST	
(2)	UPMC COMMUNITY PROVIDER SERVICES	Ø	253,357.	COST	
(3)	UPMC HORIZON	Ø	21,169,930.	COST	
(4)	UPMC MAGEE WOMEN'S HOSPITAL	Ø	54,572,587.	COST	
(2)	UPMC MCKEESPORI	Ø	4,761,435.	COST	
(9)	UPMC MERCY	O	59,921,867.	COST	
VO			Sch	Schedule R (Form 990) 2023	990) 202

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

N	Note: Complete line 1 if any entity is listed in Parts II III or IV of this schedule			Yes No
-		elated organizations liste	ed in Parts II-IV?	
a	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.	· · · · · · · · · · · · · · · · · · ·		ta
q	Gift, grant, or capital contribution to related organization(s)			1b
O	Gift, grant, or capital contribution from related organization(s)			10
ъ	Loans or loan guarantees to or for related organization(s)			1d
Θ				- 1 - 1
				*
- 0	Dividends from related organization(s)			
ב מ	Durchase of assets from related organization(s)			
	Exchange of assets with related organization(s).			=
-	Lease of facilities, equipment, or other assets to related organization(s)			1j.
¥	Lease of facilities, equipment, or other assets from related organization(s)			¥
=				-
E				- 1m
_				1n
0	Sharing of paid employees with related organization(s)			10
Ω	Reimbursement baid to related organization(s) for expenses.			1p
. 0				19
-				; ;
S	Other transfer of cash or property from related organization(s)	is line including covers	ed relationships and trans	1s
4		is inte, including cover	ed relationships and tians	action till carloida.
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved
Ξ	UPMC PASSAVANT	Ø	35,115,418.	COST
(2)	UPMC NORTHWEST	Ø	4,643,720.	COST
(3)	UNIVERSITY OF PGH CANCER INST CANCER SERVICES	Ø	165,063.	COST
4	UPMC OVERSEAS	Ø	15,833.	COST
(2)	UPMC PRESBYTERIAN SHADYSIDE	Ø	264,467,824.	COST
(9)	UPMC HAMOT	a	10,938,117.	COST
-			Sc	Schedule R (Form 990) 2023

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Schedule R (Form 990) 2023

Page 3

No	Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes No
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	elated organizations lister	d in Parts II-IV?		
a				13	
q	Gift, grant, or capital contribution to related organization(s)			1b	
O	Gift, grant, or capital contribution from related organization(s)			10	
ъ	Loans or loan guarantees to or for related organization(s)			1d	-
Φ					
	Dividends from related organization(s)			#	H
. 5	Sale of assets to related organization(s).			19	
-	Purchase of assets from related organization(s),			+	
-	Exchange of assets with related organization(s)			=	
_	Lease of facilities, equipment, or other assets to related organization(s)			:: ::	
¥	Lease of facilities, equipment, or other assets from related organization(s)			¥	
=	Performance of services or membership or fundraising solicities			=	
E					+
_			***************************************	1	
0	Sharing of paid employees with related organization(s)			9	
2	Reimbursement paid to related organization(s) for expenses			10	
. 6				19	
	Other transfer of each or property to related organization(s)			-	
. v					
7	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line,	is line, including covere	including covered relationships and transaction thresholds.	action thresholds	
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved	mining
Ξ	UPMC FOR YOU, INC.	Ø	797,078.	COST	
(2)	UPMC ST. MARGARET	a	14,646,009.	COST	
(3)	UPMC HEALTH PLAN INC.	a	2,318,654.	COST	
4	STRATEGIC BUSINESS INITIATIVES, LLC	Q	200,046.	COST	
(2)	UPMC ALTOONA	Ø	19,222,160.	COST	
(9)	UPMC ALTOONA REGIONAL HEALTH SERVICES, INC.	0	3,710,451.	COST	
			Sci	Schedule R (Form 990) 2023	90) 2023

Schedule R (Form 990) 2023

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

ž	Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			Yes	Ŷ
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	lated organizations listed	I in Parts II-IV?		
a	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			1a	
q				1b	
٥	Giff, grant, or capital contribution from related organization(s)			10	
D	Loans or loan guarantees to or for related organization(s)			1d	
Φ					
	Dividends from related organization(s)			#	
ס				19	
2				1	Ш
-	Exchange of assets with related organization(s)			=	
	Lease of facilities, equipment, or other assets to related organization(s)			1j	
¥	Lease of facilities, equipment, or other assets from related organization(s)			*	Ш
-	Performance of services or membership or fundraising solicitations for related organization(s)			=	M
-	m Performance of services or membership or fundraising solicitations by related organization(s),	***********		# 	Ш
_				1	
0	Sharing of paid employees with related organization(s)				
۵	Reimbursement paid to related organization(s) for expenses			1р	
ь			************	19	
_ 0	Other transfer of cash or property to related organization(s)			- 4	
2		is line, including covered	relationships and transa	action thresholds.	
	(a) Name of related organization	(b) Transaction	(c) Amount involved	(d) Method of determining	in
		(d - s)		allionii livolved	
3	UPMC JAMESON	Ø	9,243,375.	COST	
(2)	UPMC COMMUNITY MEDICINE INC.	Q.	159,179,933.	COST	
(3)	UPMC BEDFORD	a	3,814,565.	COST	
4	UPMC EAST	Ø	13,373,588.	COST	
(2)	UPMC HORIZON	a	12,150,690.	COST	
(9)	UPMC MAGEE WOMEN'S HOSPITAL	0	4,920,404.	COST	
3			200	Schedule R (Form 990) 2023	023

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Schedule R (Form 990) 2023

Schedule R (Form 990) 202		A	AS
6,126,190. COST	Ø	(6) UPMC JAMESON	-
39,429,765. COST	a	(5) UPMC ST. MARGARET	-
116,370. COST	α	(4) UPMC NORTHWEST	-
57,781,696. COST	Ø	(3) UPMC PASSAVANT	-
10,608,425. COST	a	(2) UPMC MERCY	-
10,858,240. COST	Ø	(1) UPMC MCKEESPORT	-
(c) (d) Amount involved Method of determining amount involved	(b) Transaction type (a - s)	(a) Name of related organization	
s for information on who must complete this line, including covered relationships and transaction thresholds.	ete this line, including co	 r Other transfer of cash or property to related organization(s)	187
1 p		 P Reimbursement paid to related organization(s) for expenses. q Reimbursement paid by related organization(s) for expenses 	
# 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		 k Lease of facilities, equipment, or other assets from related organization(s)	
		in Furchase of assets from related organization(s)	
19		f Dividends from related organization(s)	
16		e Loans or loan guarantees by related organization(s)	
10		d Loans or loan guarantees to or for related organization(s)	
1b			
listed in Parts II-IV?	ore related organizations	1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.	7
Yes		Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.	-

Schedule R (Form 990) 2023

No	Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			Ye	Yes No
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	elated organizations list	ed in Parts II-IV?		
a	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent fro			13	
Q				1b	
O				10	
ъ				14	
O				- - -	
	Dividends from related organization(s)			14	
. 0	Sale of assets to related organization(s).			19	H
2 (Purchase of assets from related organization(s).			ŧ	
-	Exchange of assets with related organization(s)			=	4
-	Lease of facilities, equipment, or other assets to related organization(s)			1 <u>i</u>	-
¥	Lease of facilities, equipment, or other assets from related organization(s)			¥	
=	Performance of services or membership or fundraising solicit			=	
E				# 	
_		***********		.	
0	Sharing of paid employees with related organization(s)				
2	Reimbursement paid to related organization(s) for expenses.			10	
. 6				19	
				į	-
_ v	Other transfer of cash or property to related organization(s)	************		118	+
7	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line,	his line, including cover	including covered relationships and transaction thresholds.	action thresholds.	
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved	ining
Ξ	ERIE PHYSICIANS NETWORK-UPMC INC.	Ъ	2,550,547.	COST	
(2)	UPMC HAMOT	a	2,550,547.	COST	
(3)	REGIONAL HEALTH SERVICES INC	M	3,507,485.	COST	
4	UPMC NORTHWEST	А	127,000.	COST	
(2)	UPMC HAMOT	Ø	3,380,485.	COST	
(9)	UPMC OVERSEAS	Д	1,338,355.	COST	
			Sc	Schedule R (Form 990) 2023	0) 2023

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Schedule R (Form 990) 2023 Part V

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity. b Gift, grant, or capital contribution to related organization(s). c Gift, grant, or capital contribution from related organization(s). d Loans or loan guarantees to or for related organization(s). e Loans or loan guarantees by related organization(s). f Dividends from related organization(s). f Dividends from related organization(s). g Sale of assets to related organization(s). i Exchange of assets with related organization(s). j Lease of facilities, equipment, or other assets from related organization(s). k Lease of facilities, equipment, or other assets from related organization(s). l Performance of services or membership or fundraising solicitations by related organization(s). m Performance of services or membership or fundraising solicitations by related organization(s). n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s).	e related organizations list	ited in Parts II-IV?	8 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4
			2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
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			5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
			+ + + + + + + + + + + + + + + + + + +
			5 4 1 1 4 2 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1
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			¥ = # t 0
			1 # 4 0
			1 t t t
Sharing of facilities, equipment, mailing lists, or other assets with			10 Ju
			9
o Sharing of paid employees with related organization(s)			
p Reimbursement paid to related organization(s) for expenses.			10
r Other transfer of cash or property to related organization(s)			- t
If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	this line, including cove	ared relationships and trans	action thresholds.
(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved
(1) UPMC ITALY S.R.L.	Ø	1,338,355.	COST
(2) UNIVERSITY OF PGH CANCER INST CANCER SERVICES	Д	7,865,325.	COST
(3) UPMC CHILDREN'S HOSPITAL OF PGH	Q	251,355.	COST
(4) UPMC EAST	Ø	480,134.	COST
(5) UPMC MAGEE WOMEN'S HOSPITAL	Ø	1,436,534.	COST
(6) UPMC PASSAVANT	O	674,222.	COST

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Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

No	Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			X	Yes No
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	elated organizations liste	ed in Parts II-IV?		
				19	_
P				1p	
O	Giff. grant, or capital contribution from related organization(s).			10	
О				10	
Φ				- 1 - 1 - 1	
	Dividends from related organization(s)			#	
. 0	Sale of assets to related organization(s).			19	
2	Purchase of assets from related organization(s)			÷	H
-	Exchange of assets with related organization(s)			=	+
_	Lease of facilities, equipment, or other assets to related organization(s)			1 <u>i</u>	
¥	Lease of facilities, equipment, or other assets from related organization(s)			1k	
=	Performance of services or membership or fundraising solicitations for related organization(s)			=	ì.
E	Performance of services or membership or fundraising solicit	**********		£ ,	+
_					+
0	Sharing of paid employees with related organization(s)			: : :	
۵	Reimbursement paid to related organization(s) for expenses	***************************************		1p	
ь		************	************	19	
_ 0	Other transfer of cash or property to related organization(s)			:	
2		his line, including cover	ed relationships and trans	saction thresholds.	
	Name of related openingline	(b)	(c)	(d)	dicio
	Marite of related organization	type (a - s)		amount involved	p _a
Ξ	UPMC PRESBYTERIAN SHADYSIDE	Ø	3,898,633.	COST	
(2)	UPMC ST. MARGARET	a	588,032.	COST	
(3)	UPMC NORTHWEST	a	350,850.	COST	
<u>4</u>	UPMC MERCY	a	185,564.	COST	
(2)	UPMC MAGEE WOMEN'S HOSPITAL	Q	76,566,561.	COST	
(9)	UNIVERSITY OF PGH CANCER INST CANCER SERVICES	Ъ	76,566,561.	COST	
3			SC	Schedule R (Form 990) 202	30) 202

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Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

1 During the tax year, did the organization engage in any of the following transactions with one or more related organization sengage in any of the following transactions with one or more related organization engage in any of the following transactions with one or more related organization(s). 1 Configuration or called some organization(s). 1 Configuration or called organization(s). 1 Dividence from related organization(s). 1 Exchange of assess to related organization(s). 1 Exchange of assess to methed organization(s). 2 Exchange of assess to methed organization(s). 2 Exchange of assess to methed organization(s). 3 Sharing of buildings, equipment, or other assess to the assess to related organization(s). 4 Sharing of paid employees with related organization(s). 4 Sharing of paid employees with related organization(s) for expenses. 5 Sharing of paid employees with related organization(s) for expenses. 5 The asset of tax of the asset of paid organization of paid employees with related organization(s). 5 The asset of tax of the asset of paid organization(s) for expenses. 6 Other transfer of cash or property to related organization(s). 2 The asset of tax of the above is Test, see the instructions for information or who must complete this line. Including covered training organization(s) for expenses. 6 Other transfer of cash or property from related organization(s). 2 The asset of tax of the above is Test, see the instructions for information or who must complete this line. Including covered training organization	No	Note: Complete line 1 if any entity is listed in Parts II. III. or IV of this schedule.			Yes No
Receipt of (I) inferest, (III) annuities, (III) availates, or (PV) rent from a controlled entity. Gift, grant, or capital contribution to related organization(s). Gift, grant, or capital contribution to related organization(s). Loans or loan guarantees by related organization(s). Dividend's from related organization(s). Exchange of assets with related organization(s). Exchange of activities, equipment, or other assets from related organization(s). Exchange of activities, equipment, or other assets from related organization(s). Exchange of activities, equipment, or other assets from related organization(s). Exchange of activities, equipment, or other assets from related organization(s). Exchange of activities, equipment, or other assets from related organization(s). Exchange of activities, equipment, or other assets from related organization(s). Sharing of facilities, equipment, related organization(s). Sharing of facilities, equipment, related organization(s). Other transfer of cash or property for related organization(s). Other transfer of cash or property for related organization(s). Other transfer of cash or property for related organization(s). Other transfer of cash or property for related organization(s). Other transfer of cash or property for related organization(s). Other transfer of cash or property for related organization(s). Other transfer of cash or property for related organization(s). Other transfer of cash or property for related organization(s). Other transfer of cash or property for related organization(s). Other transfer of cash or property for related organization(s). Other transfer of cash or property for related organizati	-	During the tax year, did the organization engage in any of the following transactions with one or mor	related organizations list	ted in Parts II-IV?	
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Clause of loan guarantees to or for related organization(s)	Q	Gift, grant, or capital contribution to related organization(s)			1p
Loans or loan guarantees to or for related organization(s)	O	Gift, grant, or capital contribution from related organization(s)			.:. 1c
Upwage or loan guarantees by related organization(s) Dividends from related organization(s) Sale of assests from related organization(s) Exchange of assests with related organization(s) Performance of services or membership or fundralising solicitations by related organization(s) Performance of services or membership or fundralising solicitations by related organization(s) Sharing of facilities, equipment, and the services or membership or fundralising solicitations by related organization(s) for expenses Sharing of facilities, equipment, and the services or membership or fundralising solicitations by related organization(s) Sharing of facilities, equipment, and the services or membership or fundralising solicitations by related organization(s) Sharing of facilities, equipment, and the services or membership or fundralising solicitations by related organization(s) Sharing of facilities, equipment, and the services or membership or fundralising solicitations by related organization(s) Senior of facilities, equipment, and the services or services or membership or fundralising selections or the services or services or services or services or services or services. Senior organization(s) The answer to any of the above is "Ves." (see the instructions for information on who must complete this line, including covered relationships and transaction or services or services or services or services or services organization organizati	О				1d
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Lease of facilities, equipment, or other assets from related organization(s) Lease of facilities, equipment, or other assets from related organization(s) Performance of services or membership or fundraising solicitations by related organization(s) Sharing of paid employees with related organization(s) or expenses Sharing of paid employees with related organization(s) for expenses Reimbursement paid by related organizations provided by related or	-	Exchange of assets with related organization(s)			4
Performance of services or membershy or fundraising solicitations for related organization(s) Performance of services or membershy or fundraising solicitations for related organization(s) Performance of services or membershy or fundraising solicitations by related organization(s) Performance of services or membershy or fundraising solicitations by related organization(s) Sharing of services or membershy or transfersion solicitations by related organization(s) Sharing of paid employees with related organization(s) Sharing of the answer to any of the above is "Ves." see the instructions for information on who must complete this line including covered relationships and transaction Name of related organization(s) Sharing of the answer to any of the above is "Ves." see the instructions for information on who must complete this line included by the answer to any of the a	-	Lease of facilities, equipment, or other assets to related organization(s)			1j
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Other transfer of cash or property from related organization(s)	_	Other transfer of cash or property to related organization(s).			1+
If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction (a)	S	Other			st
Name of related organization Transaction	2	If the answer to any of the above is "Yes," see the instructions for information on who must complet	this line, including cover	red relationships and trans	action thresholds.
UPMC COMMUNITY PROVIDER SERVICES SENECA PLACE Q 61,577. UPMC COMMUNITY PROVIDER SERVICES Q 138,460. UPMC HOME CARE MANAGEMENT SERVICES Q 221,065. UPMC HOME HEALTHCARE OF WESTERN PA Q 114,561. UPMC PRESBYTERIAN SHADYSIDE Q 597,606.		(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved
SENECA PLACEQ61,577.UPMC COMMUNITY PROVIDER SERVICESQ138,460.UPMC HOME CARE MANAGEMENT SERVICESQ221,065.UPMC HOME HEALTHCARE OF WESTERN PAQ114,561.UPMC PRESBYTERIAN SHADYSIDEQ597,606.	=		а	1,133,269.	COST
UPMC COMMUNITY PROVIDER SERVICES Q 138,460. UPMC HOME CARE MANAGEMENT SERVICES Q 221,065. UPMC HOME HEALTHCARE OF WESTERN PA Q 114,561. UPMC PRESBYTERIAN SHADYSIDE Q 597,606.	5)		Q	61,577.	COST
UPMC HOME CARE MANAGEMENT SERVICES Q 221,065. UPMC HOME HEALTHCARE OF WESTERN PA Q 114,561. UPMC PRESBYTERIAN SHADYSIDE Q 597,606.	3	COMMUNITY PROVIDER	Ø	138,460.	COST
UPMC HOME HEALTHCARE OF WESTERN PA UPMC PRESBYTERIAN SHADYSIDE Q 597,606.	4	HOME CARE MANAGEMENT	Ø	221,065.	COST
UPMC PRESBYTERIAN SHADYSIDE 597,606.	2	HOME HEALTHCARE OF WESTERN	a	114,561.	COST
	(9	UPMC PRESBYTERIAN SHADYSIDE	Q	597,606.	COST

JSA 3E1309 1.000

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

No	Note: Complete line 1 if any entity is listed in Parts II. III. or IV of this schedule.			Yes No
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	ore related organizations list	ted in Parts II-IV?	
a	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	,		13
q	Gift, grant, or capital contribution to related organization(s)			1p
O	Gift, grant, or capital contribution from related organization(s)			10
O	Loans or loan guarantees to or for related organization(s)			1d
O	Loans or loan guarantees by related organization(s)			- - - - - - - - - - -
-	Dividends from related organization(s)			#
6	Sale of assets to related organization(s)			1g
4	Purchase of assets from related organization(s)			- + - : :
-	Exchange of assets with related organization(s)			=
_	Lease of facilities, equipment, or other assets to related organization(s)			1,
¥	Lease of facilities, equipment, or other assets from related organization(s)			1k
-	Performance of services or membership or fundraising solicitations for related organization(s)			=
Ε				# t
_	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			1n
0	Sharing of paid employees with related organization(s)			10
0	Reimbursement paid to related organization(s) for expenses.			10
. 0	Reimbursement haid by related organization(s) for expenses			19
-				-
S	Other			18
7	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	lete this line, including cove	red relationships and trans	action thresholds.
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved
Ξ	UNIVERSITY OF PGH CANCER INST CANCER SERVICES	Д	76,566,561.	COST
(2)	UPMC MAGEE WOMEN'S HOSPITAL	Ø	76,566,561.	COST
(3)	UNIVERSITY OF PGH CANCER INST CANCER SERVICES	Д	185,365.	COST
4	UPMC NORTHWEST	Ø	185,365.	COST
(2)	REGIONAL HEALTH SERVICES INC	Д	22,426,098.	COST
(9)	CHARLES COLE MEMORIAL HOSPITAL	Ø	201,049.	COST
ASA			Sc	Schedule R (Form 990) 2023

JSA 3E1309 1.000

ž	Note: Complete line 1 if any entity is listed in Parts II. III. or IV of this schedule.				Yes No	0
-	1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	lated organizations listed in	n Parts II-IV?			
	a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			13		
_	b Gift, grant, or capital contribution to related organization(s)			1b		1
٠	c Gift, grant, or capital contribution from related organization(s)			10		1
٠	d Loans or loan guarantees to or for related organization(s)			19		
u	e Loans or loan guarantees by related organization(s)					
	f Dividends from related organization(s)			1,		
	a Sale of assets to related organization(s)			19		
-				÷		
-	i Exchange of assets with related organization(s),			11		
_	j Lease of facilities, equipment, or other assets to related organization(s)					
7	k I passa of familities acuitoment or other assats from related organization(s)			¥		
				=		
-	m Performance of services or membership or fundraising solicitations by related organization(s),			# :		
-	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			1n		
Ü	o Sharing of paid employees with related organization(s)					
				1		
_						1
	q Keimbursement paid by related organization(s) for expenses			b		
	r Other transfer of cash or property to related organization(s)			‡		
0,	10			1s		
7	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	is line, including covered r	relationships and transa	action thresholds	S.	
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved	ermining	
$\widehat{\Xi}$	(1) UPMC HAMOT	Ø	376,861.	COST		
(2)	2) UPMC KANE	a	268,873.	COST		1
(3)	3) UPMC NORTHWEST	a	21,579,315.	COST		1
4	4) UPMC ST. MARGARET	Д	129,592.	COST		
(2)	5) UPMC COMMUNITY MEDICINE INC.	Q	129,592.	COST		T
(9)	6) UPMC ST. MARGARET	O	396,555.	COST		
ASI			Sch	Schedule R (Form 990) 2023	990) 202	23

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

No	Note: Complete line 1 if any entity is listed in Parts II. III. or IV of this schedule.			Ves No
-		e related organizations list	ted in Parts II-IV?	
a	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.	,		1a
q	Gift, grant, or capital contribution to related organization(s)			1p
O	Gift, grant, or capital contribution from related organization(s)			1c
D	Loans or loan guarantees to or for related organization(s)			1d
O	Loans or loan guarantees by related organization(s)			- Te
-	Dividends from related organization(s)			#
0	Sale of assets to related organization(s)			1g
4	Purchase of assets from related organization(s),			#
-	Exchange of assets with related organization(s)			‡
_	Lease of facilities, equipment, or other assets to related organization(s)			.: - 1;
¥	Lease of facilities, equipment, or other assets from related organization(s)			# +
=	Performance of services or membership or fundraising solicitations for related organization(s)			=
Ε				- 1m
_	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			-t
0	Sharing of paid employees with related organization(s)			- 10
٥	Reimbursement paid to related organization(s) for expenses.			1p
. 0	Reimbursement paid by related organization(s) for expenses			19
-	Other transfer of cash or property to related organization(s)			7
0	Other transfer of cash or property from related organization(s).			18
7	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	e this line, including cover	red relationships and trans	saction thresholds.
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved
£	UPMC PRESBYTERIAN SHADYSIDE	Δı	396,555.	COST
(2)	UPMC PASSAVANT	Ø	445,538.	COST
(3)	UPMC PRESBYTERIAN SHADYSIDE	Д	445,538.	COST
4	UPMC COMMUNITY PROVIDER SERVICES	Q	165,000.	COST
(2)	UPMC COMMUNITY MEDICINE INC.	Ъ	165,000.	COST
(9)	UPMC NORTHWEST	Q	127,000.	COST
ASI			Sc	Schedule R (Form 990) 2023

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Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

_	th one or more related organizations lis	sted in Parts II-IV?	7
			7
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.			
b Gift, grant, or capital contribution to related organization(s)			1p
c Gift, grant, or capital contribution from related organization(s)			10
d Loans or loan guarantees to or for related organization(s)			1d
e Loans or loan guarantees by related organization(s)			
f Dividends from related organization(s)			#
g Sale of assets to related organization(s)			1g
			#
i Exchange of assets with related organization(s)			=
j Lease of facilities, equipment, or other assets to related organization(s)			.
k Lease of facilities, equipment, or other assets from related organization(s)			¥
Performance of services or membership or fundraising solicitat	tion(s)		11
m Performance of services or membership or fundraising solicitations by related organization(s)	ion(s)		- 1m
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			1n
o Sharing of paid employees with related organization(s)			- 10
p Reimbursement paid to related organization(s) for expenses.			1p
Reimbursement paid by related organization(s) for expenses			19
r Other transfer of cash or property to related organization(s)	***************************************		7 5
If the answer to any of the above is "Yes." see the instructions f	or information on who must complete this line, including covered relationships and transaction thresholds.	ered relationships and trans	saction thresholds.
	(p)	(9)	(p)
Name of related organization	ransaction type (a - s)	Amount involved	Method of determining amount involved
(1) REGIONAL HEALTH SERVICES INC	А	127,000.	COST
(2) UPMC PRESBYTERIAN SHADYSIDE	α	352,012.	COST
(3) UNIVERSITY OF PGH CANCER INST CANCER SERVICES	Д	352,012.	COST
(4) UPMC COMMUNITY MEDICINE INC.	Д	471,597.	COST
(5) UPMC COMMUNITY PROVIDER SERVICES	Q	242,597.	COST
(6) UPMC EAST	Ø	. 25,000.	COST
		Sc	15

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Page 3

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

Schedule R (Form 990) 202		ASP
3, 599, 366. COST	Ø	(6) UPMC HAMOT
1,359,528. COST	O	(5) UPMC EAST
25,491,727. COST	Ø	(4) UPMC CHILDREN'S HOSPITAL OF PGH
2,545,423. COST	Ø	(3) UPMC ALTOONA
90,000. COST	Ø	(2) UPMC PASSAVANT
84,000. COST	Ø	(1) UPMC MERCY
(c) (d) Amount involved Method of determining amount involved	(b) Transaction type (a - s)	(a) Name of related organization
1r 1s for information on who must complete this line, including covered relationships and transaction thresholds.	ete this line, including cove	 r Other transfer of cash or property to related organization(s)
1 d d d d d d d d d d d d d d d d d d d		 Reimbursement paid to related organization(s) for expenses Reimbursement paid by related organization(s) for expenses
1 m 1 m 1 m 1 m 1 m 1 m 1 m 1 m 1 m 1 m		 Performance of services or membership or fundraising solicitations for related organization(s) Performance of services or membership or fundraising solicitations by related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Sharing of paid employees with related organization(s)
=		Lease of facilities, equipment, or other assets to related organization(s).
===		h Purchase of assets from related organization(s).
		f Dividends from related organization(s)
10		e Loans or loan guarantees by related organization(s)
10		d Loans or loan guarantees to or for related organization(s)
1b		
ted in Parts II-IV?	ore related organizations lis	1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.
Ves		Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

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Schedule R (Form 990) 2023

2 .	Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.	otell continues bottle	0/3 0400 01		Les NO
a	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.	alated organizations liste	ים ווו דמונא וו-ועי	13	
Q				1b	
O				10	1
P	Loans or loan guarantees to or for related organization(s)	***********		1d	
O	Loans or loan guarantees by related organization(s)			- 1e	
-	Dividends from related organization(s)			#	
0	Sale of assets to related organization(s)			1g	
2				4	
-	Exchange of assets with related organization(s)			=	
-	Lease of facilities, equipment, or other assets to related organization(s)			1j	
~	Lease of facilities, equipment, or other assets from related organization(s)			*	
_	Performance of services or membership or fundraising solicitations for related			=	
E				# t	
=	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		***************************************	1	
0	Sharing of paid employees with related organization(s)			9	
Ω	Reimbursement paid to related organization(s) for expenses.			10	
. 0				19	
_	Other transfer of cash or property to related organization(s)			11	
S	Other transfer of cash or property from related organization(s).			1s	
7	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	is line, including covere	ed relationships and transe	action thresholds.	
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved	ĝuje -
Ξ	UPMC HORIZON	Q	1,317,316.	COST	
(2)	UPMC JAMESON	Ø	469,499.	COST	
(3)	UPMC MAGEE WOMEN'S HOSPITAL	Ø	11,191,753.	COST	
3	UPMC MCKEESPORT	a	4,290,979.	COST	
(2)	UPMC MERCY	Q	14,141,904.	COST	1
(9)	UPMC NORTHWEST	Ø	80,004.	COST	
			Sch	Schedule R (Form 990) 2023) 2023

Schedule R (Form 990) 2023

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Schedule R (Form 990) 2023 å Method of determining Yes If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds. 11 10 19 4 **¥** ᆵ 1, 10 10 # = = Dividends from related organization(s) Sale of assets to related organization(s)...... COST COST COST 159,237,347. COST COST 269,923. COST 84,410,437. 6,155,392. 1,832,529. 2,081,567. Amount involved During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? Transaction type (a - s) O O O O O 4 Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity. . . . Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. Name of related organization UNIVERSITY OF PITTSBURGH PHYSICIANS UPMC PRESBYTERIAN SHADYSIDE UPMC MEDICAL EDUCATION UPMC WILLIAMSPORT UPMC ST. MARGARET UPMC PASSAVANT 0 0 5 (9) 7 (4) (3) (2) Ξ (2)

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

1 During the tax year, did the organization engage in any of the following transactions with one or more related organization sengage in any of the following transactions with one or more related organization engage in any of the following transactions with one or more related organization(s). 1 Configuration or classification organization(s). 1 Dividence from parametries to or for related organization(s). 1 Exchange of assets to related organization(s). 1 Exchange of assets to metaled organization(s). 2 Exchange of assets to metaled organization(s). 3 Exchange of assets to metaled organization(s). 4 In Participate of assets to membership or fundrating applications for related organization(s). 4 In Participate of assets to membership or fundrating applications for related organization(s). 5 Exchange of assets with related organization(s). 6 Sharing of bacilies, equipment, or other assets with related organization(s). 7 Exchange of assets of assets to membership or fundrating abolications for related organization(s). 8 Sharing of paid employees wit related organization(s) for expenses. 9 Contert transfer of cash or property to related organization(s). 1 The answer to any of the above is 7 res. See the interactions or information or who must complete this line, including covered relationships and translation free to cash or property from related organization(s). 1 The answer to any of the above is 7 res. See the interactions for information or who must complete use to a see the interaction or information or who must complete use to a see the interaction or information or who must complete use a see that the answer to any of the above is 7 res. See the interactions of information or who must complete use a see that the answer to a see the interaction or information or who was a see that the answer organ	No	Note: Complete line 1 if any entity is listed in Parts II. III. or IV of this schedule.			Yes No
Receipt of (I) inferest, (III) annuities, (III) availates, or (Po') rent from a controlled entity. Gift, grant, or capital contribution to related organization(s). Gift, grant, or capital contribution to related organization(s). Loans or loan guarantees to related organization(s). Dividend's from related organization(s). Dividend's from related organization(s). Exchange of assets with related organization(s). Exchange of activities, equipment, or other assets from related organization(s). Exchange of assets with related organization(s). Exchange of activities, equipment, or other assets from related organization(s). Exchange of activities, equipment, or other assets from related organization(s). Exchange of activities, equipment, or other assets from related organization(s). Exchange of activities, equipment, or other assets from related organization(s). Exchange of activities, equipment, or other assets from related organization(s). Example of facilities, equipment, or other assets from related organization(s). Sharing of facilities, equipment, or interesting organization(s). Example of cash or property for expenses. Reimbursament paid by related organization(s). Other transfer of cash or property for expenses. EXERCIPLY INTERPRESE OF CENTRALE PR. EXERCIPLY OF PRESEDOM INSURBANCE COMPANY EXERCIPLY OF PRESEDOM INSURBANCE COMPANY EXAMINATION OF PRESEDOM INSURBANCE COMPANY EXAMPLES OF CENTRALE PRESEDOM	-	During the tax year, did the organization engage in any of the following transactions with one or mor	e related organizations list	ted in Parts II-IV?	
Gelt, grant, or capital contribution to related organization(s) Loans or foar guarantees by related organization(s). Loans or foar guarantees by related organization(s). Loans or foar guarantees by related organization(s). Dividence or foar guarantees by related organization(s). Exchange of assets from related organization(s) for expenses. Sharing of facilities, equipment, not alter assets with related organization(s) for expenses. Reimbursement paid to related organization(s) for expenses. Reimbursement paid to related organization(s) for expenses. Reimbursement paid by related organization(s) for expenses. Reimbursement pa	a	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.			1a
Clause of loan guarantees to or for related organization(s)	q	Gift, grant, or capital contribution to related organization(s)			1p
Loans or loan guarantees to or for related organization(s)	O	Gift, grant, or capital contribution from related organization(s)			- 1 _C
Upwdends from related organization(s) Dividends from related organization(s) Sale of assets from related organization(s) Exchange of assets from related organization(s) Lesse of facilities, equipment, or other assets from related organization(s) Lesse of facilities, equipment, or other assets from related organization(s) Exchange of assets with related organization(s) Performance of services or membership or fundralising solicitations by related organization(s) Performance of services or membership or fundralising solicitations by related organization(s) Sharing of facilities, equipment, and the services with related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) TRIT_CENTURY INSURANCE COMPANY PREEDOM INSURANCE COMPANY PROME HEALTHCARE OF CENTRAL PA Translation	O				19
Dividends from related organization(s) Bend of assets to related organization(s). Furchase of assets from related organization(s). Exchange of assets with related organization(s). Exchange of assets with related organization(s). Exchange of assets with related organization(s). Exchange of assets from related organization(s). Easse of facilities, equipment, or other assets from related organization(s). Performance of services or membership or fundratising solicitations for related organization(s). Sharing of paid employees with related organization(s) for expenses. Sharing of paid employees with related organization(s) for expenses. Reimbursement paid to related organization(s) for expenses. Reimbursement paid to related organization(s) for expenses. Reimbursement paid to related organization(s). Sharing of paid employees with related organization(s). Sharing of paid employees with related organization(s). Sharing of paid employees with related organization(s). Sharing of tail employees with related organization(s). Sharing of tail employees with related organization(s). Sharing of tail employees with related organization(s). Tensection Tensection with related organization(s) and related organization(s). Tensection with relative related organization(s). Tensection with relative related organization(s) and related organization(s). Tensection with relative related organization(s). Performance of asset or property from related organization on who must complete this line, including covered relationships and transaction with related organization on who must complete this line, including covered relationships and transaction with relationships and tr	O				- 19 - 19
Sale of assets for related organization(s). Purchase of assets for related organization(s). Easse of sesting with related organization(s). Lease of facilities, equipment, or other assets from related organization(s). Lease of facilities, equipment, or other assets from related organization(s). Performance of services or membership or fundraising solicitations for related organization(s). Performance of services or membership or fundraising solicitations for related organization(s). Performance of services or membership or fundraising solicitations for related organization(s). Performance of services or membership or fundraising solicitations for related organization(s). Performance of services or membership or fundraising solicitations for related organization(s). Performance of services or membership or fundraising solicitations for related organization(s). Performance of services or membership or fundraising solicitations for seasons with related organization(s) for expenses. Reimbursement paid by related organization(s) for expenses. Reimbursement paid by related organization(s) for expenses. Other transfer of cash or property from related organization(s). If the answer to any of the above is "Ves." see the instructions for information on who must complete this line. including covered relationships and transaction of the above is "Ves." see the instructions for information on who must complete this line. Including covered relationships and transaction of the above is "Ves." see the instructions for information on who must complete this line. Including covered relationships and transaction of the above is "Ves." see the instructions for information on who must complete this line. Including covered relationships and transaction of the above is "Ves." see the instructions for information on who must complete this line. Including covered relationships and transaction of the above is "Ves." see the instructions for information of the above is "Ves." see the instructions for information of the above	-	Dividends from related organization(s)			¥
Purchase of assets from related organization(s). Exchange of assets from related organization(s). Lease of facilities, equipment, or other assets to related organization(s). Lease of facilities, equipment, or other assets to related organization(s). Performance of services or membership or fundrasing solicitations for related organization(s). Performance of services or membership or fundrasing solicitations by related organization(s). Performance of services or membership or fundrasing solicitations by related organization(s) for expenses. Performance of services or membership or fundrasing solicitations by related organization(s) for expenses. Reimbursement paid to related organization(s) for expenses. Reimbursement paid by related organization(s) for expenses. Reimbursement printing of feating organization(s) for expenses. Reimbursement paid by related organization(s) for expenses. Reimbursement paid or related organizat	6	Sale of assets to related organization(s)			1g
Exchange of assets with related organization(s). Lease of facilities, equipment, or other assets from related organization(s). Performance of services or membership or fundraising solicitations for related organization(s). Performance of services or membership or fundraising solicitations for related organization(s). Performance of services or membership or fundraising solicitations for related organization(s). Sharing of paid employees with related organization(s) for expenses. Reimbursement paid to related organization(s). Other transfer of cash or property from related organization(s). If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction of the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction of the transfer of cash or property from related organization(s). TRI -CENTURY INSURANCE COMPANY RX PARTHERS, INC RX PARTHERS, INC PPOMC HOME HEALTHCARE OF CENTRAL PA POME NORE HEALTHCARE OF CENTRAL PA POME HOME HEALTHCARE OF CENTRAL PA 147,641. CC	2	Purchase of assets from related organization(s),			
Lease of facilities, equipment, or other assets from related organization(s) Lease of facilities, equipment, or other assets from related organization(s) Performance of services or membership or fundraising solicitations by related organization(s) Sharing of paid employees with related organization(s) for expenses Sharing of paid employees with related organization(s) for expenses Reimbursement paid by related organization produced paid paid paid paid by related organization produced paid paid paid paid by related organization produced paid paid paid paid by related organization paid paid paid paid by related organization paid by related organizations paid	-	Exchange of assets with related organization(s)			=
Performance of services or membersh por fundraising solicitations for related organization(s) Performance of services or membersh por fundraising solicitations for related organization(s) Performance of services or membersh por fundraising solicitations by related organization(s) Sharing of services or membersh por fundraising solicitations by related organization(s) Sharing of paid employees with related organization(s) for expenses Reimbursement paid by related organization(-	Lease of facilities, equipment, or other assets to related organization(s)			1 <u>1</u>
Performance of services or membership or fundraising solicitations for related organization(s). Performance of services or membership or fundraising solicitations by related organization(s). Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) or expenses. Sharing of pacilities, equipment, mailing lists, or other assets with related organization(s) for expenses. Reimbursement paid to related organization(s) or expenses. Reimbursement paid by related organization(s) for expenses. Other transfer of cash or property from related organization(s). Other transfer of cash or property from related organization(s). If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction of the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction of the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction of the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction of the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction of the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transactionships and transacti	¥				1k
Performance of services or membership or fundraising solicitations by related organization(s). Sharing of facilities, equipment, mailing lists, or other assets with related organization(s). Reimbursement paid to related organization(s) for expenses. Reimbursement paid to related organization(s) for expenses. Reimbursement paid by related organization(s) for expenses. Other transfer of cash or property to related organization(s). Other transfer of cash or property from related organization(s). Other transfer of cash or property from related organization(s). If the answer to any of the above is "Ves," see the instructions for information on who must complete this line, including covered relationships and transaction. If the answer to any of the above is "Ves," see the instructions for information on who must complete this line, including covered relationships and transaction. Name of related organization? REFEDOM INSURANCE COMPANY EREEDOM INSURANCE COMPANY ENERDOM INSURANCE COMPANY FREEDOM INSURANCE OF CENTRAL PA COURSE HEALTHCARE OF CENTRAL PA COURSE HEALTHC	-	Performance of services or membership or fundraising solicitations for related organization(s)			=
Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Sharing of paid employees with related organization(s) Reimbursement paid to related organization(s) for expenses Other transfer of cash or property from related organization(s). Other transfer of cash or property from related organization(s). If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction Name of related organization IRII-CENTURY INSURANCE COMPANY FREEDOM INSURANCE COMPANY FREEDOM INSURANCE COMPANY FREEDOM INSURANCE COMPANY FREEDOM INSURANCE OF CENTRAL PA OPPIC HOME HEALTHCARE OF CENTRAL PA OPPIC HOME HEALTHCARE OF CENTRAL PA CA 301,676. CC 147,641. CC 147,641. CC	E				- 1m
Reimbursement paid to related organization(s) for expenses. Reimbursement paid to related organization(s) for expenses. Reimbursement paid by related organization(s) for expenses. Other transfer of cash or property to related organization(s) for expenses. Other transfer of cash or property to related organization(s) for expenses. If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction name of related organization for information on who must complete this line, including covered relationships and transaction name of related organization for information on who must complete this line, including covered relationships and transaction name of related organization for information on who must complete this line, including covered relationships and transaction name of related organization for part of the above related organization for the armount involved and the armount involved name of related organization for the armount involved name or related organization for each organization for the armount involved name or related organization for each organization for each organization for each organization for each organization for expensive or contract for expensive or expensive organization for each organization for each organization for each organization for expensive organization for each organization for expensive organization for each organization for expensive organization for expensive organization for each organization for expensive organization for each organization for expensive org	=			************	1n
Reimbursement paid to related organization(s) for expenses. Other transfer of cash or property to related organization(s). Other transfer of cash or property from related organization(s). Other transfer of cash or property from related organization(s). Other transfer of cash or property from related organization(s). If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction name of related organization for information on who must complete this line, including covered relationships and transaction (b) TRIL-CENTURY INSURANCE COMPANY EXPERIENCE TOWNEANCE COMPANY RX PARTINERS, INC UPMC HOME HEALTHCARE OF CENTRAL PA HOME NURSING AGENCY FOUNDATION COUNDATION COUNDATION Delated organization of property from related organization (s) or control transaction (c) Transaction Amount involved (c) Transaction Amount involved (c) Transaction Amount involved (c) Application of the above is "Yes," see the instructionships and transaction (c) Transaction Amount involved (c)	0				
Reimbursement paid by related organization(s) for expenses Other transfer of cash or property to related organization(s). Other transfer of cash or property from related organization(s). Other transfer of cash or property from related organization(s). If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction (a) Name of related organization(s) for information on who must complete this line, including covered relationships and transaction (b) (c) Amount involved TRI_CENTURY INSURANCE COMPANY FREEDOM INSURANCE COMPANY FREEDOM INSURANCE COMPANY FREEDOM INSURANCE COMPANY FREEDOM INSURANCE OF CENTRAL PA HOME HEALTHCARE OF CENTRAL PA COMPACT	0	Reimbursement baid to related organization(s) for expenses.			10
Other transfer of cash or property to related organization(s). Other transfer of cash or property from related organization(s). If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction (b) (a) Name of related organization TRI_CENTURY INSURANCE COMPANY FREEDOM INSURANCE COMPANY RX PARTNERS, INC UPMC HOME HEALTHCARE OF CENTRAL PA HOME NURSING AGENCY FOUNDATION C 147,641. CC	. 0	Reimbursement paid by related organization(s) for expenses			19
TRI-CENTURY INSURANCE COMPANY RX PARTNERS, INC UPMC HOME HEALTHCARE OF CENTRAL PA HOME NURSING AGENCY FOUNDATION Control transfer of ganization of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction (b) (a) (b) (c) (c) (c) (d) (d) (e) (e) (how dealine) (f) (f) (g) (g) (g) (g) (g) (g	-				1-1-1
TRI-CENTURY INSURANCE COMPANY FREEDOM INSURANCE COMPANY RX PARTNERS, INC UPMC HOME HEALTHCARE OF CENTRAL PA HOME NURSING AGENCY FOUNDATION UPMC HOME HEALTHCARE OF CENTRAL PA C C (b) (c) Amount involved (c) (d) Amount involved (a) (a) (b) (c) (c) (d) (d) Amount involved (d) (e) (b) (e) (f) (f) (f) (f) (f) (g) (g) (g	2 0	If the	this line, including cover	red relationships and trans	action thresholds.
Transaction			4	(4)	(4)
FREEDOM INSURANCE COMPANY FREEDOM INSURANCE COMPANY RX PARTNERS, INC UPMC HOME HEALTHCARE OF CENTRAL PA HOME NURSING AGENCY FOUNDATION UPMC HOME HEALTHCARE OF CENTRAL PA C 147,641.		Name of related organization	Transaction type (a - s)	(c) Amount involved	Method of determining amount involved
FREEDOM INSURANCE COMPANY RX PARTNERS, INC UPMC HOME HEALTHCARE OF CENTRAL PA HOME NURSING AGENCY FOUNDATION UPMC HOME HEALTHCARE OF CENTRAL PA C 3301,676.	=	TRI-CENTURY INSURANCE COMPANY	Δı	2,786,349.	COST
RX PARTNERS, INC UPMC HOME HEALTHCARE OF CENTRAL PA HOME NURSING AGENCY FOUNDATION UPMC HOME HEALTHCARE OF CENTRAL PA C 301,676.	5	FREEDOM INSURANCE COMPANY	Ц	3,925,791.	COST
UPMC HOME HEALTHCARE OF CENTRAL PAQ301,676.HOME NURSING AGENCY FOUNDATIONP301,676.UPMC HOME HEALTHCARE OF CENTRAL PAC147,641.	3	PARTNERS,	Д	593	COST
HOME NURSING AGENCY FOUNDATION UPMC HOME HEALTHCARE OF CENTRAL PA	4	HOME HEALTHCARE OF CENTRAL	Q	301,676.	COST
UPMC HOME HEALTHCARE OF CENTRAL PA	2	NURSING AGENCY	Д	301,676.	COST
	9	UPMC HOME HEALTHCARE OF CENTRAL PA	υ	147,641.	COST

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Receipt of (ii) interest, (iii) annuities, (iii) royalties, or (iv) rent from a controlled entity. Gift, grant, or capital contribution to related organization(s)	a controlled entity.		1a
			1 db
Gift, grant, or capital contribution from related organization(s)			
Loans or loan guarantees to or for related organization(s)			10
Loans or loan guarantees by related organization(s)			10
			16
Dividends from related organization(s)			11
Sale of assets to related organization(s)			19
Purchase of assets from related organization(s)			th
Exchange of assets with related organization(s)			=
Lease of facilities, equipment, or other assets to related organization(s)			1j
Lease of facilities, equipment, or other assets from related organization(s)			1k
Performance of services or membership or fundraising solicitations for related organization(s)	zation(s)		=
m Performance of services or membership or fundraising solicitations by related organization(s)	zation(s)		- 1m
Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	(s)	***************************************	1n
Sharing of paid employees with related organization(s)			10
Reimbursement paid to related organization(s) for expenses.			1p
Reimbursement paid by related organization(s) for expenses			19
Other transfer of cash or property to related organization(s)			tr
Other transfer of cash or property from related organization(s)			1s
If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	to must complete this line, including cover	red relationships and trans	action thresholds.
(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved
SUSQUEHANNA HEALTH FOUNDATION	В	147,641.	COST
HOME NURSING AGENCY FOUNDATION	υ	253,635.	COST
UPMC HOME HEALTHCARE OF CENTRAL PA	В	253,635.	COST
UPMC HOME HEALTHCARE OF CENTRAL PA	Ø	244,449.	COST
CHARIWELL PA LLP	Д	244,449.	COST
	(057	

 a Receipt of (ii) interest, (iii) annuities, (iii) royalties, or (iv) rent from a controlled entity. b Giff, grant, or capital contribution to related organization(s)	a controlled entity.		13
Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from Gift, grant, or capital contribution to related organization(s) Gift, grant, or capital contribution from related organization(s) Loans or loan guarantees to or for related organization(s)			
			1p
			10
			1d
loans or loan quarantees by related organization(s)			1e
Dividends from related organization(s)			14
g Sale of assets to related organization(s)			1g
			1h
Exchange of assets with related organization(s)			4
Lease of facilities, equipment, or other assets to related organization(s)			1
I base of facilities equipment or other assate from related organization(s)			¥
	tion(s)		=
	tion(e)		4
III renominance of services of membership of mindraishing sometations by related organization of facilities equipment mailing lists or other assets with related organization (s)	(a)		- u
Sharing of paid employees with related digalitzation(s)			
b Reimbursement paid to related organization(s) for expenses.			10
Reimbursement paid by related organization(s) for expenses			19
r Other transfer of cash or property to related organization(s)			-1
s Other transfer of cash or property from related organization(s)			1s
If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	must complete this line, including cove	red relationships and trans-	action thresholds.
(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved
CANTERBURY PLACE	Ċ.	97,954.	COST
UPMC HOME HEALTHCARE OF CENTRAL PA	Ø	57,352.	COST
UPMC ALTOONA	Д	57,352.	COST
(4) UPMC HOME HEALTHCARE OF CENTRAL PA	Ø	53,434.	COST
UPMC MCKEESPORT	Ą	53,434.	COST
	(000 900	

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

å	Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes No
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	ated organizations listed in	Parts II-IV?		
a	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			13	
Q	Gift, grant, or capital contribution to related organization(s)			1p	
O	Giff, grant, or capital contribution from related organization(s)			10	
O	Loans or loan guarantees to or for related organization(s)			1d	
O				- -	
•	Dividends from related organization(s)			1,	
. 0				19	
				1h	
-	Exchange of assets with related organization(s)			=	
_	Lease of facilities, equipment, or other assets to related organization(s)			<u>+</u>	
¥	Lease of facilities, equipment, or other assets from related organization(s)			¥	
-				=	
Ε				1m	
_				1n	
0	Sharing of paid employees with related organization(s)			10	
2	Reimbursement naid to related organization(s) for expenses			10	
. 6				19	
_ v	Other transfer of cash or property to related organization(s)			+ *	
7	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	s line, including covered re	elationships and transa	action thresholds	
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved	rmining
1	2000			E	
Ξ	UPMC PRESBITERIAN SHADISIDE	Δ4	420,890.	COST	
(2)	UPMC HOME HEALTHCARE OF CENTRAL PA	a	291,365.	COST	1
(3)	UPMC EAST	Д	291,365.	COST	
4	UPMC HOME HEALTHCARE OF CENTRAL PA	Ø	79,853.	COST	
(5)	UPMC JAMESON	д	79,853.	COST	
(9)	UPMC HOME HEALTHCARE OF CENTRAL PA	0	98,469.	COST	
3			Sch	Schedule R (Form 990) 2023	990) 2023

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Schedule R (Form 990) 2023

Page 3

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

ž	Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes No
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	ated organizations listed in	n Parts II-IV?		
a	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.			1a	-
Q	Gift, grant, or capital contribution to related organization(s)			1p	
O	Gift, grant, or capital contribution from related organization(s)			10	
O	Loans or loan guarantees to or for related organization(s)			1d	
O				- 1 - :	
	Dividends from related organization(s)			#	H
. 0				19	
				1h	
	Exchange of assets with related organization(s)			=	
_	Lease of facilities, equipment, or other assets to related organization(s)				
¥	Lease of facilities, equipment, or other assets from related organization(s)			¥	
=				=	
=	m Performance of services or membership or fundraising solicitations by related organization(s)			# 	
_				1	
0	Sharing of paid employees with related organization(s)			9	
۵	Reimbursement paid to related organization(s) for expenses			1p	
ь				19	
-	Other transfer of cash or property to related organization(s)			± ;	
2		s line, including covered r	elationships and transa	action thresholds	
	(a) Name of related organization	(b) Transaction	(c) Amount involved	(d) Method of determining	mining
		type (a - s)		amount invol	pay
Ξ	UPMC MERCY	Д	98,469.	COST	
(2)	UPMC HOME HEALTHCARE OF CENTRAL PA	Q	188,355.	COST	
(3)	UPMC PASSAVANT	A.	188,355.	COST	
4	UPMC HOME HEALTHCARE OF CENTRAL PA	Q	57,826.	COST	
(2)	UPMC ST. MARGARET	Д	57,826.	COST	
(9)	UPMC HOME HEALTHCARE OF CENTRAL PA	Q	53,812.	COST	
3			Sch	Schedule R (Form 990) 2023	90) 2023

JSA 3E1309 1.000

Z	Note: Complete line 1 if any entity is listed in Parts II. III. or IV of this schedule			Yes	Š
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	elated organizations liste	ed in Parts II-IV?		
a	Receipt of (i) interest. (ii) annuities. (iii) rovalties. or (iv) rent fro	,		13	
q				1b	
O	Giff, grant, or capital contribution from related organization(s)			10	
ъ				14	
O				1e	
	Dividends from related organization(s)			ŧ	
- 0	Sale of assets to related organization(s).			19	
ے (Purchase of assets from related organization(s),			†	
-	Exchange of assets with related organization(s)			;	
_	Lease of facilities, equipment, or other assets to related organization(s)			1	
¥	Lease of facilities, equipment, or other assets from related organization(s)			+ +	
=				11	1
E				- 1 	
_				1n	
0	Sharing of paid employees with related organization(s)				
۵	Reimbursement baid to related organization(s) for expenses.			1p	
. 6				19	
-	Other transfer of cash or property to related organization(s)			4	
· v				18	
7	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	his line, including covere	ed relationships and trans	action thresholds.	
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved	Đ.
Ξ	UPMC WILLIAMSPORT	ď	53,812.	COST	
(2)	UPMC HOME HEALTHCARE OF CENTRAL PA	Q	94,497.	COST	
(3)	WILLIAMSPORT AREA AMBULANCE SERVICE	Ъ	. 494, 497.	COST	
3	UPMC HOME HEALTHCARE OF CENTRAL PA	Ø	50,489.	COST	
(2)	SUSQUEHANNA PHYSICIAN SERVICES	Д	50,489.	COST	
(9)	UPMC HOME HEALTHCARE OF CENTRAL PA	٥	122,281.	COST	
100			Sc	Schedule R (Form 990) 2023	202

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

Not	Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			Yes No
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	elated organizations liste	d in Parts II-IV?	
a	Receipt of (ii) interest. (iii) annuities. (iii) rovalties. or (iv) rent from a controlled entity.			1a
q	Gift. grant. or capital contribution to related organization(s)			1b
O	Giff. grant. or capital contribution from related organization(s).			10
ъ	Loans or loan quarantees to or for related organization(s)			1d
4	Loans or loan guarantees by related organization(s)			1e
•				
+	Dividends from related organization(s)			11
0	Sale of assets to related organization(s)			19
2	Purchase of assets from related organization(s).			14
-	Exchange of assets with related organization(s).			#
-	Lease of facilities, equipment, or other assets to related organization(s)			1j
¥	Lease of facilities, equipment, or other assets from related organization(s)			3 : : :
-	Performance of services or membership or fundraising solicitations for related organization(s)			=
Ε	Performance of services or membership or fundraising solicitations by related organization(s)			- Jm
_	sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			
0	Sharing of paid employees with related organization(s)			9
۵				
Б	Reimbursement paid by related organization(s) for expenses			b
	Other transfer of cash or property to related organization(s)			+
. v				18
7	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	ris line, including covere	ed relationships and trans	action thresholds.
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved
Ξ	SUSQUEHANNA PHYSICIAN SERVICES	А	122,281.	COST
(2)	ASKESIS DEVELOPMENT GROUP	Ъ	1,105,750.	COST
(3)	UPMC FOR YOU, INC.	a	247,800.	COST
<u></u>	UPMC HOME HEALTHCARE OF WESTERN PA	А	247,800.	COST
(2)	UPMC FOR YOU, INC.	Q	152,241.	COST
(9)	UNIVERSITY OF PITTSBURGH PHYSICIANS	а	152,241.	COST
JSA			Sci	Schedule R (Form 990) 2023

JSA 3E1309 1.000

Schedule R (Form 990) 2023

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

No	Note: Complete line 1 if any entity is listed in Parts II. III. or IV of this schedule.			Y	Yes No
-	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	related organizations liste	ed in Parts II-IV?		
-)		13	
2				1p	
O				2	
ס				10	
O				- 1 - 1 - 1	
*	Dividends from related organization(s)			#	H
- 0	Sale of assets to related organization(s).			1g	H
2	Purchase of assets from related organization(s)			1 1	
-	Exchange of assets with related organization(s)			=	
_	Lease of facilities, equipment, or other assets to related organization(s)			11	
¥	Lease of facilities, equipment, or other assets from related organization(s)			¥	
=	Performance of services or membership or fundraising solicitations for related organization(s)			=	H
E	Performance of services or membership or fundraising solicit			E :	
_ (Sharing of facilities, equipment, mailing lists, or other a	*********		:	
0	sharing of paid employees with related organization(s)			2	
۵	Reimbursement paid to related organization(s) for expenses	************		1p	
ь	Reimbursement paid by related organization(s) for expenses			19	
_ v	Other transfer of cash or property to related organization(s)			- 4	
7		his line, including cover	ed relationships and trans	saction thresholds.	
	(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved	mining /ed
£	UPMC MAGEE WOMEN'S HOSPITAL	Ъ	484,131.	COST	
(2)	UPMC HOMECARE MANAGEMENT SERVICES	a	484,131.	COST	
(3)	UPMC PRESBYTERIAN SHADYSIDE	Д	58,787.	COST	
4	NOVASENTA, INC	a	58,787.	COST	
(2)	LEXINGTON ONE, INC.	Q	387,901.	COST	
(9)	CANTERBURY PLACE	Ø	237,215.	COST	
			Sc	Schedule R (Form 990) 202	90) 202

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

	a controlled entity. zation(s).		2 2 2 4 4 5 4 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7
Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from Gift, grant, or capital contribution from related organization(s) Gift, grant, or capital contribution from related organization(s)	ation(s)		2
	ation(s)		2 2 2 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4
	ation(s)		2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
	ation(s)		2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
Edails of Idail guarantees to of tol related organization(s)	ation(s)		+ 64 = 1
e Loans or loan guarantees by related organization(s)	ation(s)		+ 0 + 1 + + + + + + + + + + + + + + + +
Dividends from related organization(s)	ation(s)		<u>6</u>
Sale of assets to related organization(s)	ation(s)		+ = + = # = 0
Purchase of assets from related organization(s).	ation(s)		= 1
Exchange of assets with related organization(s).	ation(s)		± = = = = = = = = = = = = = = = = = = =
Lease of facilities, equipment, or other assets to related organization(s)	ation(s)		x = = = 0 0 0 0 0
k Lease of facilities, equipment, or other assets from related organization(s)	ation(s)		= # t t t d t
	tion(e)		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
m Performance of services or membership or fundraising solicitations by related organization(s),			- t t t t
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	(s		0 d b
o Sharing of paid employees with related organization(s)			 1 d
n Reimbursement paid to related organization(s) for expenses.			19
Other transfer of cash or property to related organization(s)			
If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	must complete this line, including cove	ared relationships and trans	action thresholds.
(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved
SHADYSIDE MEDICAL CENTER ASSOCIATES, I	a	1,658,734.	COST
SI. MARGARET MEDICAL ARTS ASSOCIATES	Ø	749,829.	COST
SHADYSIDE MEDICAL CENTER ASSOCIATES, I	Ø	1,727,696.	COST
UPMC ST. MARGARET	Ø	.000,000	COST
RENAISSANCE FAMILY PRACTICE-UPMC, INC.	Ь	.000,06	COST
	A	15,850,159.	FSCS

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

Receipt of (ii) interest, (iii) annuities, (iii) royalties, or (iv) rent from a controlled entity Gift, grant, or capital contribution to related organization(s)	a controlled entity.		
Gift, grant, or capital contribution from related organization(s)			
Loans or loan quarantees by related organization(s)			2
Loans or loan quarantees by related organization(s)			14
			40
Dividends from related organization(s)			#
Sale of assets to related organization(s)			19
Purchase of assets from related organization(s),			‡
Exchange of assets with related organization(s)			=
Lease of facilities, equipment, or other assets to related organization(s)			1
Lease of facilities, equipment, or other assets from related organization(s)			1k
Performance of services or membership or fundraising solicitations for related organization(s)	(s		=
Performance of services or membership or fundraising solicitations by related organization(s)	s)		1m
Sharing of facilities, equipment, mailing lists, or other assets with related organization(s).			- 1n
Sharing of paid employees with related organization(s)			- 10
Reimbureement paid to related organization(s) for expenses			10
Reimbursement paid by related organization(s) for expenses			19
			.,
Other transfer of cash or property to related organization(s)			
If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	t complete this line, including cove	red relationships and trans	action thresholds.
(a) Name of related organization	(b) Transaction type (a - s)	(c) Amount involved	(d) Method of determining amount involved
UPMC IRELAND LTD	Ą	223,908.	COST
SHANGHAI UPMC CO., LTD	Ţ	10,733,201.	COST
UPMC AUT EVEN HOSPITAL LTD	Т	70,971.	COST
UPMC WHITFIELD HOSPITAL LTD	L	131,888.	COST
UPMC CROATIA CANCER CENTER	T	109,306.	COST
		1	

Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37. Schedule R (Form 990) 2023 Part VI

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

Maine, address, and Ein of entry	Primary activity	Legal domicile (state or foreign country)	Predominant income (related, unrelated, excluded from tax under	Are all partners section 501(c)(3) organizations?	Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?	Code V - UBI amount in box 20 of Schedule K-1	General or managing partner?	(k) Percentage g ownership
			sections 512 - 514)	Yes No			Yes No	4.4	Yes No	
(1)					Ĭ					
(2)										
(3)										
(4)										
(5)										
(9)										
(7)										
(8)										
(6)										
(10)										
(11)										
(12)										
(13)										
(14)										
(15)										
(16)										

Schedule R (Form 990) 2023 UPMC GROUP 20-8295721 Page **5**

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

SCHEDULE R - RELATED ORGANIZATIONS AND UNRELATED PARTNERSHIPS

THE FOLLOWING IS A LIST OF RELATED ORGANIZATIONS THAT ARE PART OF THE UPMC GROUP EXEMPTION:

AUUE INC.

BUTLER HEALTH SYSTEM/UPMC MUSCULOSKELETAL JOINT VENTURE, INC.

CENTER FOR EMERGENCY MEDICINE OF WESTERN PENNSYLVANIA

CENTRAL PENNSYLVANIA MEDICAL FOUNDATION, INC.

CHARLES COLE MEMORIAL HOSPITAL

CHILDREN'S ADVOCACY CENTER OF LAWRENCE COUNTY

COLE FOUNDATION, INC.

UPMC CHILDREN'S HOSPITAL OF PITTSBURGH

COMMUNITY CARE BEHAVIORAL HEALTH ORGANIZATION

CRANBERRY PLACE

DIVINE PROVIDENCE HOSPITAL OF THE SISTERS OF CHRISTIAN CHARITY

ERIE PHYSICIANS NETWORK-UPMC, INC.

HAMOT COLE VENTURES

HOME NURSING AGENCY AFFILIATES

HOME NURSING AGENCY FOUNDATION

JAMESON HEALTHCARE FOUNDATION

JAMESON MEDICAL CARE, INC.

LAUREL HEALTH SYSTEM

MAGEE-WOMEN'S HOSPITAL OF UPMC

MON YOUGH COMMUNITY SERVICES, INC.

REGIONAL HEALTH SERVICES INC.

Schedule R (Form 990) 2023

Schedule R (Form 990) 2023 UPMC GROUP 20-8295721 Page **5**

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

SAFE HARBOR BEHAVIORAL HEALTH OF UPMC HAMOT

SOMERSET COMMUNITY HOSPITAL FOUNDATION

SOMERSET HEALTH SERVICES, INC.

SUGARCREEK STATION

SUSQUEHANNA HEALTH FOUNDATION

SUSQUEHANNA HEALTH SYSTEM INNOVATION CENTER, INC.

SUSQUEHANNA PHYSICIAN SERVICES

THE HERITAGE SHADYSIDE

TWIN LAKES CENTER, INC.

UNIVERSITY OF PITTSBURGH CANCER INSTITUTE CANCER SERVICES

UNIVERSITY OF PITTSBURGH PHYSICIANS

UPMC ADVANCED PRACTICE PROVIDERS

UPMC ALTOONA

UPMC ALTOONA FOUNDATION

UPMC ALTOONA PARTNERSHIP FOR A HEALTHY COMMUNITY

UPMC BEDFORD

UPMC BEHAVIORAL HEALTH OF THE ALLEGHENIES

UPMC CHAUTAUQUA SERVICES INC.

UPMC COMMUNITY MEDICINE, INC.

UPMC COMMUNITY PROVIDER SERVICES

UPMC EAST

UPMC EMERGENCY MEDICINE, INC.

UPMC FOR YOU, INC.

UPMC HAMOT

UPMC HOME CARE MANAGEMENT SERVICES

UPMC HOME HEALTHCARE OF CENTRAL PENNSYLVANIA

UPMC HOME HEALTHCARE OF WESTERN PENNSYLVANIA

Schedule R (Form 990) 2023

Schedule R (Form 990) 2023 UPMC GROUP 20-8295721 Page **5**

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

UPMC HORIZON

UPMC HORIZON COMMUNITY HEALTH FOUNDATION

UPMC INTERNATIONAL HOLDINGS, INC.

UPMC JAMESON

UPMC KANE

UPMC LOCK HAVEN

UPMC LOCUM CLINICIANS

UPMC MCKEESPORT

UPMC MEDICAL EDUCATION

UPMC MERCY

UPMC MUNCY

UPMC NORTHWEST

UPMC OB/GYN JOINT VENTURE INC.

UPMC OVERSEAS, INC.

UPMC PASSAVANT

UPMC PRESBYTERIAN SHADYSIDE

UPMC SOMERSET

UPMC ST. MARGARET

UPMC SUNBURY

UPMC SUSQUEHANNA

UPMC TRAVEL STAFFING

UPMC WELLSBORO

UPMC WILLIAMSPORT

ENTITIES REPORTED IN PARTS I THROUGH IV THAT ARE MARKED WITH AN * ARE NOT

TECHNICALLY RELATED ORGANIZATIONS, AS DEFINED IN THE FORM 990

INSTRUCTIONS, OF UPMC AS THE REQUISITE CONTROL FOR A PARENT, SUBSIDIARY,

Schedule R (Form 990) 2023

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

BROTHER/SISTER RELATIONSHIP DID NOT EXIST DURING THE FISCAL YEAR ENDED JUNE 30, 2024. HOWEVER, BECAUSE THESE ENTITIES ARE AFFILIATED WITH UPMC AND THE UPMC PARENT ORGANIZATION HOLDS CERTAIN POWERS WITH RESPECT TO SUCH ENTITIES, UPMC IS ELECTING TO DISCLOSE THE ENTITIES AS RELATED ORGANIZATIONS IN SCHEDULE R IN THE INTEREST OF TRANSPARENCY.

PART V TRANSACTIONS WITH RELATED ORGANIZATIONS

IN GENERAL, THE CASH MANAGEMENT POLICY OF UPMC IS TO TEMPORARILY TRANSFER ALL EXCESS FUNDS AVAILABLE FROM EXEMPT SUBSIDIARIES TO UPMC, THE PARENT ENTITY. THESE ARE NOT CONSIDERED A TRANSFER OF NET ASSETS FOR WHICH DISCLOSURE IS REQUIRED IF 25% OR MORE OF NET ASSETS ARE TRANSFERRED.

V23-7.16

Electronic Filing Information: PDF attachments Included in this Return

UPMC Group 20-8295721

List of Subordinates

Form 990, Page 1, H(a) & H(b)

- 1 AUUE, Inc.
- 2 Butler Health System/ UPMC Musculoskeletal Joint Venture, Inc.
- 3 Center for Emergency Medicine of Western Pennsylvania
- 4 Central Pennsylvania Medical Foundation, Inc.
- 5 Charles Cole Memorial Hospital
- 6 Children's Advocacy Center of Lawrence County
- 7 Cole Foundation, Inc.
- 8 Community Care Behavioral Health Organization
- 9 Cranberry Place
- 10 Divine Providence Hospital of the Sisters of Christian Charity
- 11 Erie Physician Network UPMC, Inc.
- 12 Hamot Cole Ventures
- 13 Home Nursing Agency Affiliates
- 14 Home Nursing Agency Foundation
- 15 Jameson Healthcare Foundation
- 16 Jameson Medical Care, Inc.
- 17 Laurel Health System
- 18 Mon Yough Community Service, Inc.
- 19 Regional Health Services, Inc.
- 20 Safe Harbor Behavioral Health of UPMC Hamot
- 21 Somerset Community Hospital Foundation
- 22 Somerset Health Services, Inc.
- 23 Sugarcreek Station
- 24 Susquehanna Health Foundation
- 25 Susquehanna Health System Innovation Center Inc.
- 26 Susquehanna Physician Services

- 27 The Heritage Shadyside
- 28 Twin Lakes Care Providers
- 29 University of Pittsburgh Cancer Institute Cancer Services
- 30 University of Pittsburgh Physicians
- 31 UPMC Advanced Practice Providers
- 32 UPMC Altoona
- 33 UPMC Altoona Foundation
- 34 UPMC Altoona Partnership for a Healthy Community
- 35 UPMC Bedford
- 36 UPMC Behavioral Health of the Alleghenies
- 37 UPMC Chautauqua Services, Inc.
- 38 UPMC Children's Hospital of Pittsburgh
- 39 UPMC Community Medicine, Inc.
- 40 UPMC Community Provider Services
- 41 UPMC East
- 42 UPMC Emergency Medicine, Inc.
- 43 UPMC For You, Inc.
- 44 UPMC Hamot
- 45 UPMC Home Care Management Services
- 46 UPMC Home Healthcare of Central Pennsylvania
- 47 UPMC Home Healthcare of Western Pennsylvania
- 48 UPMC Horizon
- 49 UPMC Horizon Community Health Foundation
- 50 UPMC International Holdings, Inc.
- 51 UPMC Jameson
- 52 UPMC Kane
- 53 UPMC Lock Haven
- 54 UPMC Locum Clinicians
- 55 UPMC Magee Women's Hospital

- 56 UPMC McKeesport
- 57 UPMC Medical Education
- 58 UPMC Mercy
- 59 UPMC Muncy
- 60 UPMC Northwest
- 61 UPMC Ob/Gyn Joint Venture, Inc.
- 62 UPMC Overseas, Inc.
- 63 UPMC Passavant
- 64 UPMC Presbyterian Shadyside
- 65 UPMC Somerset
- 66 UPMC St Margaret
- 67 UPMC Sunbury
- 68 UPMC Susquehanna
- 69 UPMC Travel Staffing
- 70 UPMC Wellsboro
- 71 UPMC Williamsport

UPMC Year End Financial and Operating Report & Audited Consolidated Financial Statements

FOR THE PERIOD ENDED DECEMBER 31, 2023







Ernst & Young LLP 2100 One PPG Place Pittsburgh, PA 15222 Tel: +1 412 644 7800 Fax: +1 412 644 0477

Report of Independent Registered Public Accounting Firm

To the Board of Directors of UPMC

Opinion on the Financial Statements

We have audited the accompanying consolidated balance sheets of UPMC (the Company) as of December 31, 2023 and 2022, the related consolidated statements of operations and changes in net assets and cash flows for the years then ended, and the related notes (collectively referred to as the "consolidated financial statements"). In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Company at December 31, 2023 and 2022, and the results of its operations and its cash flows for the years then ended in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the auditing standards of the Public Company Accounting Oversight Board (United States) (PCAOB) and in accordance with auditing standards generally accepted in the United States of America, the Company's internal control over financial reporting as of December 31, 2023, based on criteria established in Internal Control – Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) and our report dated February 27, 2024 (not presented herein) expressed an unqualified opinion thereon.

Basis for Opinion

These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's financial statements based on our audits. We are required to be independent with respect to the Company in accordance with the relevant ethical requirements relating to our audit.

We conducted our audits in accordance with the auditing standards of the PCAOB and in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

Critical Audit Matter

The critical audit matter communicated below is a matter arising from the current period audit of the financial statements that was communicated or required to be communicated to the audit committee and that: (1) relates to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of the critical audit matter does not alter in any way our opinion on the consolidated financial statements, taken as a whole, and we are not, by communicating the critical audit matter below, providing a separate opinion on the critical audit matter or on the account or disclosure to which it relates.



Explicit Price Concessions for Revenue Recognition

Description of the Matter For the year ended December 31, 2023, the Company's net patient service revenue was \$11.2 billion. As discussed in Note 1 to the consolidated financial statements, net patient service revenue is recorded based upon the estimated amounts the Company expects to be entitled to receive from patients and third-party payers in exchange for providing patient care. Estimates of the explicit price concessions under managed care, commercial, and governmental insurance plans are based upon the payment terms specified in the related contractual agreements or as mandated under government payer programs. Management continually reviews the explicit price concession estimation process to consider and incorporate updates to laws and regulations and the frequent changes in managed care and commercial contractual terms resulting from contract negotiations and renewals.

Auditing management's estimates of explicit price concessions was complex and judgmental due to the significant data inputs and subjective assumptions utilized in determining related amounts.

How We Addressed the Matter in Our Audit We tested internal controls that address the risks of material misstatement related to the measurement and valuation of revenues, including estimation of explicit price concessions. For example, we tested management's internal controls over the key data inputs to the explicit price concessions model, significant assumptions underlying management's models, and management's internal controls over retrospective hindsight reviews of historical reserve accuracy.

To test the estimated explicit price concessions, we performed audit procedures that included, among others, assessing methodologies and evaluating the significant assumptions discussed above and testing completeness and accuracy of the underlying data used by the Company in its estimates. We also assessed the historical accuracy of management's estimates based on the results of the analysis comparing prior year estimates to actual results and other analytics as a source of potential corroborative or contrary evidence.

Ernst + Young LLP

We have served as the Company's auditor since 1994. February 27, 2024

CONSOLIDATED BALANCE SHEETS

(DOLLARS IN THOUSANDS)

		A	sof	
	Dece	ember 31, 2023		cember 31, 2022
CURRENT ASSETS				
Cash and cash equivalents	\$	1,104,198	\$	953,980
Patient accounts receivable		1,587,557		1,418,566
Insurance and other receivables		1,789,429		1,933,177
Other current assets		717,144		588,555
Total current assets		5,198,328		4,894,278
Board-designated, restricted, trusteed and other investments		8,442,381		7,704,484
Beneficial interests in foundations and trusts		726,515		667,380
Property, buildings and equipment:				
Land and land improvements		572,650		558,402
Buildings and fixed equipment		9,491,782		8,651,098
Movable equipment		3,606,010		3,372,982
Finance Leases		186,957		222,178
Construction in progress		490,272		901,389
		14,347,671		13,706,049
Less allowance for depreciation		(7,723,246)		(7,186,157)
		6,624,425		6,519,892
Operating lease right-of-use assets		738,064		796,886
Other assets		917,022		744,434
Total assets	\$	22,646,735	\$	21,327,354
CURRENT LIABILITIES				
Accounts payable and accrued expenses	\$	926,524	\$	834,097
Accrued salaries and related benefits		1,060,393		1,024,110
Current portion of insurance reserves		1,301,619		1,155,133
Current portion of long-term obligations		171,239		369,443
Other current liabilities		878,322		939,010
Total current liabilities		4,338,097		4,321,793
Long-term obligations		6,623,508		5,152,164
Long-term insurance reserves		446,567		458,285
Operating lease noncurrent liabilities		707,447		770,766
Other noncurrent liabilities		546,479		717,464
Total liabilities		12,662,098		11,420,472
Net assets without donor restrictions		8,730,411		8,737,069
Net assets with donor restrictions		1,254,226		1,169,813
Total net assets		9,984,637		9,906,882
Total liabilities and net assets	\$	22,646,735	\$	21,327,354

See accompanying notes

CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS

(DOLLARS IN THOUSANDS)

	Years End	ed December 31
	2023	2022
NET ASSETS WITHOUT DONOR RESTRICTIONS		
Net patient service revenue	\$ 11,176,052	\$ 10,240,253
Insurance enrollment revenue	14,281,945	13,036,362
Other revenue	2,242,491	2,255,388
Total operating revenues	27,700,488	25,532,003
Salaries, professional fees and employee benefits	9,656,301	9,075,804
Insurance claims expense	10,123,647	8,911,760
Supplies, purchased services and general	7,426,217	6,688,542
Depreciation and amortization	692,658	693,757
Total operating expenses	27,898,823	25,369,863
Operating (loss) income	(198,335)	162,140
Academic and research support provided	(247,300)	(242,000)
Income tax and other non-operating activities	6,418	116,140
After-tax (loss) income	\$ (439,217)	\$ 36,280
Investing and financing activities:		
Investment gain (loss)	746,993	(748,183)
Interest expense	(205,396)	(157,959)
Gain on extinguishment of debt	1,274	14,409
UPMC Enterprises activity:		
Portfolio company revenue and net gains from sales	122,876	11,470
Portfolio company and research and development expense	(241,009)	(198,172)
Gain (loss) from investing and financing activities	424,738	(1,078,435)
Excess of expenses over revenues	(14,479)	(1,042,155)
Net activity attributable to noncontrolling interest	16,175	(9,167)
Excess of expenses over revenues attributable to controlling interest	(30,654)	(1,032,988)
Net change in pension liability and other	23,996	(113,640)
Change in net assets without donor restrictions	\$ (6,658)	\$ (1,146,628)
NET ASSETS WITH DONOR RESTRICTIONS		
Change in beneficial interests in foundations and trusts	59,135	(116,399)
Other changes in net assets with donor restrictions	25,278	(108,451)
Change in net assets with donor restrictions	84,413	(224,850)
Change in total net assets	77,755	(1,371,478)
Net assets, beginning of period	9,906,882	11,278,360
Net assets, end of period	\$ 9,984,637	\$ 9,906,882

See accompanying notes

CONSOLIDATED STATEMENTS OF CASH FLOWS

(DOLLARS IN THOUSANDS)

	Years E	nded	December 31
	2023	- 1	2022
OPERATING ACTIVITIES			
Increase (decrease) in total net assets	\$ 77,755	\$	(1,371,478)
Adjustments to reconcile change in total net assets to net cash			
(used in) provided by operating activities:			
Depreciation and amortization	692,658		693,757
Change in beneficial interest in foundations and trusts	(59,135)		116,399
Restricted contributions and investment (gains) losses	(25,278)		13,850
Unrealized (gains) losses on investments	(240,916)		842,834
Realized (gains) losses on investments	(332,891)		28,000
Purchases of non-alternative investments	(8,898,990)		(8,080,807)
Sales of non-alternative investments	8,822,079		9,251,039
Changes in operating assets and liabilities:			
Accounts receivable	(25,243)		(312,524)
Other current assets	(122,776)		3,015
Accounts payable and accrued liabilities	128,710		111,654
Insurance reserves	134,768		165,818
Other current liabilities	(60,688)		(632,771)
Other noncurrent assets and liabilities	(234,304)		55,516
Other operating changes	(29,561)		114,263
Net cash (used in) provided by operating activities	(173,812)		998,565
INVESTING ACTIVITIES			
Purchase of property, buildings and equipment	(719,469)		(964,243)
UPMC Enterprises investments in non-consolidated entities	(57,500)		(55,039)
Cash used for acquisitions	(247,626)		
Net change in investments designated as nontrading	(30,676)		35,143
Purchases of alternative investments	(256,345)		(212,346)
Sales of alternative investments	255,629		255,969
Net change in other assets	93,848		40,793
Net cash used in investing activities	(962,139)		(899,723)
FINANCING ACTIVITIES			
Repayments of long-term obligations	(554,464)		(1,113,374)
Borrowings of long-term obligations	1,841,551		1,051,986
Restricted contributions and investment gains (losses)	25,278		(13,850)
Consideration paid to noncontrolling interest entities	(26,196)		
Net cash provided by (used in) financing activities	1,286,169		(75,238)
Net change in cash and cash equivalents	150,218		23,604
Cash and cash equivalents, beginning of period	953,980		930,376
Cash and cash equivalents, end of period	\$ 1,104,198	\$	953,980
SUPPLEMENTAL INFORMATION			
Finance lease obligations incurred to acquire assets	\$ 24,209	3	29,757
William 1999 1 200 March 1999 Warring to the Control of the Contro		-0.7	

See accompanying notes

(DOLLARS IN THOUSANDS)

1. ORGANIZATIONAL OVERVIEW AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

UPMC is a Pennsylvania nonprofit corporation and is exempt from federal income tax pursuant to Section 501(a) of the Internal Revenue Code (the "Code") as an organization described in Section 501(c)(3) of the Code. Headquartered in Pittsburgh, Pennsylvania, UPMC is one of the world's leading integrated delivery and financing systems. UPMC comprises nonprofit and for-profit entities offering medical and health care-related services, including health insurance products. Closely affiliated with the University of Pittsburgh (the "University") and with shared academic and research objectives, UPMC partners with the University's Schools of the Health Sciences to deliver outstanding patient care, train tomorrow's health care specialists and biomedical scientists, and conduct groundbreaking research on the causes and course of disease.

The accompanying audited consolidated financial statements have been prepared in accordance with generally accepted accounting principles in the United States of America ("GAAP") and include the accounts of UPMC and its subsidiaries. Intercompany accounts and transactions are eliminated in consolidation.

Cash and Cash Equivalents

Cash and cash equivalents consist primarily of cash and investments, which are so near to maturity that they present insignificant risk of changes in value. Fixed income instruments with original, short-term maturities of less than 90 days that are held in Master Trust Funds ("MTF") are excluded from cash equivalents as they are commingled with longer-term investments.

Net Patient Service Revenue

UPMC's net patient service revenue is recorded based upon the estimated amounts UPMC expects to be entitled to receive from patients, third-party payers (including health insurers and government programs) and others and includes an estimate of variable consideration for retroactive revenue adjustments due to settlement of audits, reviews and investigations. Generally, UPMC bills the patients and third party payers several days after the services are performed and/or the patient is discharged from the facility. Estimates of the explicit price concessions under managed care, commercial and governmental insurance plans are based upon the payment terms specified in the related contractual agreements or as mandated under government payer programs. UPMC continually reviews the explicit price concession estimation process to consider and incorporate updates to laws and regulations and the frequent changes in managed care and commercial contractual terms resulting from contract negotiations and renewals. Revenue is recognized as performance obligations are satisfied. Performance obligations are determined based on the nature of the services provided by UPMC. Revenue for performance obligations satisfied over time is recognized based on actual charges incurred in relation to total expected (or actual) charges. UPMC believes that this method provides a reasonable representation of the transfer of services over the term of the performance obligation based on the inputs needed to satisfy the obligation. Generally, performance obligations satisfied over time relate to inpatient services. UPMC measures the performance obligation from admission into the hospital to the point when it is no longer required to provide services to that patient, which is generally at the time of discharge. Revenue for performance obligations satisfied at a point in time is recognized when goods or services are provided and UPMC does not believe it is required to provide additional goods or services to the patient.

(DOLLARS IN THOUSANDS)

The majority of UPMC's services are rendered to patients with third-party coverage. Payment under these programs for all payers is based on a combination of prospectively determined rates, discounted charges and historical costs. Amounts received under Medicare and Medical Assistance programs are subject to review and final determination by program intermediaries or their agents. The contracts UPMC has with commercial payers also provide for retroactive audit and review of claims. Agreements with third-party payers typically provide for payments at amounts less than established charges. Generally, patients who are covered by third-party payers are responsible for related deductibles and coinsurance, which vary in amount. UPMC also provides services to uninsured patients. Revenues related to uninsured patients and uninsured copayment and deductible amounts for patients who have health care coverage may have discounts applied (uninsured discounts and contractual discounts). UPMC also records estimated implicit price concessions (based primarily on historical collection experience) related to uninsured accounts to record these revenues at the estimated amounts UPMC expects to collect. Subsequent changes to the estimate of the transaction price are generally recorded as adjustments to net patient service revenue in the period of the change and are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods if final settlements differ from estimates. Adjustments arising from a change to previously estimated transaction prices were not significant in the years ended December 31, 2023 or 2022.

Consistent with UPMC's mission, care is provided to patients regardless of their ability to pay. UPMC has determined it has provided implicit price concessions to uninsured patients and patients with other uninsured balances (for example, copays and deductibles). The implicit price concessions included in estimating the transaction price represent the difference between amounts billed to patients and the amounts UPMC expects to collect based on its collection history with those patients. Patients who meet UPMC's criteria for charity care are provided care without charge or at amounts less than established rates and UPMC has determined it has provided an implicit price concession. Price concessions, including charity care, are deducted from net patient service revenue.

The collection of outstanding receivables from Medicare, Medicaid, managed care payers, other third-party payers and patients is UPMC's primary source of cash and is critical to its operating performance. The primary collection risks relate to uninsured patient accounts, including patient accounts for which the primary insurance carrier has paid the amounts covered by the applicable agreement, but patient responsibility amounts (deductibles and copayments) remain outstanding. Implicit price concessions relate primarily to amounts due directly from patients. Estimated implicit price concessions are recorded for all uninsured accounts, regardless of the age of those accounts. Accounts are written off when all reasonable internal and external collection efforts have been performed. The estimates for implicit price concessions are based upon UPMC's assessment of historical write-offs and expected net collections, business and economic conditions, trends in federal, state and private employer health care coverage and other collection indicators.

The composition of net patient service revenue for the years ended December 31, 2023 and 2022 is as follows:

Years Ended December 31	2023	2022
Commercial	37%	38%
Medicare	41%	39%
Medical Assistance	16%	16%
Self-pay/other	6%	7%
	100%	100%

(DOLLARS IN THOUSANDS)

Laws and regulations governing the Medicare and Medical Assistance programs are complex and subject to interpretation. Compliance with such laws and regulations is subject to government review and interpretation as well as significant regulatory action, including fines, penalties and exclusion from Medicare and Medical Assistance programs. As a result, there is at least a reasonable possibility that the recorded estimates may change.

Insurance Enrollment Revenue

UPMC's insurance subsidiaries (collectively, the "Health Plans") provide health care services on a prepaid basis under various contracts. Insurance enrollment revenues are recognized as income in the period in which enrollees are entitled to receive health care services, which represents the performance obligation. Health care premium payments received from UPMC's members in advance of the service period are recorded as unearned revenues.

Insurance enrollment revenues include premiums that are collected from companies, individuals, and government entities. Laws and regulations governing the Medicare and Medical Assistance programs are complex and subject to interpretation. Compliance with such laws and regulations can be subject to government review and interpretation as well as significant regulatory action, including fines, penalties and exclusion from the programs. As a result, there is at least a reasonable possibility that recorded estimates may change.

Other Revenue

UPMC's other revenue consists of various contracts related to its Health Services and Insurance Services divisions. These contracts vary in duration and in performance obligations. Revenues are recognized when the performance obligations identified within the individual contracts are satisfied and collectability is probable. Revenue recognized related to governmental funding in response to the COVID-19 pandemic is captured in other revenue.

Receivables

Concentrations of patient accounts receivable at December 31, 2023 and 2022 include:

Years Ended December 31	2023	2022
Commercial	44%	44%
Medicare	32%	30%
Medical Assistance	11%	11%
Self-pay/other	13%	15%
	100%	100%

Insurance and other receivables are primarily comprised of payments due to Insurance Services and include the uncollected amounts from fully insured groups, individuals and government programs and are reported net of an allowance for estimated terminations and uncollectible accounts.

(DOLLARS IN THOUSANDS)

Board-Designated, Restricted, Trusteed and Other Investments

Substantially all of UPMC's investments in debt and equity securities are classified as trading. This classification requires UPMC to recognize unrealized gains and losses on substantially all of its investments in debt and equity securities as investment gain (loss) in the consolidated statements of operations and changes in net assets. This classification also includes UPMC Enterprises' cost basis investments in early stage entities, which are categorized as alternative investments. Gains and losses on the sales of securities are determined by the average cost method. Realized and unrealized gains and losses are included in investment gain (loss) in the consolidated statements of operations and changes in net assets. Realized and unrealized gains and losses on donor-restricted assets are recorded as changes in net assets with donor restrictions in the consolidated statements of operations and changes in net assets.

Investments in equity securities with readily determinable fair values and all investments in debt securities are measured at fair value using quoted market prices or model-driven valuations. These investments predominantly include those maintained in Master Trust Fund ("MTF") and are summarized as nonalternative investments in Note 5.

Investments in limited partnerships that invest in marketable securities (hedge funds) are reported using the equity method of accounting based on information provided by the respective partnership, generally received on a one month lag. The values provided by the respective partnerships are based on historical cost, appraisals or other estimates that require varying degrees of judgment. Generally, UPMC's holdings reflect net contributions to the partnership and an allocated share of realized and unrealized investment income and expenses. The investments may individually expose UPMC to securities lending, short sales, and trading in futures and forward contract options and other derivative products. UPMC's risk is limited to its carrying value for these lending and derivatives transactions. Amounts can be divested only at specified times. The financial statements of the limited partnerships are audited annually, generally as of December 31.

The values of UPMC's private equity investments are based upon financial statements received from the general partners, which are generally received on a quarterly lag. As a result, the market values and earnings recorded as of December 31, 2023 generally reflect the partnership activity experienced during the year ended September 30, 2023. These investments are summarized as alternative investments in Note 5.

Fair Value Elections

Pursuant to accounting guidance provided by ASC 825-10, *Financial Instruments*, UPMC makes elections, on an investment-by-investment basis, as to whether it measures certain equity method investments that are traded in active markets at fair value. Fair value elections are generally irrevocable. The initial unrealized gains recognized upon election of the fair value option are recorded as operating revenue in the consolidated statements of operations and changes in net assets consistent with accounting for other equity method investments where UPMC has the ability to exercise significant influence but not control. Any subsequent changes in the fair value of the investment are recorded as investment (loss) gain in the consolidated statements of operations and changes in net assets, consistent with UPMC's reporting of gains and losses on other marketable securities included in board-designated, restricted, trusteed and other investments. Management believes this reporting increases the transparency of UPMC's financial condition.

(DOLLARS IN THOUSANDS)

Financial Instruments

Cash and cash equivalents and investments recorded at fair value aggregate to \$8,277,332 and \$7,502,345 at December 31, 2023 and 2022, respectively. The fair value of these instruments is based on market prices as estimated by financial institutions. The fair value of amounts owed to counterparties under derivative contracts at December 31, 2023 and 2022, is \$244 and \$732, respectively, based on pricing models that take into account the present value of estimated future cash flows.

UPMC participates in securities lending transactions whereby a portion of its investments are loaned, through its agent, to various parties in return for cash and securities from the parties as collateral for the securities loaned. The amount of cash collateral received under securities lending is reported as an asset with a corresponding payable in the consolidated balance sheets. The total collateral is required to have a market value between 102% and 105% of the market value of securities loaned. As of December 31, 2023 and 2022, securities loaned to various parties, of which UPMC maintains ownership, were \$173,154 and \$203,429, respectively, and total collateral (cash and noncash) received related to the securities loaned was \$181,122 and \$212,925, respectively.

Beneficial Interests in Foundations and Trusts

Several of UPMC's subsidiary hospitals have foundations that, according to their bylaws, were formed for the exclusive purpose of supporting and furthering the mission of the respective hospital. The foundations are separate corporations and are not liable for the obligations of UPMC, including any claims of creditors of any UPMC entities. The net assets of certain foundations are included in the consolidated balance sheets as beneficial interests in foundations and net assets with donor restrictions because the hospitals' use of these assets is at the discretion of the foundations' independent boards of directors.

Beneficial interests in foundations and trusts of \$726,515 and \$667,380 and the net assets with donor restrictions of consolidated foundations of \$97,477 and \$53,208 as of December 31, 2023 and 2022, respectively, are not pledged as collateral for UPMC's debt.

Property, Buildings and Equipment

Property, buildings and equipment are recorded at cost or, if donated or impaired, at fair market value at the date of receipt or impairment. Interest cost incurred on borrowed funds (net of interest earned on such funds) during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets.

Costs associated with the development and installation of internal-use software are expensed or capitalized depending on whether they are incurred in the preliminary project stage, application development stage or post-implementation stage.

Depreciation is computed using the straight-line method at rates designed to depreciate the assets over their estimated useful lives (predominantly ranging from 3 to 40 years) and includes depreciation related to finance leases. Certain newly constructed buildings have estimated useful lives of up to 60 years. Depreciation expense on property, buildings and equipment for the years ended December 31, 2023 and 2022 was \$691,387 and \$692,765, respectively.

(DOLLARS IN THOUSANDS)

Leases

Leases are classified as either operating or financing, and the lease classification determines whether the expense is recognized on a straight-line basis (operating leases) or based on an effective interest method (finance leases). UPMC has made accounting policy elections not to apply lease recognition requirements to short-term leases as well as to use the risk-free discount rate for its operating leases. Assets acquired under operating lease arrangements are categorized as operating lease right-of-use assets on the consolidated balance sheets, while finance leases are recognized as property, buildings and equipment. UPMC has also made an accounting policy election not to bifurcate lease components from non-lease components. For leases that include variable lease payments, the payment is determined based on the executed contract terms. Some leases contain options to extend or terminate the lease, but these are not recognized in the right-of-use assets and lease liabilities as of December 31, 2023, unless it is probable that the option will be exercised. During the year ended December 31, 2022, due to changes in the nature and extent as to how specific leased locations are utilized, certain renewal options, previously deemed probable, were deemed to be unlikely to be exercised. As a result, a reduction of both the right-of-use-asset and lease liability totaling \$118,557 was recorded as of December 31, 2022. No such reduction was recorded for the year ended December 31, 2023.

Asset Impairment

UPMC evaluates the recoverability of the carrying value of long-lived assets by reviewing long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable and adjusts the asset cost to fair value if undiscounted cash flows are less than the carrying amount of the asset. For the year ended December 31, 2022, an impairment for certain right-of-use assets was recorded in the amount of \$75,784. No impairment was recorded for the year ended December 31, 2023.

Other Assets

Investments in individual entities in which UPMC has the ability to exercise significant influence but does not control, generally 20% to 50% ownership, are reported using the equity method of accounting unless the fair value option is elected. Other assets includes approximately \$370,404 and \$392,787 at December 31, 2023 and 2022, respectively, relating to investments in partnerships and joint ventures that provide health care, management, and other goods and services to UPMC, its affiliates and the community at large.

Goodwill

Goodwill represents the excess of the cost of an acquired entity over the net of the amounts assigned to the fair value of assets acquired and liabilities assumed. As of December 31, 2023 and 2022, goodwill of \$417,701 and \$266,799 respectively, is recorded in UPMC's consolidated balance sheets as other assets. In March 2023, UPMC acquired the Sports Surgery Clinic in Dublin, Ireland which approximated \$141,000 of additional goodwill recognized in the consolidated balance sheet. See footnote 2 for further disclosure.

Goodwill is reviewed annually for impairment, or more frequently if events or circumstances indicate that the carrying value of an asset may not be recoverable. UPMC has the option to qualitatively assess goodwill for impairment before completing a quantitative assessment. Under the qualitative approach, if, after assessing the totality of events or circumstances, including both macroeconomic, industry and market factors, and entity-specific factors, UPMC determines it is likely (more likely than not) that the fair value is greater than its carrying amount, then the quantitative impairment analysis is not required. As of December 31, 2023 and 2022, after application of the qualitative approach, there were no indicators of impairment.

(DOLLARS IN THOUSANDS)

Derivatives

UPMC uses derivative financial instruments ("derivatives") to modify the interest rates and manage risks associated with its asset allocation and outstanding debt. UPMC records derivatives as assets or liabilities in the consolidated balance sheets at fair value. The accounting for changes in the fair value (i.e., gains or losses) of a derivative depends on whether it has been designated and qualifies as part of a hedging relationship and, further, on the type of hedging relationship. UPMC has entered into interest rate swap agreements that convert a portion of its variable rate debt to a fixed interest rate. None of UPMC's swaps outstanding as of December 31, 2023 and 2022 are designated as hedging instruments and, as such, changes in fair value are recognized in investing and financing activities as investment (loss) gain in the consolidated statements of operations and changes in net assets.

By using derivatives to manage these risks, UPMC exposes itself to credit risk and market risk. Credit risk is the failure of the counterparty to perform under the terms of the derivatives. When the fair value of a derivative is positive, the counterparty owes UPMC, which creates credit risk for UPMC. When the fair value of a derivative is negative, UPMC owes the counterparty, and therefore, it does not incur credit risk. UPMC minimizes the credit risk in derivatives by entering into transactions that require the counterparty to post collateral for the benefit of UPMC based on the credit rating of the counterparty and the fair value of the derivative. If UPMC has a derivative in a liability position, UPMC's credit is a risk and fair market values could be adjusted downward. Market risk is the effect on the value of a financial instrument that results from a change in interest rates. The market risk associated with interest rate changes is managed by establishing and monitoring parameters that limit the types and degree of market risk that may be undertaken. Management also mitigates risk through periodic reviews of derivative positions in the context of UPMC's total blended cost of capital.

Net Assets

Resources are classified for reporting purposes as net assets without donor restrictions and net assets with donor restrictions, according to the absence or existence of donor-imposed restrictions. Board-designated net assets are net assets without donor restrictions that have been set aside by the Board for specific purposes. Net assets with donor restrictions are those assets, including contributions and accumulated investment returns, whose use has been limited by donors for a specific purpose or time period or are those for which donors require the principal of the gifts to be maintained in perpetuity to provide a permanent source of income.

Net assets with donor restrictions include \$403,884 and \$379,125 of net assets held in perpetuity and \$850,342 and \$790,688 of temporary restricted net assets at December 31, 2023 and 2022, respectively. Net assets with donor restrictions include beneficial interests in foundations that support research and other health care programs. Some net assets with donor restrictions are limited by donors and the foundations to a specific time period or purpose and are reclassified to net assets without donor restrictions and included in the consolidated statements of operations and changes in net assets as other revenue or assets released from restriction for capital purchases when the restriction is met.

(DOLLARS IN THOUSANDS)

Excess of Revenues over Expenses

The consolidated statements of operations and changes in net assets include excess of revenues over expenses as a performance indicator. Excess of revenues over expenses includes all changes in net assets without donor restrictions except for contributions and distributions from foundations for the purchase of property and equipment, adjustments for pension liability, other than net periodic pension cost, discontinued operations, if any, and the cumulative effect of changes in accounting principles, if any.

Reclassifications

For the year ended December 31, 2022, UPMC included lease impairment expense of \$75,784 as a separate line on its consolidated statements of operations and changes in net assets. For the year ended December 31, 2023, UPMC reclassified this prior year amount and included it in supplies, purchased services and general for consistent presentation with the current year.

Use of Estimates

The preparation of financial statements in conformity with US GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

2. SIGNIFICANT TRANSACTIONS

In February 2023, CarepathRx, an equity investment of UPMC Chartwell, executed an agreement where a portion of its business was sold to a third party. UPMC Chartwell's equity investment in CarepathRx resulted in a gain of approximately \$163,000 in other revenues, of which approximately \$20,000 was attributed to noncontrolling interest, in its consolidated statement of operations and changes in net assets for the year ended December 31, 2023, in accordance with ASC 810, Consolidation.

In March 2023, UPMC acquired the Sports Surgery Clinic ("SSC") in Dublin, Ireland. As UPMC's fourth hospital in Ireland, the transaction is intended to further UPMC's commitment to clinical excellence in this region of the world. As a result of the acquisition, UPMC acquired approximately \$106,000 of total assets, consisting of \$100,000 of property, plant and equipment and \$6,000 of other assets. Total consideration paid by UPMC approximated \$247,000 and resulted in approximately \$141,000 of additional goodwill in the consolidated balance sheet as of December 31, 2023. UPMC applies the guidance set forth in ASC 805 Business Combinations for affiliations and acquisitions and as such will continue to assess throughout the remainder of the year the fair value, as of the acquisition date, of any assets and liabilities acquired.

In response to the COVID-19 pandemic, the federal government enacted several programs that provide, among other funding sources, relief funds to hospitals and other health care providers on the front lines of the COVID-19 response. This funding has been used to support health care related expenses or lost revenue attributable to COVID-19. For the years ended December 31, 2023 and December 31, 2022, UPMC recognized approximately \$48,000 and \$234,000, respectively, within operating income.

3. NEW ACCOUNTING PRONOUNCEMENTS

On January 1, 2023, UPMC adopted ASU 2016-13 Financial Instruments – Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments, as amended, which replaces the incurred loss methodology with an expected loss methodology that is referred to as the current expected credit loss ("CECL") methodology. The measurement of expected credit losses under CECL methodology is applicable to financial assets measured at amortized cost, including loan receivables and held-to-maturity debt securities. It also applies to certain qualifying insurance receivables and reinsurance recoveries and receivables. This accounting pronouncement did not have a material impact on the consolidated financial statements as UPMC already utilizes an expected loss methodology on its qualifying receivables.

(DOLLARS IN THOUSANDS)

4. CHARITY CARE

UPMC's patient acceptance policy is based on its mission and its community service responsibilities. Accordingly, UPMC accepts patients in immediate need of care, regardless of their ability to pay. UPMC does not pursue collection of amounts determined to qualify as charity care based on established policies of UPMC. These policies define charity care as those services for which no payment is due for all or a portion of the patient's bill. For financial reporting purposes, charity care is excluded from net patient service revenue. The amount of charity care provided, determined on the basis of cost, was \$122,140 and \$108,905 for the years ended December 31, 2023 and 2022, respectively. UPMC estimates the cost of providing charity care using the ratio of average patient care cost to gross charges and then applying that ratio to the gross uncompensated charges associated with providing charity care.

5. CASH AND INVESTMENTS

Following is a summary of cash and investments included in the consolidated balance sheets:

	Dece	mbe	er 31
	2023		2022
Internally designated:			
Health insurance programs	\$ 1,675,823	\$	1,689,382
Professional and general liability insurance program	676,371		625,533
Employee benefit and workers' compensation self-insurance programs	127,396		121,798
	2,479,590	_	2,436,713
Externally designated:			
Trusteed assets for capital and debt service payments	15,667		3,533
Donor-restricted assets	490,379		476,322
	506,046		479,855
Other long-term investments	5,456,745		4,787,916
Board-designated, restricted, trusteed and other investments	8,442,381		7,704,484
Cash and cash equivalents	1,104,198		953,980
	\$ 9,546,579	\$	8,658,464

Investments are primarily maintained in MTF and administered using a bank as trustee. As of December 31, 2023, UPMC utilized 178 ongoing external investment managers, including 44 traditional managers, 18 hedge fund managers and 116 private capital managers. UPMC is also invested with an additional 32 legacy private capital and hedge fund managers. The largest allocation to any alternative investment fund is \$101,595 as of December 31, 2023. Certain managers use various equity and interest rate derivatives. These instruments are subject to various risks similar to nonderivative financial instruments, including market, credit, liquidity, operational and foreign exchange risk. UPMC's unfunded commitments to investments are \$460,741 and \$525,148 as of December 31, 2023 and 2022, respectively. Unfunded commitments may be called by managers pursuant to the terms of each specific fund's documents, which allow capital to be called during a fund's investment period for new investments. While terms vary, investment periods are generally within six years.

(DOLLARS IN THOUSANDS)

Investment return from cash and investments is comprised of the following for the years ended December 31, 2023 and 2022:

		2023	2022
Interest income	\$	155,674	\$ 109,917
Dividend income		54,460	44,008
Traditional investment manager and trustee fees		35,235)	(34,002)
Net realized gains (losses) on sales of securities		332,891	(28,000)
		507,790	91,923
Unrealized investment gains (losses)		240,916	(842,834)
Derivative contracts mark to market		(1,713)	2,728
	F1	239,203	(840,106)
Investment gain (loss)	\$	746,993	\$ (748,183)

In managing the UPMC investment strategy, an important consideration is to ensure sufficient liquidity. While UPMC's relationships with its external investment managers vary in terms of exit provisions, a percentage of the agreements allow ready access to underlying assets which are generally liquid and marketable. Liquidity as of December 31, 2023 is shown below:

Liquidity Availability	Cash and Cash Equivalents	3 5-2 5-6				Nonalternative Investments		Alternative Investments	Total
Within three days	\$ 1,104,198		\$	5,417,769	\$	-	\$ 6,521,967		
Within 30 days	-			76,201		90,700	166,901		
Within 60 days				-		-	-		
Within 90 days	-			-		423,776	423,776		
More than 90 days	-			336,320		2,097,615	2,433,935		
Total	\$ 1,104,198		\$	5,830,290	\$	2,612,091	\$ 9,546,579		

6. CREDIT ARRANGEMENTS

UPMC has a revolving line and letter of credit facility (the "Revolving Facility") with a capacity of \$1,000,000. The Revolving Facility expires on May 24, 2028. The Revolving Facility is used to manage cash flow during the year and to provide for a consolidated method of issuing various letters of credit for certain business units. A note to secure UPMC's repayment obligation with respect to the Revolving Facility was issued under the 2007 Master Trust Indenture ("2007 UPMC MTI") and is secured by a pledge of and security interest in the gross revenues of UPMC's parent corporation, UPMC Presbyterian Shadyside, UPMC Magee-Womens Hospital, UPMC Passavant and UPMC St. Margaret as members of the obligated group under the 2007 UPMC MTI. At the option of UPMC, advances under the Revolving Facility bear interest on the basis of the prime rate, federal funds effective rate, or the secured overnight financing rate ("SOFR").

As of December 31, 2023 and 2022, UPMC had issued \$130,080 and \$137,778, respectively, of letters of credit under the Revolving Facility. These letters of credit predominantly support the capital requirements of certain insurance subsidiaries. As of December 31, 2023 and 2022, there was \$869,920 and \$462,222, respectively, available to borrow under the Revolving Facility. No amounts were outstanding under the Revolving Facility as of December 31, 2023 and 2022.

In support of the Insurance Services Division, UPMC has credit facilities of \$350 million and \$25 million, the latter of which temporarily increases each year to \$250 million from May 1st to August 31st. The credit facilities expire in May 2026 and May 2027, respectively. As of December 31, 2023, these credit facilities were undrawn.

(DOLLARS IN THOUSANDS)

7. LONG-TERM OBLIGATIONS AND DERIVATIVE INSTRUMENTS

Long-term obligations consist of the following:

	December 31				
		2023		2022	
Fixed rate revenue bonds	\$	5,369,977	\$	4,452,224	
Variable rate revenue bonds		896,291		673,157	
Finance leases and other		273,750		144,350	
Par value of long-term obligations		6,540,018		5,269,731	
Net premium and other		254,729		251,876	
		6,794,747		5,521,607	
Less current portion		(171,239)		(369,443)	
Total long-term obligations	\$	6,623,508	5	5,152,164	

Bonds and leases outstanding represent funds borrowed by the UPMC parent corporation and various subsidiaries pursuant to loan agreements and lease and sublease financing arrangements with governmental authorities. The proceeds were used for the purchase, construction and renovation of hospital facilities, certain buildings and equipment, as well as the extinguishment of debt.

The fixed rate revenue bonds bear interest at fixed coupon rates ranging from 1.80% to 6.00% as of December 31, 2023 and 2022. The average interest costs for the variable rate revenue bonds were 4.41% and 2.02% during the years ended December 31, 2023 and 2022, respectively. Bonds have varying principal payments and final maturities from 2024 through 2053. Certain revenue bonds (\$35,872 and \$43,606 for 2023 and 2022, respectively) are secured by bond insurance. The bonds contain redemption provisions whereby, at the direction of UPMC, the bonds may be redeemed on various dates as presented within the bond agreements.

Bonds in the aggregate of \$6,266,024 and \$5,124,649 as of December 31, 2023 and 2022, respectively, are issued under the 2007 UPMC MTI. The bonds are secured by a pledge of and security interest in gross revenues. Certain amounts borrowed under the 2007 UPMC MTI are loaned to certain subsidiary corporations pursuant to loan and contribution agreements and require the transfer of subsidiary funds to the parent corporation in the event of failure to satisfy the UPMC parent corporation liquidity covenant.

The various indebtedness agreements contain restrictive covenants, the most significant of which are the maintenance of minimum debt service coverage and liquidity ratios, and restrictions as to the incurrence of additional indebtedness and transfers of assets. UPMC was in compliance with such covenants as of December 31, 2023 and 2022.

(DOLLARS IN THOUSANDS)

Aggregate maturities of long-term obligations for the next five years, assuming no remarketing of UPMC's variable rate debt, indicating the maximum potential payment obligations in these years, are as follows:

2024	\$ 171,239
2025	530,064
2026	592,614
2027	268,390
2028	173,779

Interest paid, net of amounts capitalized, on all obligations was \$237,797 and \$193,283 during the years ended December 31, 2023 and 2022, respectively.

During the year ended December 31, 2023, UPMC issued the tax-exempt Series 2023A, 2023B, 2023C, and 2023D bonds, as well as the taxable Series 2023 bonds in the amounts of \$445,000, \$89,000, \$36,000, \$250,000, and \$800,000, respectively. These bonds refunded certain indebtedness, fund capital projects and support working capital. Details of the offerings can be found in the official statements for each issue. Additionally, UPMC incurred \$164,000 of indebtedness relating to its international operations. During the year ended December 31, 2022, UPMC issued the tax-exempt Series 2022A and 2022B fixed rate bonds in the par amount of \$212,430 and \$172,195, respectively, in order to fund new capital projects and refund existing debt. Concurrently, UPMC remarketed the tax-exempt Series 2017C and 2017D-2 bonds.

UPMC maintains interest rate swap programs on certain of its debt in order to manage its interest rate risk. As of December 31, 2023, and December 31, 2022, UPMC is party to a floating-to-fixed interest rate swap where UPMC receives 68% of a one-month index rate and pays a fixed rate of 3.60% on a notional amount of \$25,965 and \$37,935, respectively. As of December 31, 2023, and December 31, 2022, UPMC is also party to a basis swap where UPMC receives 67% of a three-month index rate plus .3217% and pays Securities Industry and Financial Markets Association ("SIFMA") rates on a notional amount of \$30,525 and \$38,450, respectively. From origination through June 30, 2023, London interbank offered rate ("LIBOR") served as the receipt index for both agreements. Effective July 1, 2023, LIBOR ceased to be recognized as a representative index whereupon SOFR was selected as the replacement index. The aforementioned agreements are scheduled to mature in 2025 and 2037, respectively, and are carried as long-term obligations with a combined market value of (\$244) as of December 31, 2023, and (\$732) as of December 31, 2022.

(DOLLARS IN THOUSANDS)

8. FAIR VALUE MEASUREMENTS

As of December 31, 2023 and 2022, UPMC held certain assets that are required to be measured at fair value on a recurring basis. These include cash and cash equivalents, certain board-designated, restricted, trusteed, and other investments and derivative instruments. Certain alternative investments are measured using the equity method of accounting and are therefore excluded from the fair value hierarchy tables presented herein. The valuation techniques used to measure fair value are based upon observable and unobservable inputs. Observable inputs reflect market data obtained from independent sources, while unobservable inputs are generally unsupported by market activity. The three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value, includes:

- Level 1: Quoted prices for identical assets or liabilities in active markets.
- Level 2: Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-driven valuations whose inputs are observable or whose significant value drivers are observable.
- Level 3: Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The following tables represent UPMC's fair value hierarchy for its financial assets and liabilities measured at fair value on a recurring basis as of December 31, 2023 and 2022. The interest rate swaps are valued using internal models, which are primarily based on market observable inputs, including interest rate curves. When quoted market prices are unobservable for fixed income securities, quotes from independent pricing vendors based on recent trading activity and other relevant information, including market interest rate curves, referenced credit spreads and estimated prepayment rates where applicable, are used for valuation purposes. These investments are included in Level 2 and include corporate fixed income, government bonds, and mortgage and asset-backed securities. As of December 31, 2023 and 2022, respectively, UPMC had \$1,269,247 and \$1,156,119 of alternative investments accounted for under the equity method, which approximates fair value.

Other investments measured at fair value represent funds included on the consolidated balance sheets that are reported using net asset value ("NAV"). These amounts are not required to be categorized in the fair value hierarchy. The fair value of these investments is based on the net asset value information provided by the general partner. Fair value is based on the proportionate share of the NAV based on the most recent partners' capital statements received from the general partners, which is generally one quarter prior to the balance sheet date. Certain of UPMC's investments, including both alternative and nonalternative investments, are utilizing NAV to calculate fair value and are included in other investments in the following tables.

(DOLLARS IN THOUSANDS)

FAIR VALUE MEASUREMENTS AS OF DECEMBER 31, 2023

	Level 1	Level 2	9	evel 3	NAV	To	tal Carrying Amount
ASSETS							
Fixed income	\$ 268,853	\$ 3,046,146	\$	-	\$ -	\$	3,314,999
Domestic equity	938,560	10,420		-	-		948,980
International equity	809,547			-	-		809,547
Public real estate	107,146	-		-	-		107,146
Long/short equity	25,411	182,487		141	-		207,898
Absolute equity	(231)	63,581		-	-		63,350
Securities on loan	173,154	-		-	-		173,154
Securities lending collateral	95,382	-		-	-		95,382
Alternative and other investments at NAV		-		-	1,548,060		1,548,060
Total assets measured at fair value on a recurring basis	\$ 2,417,822	\$ 3,302,634	\$	-	\$ 1,548,060	\$	7,268,516
LIABILITIES							
Payable under securities lending agreement	\$ (95,382)	\$	\$		\$ 10-	\$	(95,382)
Derivative instruments	- 4	(244)			- 12		(244)
Total liabilities measured at fair value on a recurring basis	\$ (95,382)	\$ (244)	\$	1.00	\$ j.	\$	(95,626)

FAIR VALUE MEASUREMENTS AS OF DECEMBER 31, 2022

	Level 1	Level 2	Level 3	NAV	To	tal Carrying Amount
ASSETS						
Fixed income	\$ 853,228	\$ 1,723,814	\$ 2	\$ -	\$	2,577,042
Domestic equity	1,275,130	8,700	8	10.0		1,283,830
International equity	696,429	541	-	-		696,970
Public real estate	103,870	-	-	-		103,870
Long/short equity	61,389	13,657	-	-		75,046
Absolute equity	51,241	-	-	-		51,241
Securities on loan	203,429	-	-	-		203,429
Securities lending collateral	116,000	-		-		116,000
Alternative and other investments at NAV	-	-	-	1,556,937		1,556,937
Total assets measured at						
fair value on a recurring basis	\$ 3,360,716	\$ 1,746,712	\$ -	\$ 1,556,937	\$	6,664,365
LIABILITIES						
Payable under securities lending agreement	\$ (116,000)	\$ -	\$ -	\$ -	\$	(116,000)
Derivative instruments	-	(732)	-			(732)
Total liabilities measured at fair value on a recurring basis	\$ (116,000)	\$ (732)	\$ -	\$ -	\$	(116,732)

(DOLLARS IN THOUSANDS)

9. PENSION PLANS

UPMC and its subsidiaries maintain defined benefit pension plans (the "Plans"), defined contribution plans and nonqualified pension plans that cover substantially all of UPMC's employees. Under the defined contribution plans, employees may elect to contribute a percentage of their salary, which is matched in accordance with the provisions of the defined contribution plans. Contributions to the nonqualified pension plans are based on a percentage of salary or contractual arrangements. The total expense within the performance indicator relating to the aforementioned pension plans was \$304,587 and \$213,822, respectively, for the years ended December 31, 2023 and 2022.

Benefits under the Plans vary and are generally based upon the employee's earnings and years of participation. It is UPMC's policy to meet the requirements of the Employee Retirement Income Security Act of 1974 ("ERISA") and the Pension Protection Act of 2006. For the years ended December 31, 2023 and 2022, contributions made to the Plans were \$158,101 and \$0, respectively.

To develop the expected long-term rate of return on plan assets assumption, UPMC considers the current level of expected returns on risk-free investments, the historical level of risk premium associated with the other asset classes in which the pension portfolio is invested and the expectations for future returns on each asset class. The expected return for each asset class is then weighted based on the target asset allocation to develop the expected long-term rate of return on assets assumption for the pension portfolio.

The table below sets forth the accumulated benefit obligation, the change in the projected benefit obligation and the change in the assets of the Plans. The table also reflects the funded status of the Plans as well as recognized and unrecognized amounts in the consolidated balance sheets. As of December 31, 2023 and December 31, 2022, the pension liability is included in other noncurrent liabilities on the consolidated balance sheets.

Year Ended December 31

	2023		2022		
\$	2,843,028	\$	2,713,380		
\$	2,821,194	\$	3,057,429		
	158,126		179,540		
	148,925		89,701		
	35,763		(302,638)		
	(189,385)		(202,838)		
	2,974,623		2,821,194		
	2,627,693		3,087,194		
	199,348		(256,663)		
	158,101				
	(189,385)		(202,838)		
	2,795,757		2,627,693		
\$	178,866	\$	193,501		
	\$	\$ 2,843,028 \$ 2,821,194 158,126 148,925 35,763 (189,385) 2,974,623 2,627,693 199,348 158,101 (189,385) 2,795,757	\$ 2,843,028 \$ \$ 2,821,194 \$ 158,126 148,925 35,763 (189,385) 2,974,623 2,627,693 199,348 158,101 (189,385) 2,795,757		

(DOLLARS IN THOUSANDS)

Included in net assets without donor restrictions at December 31, 2023 and 2022 are the following amounts that have not yet been recognized in net periodic pension cost:

	As of December 31			
		2023		2022
Unrecognized prior service credit	\$	23,551	\$	28,807
Unrecognized net actuarial loss		(406,870)		(405,972)
	\$	(383,319)	\$	(377,165)

Changes in plan assets and benefit obligations recognized in net assets without donor restrictions during 2023 and 2022 include the following:

	Year Ended December 3			
		2023		2022
Current year net actuarial loss Amortization of actuarial loss Amortization of prior service credit	\$	(15,481) 14,583 (5,256)	\$	(162,408) 5 (5,256)
	\$	(6,154)	\$	(167,659)

The service cost component of net periodic benefit cost is included in salaries, professional fees and employee benefits and all other components of net periodic benefit cost are included in other non-operating expenses in the consolidated statements of operations and changes in net assets. The components of net periodic pension cost for the Plans were as follows:

	Year Ended Decem				
		2023		2022	
Service cost	\$	158,126	\$	179,540	
Interest cost		148,925		89,701	
Expected return on plan assets		(179,066)		(208,383)	
Unrecognized net actuarial loss		14,583		5	
Amortization of prior service credit		(5,256)		(5,256)	
Net periodic pension cost	5	137,312	\$	55,607	

The weighted average actuarial assumptions used to determine the benefit obligations and net periodic pension cost for the Plans are as follows:

	As of December 3		
	2023	2022	
Discount rates:			
Used for benefit obligations	5.02%	5.20%	
Used for net periodic pension cost	5.20%	2.87%	
Expected rate of compensation increase:			
Used for benefit obligations	Age-graded	Age-graded	
Used for net periodic pension cost	Age-graded	Age-graded	
Expected long-term rate of return on plan assets	7.00%	7.00%	
Interest crediting rate:			
Used for benefit obligations	4.02%	4.20%	
Used for net periodic pension cost	4.20%	2.40%	

(DOLLARS IN THOUSANDS)

The assumptions for long-term rate of return are developed using the expected returns of the various asset classes in which the pension invests and the allocations of each asset class with respect to the investment as a whole. The change in discount rate from 5.20% to 5.02% had the net effect of increasing the projected benefit obligation by \$45,271 for the year ended December 31, 2023. The change in the interest crediting rate from 4.20% to 4.02% decreased the projected benefit obligation by \$31,598 for the year ended December 31, 2023.

The following pension benefit payments are expected to be paid in the years ending December 31:

2024	\$ 235,966	
2025	244,862	
2026	248,877	
2027	251,154	
2028	250,526	
2029-2033	1,235,996	

UPMC employs a total return investment approach whereby a mix of equities and fixed income investments are used to maximize the long-term return on plan assets subject to accepting a prudent level of risk. Risk tolerance is established through consideration of plan liabilities, plan funded status and corporate financial condition. The pension portfolio contains a diversified blend of equity, fixed income and alternative investments. Equity investments are diversified across. United States and non-United States corporate stocks, as well as growth, value, and small and large capitalizations. Other assets such as real estate, private equity and hedge funds are used to enhance long-term returns while improving portfolio diversification. Investment risk is measured and monitored on an ongoing basis through quarterly investment portfolio reviews, annual liability measurements and periodic asset/liability studies.

As of December 31, 2023, UPMC employed 183 external investment managers to handle the investment of the assets in the pension portfolio. Of these, 22 managers manage equity investments, 7 manage fixed income investments and 154 managers oversee alternative investment strategies. The largest allocation to any alternative investment manager is \$45,900 as of December 31, 2023. Unfunded commitments due to investments within the Plans, funded with Plan assets, are \$288,169 and \$338,338 as of December 31, 2023 and 2022, respectively. Unfunded commitments may be called by managers pursuant to the terms of each specific fund's documents, which allow capital to be called during a fund's investment period for new investments. While terms vary, investment periods are generally within six years.

(DOLLARS IN THOUSANDS)

The following is a summary of the pension plan asset allocations at December 31, 2023 and 2022:

	2023	2022	2023 Target
Nonalternative investments:			
Fixed income	11.3%	11.7%	13.0%
Domestic equity	20.7%	16.8%	25.0%
International equity	16.2%	16.2%	19.0%
Total nonalternative investments	48.2%	44.7%	57.0%
Real assets:			
Real estate	5.2%	5.0%	4.0%
Income opportunities	2.0%	1.7%	2.0%
Natural resources	5.0%	5.4%	4.0%
Total real assets	12.2%	12.1%	10,0%
Alternative investments:		0	
Long/short equity	9.7%	11.4%	11.0%
Absolute return	7.2%	7.3%	7.0%
Private equity	22.7%	24.5%	15.0%
Total alternative investments	39.6%	43.2%	33.0%
Total	100.0%	100.0%	100.0%

All of the Plans' assets are measured at fair value, including its alternative investments. The same levels of the fair value hierarchy as described in Note 8 are used to categorize the Plans' assets. Corporate debt instruments and fixed income/bonds are valued using pricing models, quoted prices of securities with similar characteristics or discounted cash flows. The fair value of common/collective trust funds is determined by the issuer sponsoring such funds by dividing the fund's net assets at fair value by its units outstanding at the valuation dates. Partnership interests are valued using NAV, which is based on the unit values of the interests as determined by the issuer sponsoring such interests dividing the fund's net assets at fair value by its units outstanding at the valuation dates.

(DOLLARS IN THOUSANDS)

The fair values of the Plans' assets at December 31, 2023, by asset category and by the level of inputs used to determine fair value, were as follows:

	Level 1	Level 2	Level 3	NAV		Total
ASSETS						
Equity securities:						
Domestic equity	\$ 506,632	\$ 631	\$ 100	5 -	\$	507,263
International equity	316,023		11.0		4	316,023
International REITS	777	- 100	1.5			777
U.S. REITS	42,496	1,143	11.5			43,639
Fixed income:						
Government securities	(245)	105,496				105,251
Bond funds	105,107	10				105,107
Corporate debt instruments		47,347	11.5	9		47,347
Asset and mortgage-backed securities	8	74,043	11.5			74,043
Long/short equity	100	8,922		-		8,922
Absolute return	(72)	13,163		-		13,091
Other investments	-		-	1,572,532	+	1,572,532
Net receivables	1,762					1,762
Plans' assets at fair value	\$ 972,480	\$ 250,745	\$ - 7	\$ 1,572,532	\$	2,795,757

The fair values of the Plans' assets at December 31, 2022, by asset category and by the level of inputs used to determine fair value, were as follows:

	Level 1	Level 2	Level 3	NAV	Total
ASSETS					
Equity securities:					
Domestic equity	\$ 361,310	\$ 4,300	\$ - \$	- 3	365,610
International equity	261,073	129	~	-	261,202
International REITS		-	-	-	-
U.S. REITS	37,558	1,714	-	-	39,272
Fixed income:					
Government securities	37,691	2,669	-	-	40,360
Bond funds	95,860	475	7	7	95,860
Corporate debt instruments		41,951		0-0	41,951
Asset and mortgage-backed securities		62,870		-	62,870
Long/short equity	72,302	45,094	1.5	-	117,396
Absolute return	11,074	3	-		11,074
Other investments	4 A A A A A A A A A A A A A A A A A A A	4-3		1,588,482	1,588,482
Net receivables	3,616	-		-	3,616
Plans' assets at fair value	\$ 880,484	\$ 158,727	\$ - \$	1,588,482	2,627,693

(DOLLARS IN THOUSANDS)

10. HEALTH INSURANCE REVENUE AND COSTS

Health care costs were \$13,465,127 and \$11,882,007, of which \$3,341,480 and \$2,970,247 were eliminated in consolidation representing medical services performed by UPMC provider entities for the years ended December 31, 2023 and 2022, respectively. Such costs are included in insurance claims expense. These costs include estimates of payments to be made on claims reported but not yet processed as of the balance sheet date and estimates of health care services incurred but not reported to the Health Plans. Such estimates include the cost of services that will continue to be incurred after the balance sheet date when the Health Plans are obligated to remit payment for such services in accordance with contract provisions or regulatory requirements. UPMC determines the amount of the reserve for incurred but not paid claims by following a detailed actuarial process that uses both historical claim payment patterns as well as emerging medical cost trends to project UPMC's best estimate of the reserve for physical health care costs. This process involves formatting of historical paid claims data into claim triangles, which compare claim incurred dates to the dates of claim payments. This information is analyzed to create completion factors that represent the average percentage of total incurred claims that have been paid through a given date after being incurred. Completion factors are applied to claims paid through the period-end date to estimate the ultimate claim expense incurred for the period. Actuarial estimates of incurred but not paid claim liabilities are then determined by subtracting the actual paid claims from the estimate of the ultimate incurred claims.

For the most recent incurred months, the percentage of claims paid for claims incurred in those months is generally low. This makes the completion factors methodology less reliable for such months. Therefore, incurred claims for most recent months are not projected from historical completion and payment patterns; rather, they are projected by estimating the claims expense for those months based on recent claims expense levels and health care trend levels, or trend factors.

While there are many factors that are used as part of the estimation of UPMC's reserve for physical health care costs, the two key assumptions having the most significant impact on UPMC's incurred but not paid claims liability as of December 31, 2023 were the completion and trend factors.

	2023	2022
Reserve for physical health care costs (beginning balance)	\$ 647,538	\$ 642,078
Add: Provisions for medical costs occurring in: Current year	12,097,561	10,622,623
Prior year	(13,028)	13,174
Net incurred medical costs	12,084,533	10,635,797
Deduct: Payments for claims occurring in:		
Current year	11,341,843	9,975,085
Prior year	634,509	655,252
Net paid medical costs	11,976,352	10,630,337
Reserve for physical health care costs (ending balance)	\$ 755,719	\$ 647,538

The foregoing rollforward shows favorable development of \$13,028 and unfavorable development of \$13,174 for the years ended December 31, 2023 and 2022, respectively. UPMC regularly reviews and sets assumptions regarding cost trends and utilization when initially establishing a reserve for physical health care costs. UPMC continually monitors and adjusts the reserve and claims expense based on subsequent paid claims activity. If it is determined that UPMC's assumptions regarding cost trends and utilization are materially different from actual results, UPMC's consolidated statement of operations and changes in net assets and consolidated balance sheet could be impacted in future periods. Adjustments of prior year estimates may result in additional claims expense or a reduction of claims expense in the period an adjustment is made.

(DOLLARS IN THOUSANDS)

Incurred claims development for the years ended December 31, 2023, 2022 and 2021 are as follows:

	(Unaudited)	(Unaudited)	_	
	December 31, 2021	December 31, 2022	Dec	ember 31, 2023
December 31, 2021	\$ 10,149,739	\$ 10,162,913	\$	10,162,913
December 31, 2022		10,622,623		10,609,595
December 31, 2023				12,097,561
	·		\$	32,870,069

Paid claims development for the years ended December 31, 2023, 2022 and 2021 are as follows:

	(Unaudited)	(Unaudited)		
	December 31, 2021	December 31, 2022	Dece	ember 31, 2023
December 31, 2021	\$ 9,507,661	\$ 10,162,913	\$	10,162,913
December 31, 2022		9,975,085		10,609,594
December 31, 2023				11,341,843
			\$	32,114,350

At December 31, 2023, the total of incurred but not reported ("IBNR") liabilities plus expected development on reported claims and the cumulative number of reported claims for the years ended December 31, 2023, 2022 and 2021 are as follows:

	Total IBNR and Expected	(Unaudited) Cumulative Number of Reported Claims*	
December 31, 2021	\$	- 8	25,671
December 31, 2022			27,268
December 31, 2023		755,719	29,034
Total	\$	755,719	81,973

^{*} In thousands

The cumulative number of reported claims for each claim year has been developed using historical data captured by UPMC's claims payment system and data warehouse.

Certain entities within the Insurance Services division are subject to risk-based capital requirements as specified by the National Association of Insurance Commissioners ("NAIC"). Under those requirements, the amount of capital and surplus maintained by these entities is determined based on the various risk factors related to it. Net assets without donor restrictions required to meet statutory requirements of the Health Plans were \$1,740,233 and \$1,622,649 at December 31, 2023 and 2022, respectively.

(DOLLARS IN THOUSANDS)

11. PROFESSIONAL AND GENERAL LIABILITY INSURANCE

UPMC is insured for professional and general liability losses through wholly owned, multiprovider insurance companies (the "Captives"). The Captives provide primary and excess professional liability coverage to UPMC subsidiaries, employed physicians of UPMC and other entities not included in the consolidated financial statements. For those self-insured risks, UPMC has established irrevocable trust funds to pay claims and related costs.

Certain insurance agreements have retrospective clauses that permit additional premiums or refunds to be made based on actual experience. The reserve for professional and general liability indemnity losses and loss adjustment expenses is determined using individual case-based evaluations and actuarial analyses and represents an estimate of reported claims and claims incurred but not reported. Those estimates are subject to the effects of trends in average loss severity and average frequency. Although considerable variability is inherent in such estimates, management believes that the reserves for professional and general liability losses and loss adjustment expenses are reasonable. The estimates are reviewed and adjusted as necessary as experience develops or new information becomes known. Such adjustments are included in current operations. Reserves for professional and general liability losses and loss adjustment expenses of \$549,323 and \$541,413, discounted at 4.25% and 3.50% (which approximates the risk-free rates), were recorded as of December 31, 2023 and 2022, respectively. At December 31, 2023 and 2022, respectively, \$123,596 and \$105,711 of the loss reserves are included in current portion of insurance reserves and \$425,727 and \$435,702 are included in long-term insurance reserves.

The following table provides a rollforward of the reserve balances for professional and general liability costs for the years ended December 31, 2023 and 2022.

	2023	2022
Reserve for professional and general liability costs (beginning balance) Add: Provisions for claims expenses occurring in:	\$ 541,413	\$ 533,315
Current year	143,486	138,402
Prior year	6,469	2,398
Change in discount rate	(11,697)	(22,008)
Net incurred claims expenses	138,258	118,792
Deduct: Payments for claims expenses occurring in:		
Current year	10,309	510
Prior year	118,824	95,071
Net paid claims expenses	129,133	95,581
Changes in other reserves.	(1,215)	(15,113)
Reserve for professional and general liability costs (ending balance)	\$ 549,323	\$ 541,413

The foregoing rollforward shows unfavorable development of \$6,469 and \$2,398 for the years ended December 31, 2023 and 2022, respectively.

(DOLLARS IN THOUSANDS)

The following table provides undiscounted information for claims development for incurred losses and paid claims loss by incident year for the year ended December 31, 2023. The information about incurred and paid claims development for the years ended December 2014 to 2022 is presented as supplementary information. For the reported development, the adequacy of case reserves has been consistent and favorable over time, and there have been no significant changes in the rate at which claims have been reported. For the paid development, the rate of payment of claims has been relatively consistent over time.

DIRECT CLAIM LOSS INCURRED

Accident										
Year	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
	<u> </u>				Unaudited					
2014	\$ 86,191	\$ 84,910	\$ 83,562	\$ 78,108	\$ 75,644	\$ 73,443	\$ 74,808	\$ 76,487	\$ 76,103	\$ 78,710
2015	-	96,593	102,111	89,569	88,801	83,033	80,946	79,273	79,446	80,648
2016	0	-	90,844	94,155	91,655	84,615	73,214	72,195	71,692	72,184
2017	349	-	14	100,732	99,428	104,403	103,570	100,146	99,861	89,391
2018	340				100,781	97,451	96,836	93,128	89,834	90,876
2019	-	1.5	-	-	1	103,995	106,787	109,126	109,640	99,129
2020	341	-	1	34			108.482	109,915	112,983	105,765
2021	-	-		-			4	125,437	125,368	126,944
2022	-	-		-	:	-	e	4	138,402	134,611
2023	-	-	-	-	-			-	-	143,486
	·							Total		\$ 1,021,744

DIRECT CLAIM LOSS PAID

Accident										
Year	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
	-				Unaudited				$\overline{}$	
2014	\$ 467	\$ 7,771	\$ 16,949	\$ 40,736	\$ 49,807	\$ 57,372	\$ 61,217	\$ 64,744	\$ 67,374	\$ 73,734
2015	-	355	16,914	26,838	48,191	58,646	65,427	68,562	70,716	72,721
2016	-	-	446	6,375	14,220	27,736	39,232	46,946	50,379	60,763
2017	-	-	-	1,610	10,168	27,867	50,244	55,202	60,770	74,538
2018	-	×	-		251	3,555	22,235	37,270	44,465	62,372
2019	-	-	-	-	-	216	13,936	25,751	40,448	54,122
2020	-	-	-	-	1-	-	759	12,369	25,494	31,713
2021	-	-	-	-	-	-		363	18,416	28,271
2022	-			×	- 8	- 2	-	-	510	6,662
2023	-	-	-	-	-		_	-		10,309
								Total		\$ 475,205
Net reserves										\$ 546,539
Other reserves										38,071
Risk retention grou	up									30,994
Discount adjustm	ent									(66,281)
Total reserves										\$ 549,323

(DOLLARS IN THOUSANDS)

AVERAGE ANNUAL PERCENTAGE PAYOUT OF INCURRED CLAIMS (UNAUDITED)

_	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10 and Prior
	1.2%	7.9%	12.1%	19.9%	15.7%	10.3%	7.1%	5.5%	5.3%	15.0%

In addition, the following table shows the total of IBNR plus expected development on reported claims by incident year and the cumulative number of reported claims by incident year. The cumulative number of reported claims are counted on a per occurrence and per coverage basis. Claim counts include open claims, claims that have been paid and closed, and asserted reported claims that have been closed without the need for any payment.

Incident Year	Incurred Clair Adjustment Expen Year Ended Decemb	Total Incu Not Report December	ted as of	Cumulative Number of Claims Reported as of December 31, 2023		
2014	\$	78,710	\$	14	280	
2015		80,648			309	
2016		72,184		2,146	278	
2017		89,391		6,438	273	
2018		90,876		15,063	278	
2019		99,129		22,051	305	
2020		105,765		43,079	222	
2021		126,944		71,239	229	
2022		134,611		109,608	195	
2023		143,486		131,013	101	

The methodology for reserving and determining the reserve for loss and loss adjustment expenses, IBNR reserves, considers, among other things, the line of business, the number of years of experience and the age of the experience year being developed.

Loss development factors are also applied to the current evaluations of losses to project the ultimate incurred losses arising from each period of coverage. The selected loss development factors are based on the historical loss experience of UPMC. Therefore, it is assumed that the selected loss development factors coupled with UPMC's experience and actuarial support are appropriate to project the loss development that will be experienced.

The reserve for costs and claims adjustment expenses was based on the best data available to UPMC; however, these estimates are subject to a degree of inherent variability. It is possible that UPMC's actual incurred costs and claim adjustment expenses will not conform to the assumptions inherent in the determination of the liability; accordingly, the ultimate settlement of costs and the related claims adjustment expenses may vary from the estimates included in the consolidated financial statements.

The Medical Care Availability and Reduction of Error ("MCARE") Act was enacted by the legislature of the Commonwealth of Pennsylvania (the "Commonwealth") in 2002. This Act created the MCARE Fund, which replaced The Pennsylvania Medical Professional Liability Catastrophe Loss Fund (the "Medical CAT Fund"), as the agency for the Commonwealth to facilitate the payment of medical malpractice claims exceeding the primary layer of professional liability insurance carried by UPMC and other health care providers practicing in the Commonwealth.

(DOLLARS IN THOUSANDS)

The MCARE Fund is funded on a "pay as you go basis" and assesses health care providers based on a percentage of the rates established by the Joint Underwriting Association (also a Commonwealth agency) for basic coverage. The MCARE Act of 2002 provides for a further reduction to the current MCARE coverage of \$500 per occurrence to \$250 per occurrence and the eventual phaseout of the MCARE Fund, subject to the approval of the Pennsylvania Insurance Commissioner. To date, the Pennsylvania Insurance Commissioner has deferred the change in coverage and eventual phaseout of the MCARE Fund to future years.

12. RELATED-PARTY TRANSACTIONS

UPMC monitors its relationships with related or affiliated entities on an ongoing basis. The most significant of these relationships is with the University of Pittsburgh ("the University") in which UPMC purchases and sells certain services. With shared academic and research objectives, UPMC provides financial support annually to the University to advance these objectives recognizing the long-term inherent benefit to UPMC's core clinical operations. UPMC looks to the University to lead the efforts related to the academic and research support objectives of UPMC and believes that, while complementary to its mission, the support provided to the University for academics and research is not part of UPMC's core operating activities of providing direct patient care or offering health insurance coverage. For the years ended December 31, 2023 and 2022, UPMC incurred expenses of \$247,300 and \$242,000, respectively, for academic and research support. Payments to the University that are core to UPMC's missions related to providing clinical care totaled \$172,591 and \$170,932 for the years ended December 31, 2023 and 2022, respectively, which includes clinical services rendered by certain faculty and medical residents, facility rental agreements and other related services, and are reflected within operating expense.

13. LEASES

UPMC has operating and finance leases for corporate offices, physician offices and various equipment types, among others. These lease arrangements have remaining lease terms of one year to 25 years, some of which include options to extend the leases for several periods, and some of which include options to terminate the leases within one year. Statement of operations and changes in net assets information related to leases were as follows:

	Year Ended December 3			
		2023		2022
Finance lease cost:				
Depreciation	\$	21,600	\$	27,840
Interest on lease liabilities		1,851		1,999
Total finance lease cost		23,451		29,839
Operating lease cost		155,304		159,230
Short-term/variable lease cost		28,551		27,817
Total	\$	207,306	\$	216,886

(DOLLARS IN THOUSANDS)

Supplemental balance sheet information related to leases was as follows:

	Year Ended Decembe			ecember 31
		2023		2022
OPERATING LEASES	1.0			
Operating lease right-of-use assets	\$	738,064	\$	796.886
Other current liabilities		138,039		148,940
Operating lease liabilities		707,447		770,766
Total operating lease liabilities	\$	845,486	\$	919,706
FINANCE LEASES				
Property, plant and equipment, net	:\$	62,139	\$	60,853
Current portion of long-term obligations		19,502		22,673
Long-term obligations		46,181		46,965
Total finance lease liabilities	\$	65,683	\$	69,638
WEIGHTED AVERAGE REMAINING LEASE TERM Operating leases		9.3 years		9.6 years
Finance leases		6.8 years		7.2 years
				,
WEIGHTED AVERAGE DISCOUNT RATE				
Operating leases		2.9%		2.8%
Finance leases		3.1%		2.8%
Undiscounted maturities of lease liabilities were as follows:				
For the Years Ended December 31	Opera	ting Leases	Fina	ance Leases
2024	\$	149,926	\$	21,263
2025		127,824		14,314
2026		112,989		9,835
2027		90,203		4,917
2028		83,651		1,694
Thereafter		352,880		14,319
Total undiscounted maturities of lease liabilities	\$	917,473	\$	66,342
Less: discount on lease liabilities		(71,987)	_	(659)
Total lease liabilities	\$	845,486	\$	65,683

(DOLLARS IN THOUSANDS)

14. INCOME TAXES

UPMC calculates income taxes using the balance sheet method for its taxable subsidiaries. Taxable income differs from pretax book income principally due to certain income and deductions for tax purposes being recorded in the financial statements in different periods. Deferred income tax assets and liabilities are recorded for the tax effect of these differences using enacted tax rates for the years in which the differences are expected to reverse. UPMC assesses the realization of deferred tax assets and the need for a valuation allowance to reduce those assets to their net realizable value based on future operations, reversal of existing temporary differences, carryforward and carryback periods for credits and net operating losses, and potential tax planning strategies that may exist. Based on this analysis, a full valuation allowance was applied for the years ended December 31, 2023 and December 31, 2022.

As of December 31, 2023, the for-profit entities of UPMC had gross federal net operating loss ("NOL") carryforwards of \$996,088 (expiring in years 2024 through 2043) and gross state (primarily related to Pennsylvania) NOL carryforwards of \$1,972,388 (expiring in years 2024 through 2043) that are available to offset future taxable income. During 2022, Pennsylvania enacted a corporate income tax rate reduction that will take effect incrementally from 2023 through 2031 and which resulted in revaluation of UPMC's state NOLS to reflect the lower rate. Utilization of the Pennsylvania NOL carryforwards in any one year is limited to 40% of taxable income per company and NOLs may be carried forward 20 years. Federal NOLs generated prior to January 1, 2018 can be carried forward up to 20 years and there is no taxable income limitation on the utilization of such NOLs. Non-insurance company federal NOLs generated subsequent to December 31, 2017 carryforward indefinitely and utilization of such NOLs is limited to 80% of taxable income. Non-life insurance company federal NOLs generated subsequent to December 31, 2017 can be carried forward up to 20 years and there is no taxable income limitation on the utilization of such NOLs. During the calendar years ended December 31, 2023 and December 31, 2022, UPMC realized tax benefits of \$84 and \$736, respectively, from the use of NOL carryforwards to offset federal and state net taxable income.

The following is a reconciliation of income taxes computed at the statutory U.S. federal income tax rate to the actual effective income tax expense:

Years Ended December 31	2023	2022
Taxes computed at the federal rate	\$ (35,592)	\$ (34,781)
State income taxes, net of federal tax benefit	2,235	2,228
Valuation allowance	23,011	29,630
Permanent differences	9,907	6,366
Other items, net	13,207	2,743
Income tax expense	\$ 12,768	\$ 6,186

(DOLLARS IN THOUSANDS)

The following table presents deferred tax assets as of December 31, 2023 and 2022:

		2023		2022
Deferred tax assets:				
Net operating losses Accrued benefits Other		288,157 23,083 22,230	\$	261,230 23,618 36,986
	3	33,470	0000	321,834
Less valuation allowance	(33	3,470)	(321,834)
	5	-	\$	

Tax benefits are recognized when it is more likely than not that a tax position will be sustained upon examination by the tax authorities based on the technical merits of the position. Such tax positions are measured as the largest amount of tax benefit that is greater than 50% likely to be realized upon ultimate settlement with the tax authorities assuming full knowledge of the position and all relevant facts. As of December 31, 2023, there were no uncertain tax positions. Certain of UPMC's subsidiaries are subject to taxation in the United States and foreign jurisdictions. As of December 31, 2023, UPMC's returns for the calendar years ended December 31, 2020, through December 31, 2022, are open for examination by the various taxing authorities.

(DOLLARS IN THOUSANDS)

15. FUNCTIONAL EXPENSES

UPMC provides general health care services primarily to residents within its geographic locations and supports related research and education programs. For the years ended December 31, 2023 and 2022, expenses related to providing these services were as follows:

FOR THE YEAR ENDED DECEMBER 31, 2023

	Hospital & health care services	Insurance services	Academic & research activities	UPMC Enterprises activity	Admin support	Total
Salaries, professional fees and employee benefits	\$ 8,004,186 \$	643,932	\$ -	\$ -:	1,008,183	\$ 9,656,301
Insurance claims expense		10,123,647	, L		10.	10,123,647
Supplies, purchased services and general	5,920,991	902,896	4. 158		602,330	7,426,217
Depreciation and amortization	499,711	6,289	10 000		186,658	692,658
Academic and research support provided			247,300	- 4		247,300
Income tax expense	4	*	-		12,768	12,768
Interest expense	205,396			9	-	205,396
Portfolio company and development expense			82,899	158,110		241,009
	\$ 14,630,284 \$	11,676,764	\$ 330,199	\$ 158,110	\$ 1,809,939	\$ 28,605,296

FOR THE YEAR ENDED DECEMBER 31, 2022

	Hospital & health care services	Insurance services		mic & earch vities	En	UPMC terprises activity	Admin support	Total
Salaries, professional fees and employee benefits. \$	7,516,856 \$	578,066	\$	- 4	\$		\$ 980,882	\$ 9,075,804
Insurance claims expense		8,911,760						8,911,760
Supplies, purchased services and general	5,207,606	826,025		~			654,911	6,688,542
Depreciation and amortization	494,332	7,095		2		-	192,330	693,757
Academic and research support provided	-		242	000,		1	1.0	242,000
Income tax expense	-	-		-		1	6,186	6,186
Interest expense	157,959	-		-		-	-	157,959
Portfolio company and development expense	1-	-	7	5,155		123,017	-	198,172
\$	13,376,753 \$	10,322,946	\$ 31	7,155	\$	123,017	\$ 1,834,309	\$ 25,974,180

(DOLLARS IN THOUSANDS)

16. UPMC ENTERPRISES ACTIVITY

UPMC Enterprises conducts research, development and innovation activities on behalf of UPMC primarily focused on technologies for use in the health care industry to lower costs and improve care; such activities are expensed as incurred. From time to time, UPMC invests in companies that are developing technologies that align with its strategic imperatives, including companies that are not yet at the commercialization stage. UPMC's level of investment is dependent on numerous strategic considerations and may provide either a controlling or a non-controlling ownership interest. UPMC Enterprises also seeks partnerships with external companies to accelerate commercial growth of innovation activities, which may include the sale of internally developed technology solutions. Leveraging UPMC's long-standing reputation for academic excellence, UPMC Enterprises also sponsors the translation of basic science conducted in a research setting to its commercial use in bedside clinical practice, application in medical laboratories or use across emerging venues where medicine is delivered; such activities are expensed as incurred.

UPMC Enterprises activity is comprised of the following for the years ended December 31.

	2023	2022
Technology research and development costs	\$ (58,076)	\$ (52,887)
Investments in translational sciences	(24,823)	(22,268)
Revenue from portfolio companies with controlling interest	74,533	33,041
Expenses of portfolio companies with controlling interest	(155,901)	(116,864)
Net loss from non-consolidated interest in portfolio companies	(2,209)	(6,153)
Net gains (losses) gains from technology-related investments	48,343	(21,571)
UPMC Enterprises activity	\$ (118,133)	\$ (186,702)

(DOLLARS IN THOUSANDS)

17. CONTINGENCIES

UPMC is frequently made party to a variety of legal actions and regulatory inquiries, including class actions and suits brought by members, care providers, consumer advocacy organizations, customers and regulators. These matters include medical malpractice, employment, intellectual property, antitrust, privacy and contract claims, claims related to health care benefits coverage and other business practices. UPMC records liabilities for its estimates of probable costs resulting from these matters where appropriate. Estimates of costs resulting from legal and regulatory matters involving UPMC are inherently difficult to predict, particularly where the matters involve indeterminate claims for monetary damages or may involve fines, penalties or punitive damages; present novel legal theories or represent a shift in regulatory policy; involve a large number of claimants or regulatory bodies; are in the early stages of the proceedings; or could result in a change in business practices. Accordingly, UPMC is often unable to estimate the losses or ranges of losses for those matters where there is a reasonable possibility, or it is probable a loss may be incurred.

Concurrently, UPMC has been involved or is currently involved in various governmental investigations, audits and reviews. These include routine, regular and special investigations, audits and reviews by CMS, state insurance and health and welfare departments, state attorneys general, the Office of the Inspector General, the Office of Personnel Management, the Office of Civil Rights, the Government Accountability Office, the Federal Trade Commission, U.S. Congressional committees, the U.S. Department of Justice (DOJ), the IRS, the U.S. Drug Enforcement Administration, the U.S. Department of Labor, the FDIC, Consumer Financial Protection Bureau and other governmental authorities. UPMC records liabilities for estimates of probable cost resulting from these matters where appropriate. Estimates of cost resulting from governmental investigations, audits and reviews are inherently difficult to predict and as a result UPMC cannot reasonably estimate the outcome which may result from these matters given their procedural status.

18. SUBSEQUENT EVENTS

Management evaluated events occurring subsequent to December 31, 2023 through February 27, 2024, the date the consolidated financial statements of UPMC were issued. During this period, there were no subsequent events requiring recognition or disclosure in the consolidated financial statements.

PENNSYLVANIA DEPARTMENT OF STATE BUREAU OF CORPORATIONS AND CHARITABLE ORGANIZATIONS

Pennsylvania Department of State
-FILED-

Amendment #: 0013656569 Date Filed: 11/21/2023

Return document by mail to:		
CSC ORDER#141834-5		LBY
Name		
Address		
City	State	Zip Code
Return document by email to:	cscpa@cscql	obal.com

DSCB:15-335 (7/1/2015)

Statement o

Read all instructions prior to completing.

Fee: \$70 plus \$40 for each association that is a party to the merger The minimum amount to be submitted with this filing is \$150

In compliance with the requirements of the applicable provisions of 15 Pa.C.S. § 335 (relating to Statement of merger), the undersigned, desiring to effect a merger, hereby states that:

A. For the surviving association:

THE ME SET ATTIME STOCKED AND
1. The name of the surviving association is: UPMC Williamsport
•
2. The jurisdiction of formation of the surviving association: Pennsylvania
3. The type of sseciation of the surviving association is (check only one):
☐ Business Corporation
✓ Nonprofit Corporation
☐ Limited Liability Company
Limited Partnership
Limited Liability (General) Partnership
Limited Liability Limited Partnership
☐ Business Trust
☐ Professional Association

PA DEPT OF STATE

Other

NOV 2-1, 2023

4.	Th	c surviving association is a (check only one	box, provide address an	d follow instructions	for attach	ments):				
	Ø	Domestic (Pennsylvania) filing entity alreading applicable, attach to this Statement any amen				olan of merger.				
		NEW domestic (Pennsylvania) filing entity Attach to this Statement the public organic reco		lity limited partnershi	p)					
		Foreign filing association or foreign limited liability partnership already registered with the Department. If applicable, attach to this Statement any amendment to or transfer of its foreign registration approved as part of the plan of merger.								
	☐ Foreign filing association or foreign limited liability partnership simultaneously seeking registration with the Department of State Attach to this Statement a completed form DSCB:15-412 (Foreign Registration Statement) with applicable fee and attachments.									
		Its current registered office address. Compl	ete part (a) OR (b) – no	t both:						
		(a) 700 High Street	Williamsport	Pennsylvania	17701	Lycoming				
		Number and street	City	State	Zip	County				
		(b) c/o:								
		Name of Commercial Registered Office Pro	ovider			County				
		NEW domestic (Pennsylvania) limited liab Attach completed DSCB:15-8201 (Statement of			Election)					
		Domestic association that is not a domestic Attach to this Statement tax clearance certificat								
		The address, including street and number, i	fany, of its principal of	fice:						
		Number and street	City	State	Zip	County				
		Foreign association that is not, and will not Attach to this Statement tax clearance certificat		Department of State						
		The address, including street and number, i maintained by the law of its jurisdiction of similar office, its principal office:								
		Number and street	City	State	Zip					

DSCB:15-335-3

D,	ror the merging association(s) tha	t are not ansataing the merger:							
:	1. The name of the merging association is: UPMC Sunbury								
:	2. The jurisdiction of formation of th	e merging association: Pennsylv	ania						
	3. The type of association is (check only one): □ Business Corporation □ Limited Partnership □ Nonprofit Corporation □ Limited Liability (General) Partnership □ Limited Liability Company □ Limited Liability Limited Partnership □ Other 4. Check and complete one of the following addresses.								
	. Check and complete one of the fo	llowing addresses.							
	If the merging association is a deforeign association, the current re Complete part (a) OR (b) – not bot (a) 700 High Street	gistered office address as on file		nt of State.					
ч	Number and street	City	State	Zip	County				
	(b) c/o:	•			County				
	If the merging association is a do liability partnership, the address,				or limited				
	Number and street	City	State	Zip	County				
	If the merging association is a no any, of its registered or similar off or if it is not required to maintain a	ice, if any, required to be maintain	ed by the law of i	ts jurisdicti					
	Number and street	City	State	Zip					

Use Statement of Merger - Addendum (DSCB:15-335AD) for additional merging parties that are not surviving the merger.

DSCB:15-335-4

☑ This Statement of Merger shall be effective upon from the statement of Merger shall be effective upon from the statement of Merger shall be effective upon from the statement of Merger shall be effective upon from the statement of Merger shall be effective upon from the statement of Merger shall be effective upon from the statement of Merger shall be effective upon from the statement of Merger shall be effective upon from the statement of Merger shall be effective upon from the statement of Merger shall be effective upon from the statement of Merger shall be effective upon from the statement of Merger shall be effective upon from the statement of Merger shall be effective upon from the statement of Merger shall be effective upon from the statement of Merger shall be effective upon from the statement of Merger shall be effective upon from the statement of Merger shall be effective upon from the statement of Merger shall be effective upon from the statement of Merger shall be effective upon the statement of Merger shal	ppropriate complete, one of	
This Statement of Merger shall be effective on:		at .
	Date (MM/DD/YYYY)	Hour (if any)
 D. Approval of merger by merging associations (check in For domestic entities – The merger was approved in (relating to merger). ☐ For foreign associations – The merger was approved ☐ For domestic associations that are not domestic entimerging association in the manner required by its or 	n accordance with 15 Pa.C.S ed in accordance with the lav ities – The merger was appr	S. Chapter 3, Subchapter C ws of the jurisdiction of formation
E. Attachments (see Instructions for required and optiona	i attachments).	
IN TESTIMONY WHEREOF, the undersigned merging as by duly authorized officers thereof this day		
UPMC Williamsport	UPMC Su	nbury ne of Merging Association
Name of Mergins As	sociation Nan	ne of Merging Association