

UPMC, a \$34 billion world-renowned health care provider and insurer based in Pittsburgh, PA, is inventing new models of accountable, cost-effective, patient-centered care.

- UPMC is a nonprofit that melds an unwavering community mission with entrepreneurial business models.
- UPMC is the largest non-governmental employer in Pennsylvania, with 100,000 employees.
- UPMC continues to set the standard for how technology transforms care. From pioneering electronic health records to advancing biometrics, machine learning, and artificial intelligence, UPMC's IT division delivers cutting-edge solutions both domestically and internationally.

UPMC is committed to giving back and reinvesting in the community.

- In the most recent fiscal year, UPMC's community contributions were nearly \$2.0 billion and represented more than 15 percent of net patient revenue.

UPMC operates more than 40 academic, community, and specialty hospitals, 800 outpatient sites, employs more than 5,000 physicians, and offers an array of rehabilitation, retirement, and long-term care facilities.

- UPMC has created a genuinely integrated health delivery system, with renowned centers of excellence in transplantation, cancer, neurosurgery, psychiatry, rehabilitation, orthopaedics and sports medicine, geriatrics, and women's health. *U.S. News & World Report* consistently ranks UPMC Presbyterian Shadyside among the nation's best hospitals in many specialties, along with UPMC Magee-Womens Hospital recognized as a national leader in obstetrics & gynecology and UPMC Mercy nationally ranked in rehabilitation. UPMC Children's Hospital of Pittsburgh is nationally ranked in all 11 pediatric specialties surveyed. For more information, go to [UPMC.com](https://www.upmc.com).

UPMC Insurance Services supports more than four million members and is the largest medical insurer in western Pennsylvania, driving innovative solutions for high-quality, low-cost health care coverage to improve the lives of its members across a diversity of patient populations.

- UPMC Insurance Services offers health plans that provide coverage in the commercial market to employers for their employees and covered family members, to individual members on the private marketplace, as well as to populations throughout the Commonwealth who are eligible for Medicare, Medicaid, Special Needs Program (SNP), Children's Health Insurance Program (CHIP), Long Term Services and Supports (LTSS), and Behavioral Health.
- Through its subsidiary, Workpartners, UPMC Insurance Services complements its insurance coverage with comprehensive, whole-person solutions for employers that are demonstrated to optimize employee health, well-being, and productivity. Workpartners offers a full suite of integrated solutions, including Absence services (absence management as well as worker's compensation fully insured and TPA services), Advocacy services (wellness services, employee assistance programs/member assistance programs (EAP/MAP), and clinical support solutions for population health management) as well as Analytics services.

UPMC's International Division has many ventures abroad, such as:

- Owner-operator of Hospitals, Cancer Centers, and Sports Medicine facilities.
- Involvement in joint ventures and public-private partnerships to provide high-quality health care close to where patients live.
- Best-in-class, quaternary clinical programs using the latest technologies across a number of specialties.

Our global programs support efforts in three core countries:

- Italy • Ireland • Croatia

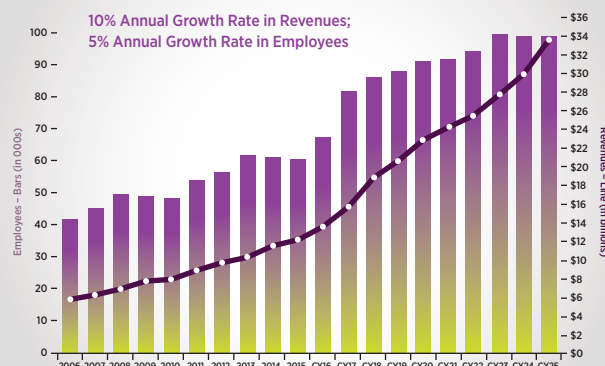
UPMC Enterprises is the innovation, commercialization, and venture capital arm of UPMC, and is investing in the development of solutions that benefit the broader health care industry. Our work spans a diverse set of capabilities, including:

- Advancing breakthrough diagnostics and therapeutics.
- Enabling new models of care through digital innovation.
- Partnering to bring novel technologies from concept to scale.

Through a combination of scientific expertise, strategic investment, and operational support, we accelerate the translation of ideas into impactful, industry-wide solutions.

UPMC is closely affiliated with the University of Pittsburgh, which has ranked among the top 10 recipients of National Institutes of Health research funding since 1998.

GROWTH AND SUCCESS OF UPMC: 2006-2025



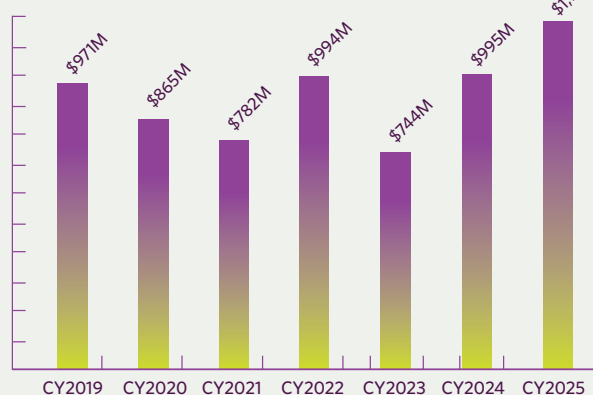
*Fortune 500®
Rank

Strong, Consistent Financial Performance

(\$ millions)	Calendar Year Ending December 31, 2024	Calendar Year Ending December 31, 2025
Operating Revenue	\$29,866	\$33,563
Operating Income*	\$(211)	\$316
Operating Margin*	(0.7)%	0.9%

*Excludes \$128 million and \$30 million of restructuring costs for the years ended December 31, 2024 and 2025, respectively.

Investing in World-Class Facilities



Community Contributions in Most Recent Fiscal Year: Nearly \$2.0 Billion

Uncompensated care (at cost).....	\$658 million
Value of community service programs.....	\$634 million
Support for research and education.....	\$652 million

Life Changing Medicine

UPMC is taking health care from where it is to where it needs to be by creating a future built on ideas, innovations, and care. An industry leader, UPMC exports excellence nationally and internationally, and fuels the development of new businesses that leverage our intellectual capital, core capabilities, and management expertise. UPMC is a catalyst for a regional economic renaissance, and remains steadfastly committed to providing premier health care services to our region while contributing to the community in meaningful ways.